## EXHIBIT U

## FAIR MARKET VALUE APPRAISAL - GANNETT FLEMING VALUATION AND RATE CONSULTANTS, LLC

# NEW GARDEN TOWNSHIP AND <br> NEW GARDEN TOWNSHIP SEWER AUTHORITY'S SEWAGE COLLECTION AND TREATMENT SYSTEM ASSETS 

FAIR MARKET VALUE APPRAISAL
AT

SEPTEMBER 30, 2016

Prepared by:
GANNETT FLEMING
VALUATION AND RATE CONSULTANTS, LLC

Valley Forge, Pennsylvania

## Excellence Delivered As Promised

December 7, 2016
VIA EMAIL
Mr. William C. Packer
Regional Controller
Aqua Pennsylvania, Inc.
762 W. Lancaster Ave
Bryn Mawr, PA 19010

## Re: Fair Market Value Appraisal

Dear Mr. Packer:

In accordance with your request, we have prepared a fair market value appraisal of New Garden Township and New Garden Township Sewer Authority's sewage collection and treatment system assets ("Sewer System") as of September 30, 2016.

Fair market value is defined as "the price, expressed in terms of cash equivalents, at which property would change hands between a hypothetical willing and able buyer and a hypothetical willing and able seller, acting at arm's length in an open and unrestricted market, when neither is under compulsion to buy or sell and when both have reasonable knowledge of the relevant facts."

Based on our analysis, as described in the attached appraisal report, the estimate of the fair market value of the Sewer System as of September 30, 2016 is $\$ 33,666,000$ (rounded).

Our appraisal was developed consistent with the Uniform Standards of Professional Appraisal Practices. Our fair market value appraisal of the Sewer System was based on the Cost, Market and Income Approaches to valuation. We used four methods under the Cost, Market and Income Approaches to valuation: Original Cost New Less Depreciation Method, Market Multiple Discounted Cash Flow Method, Capitalization Discounted Cash Flow Method, and the Market Multiples Method.

The attached narrative appraisal, present our findings and conclusions regarding the fair market value of the Sewage System's assets of September 30, 2016. The report describes the valuation methodologies employed and the Exhibits that present the valuation results.

# Gannett Fleming 

Mr. William C. Packer
Bryn Mawr, PA 19010

We thank Aqua for this opportunity to provide valuation services in connection with the fair market value appraisal of the Sewer System's assets.

Respectfully Submitted,
GANNETT FLEMING VALUATION AND RATE CONSULTANTS, LLC

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HAROLD WALKER, III
Manager, Financial Studies
HW:amp

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## INTRODUCTION

Introduction and Summary. The following narrative report, present our findings and conclusions regarding the fair market value of the sewage collection and treatment system assets of New Garden Township and New Garden Township Sewer Authority as of September 30, 2016. The report describes the valuation methodologies employed and the Exhibits that present the valuation results. Based upon the analyses, we believe the fair market value of the sewage collection and treatment system assets of New Garden Township and New Garden Township Sewer Authority is $\$ 33.7$ million. This conclusion is based upon the values suggested by the Cost, Income and Market approaches. During our analysis we found indications of value that ranged from $\$ 13.5$ million to $\$ 53.8$ million. However, most of the appropriate indicated values approximated $\$ 33.7$ million.

Description of the Assignment. Gannett Fleming Valuation and Rate Consultants, LLC was retained by Aqua Pennsylvania Wastewater, Inc. ("Aqua") to estimate the fair market value of New Garden Township and New Garden Township Sewer Authority's sewage collection and treatment system assets ("Sewer System") as of September 30, 2016.

Standard and Premise of Value. The fair market value appraisal of the Sewer System complies with the Uniform Standards of Professional Appraisal Practices, employing the cost, market and income approaches. It should be noted that Gannett Fleming Valuation and Rate Consultants, LLC ("Gannett") did not complete a cost approach for this assignment. However, Gannett utilized the original cost study provided by the Sewer System and Aqua as the accepted cost approach used in the fair market value determination in accordance with 66 Pa. C.S. Section 1329.

Fair market value is defined as "the price, expressed in terms of cash equivalents, at which property would change hands between a hypothetical willing and able buyer and a hypothetical willing and able seller, acting at arm's length in an open and unrestricted market, when neither is under compulsion to buy or sell and when both have reasonable knowledge of the relevant facts."1

As stated, the standard of value for this engagement is fair market value. The premise of value is going concern. The going concern premise of business value assumes that the business will continue running normally using all of its assets to produce income and will continue operating beyond the valuation date.

Gannett valued the Sewer System's assets as a group under the premise that the assets collectively comprise an ongoing operating business enterprise. Additionally, in accordance with 66 Pa. C.S. Section 1329 the original source of funding for any part of the Sewer System's assets was not relevant to the determination of the value of said assets.

Intended Use of the Valuation. The intended use of the valuation is to comply with 66 Pa. C.S. Section 1329, Valuation of Acquired Water and Wastewater Systems and conduct a fair market value appraisal of the Sewer System in compliance with the Uniform Standards of Professional Appraisal Practices, employing the cost, market and income approaches.

Client and Users. The client is Aqua Pennsylvania Wastewater, Inc. The intended users of the valuation are Aqua Pennsylvania Wastewater, Inc. and the Pennsylvania Public Utility Commission.

Extraordinary Assumptions. We accepted all information and data provided by the Sewer System and Aqua as it pertains to this assignment "as is" after a limited review. That is, we

[^0]neither audited nor verified any data, original cost study, financial records or operating data provided for this assignment.

Site Inspection. We did not visit or inspect the Sewer System's facilities. We relied on the original cost study provided by the Sewer System and Aqua to confirm the existence and condition of the Sewer System's property and equipment.

Sources of Information. The following sources of information were reviewed for during the assignment:

AUS Consultants Original Cost Study and Depreciated Original Cost at June 30, 2015
Sewer System's Annual Flow by Service Area and Customer
Sewer System's Customer data
New Garden Township Audited Financials for the years 2014, 2013 and 2012
New Garden Township Sewer Authority Audited Financials: 2014, 2013 and 2012
New Garden Township Comprehensive Plan
The Delaware Valley Regional Planning Commission Analytical Data Reports
Blue Chip Financial Forecasts
US Census Bureau, various data files
Value Line Investment Survey
S\&P Research Insight
Description of New Garden Township. New Garden Township ("Township") encompasses 16 square miles. The Township is located in southeastern Pennsylvania within southern Chester County, and is surrounded by the Townships of Kennett, London Grove, Franklin, East Marlborough, West Marlborough, London Britain; and the Boroughs of West Grove
and Kennett Square. It is positioned 25 miles from Philadelphia and 15 miles and 10 miles from Wilmington and Newark, Delaware, respectively.

The northern Delaware and southeastern Pennsylvania area has a combination of suburban and urban characteristics which have stimulated development pressure in the Township and the region. Due to these neighboring centers of employment and commercial activity, the Township's population has been increasing.

The major services provided by the Township include general administration, public works (highways and streets and sewer), public safety (police and fire), planning and zoning, culture and recreation and community development. The Township has historically been considered a rural area due to the large amount of agricultural industry in the Township, but has experienced recent residential and commercial growth.

The Township is one of 73 municipalities in Chester County and is one of the fastest growing and most populated in the county. According to U.S. Census figures, Township population grew nearly $32 \%$ from 2000 to 2010, while population in Pennsylvania grew $3.4 \%$ and $15.1 \%$ in Chester County. The Township and surrounding region is rapidly transitioning from a rural area to a more suburban area.

Description of New Garden Sewer Authority. The Sewer System was constructed by the New Garden Township Sewer Authority ("Authority") at the request of the Township's Board of Supervisors. The Authority was established through Ordinance Number 76 of the Township on March 14, 1966. The Township created the Authority for the purpose of planning, constructing, renovating and acquiring certain assets for the collection and treatment of wastewater for the benefit of the residents of the Township.

The sewer system owned by the Authority is operated by the Township under long-term lease rental agreements. The Authority's operating revenues consist solely of lease rental payments from the Township. Pursuant to the lease rental agreements, the Township must operate and maintain the sewer system to make lease rental payments to the Authority sufficient to pay the debt service obligations and administrative fees incurred by the Authority to acquire, construct and renovate the sewer system. The lease rental agreements expire on February 25, 2021 unless the related debt is retired earlier.

Description of the Sewer System. Most Township residents rely upon on-lot septic systems for wastewater treatment and the Sewer System currently only provides services in three areas of the Township. The Sewer System is sufficient to meet the Township's current needs. As new and/or extended service to existing development is required, the Authority evaluates the need to issue future long-term financing to enhance the Sewer System and accommodate future growth within the Township.

The Township has enacted and covenants (Connection and Sewer Rent Ordinances) to keep in full force and effect ordinances requiring all owners of improved property within the Township accessible to the Sewer System to connect to the Sewer System.

Currently, the Sewer System's three service areas are: East End, South End and Avondale. The East End service area is comprised of gravity collection mains, nine pump stations and associated conveyance force mains. The East End's treatment system consists of two aeration lagoons, one storage lagoon and a spray field. The storage lagoon has a capacity of between 2123 million gallons and the two aeration lagoons have a capacity of about 5 million gallons each. The Township also has reserved 100,000 gallons of daily treatment capacity in the Kennett Borough Treatment Plant.

The South End service area is mostly a gravity collection system with waste water treatment done in a lagoon system and spray irrigation of the treated effluent. The South End service area was initially created to include only the Somerset Lake subdivision.

The Avondale service area includes both gravity and force mains and three pump stations owned by the Township. Waste flows from Avondale service area into the Avondale Borough's gravity collection system for treatment at the Avondale Waste Water Treatment Plant in which the Township owns a daily reserve capacity of 218,000 gallons.

A more comprehensive listing of the Sewer System's assets is contained in the AUS Consultants' original cost study prepared to study of the original cost of the fixed capital and theoretical depreciation calculations of the Sewer System assets as of June 30, 2016 ("OCNLD Study").

The Township utilizes two enterprise funds, the Sewer Fund account and Sewer Authority account, to account for the Sewer System's operations. The Township's audited financial statements for the year ended December 31, 2014 show (Exhibit 1) the Sewer System had operating revenues of $\$ 2.248$ million and was capitalized with $\$ 19.094$ million of capital: including $\$ 2.794$ million of long-term debt (including current maturities); and $\$ 16.300$ million of fund equity. At the same point in time, the Sewer System had total assets of $\$ 16.986$ million, including $\$ 16.986$ total net utility plant.

The Sewer System is exempt from Pennsylvania Public utility Commission ("PUC") regulation as a municipal utility. Sewer System's rate requirements are established by the needed funds to run the system and by the contractual requirements of their debt instruments. Most municipalities, including Sewer System, use a Government Accounting Standards Board ("GASB") process of accounting versus Financial Accounting Standards Board ("FASB") method
of accounting used by investor owned utilities ("IOU"). Municipalities are not typically concerned with the return on and the return of their investments of their utility systems since they deem they are providing a public service to tax payers. Municipalities typically expense (i.e., maintenance expense) minor collection, renewals replacement, and customer collection services capital expenditures and they do not typically fully account for the replacement of meters and master meter equipment which are all typically capitalized (i.e., construction of capital asset, construction expenditure, etc.) and "booked" at original cost by IOUs. For these reasons, we do not believe Sewer System's financial statements should be fully relied upon without recognizing their limitations.

In 2015 the Sewer System provided service to 2,571 units, including 2,110 active units, through 1,796 accounts, had flows of $124,467,000$ gallons and serviced approximately 2,500 Equivalent Dwelling Units ("EDU"). We estimate in 2016 the Sewer System is providing service to 1,814 accounts (Exhibit 2, Table 2.1 and Table 2.3), to 2,597 units, 2,131 active units and will have flows of $125,117,000$ gallons. ${ }^{2}$

We further estimate the Sewer System's 1,814 accounts include 1,677 residential accounts, 134 business accounts (accounts CO1, CO2 and MIX) and three Township accounts. The Sewer System's business does not require large amounts of working capital. The Sewer System is not dependent on industrial customers. On average, Sewer System's active residential units have flows of 51,892 gallons per active unit and the active business units have flows of 124,183 gallons per active unit (Exhibit 2, Table 2.1).

Demographics and Growth for the Sewer System. As shown on Page 1 of Exhibit 3,

[^1]Table 3.1, according to U.S. Census figures, the U.S. population grew 9.7\% from 2000 to 2010, and the population in Pennsylvania grew 3.4\%. During this same time period, Chester County's population grew $15.1 \%$ and the Township's population grew $31.9 \%$ (Exhibit 3, Page 2, Table 3.2). The Township's extraordinary population growth was ranked 105 of the 2,572 municipalities in Pennsylvania.

The Census Bureau and planning agencies provide population projections for future time periods. Population projections are a primary indicator of expected future growth, and they help determine predictable demand for utility services, housing, roads, business services and facilities. The Delaware Valley Regional Planning Commission ("DVRPC") publishes population projections and employment projections for the Township and the nine Delaware Valley counties ("Nine DVRPC Counties"). The DVRPC counties include Bucks County, Chester County, Delaware County, Montgomery County and Philadelphia County, in Pennsylvania, and Burlington County, Camden County, Gloucester County, and Mercer County, in New Jersey.

As shown on Page 1 of Exhibit 3, Table 3.3, Township's population growth is projected to be more than twice the growth rate projected for the Nine DVRPC Counties during each five year period from 2015 through 2045. Similarly, Page 2 of Exhibit 3, Table 3.3 shows Township's employment growth is projected to be more than twice the growth rate projected for the Nine DVRPC Counties during each five year period from 2015 through 2045. The aforementioned projected large increases in Township's population and employment indicates a greater future demand for the Sewer System's services.

In 2016, the Township's total population is approximately 12,405 people with 12,222 people in households (Exhibit 2, Table 2.2). There are 3,986 household units in the Township and the ratio of people in households to households is 3.07 persons per household. The Township
also has 589 business establishments which employ 5,585 people and has a ratio of 9.45 employee per business unit. We estimate in 2016 the Sewer System is providing service to 1,980 residential units and 210 active business units (accounts CO1, CO2 and MIX). The above-mentioned indicates the Sewer System currently provides service to only $49.7 \%$ of Township's households $(1,980 \div 3,986)$ and $35.7 \%$ of Township's businesses $(210 \div 589)$.

The Sewer System's service area density is 6.8 people per account based on an estimated population of 12,405 and 1,814 accounts. The Sewer System's service area density is almost double the 3.5 per account density of water and wastewater systems (see Table 2 in this report).

As mentioned previously, the majority of Township residents rely upon on-lot septic system systems for their wastewater treatment. According to the Pennsylvania Department of Environmental Protection ("DEP"), the life-span of an on-lot septic system is generally 25 years, but septic systems are vulnerable to early failure if they are not regularly inspected and pumped, and properly maintained.

The building of a new traditional single-family home septic system using the gravity design can cost between $\$ 4,000$ and $\$ 14,000$, including labor and materials and be as high as $\$ 25,000$. The cost to replace an existing septic system is $\$ 5,000$ to $\$ 50,000$, depending on the size and complexity of the job. The cost of replacing gravity fed drainfields range from $\$ 5,000$ to $\$ 10,000$, replacing mounds range from $\$ 10,000$ to $\$ 50,000$ and replacing Aerobic Treatment Units are $\$ 10,000$ to $\$ 15,000$.

According to U.S. Census figures, $72 \%$ of Township's homes were built before the year 2000 including $34 \%$ built in the 1990 s and $38 \%$ built prior to the 1990 s. Base on the 25 -year lifespan of on-lot septic systems, the large number of homes in the Township with on-lot septic system systems, and the age distribution of houses constructed in the Township, it is highly probable that
a large number of Township residents will likely require expensive replacement septic systems or request new service from the Sewer System. The combination of Township's higher than average projected population growth and the domestic growth resulting from failing on-lot septic system owners switching over to Sewer System service indicates appreciably higher future growth for the Sewer System.

## HISTORY AND NATURE OF THE BUSINESS

Economic Outlook. In the valuation of any company, the general economic outlook as of the valuation date is important since it influences how investors perceive alternative investment opportunities at that point in time. As part of our analysis, we considered the forecasts for the U.S. economy that prevailed as of September 30, 2016. In particular, we focused on the forecasts and economic commentary presented in Blue Chip Financial Forecasts in the September 1, 2016 edition. Some of these economic forecasts are presented in Table 1.

| Economic Indicators |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Latest Qtr | Consensu | Forecasts |
|  | 20 2016 | 302016 | 402016 |
| Key Assumptions |  |  |  |
| Real GDP | 1.1 | 2.7 | 2.4 |
| GDP Price Index | 2.3 | 1.6 | 1.8 |
| Consumer Price Index | 2.5 | 1.8 | 2.2 |
| Interest Rates |  |  |  |
| 3-mo. Treasury Bills | 0.28 | 0.3 | 0.5 |
| 10 Year Notes | 1.84 | 1.5 | 1.7 |
| 30 Year Notes | 2.64 | 2.3 | 2.5 |
| Aaa Corporate Bond Yield | 3.82 | 3.3 | 3.6 |
| Baa Corporate Bond Yield | 5.10 | 4.4 | 4.6 |
| State \& Local Bonds | 3.30 | 3.0 | 3.1 |
| Home Mortgage Rate | 3.70 | 3.5 | 3.7 |

Table 1

Industry Review. A review of the industry in which the company operates is important in determining value. The trends and stability of the specific economic environment affecting operations need to be reviewed to gain further insight regarding the prospects and risks associated with the industry and each company.

The wastewater utility industry has a Standard Industrial Classification ("SIC") code of 4952 (Sewerage Systems), has sewer utilities, and includes establishments primarily engaged in the collection and disposal of wastes conducted through a sewer system, including such treatment processes as may be provided. There are currently 2,181 U.S. Businesses with an SIC code of 4952.

The wastewater utility industry is a fragmented industry, although not as fragmented as the
water supply industry. According to the U.S. Environmental Protection Agency's ("EPA") most recent survey of publicly-owned wastewater treatment facilities in 2008, there are approximately 15,000 such facilities in the nation, serving approximately $74 \%$ of the U.S. population. Eighty percent of domestic wastewater systems are government owned rather than IOUs. Currently, there are no wastewater utility companies that have actively traded stock.

A comparative industry to the wastewater utility industry is the water supply industry. The water supply industry has a SIC code of 4941 (Water Supply), has water utilities, and includes establishments primarily engaged in distributing water for sale for residential, commercial, and industrial uses. Government controlled establishments such as municipal service districts and public utilities dominate the industry. Private companies or IOUs are active in the construction and improvement of water supply facilities and infrastructure. There are currently 10,197 U.S. Businesses with an SIC code of 4941.

The water supply industry is the most fragmented of the major utility industries with more than 53,000 community water systems in the U.S. ( $83 \%$ of which serve less than 3,300 customers). The nation's water systems range in size from large municipally owned systems, such as the New York City water system that serves approximately 9 million people, to small systems, where a few customers share a common well.

An estimated $14 \%$ of all water supplies are managed or owned by IOUs. IOUs consist of companies with common stock that is either actively traded or inactively traded, as well as companies that are closely held, or not publicly traded. Currently, there are only about 10 investor owned water utility companies with publicly traded stock in the U.S.

The wastewater utility industry and water utility industry's increased compliance with state and federal water purity levels and large infrastructure replacements are driving consolidation of
the wastewater utility and water utility industries. Because many wastewater utility and water utility operations do not have the means to finance the significant capital expenditures needed to comply with these requirements, many have been selling their operations to larger, financially stronger operations.

The larger IOUs have started an aggressive acquisition program to expand their operations by acquiring smaller wastewater and water systems. Generally, they enter a new market by acquiring one or several wastewater or water utilities. After their initial entry into a new market, the larger investor-owned water utility companies continually seek to expand their market share and services through the acquisition of wastewater and water utility businesses and operations that can be integrated with their existing operations. Such acquisitions may allow a company to expand market share and increase asset utilization by eliminating duplicate management, administrative, and operational functions.

Acquisitions of small, independent utilities can often add earning assets without necessarily incurring the costs associated with the SDWA if such acquisitions are contiguous to the potential purchaser.

In summary, the result of increased capital spending, to meet the SDWA requirements ${ }^{3}$ and the replace the aging infrastructure of many systems, has moved the wastewater and water industries toward consolidation. Moreover, Federal and State regulations and controls concerning water quality are still in the process of being developed and it is not possible to predict

[^2]the scope or the enforceability of regulations or standards which may be established in the future, or the cost and effect of existing and potential regulations and legislation upon the Sewer System. However, as a medium to small wastewater system, the Sewer System faces the cost of compliance with significantly limited financial resources when compared to larger IOU water utilities.

## QUANTITATIVE AND QUALITATIVE ANALYSIS

Comparison Review. The comparison review considers the financial and operating statistics for the Sewer System, and a group of companies ("Comparable Group") that operate in the same basic industry as the Sewer System. Since no marketplace exists for the common stock of Sewer System, an alternative to estimate the value of the Sewer System is to analyze the price investors are willing to pay for the publicly traded common stock of companies that are similar to the Sewer System. We list the Comparable Group chosen for study in Table 2.

| Latest Size Statistics For the Year 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\frac{\text { Revenues }}{(\text { Mill. \$) }}$ | Customers | Population | Customer Density |
| New Garden's Sewage Collection and Treatment System | \$2.381 | 1,814 | 12,405 | 6.8 |
| Comparable Group |  |  |  |  |
| American States Water Co | \$448.571 | 283,997 | 1,000,000 | 3.5 |
| American Water Works Co Inc | 3,248.801 | 3,252,691 | 12,100,000 | 3.7 |
| Aqua America Inc | 814.601 | 920,381 | 2,890,800 | 3.1 |
| Artesian Resources -CLA | 77.372 | 81,400 | 301,000 | 3.7 |
| California Water Service Gp | 596.141 | 508,404 | 1,600,000 | 3.1 |
| Connecticut Water Sve Inc | 96.994 | 123,633 | 400,000 | 3.2 |
| Middlesex Water Co | 128.883 | 108,720 | 390,000 | 3.6 |
| SJW Corp | 318.624 | 241,000 | 1,089,000 | 4.5 |
| York Water Co | 47.083 | 66,000 | 194,000 | 2.9 |
| Median | \$318.624 | 241,000 | 1,000,000 | 3.5 |

## Table 2

The Comparable Group were selected based upon: (1) the availability of financial information; (2) a September 30, 2016 market value of common stock, the product of multiplying the closing stock price by the number of common shares outstanding, greater than $\$ 75.0$ million; (3) inclusion in the Standard and Poor's Research Insight database; (4) are not currently the subject of an acquisition; and (5) with a Global Industry Classification Standard ("GICS") of 55104010 (i.e., Water Utility). The nine Comparable Group that met the criteria for selection are listed in Table 2.

We believe that similar economic, industry and business risks have affected the Comparable Group as those faced by the Sewer System. However, consideration must be given to the fact that no two companies are exactly alike. Table 2 presented comparative statistics regarding total revenues, customers, population of the area served, and customer density (population $\div$ customers). On average, the Comparable Group are much larger than Sewer System. The relative size difference between the group and Sewer System suggests that the risk to which the investors of the Sewer System is greater than the Comparable Group. We will discuss the difference in risk resulting from size later in this report.

Financial Review. We conducted a financial review that considered the financial and operating statistics for the Sewer System and the Comparable Group for the three-year period, 2012 to $2014 .{ }^{4}$ It is our opinion that the economic, industry and business risks affecting the Comparable Group selected are similar to those faced by the Sewer System. However, consideration must be given to the fact that no two companies are exactly alike.

The determination of reasonable water rates for the Comparable Group is subject to rate regulation. For the Comparable Group, rate regulation serves as a substitute for competition in the marketplace since utility companies are precluded from exercising complete control over the price to be charged their customers. Under rate regulation, a cost of service formula is used to set the price for service charged to customers. The cost of service formula equates revenues to the sum of annual operating expenses, taxes other than income, depreciation expense, income taxes, and the product of the rate base times a fair rate of return.

It is the responsibility of the utility seeking changes in rates to present sufficient evidence
to their regulators in support of their request. Historically, the Sewer System's rates have not considered a fair rate of return nor taxes. That is, the Sewer System's rates would have been higher if they included a provision for taxes and their financial results would have been better if they were required to pay taxes and made provisions for taxes in their rates. Therefore, the results of the Sewer System's historical financial performance, as measure by various ratios and coverages, should be viewed with this knowledge.

Financial Benchmark Analysis. To gain insight into the risk differences between the Sewer System and the Comparable Group, we reviewed financial ratios and coverages. Unfortunately, there is no single measure that best indicates investment risk from a common stockholder's perspective. However, from a creditor's viewpoint, the best measure of investment risk is debt rating. The debt rating process generally provides a good measure of investment risk for common stockholders because the factors considered in the debt rating process are usually relevant factors that a common stock investor would consider in assessing the risk of an investment.

The types of financial benchmarks applied by credit rating agencies such as Standard and Poor's ("S\&P") for rating IOU public utility debt are broader than the traditional measure of financial risk, leverage. Besides reviewing the amounts of leverage employed (i.e., percentage of debt used in the capital structure), S\&P also focuses on earnings protection and cash flow adequacy. During the period 2011-2014, the Sewer System's financial benchmark ratios show (Exhibit 4) lower investment risk than the Comparable Group.

Risk Analysis. From an operations standpoint, the Sewer System and the Comparable Group are indistinguishable. Both are required to meet SDWA and CWA requirements and are also required to provide safe and reliable services to their customers.

A basic premise of finance is the tradeoff between risk and return. That is, the higher the perceived risk, the higher the required return. Conversely, the lower the perceived risk, the lower the required return.

As mentioned previously, size is a large determinant of risk. Based on size, the Sewer System's risk is higher than the Comparable Group given Sewer System's relatively small size. Table 2 details the large size difference between the Sewer System and the Comparable Group. As shown on Table 2, the Sewer System is many times smaller than the Comparable Group. A smaller company requires the employment of proportionately less financial leverage (i.e., debt and preferred capital) than a larger company to balance out investment risk.

Size is a determinant of risk because the loss of a large customer impacts a small company much more than a large company because a large customer of a small company usually accounts for a larger percentage of the small company's sales. Further, a larger company has much more diversification in customer mix, economic conditions, source of supply, weather, demographic, and financing than the Sewer System. Because the larger Comparable Group has a more diverse geographic operation than the Sewer System, it enables them to sustain earnings fluctuations caused by adverse weather conditions in one portion of its service territory. Further, the larger Comparable Group has a more diverse customer base and is less susceptible to local downturns associated with regional economic conditions than the Sewer System.

> The National Association of Regulatory Utility Commissioners (NARUC) recognizes that size affects relative business risk.
"...Size affects the business risk of water companies because small companies generally have a narrow customer base and a limited geographic market. As a result, smaller companies have less diversity in their markets and may be more severely affected by economic or demographic changes in their service areas. Also because of their relative size, small companies cannot take advantage of certain economies of scale available to larger companies . . . Finally, small companies have less access to capital markets. This is due in part to their perceived riskiness and in part because the transaction costs associated with most financial instruments make raising small amounts of capital relatively expensive."

Page 2 of Exhibit 5 provides an analysis which shows a company's size is also inversely related to returns on common stocks. Specifically, Ibbotson Associates sorted 2,972 publicly traded common stocks based on size of market value (market price multiples by the number of shares) and placed them into ten different portfolios (deciles). The common stock return differential, column C , increases at an increasing rate as you move from a larger stock decile to a smaller stock decile. In fact, for every million-dollar decrease in market value between decile 8 and decile 9 , common stock returns increased by 0.0023 basis points (column $H$ ). That is, within these deciles, moving from a company with a market value of $\$ 549$ million to a company of $\$ 425$ million, results in a 29 -basis point increase in return $(0.0023 \times \$ 124=0.2852$ or $0.29 \%)$.

The Comparable Group's market value on September 30, 2016 ranged from $\$ 260$ million to $\$ 13,314$ million as shown on page 3 of Exhibit 2. Based on their market value, the Comparable Group's median market decile was 8. Sewer System's market value would place them in decile 10 based upon Sewer System's financial statements and considering the fact that the largest company in decile 10 had a market value of $\$ 301$ million.

The calculated adjustment to the required return based on the size premium is shown on page 1 of Exhibit 2. On Exhibit 2, line 1 shows that the Comparable Group falls into decile 8
based on their market value. As shown in column F, the market value of the largest to smallest in the decile decreases by $\$ 462.0$ million before entering into decile 9 (shown on line 2 ). The change in return rate between decile 8 and decile 9 is 0.17 -basis points for every million-dollar decrease in market value (column G). Multiplying the 0.17 -basis points change (column G ) by the change in market value (column F) results in an increase in cost rate of 42-basis points within that decile. A similar computation is shown in column J but it is based on the average market value change shown in column H. As shown in column I, moving from the Comparable Group's median 8 decile to Sewer System's decile, show the required return should increase by a total of 491-basis points. In column J, a similar calculation based on the average rate of change, shows the required return should increase by a total of 928 -basis points. Averaging the results of the illustration shown on page 1 of Exhibit 2 suggests the Sewer System's cost rate could be about 7.10 percentage points higher than the Comparable Group. ${ }^{5}$

The higher return requirement for companies the size of Sewer System translates into a higher capitalization rate. All else being equal, a higher capitalization rate will produce a lower value.

Property Plant and Equipment Analysis. The Sewer System can best be characterized as a wastewater collection and treatment system. The Sewer System does not have the number of large treatment facilities that the Comparable Group has. The Sewer System's gross property, plant and equipment is in relatively good condition given its age (Exhibit 6, Table 6.1) with 68\% of their gross property, plant and equipment remaining undepreciated while $72 \%$ of the Comparable Group's gross property, plant and equipment remained undepreciated.

[^3]Property Plant and Equipment Analysis for Contributions. Most regulatory commissions determine rates for utilities based on a cost of service formula reflective of gross plant, property and equipment less accumulated depreciation (i.e., net property, plant and equipment) being roughly equal to investor provided capital (i.e., debt and equity capital) and is a cornerstone of utility regulatory theory. Further, under 66 Pa. C.S. Section 1329 (Valuation of Acquired Water and Wastewater Systems), the original source of funding for any part of the assets of a selling utility is not relevant to determining the value of a selling utility's assets.

We found a $28 \%(100 \%-72 \%)$ differences between the Comparable Group's net property, plant and equipment and the Comparable Group's investor provided capital on the valuation date (Exhibit 6, page 1, Table 6.2). Concerning the difference between the Comparable Group's net property, plant and equipment and the Comparable Group's investor provided capital, we believe the net property, plant and equipment contains customer contributions. This belief is based on the $28 \%$ difference in the Comparable Group's net property, plant and equipment and the Comparable Group's investor provided capital reviewed.

We did not analyze the Sewer System's property, plant and equipment for customer contributions because customer contributions are irrelevant to the valuation process under 66 Pa . C.S. Section 1329 .

Capital Expenditures Analysis. The level of capital expenditures required for business purposes is an indicator of risk. Over the next three years (2017-2019), the Sewer System estimates it will require $\$ 12$ million of capital expenditures. Over the last four years, the Comparable Group had annual capital expenditures of about 7\% of net plant (Exhibit 6, page 2, Table 6.3). During this same time, 2012-15, the Sewer System had annual capital expenditures that averaged $0 \%$ of net plant (based upon reported net plant). Therefore, the Sewer System
historical capital spending was substantially less than the Comparable Group's average.
Growth Rate Analyses. Higher growth rates are an indication of less risk. A review of the growth rates in revenue, operating income plus depreciation and operating income, reveal that the Sewer System has been growing faster than the Comparable Group (Exhibit 6, page 4, Table 6.4) over the last three years. Despite the natural market limitations that exist in the Sewer System's finite service territory, we believe the prospective gap in growth rates will increase due to the combination of the Township's higher than average projected population growth and the domestic growth resulting from failing on-lot septic system owners switching over to Sewer System service discussed previously (see section "Demographics and Growth for the Sewer System" in this report).

Prospectively, the Comparable Group will be able to enhance their growth rates through the continued acquisition of water and wastewater systems outside their existing service territory.

Profit Margin Analyses. Higher profit margins are an indication of less risk. We compared earnings before interest and taxes ("EBIT') to revenues to see how successful the Sewer System's management has been at generating income from the operation of the business. We also compared operating profitability or earnings before interest, tax, depreciation and amortization ("EBITDA") divided by total revenue to gain a clearer view of the Sewer System's core profitability. The Sewer System's average profit margins are about equal to, or slightly higher than the Comparable Group indicating similar to, or slightly less risk (Exhibit 6, page 5, Table 6.5).

## VALUATION

The purpose of this valuation is to comply with 66 Pa . C.S. Section 1329 (Valuation of Acquired Water and Wastewater Systems) and conduct a fair market value appraisal of the Sewer System's assets as of September 30, 2016 in compliance with the Uniform Standards of Professional Appraisal Practices, employing the cost, market and income approaches. Consequently, three basic valuation approaches were considered in this analysis: the cost approach, the income approach and the market approach.

The Cost Approach. In general terms, the cost approach measure value by determining the amount of money required to replace the future service capability of an asset. The cost approach is based on the premise that an informed purchaser will not pay more for a property than the cost of constructing an equally desirable substitute property, minus applicable depreciation, and assuming no undue delay

The cost approach can include the use of the: original cost method; trended original cost method; reproduction cost method; and replacement cost method. From these cost bases, the calculated accrued depreciation (accumulated depreciation) is subtracted.

The original cost method begins with determining the original cost new ("OCN") measure of the cost of the assets when first constructed. The OCN is based on (1) a review and summary of the utility's accounting records, contractors' invoices and bid tabulations to determine the most appropriate data sources of each type of asset; (2) and the "pricing out" of assets using unit costs for each vintage year that property was placed in service.

Under the trended cost method, the trended original cost ("TOC") measures the replacement cost by multiplying the OCN by specific cost indices. The TOC is based on (1) a review and summary of the OCN at each location to determine those elements that would be replaced-in-kind, those that would be replaced with current methods and technologies and those that would not be replaced; (2) the selection of cost indexes and the calculation of trended original cost for those elements that would be replaced-in-kind; and (3) the estimation of the cost to purchase or construct those elements that would be replaced with current methods and technologies.

The reproduction cost method begins with determining the reproduction cost new by determining the current cost of constructing identical new property. The replacement cost method begins with estimating the replacement cost new ("RCN") based on approximating the current cost of replacing service of existing property with similar new property having the nearest equivalent utility to the property being valued (as defined by the International Glossary of Business Valuation Terms).

The reproduction cost new method and the RCN include the research and verification of the inventory of a company's tangible personal property. Upon verification of the inventory, current material costs, current construction costs, engineering costs, administration costs, interest during construction, and entrepreneurial profit ${ }^{6}$ are applied to the inventory listing in order to determine the reproduction cost new and to determine the RCN .

[^4]The reproduction cost new method assumes the assets would be recreated under the conditions existing at the date certain or valuation date, using the exact materials, standards, design, layout, and quality of workmanship used to create the original assets. The RCN assumes the assets would be recreated under the conditions existing at the date certain or valuation date, using similar materials, current standards, under current conditions with similarly functional property.

From these cost bases (i.e., OCN, TOC, RCN, and reproduction cost new), the calculated accrued depreciation (accumulated depreciation) is subtracted. The calculated accrued depreciation is based on the assets' attained ages, and the service life of the assets. The cost bases of depreciable assets are reduced annually by the accumulated depreciation to reflect the loss in the service value of the assets since being constructed.

Depreciation represents the loss in property value from: physical deterioration; functional obsolescence; and external obsolescence. The accrued depreciation represents the sum of the annual depreciation amounts that would have been charged for depreciation at a point in time. Accrued depreciation is a calculated amount that would be in the book reserve account at a point in time using the current depreciation parameters (i.e., average service life). The average service lives of depreciable assets are based on the materials used for construction and how long the depreciable assets are likely to meet service demands.

The range of survivor characteristics usually experienced by utility and industrial properties is encompassed by a system of generalized "survivor curves" known as the Iowa type curves. The accrued depreciation ratio from a survivor curve is a concept that is used to estimate the consumed service capacity of plant at a point in time. The survivor curve is used to find the applicable accrued depreciation factors of the assets to result in the total accumulated depreciation.

For this report the Sewer System and Aqua provided us a copy of AUS Consultants' original cost study prepared to study of the OCN of the fixed capital and the theoretical depreciation calculations of the Sewer System assets as of June 30, 2016 ("OCLD Study"). The OCNLD Study includes an original cost inventory of the Sewer System's utility plant determined from a detailed analysis of the books and records of the Sewer System and did not reflect the original source of funding for any of the Sewer System's assets.

The results of the OCNLD Study established that the OCN of the Sewer System's utility plant in service as of June 30, 2016 was not less than $\$ 27,267,123$. The OCNLD Study also determined a theoretical calculated accrued depreciation reserve of the utility plant in service of $\$ 8,677,034$ as of June 30, 2016. After factoring in the OCNLD Study's accrued depreciation reserve, the OCNLD of Sewer System's utility plant in service as of June 30, 2016 was determined to be $\$ 18,590,089(\$ 27,267,123-\$ 8,677,034)$.

The Sewer System's OCNLD of $\$ 18.6$ million ( $\$ 18,590,089$ rounded) is used as the cost approach as part of our fair market value determination for the Sewer System.

Benchmark Metrics. Besides providing an indication of value based upon on the cost approach, the OCNLD also provides a meaningful metric to evaluate the reasonableness of other indications of value produced by other valuation methods. For example, the Comparable Group's market value of common equity plus minority interest, preferred stock, and total debt net of cash and cash equivalents ("Enterprise Value") is currently 1.5 -times (Exhibit 10, page 2) higher than their OCNLD or net property, plant and equipment. Similarly, the Comparable Group's Enterprise Value is currently 1.1-times (Exhibit 10, page 2) higher than their OCN or gross property, plant and equipment.

The above-mentioned property, plant and equipment "multiples" understate the multiple applicable to the Sewer System because the Comparable Group's property, plant and equipment includes assets that were originally financed with customer contributions. Subtracting customer contributions from the Comparable Group's property, plant and equipment (Exhibit 10, page 3) results in adjusted multiples of 1.8 -times OCNLD and 1.4 -times OCN for the Comparable Group.

Multiplying the Sewer System's OCN of $\$ 18.6$ million by the Comparable Group's 1.5times OCN multiple or the 1.8 -times contributions adjusted OCN multiple indicates a range of market value of $\$ 27.9$ million to $\$ 33.5$ million for the Sewer System. Further, multiplying the Sewer System's OCNLD of $\$ 27.3$ million by the Comparable Group's 1.1-times OCNLD multiple or the 1.4-times contributions adjusted OCNLD multiple indicates a range of market value of $\$ 30.0$ million to $\$ 38.2$ million for the Sewer System.

The aforementioned range of market value for the Sewer System are not a substitute for an appraisal. However, the referenced range of market value for the Sewer System are meaningful metrics to evaluate the reasonableness of other indication of value produced by other valuation methods.

The Income Approach. Capitalizing or discounting a future income stream to a present value provides an indication of the value of a business. The capitalization or discount rate reflects future growth, business risk, economic factors, financial risk and industry risk of the assets. The theory behind the income approach is that the value of a business is the future economic benefit that ownership will provide.

The two most common methods of the income approach to valuation are the capitalization of earning or cash flow method and the discounted cash flow method ("DCF"). The capitalization of earning method converts a single base economic income number to a value by dividing it by a
capitalization rate. The capitalization of earnings is best suited when the future earnings, or cash flow, can be predicted. The implicit assumption in the capitalization of earning method is that the cash flow is a perpetuity and the capitalization rate is a constant.

The DCF method uses estimates of future free cash flow and discounts them to arrive at a present value or price of the cash flows. The DCF analysis begins with an estimate of the Debt Free Net Cash Flow over the next five to twenty years along with a terminal value. In each year, the Debt Free Net Cash Flow is comprised of projected EBIT, minus income taxes, plus projected depreciation and amortization, plus or minus projected changes in net cash working capital, less projected capital expenditures. The second element of the DCF analysis is the determination of an appropriate discount rate.

The capitalization rate used in the capitalization of earnings method and the discount rate used in the DCF method are related. The discount rate is the opportunity cost rate related to the risk of the cash flows. For the Sewer System, the appropriate discount rate is the current municipal revenue bond yield on September 30, 2016 of $3.66 \%$. The appropriate IOU discount rate is the current pre-tax overall cost of capital on September 30, 2016 and ranges from $5.90 \%$ to $7.22 \%$. The capitalization rate is simply the discount rate minus the expected growth rate. If no growth is assumed, the capitalization rate is equal to the discount rate.

The capitalization of earnings method is a reasonable approach for valuing the Sewer System as it is currently owned (i.e., non-IOU) and operated. However, change in ownership of the Sewer System to an large regional municipal authority ("MUNI") or IOU produces a myriad of problems for both the capitalization of earnings method and the DCF Method because any future cash flow estimates would be hypothetical or estimated due to the uncertain nature that would
accompany new ownership including future rates, future expenses, future capital expenditures, taxes, and regulation.

The Capitalization of Earnings Method. We began the capitalization of earning method for the Sewer System by first determining the Debt Free Net Cash Flow to be capitalized. The Debt Free Net Cash Flow is comprised of current EBIT, minus income taxes, plus current depreciation and amortization, plus or minus projected changes in net cash working capital, less projected capital expenditures. The development of Sewer System's Debt Free Net Cash Flow begins on Exhibit 1.

Differences in accounting practices exist between GASB and FASB because there are differences in their purpose. That is, the GASB's motivation is to make sure government entities are accountable for the money they receive from the public or taxpayers, while the FASB's focus is to help investors and creditors make decisions. These differences in accounting objectives between GASB and FASB can present a problem when it comes to comparing the financial statements of entities that are either publicly or privately owned, such as the Sewer System and the Comparable Group.

Exhibit 1 presents our restatement of some of the Sewer System's financial information contained in their financial statements so it is more consistent with the Comparable Group and more practical for valuation purposes.

As stated previously, the Township utilizes two enterprise funds, the Sewer Fund account and Sewer Authority account, to account for the Sewer System's operations. On Exhibit 1 we combined the reported financial results for the Sewer Fund account and Sewer Authority account to create a single Sewer System's operations. As a result of this change we developed the Sewer System's Debt Free Net Cash Flow on Exhibit 7.

The Sewer System's Revenues, EBITDA and EBIT (EXHIBIT 7, lines 3 to 5) statistics are more comparable to Revenue, EBITDA and EBIT statistics reported for the Comparable Group. It should be noted that Sewer System's 2015 comparable Revenues, EBITDA and EBIT statistics were also used in the analyses shown on Exhibit 6 in Tables 6.4 and 6.5.

The capitalization of earnings method begins with an estimate of the income or cash flow producing capabilities of the business (Exhibit 7). Specifically, our capitalization of earnings method capitalizes Sewer System's current year's earnings (2016). Sewer System's Debt Free Net Cash Flow is comprised of current EBIT, minus income taxes, plus current depreciation and amortization, plus or minus projected changes in net cash working capital, less projected capital expenditures. The second element of the capitalization of earnings method is the determination of an appropriate capitalization rate. Our analysis uses the current municipal discount rate of 3.66\% based on the 9/30/2016 municipal bond yield (Exhibit 7, line 30). As stated previously, the capitalization rate in the capitalization of earnings method is assumed for perpetuity. We also did a second capitalization of earnings method based on a $2.66 \%$ municipal bond yield (Exhibit 7, line 30 ), or 100 -basis points below the current level to reflect the unique growth assumed for the Sewer System's because we assumed the Sewer System's total growth will be $1.0 \%$ ( 100 -basis points) above the industry's growth.

We computed the Sewer System's capitalization of earnings method indicated value by dividing the projected debt free net cash flow by the capitalization factor. The capitalization factor is equal to the discount rate minus assumed growth in projected debt free net cash flow. Essentially, we considered two ranges of growth in the capitalization of earnings method, no growth and $1 \%$ growth. However, based upon our quantitative and qualitative analysis, and the
projected population growth and the domestic service growth in the service area due to septic system conversions, we believe the $1 \%$ growth scenario is the most likely for the Sewer System.

Exhibit 7 shows the results of the capitalization of earnings method. For the Sewer System, the capitalization of earnings method using a $3.66 \%$ capitalization rate indicates a value of $\$ 52.8$ million and the capitalization of earnings method using a $2.66 \%$ capitalization rate indicates a value of $\$ 72.7$ million. Collectively, for Sewer System, the capitalization of earnings method suggests a value of $\$ 62.8$ million (the average of $\$ 52.8$ million and $\$ 72.7$ million) based on current operations.

The DCF Method. For the Sewer System, the DCF method considers two types of discounted cash flow analyses, the EBIT and EBITDA terminal value model ("Market Multiple DCF") and the capitalization of terminal value model ("Capitalization DCF"). We show the results of these models on Exhibits 8 and 9.

The DCF method begins with an estimate of the income or cash flow producing capabilities of the business. Specifically, our DCF methods use estimates of the results of the Sewer System's operations over the next 11 years. We use two different assumptions for the Sewer System's future operations in the DCF methods: MUNI ownership and IOU ownership.

Under the MUNI ownership the discount rate is the current $3.66 \%$ municipal revenue bond yield and under the IOU ownership the discount rate is the current pre-tax overall cost of capital, reflecting the upper and lower range of the pre-tax overall cost of capital for the Comparable Group of $5.90 \%$ to $7.22 \%$.. For the Capitalization DCF, the capitalization rate reflects a scenario of no additional growth (i.e., discount rate $=$ capitalization rate) and a scenario of $1 \%$ additional growth, similar to the capitalization of earnings method discussed previously (i.e., discount rate $-1 \%$ growth = capitalization rate). Based upon our quantitative and qualitative analysis, and the
projected population growth and the domestic service growth in the service area due to septic system conversions, we believe the $1 \%$ growth scenario is the most likely for the Sewer System.

We computed the Market Multiple DCF terminal values by multiplying the Sewer System's projected EBIT and EBITDA by the Comparable Group's adjusted multiples of 21.9 and 14.8, respectively. We computed the Capitalization DCF terminal value by dividing the projected debt free net cash flow by the capitalization factor. The capitalization factor is equal to the discount rate minus assumed growth in projected debt free net cash flow.

Exhibit 8 shows the results of the DCF method under the MUNI ownership scenario. The results of the Capitalization DCF shown on Exhibit 8 show a range of value for the Sewer System of $\$ 40.9$ million to $\$ 53.8$. The results of the Market Multiple DCF shown on Exhibit 8 show a value of $\$ 34.5$ million. Collectively, the DCF method based on the MUNI ownership scenario indicates a value of $\$ 44.1$ million for the Sewer System based on the likely $1 \%$ growth assumption.

Exhibit 9 shows the results of the DCF method under the IOU ownership scenario. The results of the Capitalization DCF shown on Exhibit 9 show a range of value for Sewer System of $\$ 16.5$ million to $\$ 25.5$. The results of the Market Multiple DCF shown on Exhibit 9 show a range of value of $\$ 31.7$ million to $\$ 40.0$. Collectively, the DCF method based on the IOU ownership scenario indicates a value of $\$ 28.5$ million for the Sewer System.

Comparing the results of the capitalization of earnings method and the DCF method indicates the value indicated by the capitalization of earnings method of $\$ 62.8$ million to be an outlier. Therefore, the results of the DCF method form the basis for our Income Approach conclusion. The DCF method based on the MUNI ownership scenario indicates a value of $\$ 44.1$ million and the DCF method based on the IOU ownership scenario indicates a value of $\$ 28.5$
million. Collectively, the DCF method indicates a value of $\$ 36.3$ million for the Sewer System based on the Income Approach.

The Market Approach. There are two methods of doing the Market Approach to valuation: the market multiples method; and the selected transaction method. We developed both the market multiples method and the selected transaction method in our valuation analysis. The Market Multiples Method. The market multiples valuation begins by reviewing market price data of corporations engaged in the same or a similar line of business as the Sewer System. We relied upon market data for the Comparable Group for these purposes since they are equally affected by the same economic, industry, and business risks as the Sewer System. Since no marketplace exists for the common stock of the Sewer System, an alternative to estimate the value of the Sewer System is to analyze the price investors are willing to pay for the publicly traded common stock of companies that are similar to the Sewer System. The specific market price data reviewed includes the market value of common equity plus minority interest, preferred stock, and total debt net of cash and cash equivalents (i.e., Enterprise Value). Where the market value of common equity is the product of multiplying the closing stock price by the number of common shares outstanding. The Enterprise Value provides an indication of the value of the entire business. The Enterprise Value multiples ("Market Multiples") are shown on Exhibit 10. For the Comparable Group, the Market Multiples were calculated as of 9/30/2016 based on the latest twelve months of financial data available at that time.

We used the Comparable Group's Enterprise Value at September 30, 2016 and calculated Market Multiples of: revenue ("Revenue"); EBITDA; EBIT; gross property plant and equipment
("GPPE"); net property plant and equipment ("NPPE"); investor provided capital ("ICAP"); utility customers ("Customers"); and population of the area served ("Population").

The next step in the market multiples valuation was applying the Comparable Group's Market Multiples to similar financial and operating statistics of the Sewer System. The applicable financial statistics for Sewer System of Revenue, EBITDA and EBIT are shown on Exhibit 7. The Comparable Group's Market Multiples reflect their capitalization rate of each financial and statistic. For example, a Market Multiple of EBIT of 16.14 times equates to a capitalization of EBIT of $6.20 \%(1 \div 16.14=6.20 \%)$. Each capitalization rate is unique to the entity and the statistic being evaluated and reflects the growth and investment risk of the entity.

We believe that similar economic, industry and business risks have affected the Comparable Group as those faced by the Sewer System. However, consideration must be given to the fact that no two companies are exactly alike. On average, the Comparable Group are much larger than the Sewer System. The relative size difference between the Comparable Group and Sewer the System suggests that the risk to the investors of the Sewer System is greater than the Comparable Group. However, based upon our quantitative and qualitative analysis, we concluded that the Sewer System has less risk and also more growth based on the projected population growth and the domestic service growth in the service area due to septic system conversions.

Accordingly, the Comparable Group's Market Multiples are not directly applicable to the Sewer System. We assumed the higher risk due to the Sewer System's small size is slightly greater than the lower risk found during our quantitative and qualitative analysis. This offset in risk was assumed to result in the Sewer System being 5\% riskier than the Comparable Group and produces a $95 \%(100 \%-5 \%)$ base risk adjustment to the Comparable Group's Market Multiples. We applied the $95 \%$ base risk adjustment to all financial multiples. For example, the Comparable

Group's ICAP multiple was multiplied by $95 \%$ to produce a lower multiple applicable to the Sewer System to account for risk differences.

The Comparable Group's Market Multiples of Revenue, EBITDA, and EBIT were adjusted for the base risk adjustment and for a $1 \%$ higher growth rate to produce multiples applicable to the Sewer System (Exhibit 10, page 3). The Comparable Group's Market Multiples of GPPE and NPPE were adjusted for the base risk adjustment and for their percentage of property plant and equipment (Exhibit 10, page 3) financed with contributions because customer contributions should not be part of this valuation process. The Comparable Group's Market Multiples of Customers and Population were adjusted for the higher customer density and higher growth potential of the Sewer System.

The net risk adjustments to the Comparable Group's Market Multiples are shown on page 1 of Exhibit 10. The adjustments to the Comparable Group's Market Multiples are: $95 \%$ of ICAP (riskier), $115 \%$ of GPPE (riskier and contributions), $116 \%$ of NPPE (riskier and contributions), $101 \%$ of Revenue (riskier and higher growth); $117 \%$ of EBIT and $110 \%$ EBITDA (riskier and higher growth); and $200 \%$ of Customers and Population (higher customer density and higher growth).

As shown on page 1 of Exhibit 10, the market multiples indicated values based on Revenue, EBIT and EBITDA are far below the Sewer System's OCNLD. We attribute this to the fact the Sewer System's dollars of Revenue, EBIT and EBITDA do not reflect any provision for income taxes while the multiples for the Comparable Group do. Consequently, we do not believe the results of the multiples of Revenue, EBIT and EBITDA are meaningful and should not be used.

In the market multiples method, the meaningful Market Multiples of the Comparable Group are used to develop an indicated value of the Sewer System. This is accomplished by
multiplying the Sewer System's financial and operating data by the Comparable Group's median Market Multiples (Exhibit 10, page 1). The results of the market multiples method (Exhibit 10, page 1) show a range of value for the Sewer System of $\$ 22.4$ million to $\$ 45.7$ million and collectively, indicated value of $\$ 34.4$ million based on the meaningful Market Multiples.

The Selected Transactions Method. The selected transactions method entails analyzing certain public information relating to selected transactions involving the purchase or sales of businesses involved in the same business line. Although many transactions occur annually, only a limited number of the transactions provide enough public information for comparative purposes.

Using certain public information relating to selected transactions involving the purchase or sale of businesses involved in the same business line, we calculated sales price multiples of: revenue ("Revenue"); EBITDA; EBIT; assets ("Assets"); utility customers ("Customers"); and population of the area served ("Population").

In doing the selected transactions method, we reviewed the Enterprise Value based upon the transaction sales price. We reviewed 237 transactions in the water and wastewater industry since 1992 in conducting our selected transactions' analyses. In total, the 237 transactions we reviewed include: 10 acquisitions of large actively traded IOUs; 153 closely held or inactively traded IOUs; 11 acquisitions from Eminent Domain; and 63 acquisitions of municipal or municipally-owned systems.

The number of selected transactions available for review is limited because most acquisitions in the water and wastewater industry involve small acquisitions for which no or limited public information exits. Additionally, not all transactions are comparable since some purchase prices may only involve the acquisition of the common stock and other purchase prices may be net of cash. In either of these instances, the derived multiples (e.g., purchase price as a
multiple of: Revenues; EBITDA; EBIT; etc.) would understate (overstate) the multiples involving a purchase price for an entire business enterprise (common stock).

The selected transactions method tends to focus on the value of a business at the time the acquisition of that business was completed, rather than today's market value (9/30/2016). The change in the Comparable Group's market multiples of NPPE and ICAP, shown in Figure 1, shows the change in market valuation over the last 72 months. The Comparable Group's market multiples of NPPE and ICAP were indexed to 9/30/16 valuation multiples so that the 9/30/16 valuation multiples has an index value of 100 .


Figure 1
The Comparable Group's $9 / 30 / 16$ valuation multiples are $8 \%$ higher than 2016's lowest levels and $10 \%$ below 2016's highest levels. The Comparable Group's $9 / 30 / 16$ valuation multiples are $11 \%$ to $19 \%$ higher than 2015 's, are $12 \%$ to $19 \%$ higher than 2014 's, are $22 \%$ to $15 \%$ higher than 2013 's, are $22 \%$ to $15 \%$ higher than 2013 's and $21 \%$ to $25 \%$ higher than the years 2011 2012.

Because of the recent rapid rise in valuation multiples over the last 12 months we limited our search for selected transactions to those that occurred in 2016. We only found 8 selected transactions while applying no other selection criteria other than transacting in 2016. The 8 accessible selected transactions are listed in Table 3.

| Buyer | Seller | Price |
| :--- | :--- | ---: |
|  |  |  |
| Pennsylvania-American Water Company | Sewer Authority ofthe City of Scranton | $\$ 195,000,000$ |
| Pennsylvania-American Water Company | McKeesport wastewater system | $156,000,000$ |
| New Jersey-American Water Company | Shorelands Water Company | $41,100,000$ |
| Connecticut Water Service, Inc. | Avon Water Company | $32,400,000$ |
| Pennsylvania American Water Conpany | Borough of New Cumberland | $23,000,000$ |
| Connecticut Water Service, Inc. | Heritage Village Water Company | $15,800,000$ |
| The York Water Company | West York Borough | 395,000 |
| The York Water Company | Stockham's Village Mobile Home Park | 15,000 |

## Table 3

We believe the two York Water Company transactions are too small to provide meaning numbers. After the two York Water Company transactions were removed we applied the known transaction multiples to the Sewer System's financial and operating data to develop an indicated value of the Sewer System. This was accomplished by multiplying the Sewer System's financial and operating data by the known selected transactions market multiples. The results of the selected transactions method showed a range of value for the Sewer System of $\$ 12.4$ million to $\$ 37.6$ million based on the available selected transactions market multiples.

Due to the small number of selected transactions which occurred in 2016 and the recent rise in valuation multiples rendering older selected transactions data incompatible, we believe the results from the selected transactions method is not reliable in the current environment.

Therefore, the results of the market multiples method form the basis for our Market Approach conclusion.

Conclusion. We summarize our findings for the Sewer System on Exhibit 11. Our findings for the Sewer System is based on the Cost, Market and Income Approaches to valuation. We used four methods under the Cost, Market and Income Approaches to valuation: Original Cost New Less Depreciation Method, Market Multiple Discounted Cash Flow Method, Capitalization Discounted Cash Flow Method, and the Market Multiples Method.

The results from the market multiple discounted cash flow method and the capitalization discounted cash flow method form the basis for our Income Approach. Our Market Approach is supported by the market multiples method. The results from the original cost new less depreciation method form the basis for our Cost Approach.

Besides forming the basis for our Cost Approach we believe the original cost new less depreciation method provides a meaningful metric to evaluate the reasonableness of other indications of value produced by other valuation methods. For example, the Comparable Group's market value of common equity plus minority interest, preferred stock, and total debt net of cash and cash equivalents (Enterprise Value) is currently 1.5-times higher than their original cost new less depreciation or net property, plant and equipment. Similarly, the Comparable Group's Enterprise Value is currently 1.1-times higher than their original cost new or gross property, plant and equipment.

The fact that the market is valuing publicly traded water utility companies at 1.5 -times higher than their original cost new less depreciation or net property, plant and equipment is a clear indication the original cost new less depreciation does not currently denote fair market value.

Based on these facts, we have given the results of the Cost Approach, which is supported by the original cost new less depreciation method, the least weight (i.e., $10 \%$ ) of the three approaches used in our appraisal. We believe the market approach and the income approach used
in this report is equally relevant. Therefore, we assign an equal weight to each result (i.e., $45 \%$ each) and calculate our estimate of the fair market value based upon the aforesaid weightings.

The results of our analyses, shown on Exhibit 11, indicate a range of value for the Sewer System of $\$ 18.6$ million to $\$ 36.3$ million and collectively, based upon our assigned weightings, indicate a fair market value of $\$ 33,666,000$ (rounded) for the Sewer System.

APPENDIX A - QUALIFICATIONS

# APPENDIX A 

Professional Qualifications<br>of<br>Harold Walker, III<br>Manager, Financial Studies<br>Gannett Fleming Valuation and Rate Consultants, LLC.

## EDUCATION

Mr. Walker graduated from Pennsylvania State University in 1984 with a Bachelor of Science Degree in Finance. His studies concentrated on securities analysis and portfolio management with an emphasis on economics and quantitative business analysis. He has also completed the regulation and the rate-making process courses presented by the College of Business Administration and Economics Center for Public Utilities at New Mexico State University. Additionally, he has attended programs presented by The Institute of Chartered Financial Analysts (CFA).

Mr. Walker was awarded the professional designation "Certified Rate of Return Analyst" (CRRA) by the Society of Utility and Regulatory Financial Analysts. This designation is based upon education, experience and the successful completion of a comprehensive examination. He is also a member of the Society of Utility and Regulatory Financial Analysts (SURFA) and has attended numerous financial forums sponsored by the Society. The SURFA forums are recognized by the Association for Investment Management and Research (AIMR) and the National Association of State Boards of Accountancy for continuing education credits.

Mr. Walker is also a licensed Municipal Advisor Representative (Series 50) by Municipal Securities Rulemaking Board (MSRB) and Financial Industry Regulatory Authority (FINRA).

## BUSINESS EXPERIENCE

In 1996, Mr. Walker joined Gannett Fleming Valuation and Rate Consultants, LLC. In his capacity as Manager, Financial Studies and for the past twenty years, he has continuously studied rates of return requirements for regulated firms. In this regard, he supervised the preparation of rate of return studies in connection with his testimony and in the past, for other individuals. He also assisted and/or developed dividend policy studies, nuclear prudence studies, calculated fixed charge rates for avoided costs involving cogeneration projects, financial decision studies for capital budgeting purposes and developed financial models for determining future capital requirements and the effect of those requirements on investors and ratepayers, valued utility property and common stock for acquisition and divestiture, and assisted in the private placement of fixed capital securities for public utilities.

Head, Gannett Fleming GASB 34 Task Force responsible for developing Governmental Accounting Standards Board (GASB) 34 services, and educating Gannett Fleming personnel and

Gannett Fleming clients on GASB 34 and how it may affect them. The GASB 34 related services include inventory of assets, valuation of assets, salvage estimation, annual depreciation rate determination, estimation of depreciation reserve, asset service life determination, asset condition assessment, condition assessment documentation, maintenance estimate for asset preservation, establishment of condition level index, geographic information system (GIS) and data management services, management discussion and analysis (MD\&A) reporting, required supplemental information (RSI) reporting, auditor interface, and GASB 34 compliance review.

In 2004, Mr. Walker was elected to serve on the Board of Directors of SURFA. Previously, he served as an ex-officio directors as an advisor to SURFA's existing President. In 2000, Mr. Walker was elected President of SURFA for the 2001-2002 term. Prior to that, he was elected to serve on the Board of Directors of SURFA during the period 1997-1998 and 1999-2000. Currently, he also serves on the Pennsylvania Municipal Authorities Association, Electric Deregulation Committee.

Prior to joining Gannett Fleming Valuation and Rate Consultants, LLC., Mr. Walker was employed by AUS Consultants - Utility Services. He held various positions during his eleven years with AUS, concluding his employment there as a Vice President. His duties included providing and supervising financial and economic studies on behalf of investor owned and municipally owned water, waste water, electric, natural gas distribution and transmission, oil pipeline and telephone utilities as well as resource recovery companies.

Mr. Walker was also the Publisher of C.A. Turner Utility Reports from 1988 to 1996. C.A. Turner Utility Reports is a financial publication which provides financial data and related ratios and forecasts covering the utility industry. From 1993 to 1994, he became a contributing author for the Fortnightly, a utility trade journal. His column was the Financial News column and focused mainly on the natural gas industry.

## EXPERT TESTIMONY

Mr. Walker has submitted testimony or been deposed on various topics before regulatory commissions and courts in twenty states including: Arizona, California, Colorado, Connecticut, Delaware, Illinois, Indiana, Kentucky, Maryland, Michigan, Missouri, New Hampshire, New Jersey, New York, North Carolina, Oklahoma, Pennsylvania, Vermont, Virginia, and West Virginia. His testimonies covered various subjects including: valuation, fair value. fair rate of return, appropriate capital structure and fixed capital cost rates, depreciation, purchased water adjustments, synchronization of interest charges for income tax purposes, cash working capital, lead-lag studies, and financial analyses of investment alternatives.

## PROFESSIONAL AFFILIATIONS

Society of Utility and Regulatory Financial Analysts
Board of Directors, 1996-2000, 2005-2008
President, 2000-2002
Treasurer, 1996-1998
National Association of Water Companies

Pennsylvania Municipal Authorities Association
Electric Deregulation Committee

## TECHNICAL PUBLICATIONS

Walker, Harold. "Valuation and Inventory of Governmental Assets Under GASB 34." Presented at the Society of Depreciation Professionals 21st Annual Conference, September 2007.

Walker, Harold. "The Paradox of State Regulatory Opinions and Investor Behavior." Presented at the National Association of Water Companies New England Chapter conference, November 2006.

Walker, Harold. "Valuation and Inventory Under GASB 34." Presented at the Government Finance Officers Association South Central Pennsylvania Regional Chapter conference, August 2003.

Walker, Harold. "Valuation and Inventory under GASB 34." Presented at the Government Finance Officers Association Southeastern Pennsylvania Regional Chapter conference, April 2002.

Walker, Harold. "GASB 34 \& Your Infrastructure." The Authority, August 2001, Volume XXXII, No. 4, pages 10-13.

Walker, Harold. "Managing Risk." Conference Chairperson, presented at the Society of Utility \& Regulatory Financial Analysts 33rd Financial Forum, April 2001.

Walker, Harold. "Paying for Your MSW System - Waste Generation Fees." Presented at the Federation of New York Solid Waste Association Solid Waste/Recycling Conference and Trade Show, May 2001.

Walker, Harold. "Statement No. 34 of the Government Accounting Standards Board." Presented at the Pennsylvania Association of Township Supervisors 79th Annual State Convention, April 2001.

Walker, Harold. "Cost of Capital Issues." Presented at the National Association of Water Companies New England Chapter conference, October 2000.

Walker, Harold, Timothy Hartman, and Mark Everett. "Waste Generation Study: Life After Flow Control." Presented at Waste Con 2000, October 1999.

Walker, Harold, and Timothy Hartman. "The Enhancement of Revenues Through a Waste Generation Study." Presented at SWANA's Planning and Management Symposium, July 1999.

## EXHIBITS

New Garden Township and Authority's Sewage Collection and Treatment System Selected Audited Fimancial Information

|  | 2012 |  | 2013 |  | 2014 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sewer | Sewer | Sewer | Scwer | Sewer | Sewer | Combined |  |  |
|  | Fund | Authority | Fund | Authority | Fund | Authority | 2012 | 2013 | 2014 |
| OPERATING REVENUES |  |  |  |  |  |  |  |  |  |
| Charges for services | 1,911,799 |  | 2,353,097 |  | 2,191,616 |  | 1,911,799 | 2,353,097 | 2,191,616 |
| Other | 191.421 |  | 109,585 |  | 56,167 |  | 191,421 | 109,585 | 56,167 |
| Total operating revenues | 2,103,220 |  | 2,462,682 |  | 2,247,783 |  | 2,103,220 | 2,462,682 | 2,247,783 |
| OPERATING EXPENSES |  |  |  |  |  |  |  |  |  |
| Salaries and wages | 194,597 |  | 211,927 |  | 102,658 |  | 194,597 | 211,927 | 102,658 |
| Employee benefits | 111,232 |  | 102,821 |  | 117,290 |  | 111,232 | 102,821 | 117,290 |
| Administrative expenses | 282,645 | 24 | 214,887 | 24 | 138,236 | 24 | 282,669 | 214,911 | 138,260 |
| Insurance | 38,064 |  | 48,147 |  | 46,147 |  | 38,064 | 48,147 | 46,147 |
| Professional services | 456,163 |  | 352,318 |  | 321,42] |  | 456,163 | 352,318 | 321,421 |
| Repairs and maintenance | 24,388 |  | 16,490 |  | 14,552 |  | 24,388 | 16,490 | 14,552 |
| Supplies | 23,555 |  | 31,199 |  | 25,948 |  | 23,555 | 31,199 | 25,948 |
| Utilities | 161,635 |  | 149,726 |  | 153,558 |  | 161,635 | 149,726 | 153,558 |
| Wastewater treatment services | 230,845 |  | 216,219 |  | 239,766 |  | 230,845 | 216,219 | 239,766 |
| Depreciation | 44,988 | 387.831 | 48,084 | 388,957 | 53,765 | 391,103 | 432,819 | 437,041 | 444,868 |
| Total operating expenses | 1,568,112 | 387,855 | 1,391,818 | 388,981 | 1,213,341 | 391,127 | 1,955,967 | 1,780.799 | 1,604,468 |
| CAPX | 25,776 |  | 69,224 |  | 20,661 |  | 25,776 | 69,224 | 20,661 |
| CONTRIBUTIONS |  | 91,206 |  | 0 |  | 359,396 | 91,206 | 0 | 359,396 |
| CAPITAL |  |  |  |  |  |  |  |  |  |
| Current portion of notes payable | 0 | $634,000$ | 0 | $659,000$ | 0 |  |  | 659,000 | 686,000 |
| Notes payable | 0 | 3,455,000 | 0 | 2,796,000 | 0 | $2,108,000$ | 3,455,000 | 2,796,000 | 2,108,000 |
| Net investment in capital assets |  |  |  |  | $3,044,952$ | $11,147,382$ | 3,45,00 | 2, | $14,192,334$ |
| Unrestricted |  |  |  |  | $4,947,039$ | $3,752$ |  |  | $4,950,791$ |
| Capital assets, net |  |  |  |  | 3,044,952 | 13,941,382 |  |  | 16,986,334 |
| Income (Loss) Before Transfers | 5,414,600 | $(567,569)$ | 1,077,676 | $(542,912)$ | 1,283,251 | $(514,159)$ | 4,847,031 | 534,764 | 769,092 |
| Interest paid | - | 179,911 | , | 154,117 | 1,283,25 | 123,537 | $179,911$ | $154,117$ | $123,537$ |
| Principal | - | 609,000 | - | 634,000 | - |  |  | 634,000 | 661,000 |
| PP\&E-Total Net | 3,056,916 | 14,362,046 | 3,078,056 | 13,973,089 | 3,044,952 | 13,941,382 | 17,418,962 | 17,051,145 | 16,986,334 |
| Debt | - | 4,089,000 | - | 3,455,000 | - | 2,794,000 | 4,089,000 | 3,455,000 | 2,794,000 |
| Fund Equity | - | 3,455,000 | - | 2,796,000 | 3,044,952 | 13,255,382 | 3,455,000 | 2,796,000 | 16,300,334 |
| Total Capital | - | 7,544,000 | - | 6,251,000 | 3,044,952 | 16,049,382 | 7,544,000 | 6,251,000 | 19,094,334 |
| ASSETS |  |  |  |  | 8,012,006 | 14,049,639 |  |  | 22,061,645 |
| Total Debt | 0 | 4,089,000 | 0 | 3,455,000 | 0 | 2,794,000 | 4,089,000 | 3,455,000 | 2,794,000 |
| CAPX | 25,776 | 0 | 69,224 | 0 | 20,661 | 0 | 25,776 | 69,224 | 20,661 |

[^5]stomer Mix and Customer Flow
Penerration of Service Area
Estimated 2016 Customer Mix


|  | 2015 | 2016 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TWP wide |  |  |  |  |  |  |  |
| Population | 12,085 | 12,405 | 949 (Est Employec/Bus Unit) |  |  |  |  |
| Business Est | 583 | 589 |  |  |  |  |  |
| Business Emplayee | 5,530 | 5.585 | 001 (Est growth in Pop) |  |  |  |  |
| Population in Houscholds |  | 12,222 |  |  |  |  |  |
| Total Household Units |  | 3,986 |  |  |  |  |  |
| Vacant rate |  | 46\% |  |  |  |  |  |
|  |  |  | Township Houschold Unils |  |  | 1.980 |  |
| Bus Employ/Unit | 9.49 | 9.49 | Sewer System Household Units Sewer System Household |  |  | 3,986 |  |
| Customers (EDUs) | 2502 |  | Markel Penetration |  |  | 497\% |  |
| Population in Houscholds | 12,222 |  |  |  |  |  |  |
| Total Houschold Units | 3,986 |  |  |  |  |  |  |
| Population / Houscholds | 3.07 |  |  |  |  |  |  |
| Sewer Syxtem |  |  |  |  |  |  |  |
| RES |  |  |  |  |  |  |  |
| Units | 1.960 | 1,980 |  | (Est growih in Pop |  |  |  |
| Active Units | 1,899 | 1,918 |  | (Est on Vacancy |  |  |  |
| Vacantrate | 31\% | 3.1\% | stant |  |  |  |  |
| CO1/CO2/MIX |  |  | Count | 001 (Est growth in Pop) |  | 1\% |  |
| Active Units | 208 | 210 |  |  |  |  |
| Penctration |  |  |  | Penctration Goal | Coums |  | Time Period | CGAR |
| Sewer/TWP - Houschold R | Ratio | 49.7\% | 1980 | 93\% | 3787 | 30 | $2.19 \%$ |
| Scwer/TWP - Businces Rain |  | 35.7\% | 210 | 95\% | 560 | 30 | $3.32 \%$ |


|  | Units | Astive Unils | Accounts |
| :---: | :---: | :---: | :---: |
| 21115 |  |  |  |
| CO1/CO2 | 592 | 179 | 122 |
| MIX | 16 | 29 | 11 |
| RES | 1.960 | 1,899 | 1,660 |
| TWP | 3 | 3 | 3 |
|  | 2.571 | 2,110 | 1.796 |
| COICO2MIX | 608 | 208 | 133 |
| Est 2016.1 a 1 \% urowth |  |  |  |
| $\mathrm{CO1/CO2}$ | 598 | 181 | 123 |
| MIX | 16 | 29 | 11 |
| RES | 1980 | 1913 | 1677 |
| TWP | 3 | 3 | 3 |
|  | 2.597 | 2,131 | 1,814 |
| coicosmix | 614 | 210 | 134 |


| TABLE 3.1 US Population Census Counts, 2000 \& 2010 |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Population |  | $\begin{gathered} \text { Percentage } \\ \text { Change } \end{gathered}$ |
| State | 2000 | 2010 |  |
| Alabama | 4,447,351 | 4,779,736 | 7.5\% |
| Alaska | 626,931 | 710,231 | 13.3\% |
| Arizona | 5,130,632 | 6,392,017 | 24.6\% |
| Atkansas | 2,673,400 | 2,915,918 | 9.1\% |
| Califomia | 33,871,653 | 37,253,956 | 10.0\% |
| Colorado | 4,302,015 | 5,029,196 | 16.9\% |
| Connecticut | 3,405,602 | 3,574,097 | 4.9\% |
| Delaware | 783,600 | 897,934 | 14.6\% |
| District of Columbia | 572,059 | 601,723 | 5.2\% |
| Florida | 15,982,824 | 18,801,310 | 17.6\% |
| Georgia | 8,186,816 | 9,687,653 | 18.3\% |
| Havaii | 1,211,537 | 1,360,301 | 12.3\% |
| Idaho | 1,293,956 | 1,567,582 | 21.1\% |
| Illinois | 12,419,647 | 12,830,632 | 3.3\% |
| Indiana | 6,080,517 | 6,483,802 | 6.6\% |
| Iowa | 2,926,382 | 3,046,355 | 4.1\% |
| Kansas | 2,688,824 | 2,853,118 | 6.1\% |
| Kentucky | 4,042,285 | 4,339,367 | 7.3\% |
| Louisiana | 4,468,958 | 4,533,372 | 1.4\% |
| Maine | 1,274,923 | 1,328,361 | 4.2\% |
| Maryland | 5,296,507 | 5,773,552 | 9.0\% |
| Massachusetts | 6,349,105 | 6,547,629 | 3.1\% |
| Michugan | 9,938,480 | 9,883,640 | -0.6\% |
| Minnesota | 4,919,492 | 5,303,925 | 7.8\% |
| Mississippi | 2,844,656 | 2,967,297 | 4.3\% |
| Missoun | 5,596,683 | 5,988,927 | 7,0\% |
| Montana | 902,195 | 989,415 | 9.7\% |
| Nebraska | 1,711,265 | 1,826,341 | 6.7\% |
| Nevada | 1,998,257 | 2,700,551 | 35.1\% |
| New Hampshire | 1,235,786 | 1,316,470 | 6.5\% |
| New Jersey | 8,414,347 | 8,791,894 | 4.5\% |
| New Mexico | 1,819,046 | 2,059,179 | $13.2 \%$ |
| New York | 18,976,821 | 19,378,102 | 2.1\% |
| North Carolina | 8,046,485 | 9,535,483 | 18.5\% |
| North Dakota | 642,200 | 672,591 | 4.7\% |
| Ohio | 11,353,145 | 11,536,504 | 1.6\% |
| Oklahoma | 3,450,652 | 3,751,351 | 8.7\% |
| Oregon | 3,421,436 | 3,831,074 | 12.0\% |
| Penusylvania | 12,281,054 | 12,702,379 | 3.4\% |
| Rhode Island | 1,048,319 | 1,052,567 | 0.4\% |
| South Carolina | 4,011,816 | 4,625,364 | 15.3\% |
| South Dakota. | 754,844 | 814,180 | 7.9\% |
| Tennessee | 5,689,267 | 6,346,105 | 11.5\% |
| Texas | 20,851,790 | 25,145,561 | 20.6\% |
| Utah | 2,233,198 | 2,763,885 | $238 \%$ |
| Vermont | 608,827 | 625,74] | 2.8\% |
| Virgitia | 7,079,030 | 8,001,024 | 13.0\% |
| Washington | 5,894,141 | 6,724,540 | 14.1\% |
| West Virginia | 1,808,350 | 1,852,994 | 2.5\% |
| Wisconsin | 5,363,715 | 5,686,986 | $60 \%$ |
| Wyomine | 493,782 | 563,626 | 14.1\% |
| Total - States \& D. C | 281,424,603 | 308,745,538 | 97\% |
| Source: U S Census Bureau, Population Division |  |  |  |


| TABLE 3.2 Pennsylvania Population Census by County and Municipality, 2000 \& 2010 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Population |  | $\begin{array}{\|c\|} \hline \text { Percentage } \\ \text { Change } \\ \hline \end{array}$ | Municipal Growth Rank |
| Geographic Area | 2000 | 2010 |  |  |
| Chester County | 433,501 | 498,886 | 15.1\% | - |
| New Garden Township | 9,083 | 11,984 | 31.9\% | 105 out of 2,572 |
| Source U S. Census Bureau Census 2000 \& 2010 Redistricting Data (Public Law 94-171) Summary File |  |  |  |  |


| TABLE 3.3 Forecasted Population by County and Municipality, 2015-2045 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Population |  |  |  |  |  |  | Percentage Change |  |  |  |  |  |  |
|  | Esturate 2015 | $\begin{gathered} \text { Forecast } \\ 2020 \end{gathered}$ | $\begin{gathered} \hline \text { Forecast } \\ 2025 \\ \hline \end{gathered}$ | $\begin{array}{c\|} \hline \text { Forecast } \\ 2030 \\ \hline \end{array}$ | $\begin{gathered} \hline \text { Forectat } \\ 2035 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Forecast } \\ 2040 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 2045 \\ \hline \end{gathered}$ | 2015 to <br> 2020 | 2020 to <br> 2025 | $\begin{gathered} \hline 2025 \text { to } \\ 2030 \\ \hline \end{gathered}$ | $\begin{gathered} 2030 \text { to } \\ 2035 \\ \hline \end{gathered}$ | $\begin{gathered} 2035 \text { to } \\ 2040 \\ \hline \end{gathered}$ | $\begin{gathered} 2040 \text { to } \\ 2045 \\ \hline \end{gathered}$ | $\begin{array}{c\|} \hline 2015 \text { to } \\ 2045 \\ \hline \end{array}$ |
| Bucks County | 627,367 | 640,495 | 654,792 | 669,299 | 681,273 | 691.111 | 699,498 | 21\% | 22\% | 22\% | 1.8\% | 14\% | 1.2\% | 11.5\% |
| Chester County | 515,939 | 543,702 | 571,641 | 599,932 | 624,832 | 645,562 | 662,283 | 54\% | 51\% | 4.9\% | 4.2\% | 33\% | 2.6\% | $28.4 \%$ |
| Delaware County | 563,894 | 568,337 | 572,758 | 577,248 | 581,136 | 584,329 | 587,037 | 0.8\% | 0.8\% | 0.8\% | $0.7 \%$ | 0.5\% | 0,5\% | 4.1\% |
| Montgomery County | 819,264 | 840,934 | 863,327 | 884,387 | 903,114 | 918,918 | 932,820 | 26\% | 27\% | 24\% | 21\% | 1.7\% | 1.5\% | 13 \% \% |
| Philadelphia County | 1,567,443 | 1,594,787 | 1,616,816 | 1,643,971 | 1,667,290 | $1.683,402$ | 1,696,133 | 1.7\% | 1.4\% | 1.7\% | 1.4\% | 1.0\% | 0.8\% | 8.2\% |
| Subtotal - Five <br> Pennsylvania Counties | 4,093,907 | 4.188,255 | 4.279.334 | 4.374.837 | 4,457,645 | 4,523,322 | 4,577,771 | 2.3\% | 22\% | 2.2\% | 1.9\% | 1.5\% | 1.2\% | 11.8\% |
| Burlington County | 450,226 | 459,344 | 468,428 | 475,978 | 482,560 | 488,026 | 492,709 | 20\% | 20\% | 16\% | 1.4\% | 1.1\% | 10\% |  |
| Camden County | 510,923 | 514,006 | 517,073 | 520,189 | 522,886 | 525,101 | 526,997 | 06\% | 06\% | 06\% | 05\% | 0.4\% | 0 4\% | 31\% |
| Gloucester County | 291,479 | 307,766 | 323,969 | 340,425 | 354,677 | 366,383 | 376,308 | $5.6 \%$ | 53\% | 51\% | 4.2\% | 3.3\% | $27 \%$ | 29.1\% |
| Mercer County | 371.398 | 377, 328 | 383,227 | 389,219 | 394,407 | 398,669 | 402,283 | 1.6\% | 1.6\% | 16\% | 1.3\% | 1.1\% | 0.9\% | 8.3\% |
| Subtotal - Four New Jersey Counties | 1,624,026 | 1,658,444 | 1,692,697 | 1,725,811 | 1,754,530 | 1,778,179 | 1,798,297 | 2.1\% | 21\% | 2.0\% | 1.7\% | 1.3\% | 1.1\% | 10.7\% |
| Total - Nine DVRPC Counties | 5,717,933 | 5,846,699 | 5,972,031 | 6,100,648 | 6,212,175 | 6,301,501 | 6,376,068 | 23\% | 21\% | 22\% | 1.8\% | 1.4\% | 12\% | 11.5\% |
| New Garden Township | 12,096 | 12.730 | 13,360 | 14,000 | 14.555 | 15,010 | 15,396 | 5.2\% | 49\% | 4.8\% | 4.0\% | 3.1\% | 2.6\% | 27.3\% |
| Source: Delaware Valley | onal Planning C | mission, June 20 |  |  |  |  |  |  |  |  |  |  |  |  |



Comparison of Credit Market Financial Risk Metrics
For New Garden Township and Authority's Sewage Collection and Treatment System The Comparable Group 2012-2014 (1)

| New Garden's Sewage Collection and |  |  |
| :---: | :---: | :---: |
| Treatment System |  |  |
| 2014 | 2013 | 2012 |


| Comparable Group |  |  |
| :---: | :---: | :---: |
| 2014 | 2013 | 2012 |


| Debt Service Coverage | 1.7 | 1.4 | 6.9 | 3.0 | 2.0 | 2.9 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Pre-Tax Interest Coverage - Including AFC(2)(x) | 7.2 | 4.5 | 27.9 | 4.2 | 3.9 | 3.4 |
| Post-Tax Interest Coverage - Including AFC(2)(x) | 7.2 | 4.5 | 27.9 | 3.4 | 2.8 | 2.6 |
| GCF / Interest Coverage(3)(x) | 10.8 | 7.3 | 30.3 | 6.2 | 4.7 | 4.2 |
| GCF / Tot. Debt(4)(\%) | 43.4 | 28.1 | 129.1 | 22.2 | 20.1 | 18.2 |
| GCF / Construction(5)(\%) | $5,875.6$ | $1,403.9$ | $20,483.6$ | 114.0 | 108.3 | 105.3 |

Notes: (1) Average of the achieved results for each individual company based upon the financials as originally reported.
(2) Represents the number of times available earnings, including AFC, cover all interest charges.
(3) GCF or gross cash flow (sum of net income, depreciation, amortization, net deferred income taxes and investment tax credits, less AFC), plus interest charges, divided by interest charges.
(4) GCF (see note 3) as a percentage of total debt.
(5) The percent of GCF (see note 3) which cover gross construction expenditures.

## Source: 2011-2014 Audited Financial Statements

S\&P Research Insight
EXHIBIT 1

## New Garden Township and Authority's Sewage Collection and Treatment System <br> Calcualted Adjustment to Equity Cost Rate <br> Based on Size Premiums

| $\underline{\mathrm{A}} \quad \underline{\mathrm{B}}$ | C | D | E | F | $\underline{\mathrm{G}}$ | $\underline{H}$ | $\underline{1}$ | $\underline{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Market V | alue By D | Decile (2) | Change Every Mil | turn For <br> Value (3) | Calculated Change in Cost Rate Based on: |  |
| Row No. Group | Decile (1) | $\frac{\text { Smallest }}{(\text { Mill \$) }}$ | $\frac{\text { Largest }}{\text { (Mill \$) }}$ | Largest <br> Minus <br> Smallest <br> (Mill \$) | Largest <br> Market <br> Value | Average Market Value | Largest <br> Market <br> Value (4) | Average <br> Market <br> Value (5) |
| 1. Comparable Group | 8.0 | 549.0 | 1,011.0 | 462.0 | 0.0006 | 0.0006 | 0.28 | 0.28 |
| 2. Decile \#9 | 9.0 | 301.0 | 549.0 | 248.0 | 0.0017 | 0.0023 | 0.42 | 0.57 |
| 3. New Garden's Sewage Collection and Treatment System | 10.0 | 2.2 | 301.0 | 298.8 | 0.0141 | 0.0282 | 4.21 | 8.43 |
|  |  |  |  |  |  | Totals | 4.91 | 9.28 |

Notes: (1) The decile for the Comparable Group is developed on page 3 of this Exhibit. The decile for New Garden's Sewage Collection and Treatment System is based on financial information.
(2) The decile market values are from column $D$ of page 2 of this Exhibit. The largest market value for the Comparable Group is based on an average decile of 7.2. The smallest value for New Garden's Sewage Collection and Treatment System is based on financial information.
(3) From columns H and I of page 2 of this Exhibit.
(4) Column $G$ times column $F$.
(5) Column H times column F .

EXHIBIT 5
Page 2 of 3
New Garden Township and Authority's Sewage Collection and Treatment System Measuring the Impact of Size on the Cost Rate of Capital

## Through Common Stock Returns



Notes: (1) 2015 Ibbotson Stocks, Bonds, Bills, and Inflation (SBBI) Classic Yearbook

|  | $9 / 30 / 2016$ <br> Market <br> Value | Market <br> (Mill \$) |
| :--- | ---: | :---: |
| Comparable Group | $\$ 1,464.148$ |  |
| American States Water Co | $13,314.186$ | 7 |
| American Water Works Co Inc | $5,405.019$ | 2 |
| Aqua America Inc | 259.887 | 4 |
| Artesian Resources -CL A | $1,539.389$ | 10 |
| California Water Service Gp | 547.726 | 7 |
| Connecticut Water Svc Inc | 573.707 | 9 |
| Middlesex Water Co | 892.907 | 8 |
| SJW Corp | 381.724 | 8 |
| York Water Co |  | $\underline{9}$ |
| Median |  | $\underline{8.0}$ |

[^6]
# New Garden Township and Authority's Sewage Collection and Treatment System <br> Property Plant \& Equipment Analysis 

Capital Expenditures Analysis
Growth Rate Analyses
Profit Margin Analyses


TABLE 6.2 Property Plant \& Equipment Analysis for Contributions

(Millions of \$)
Comparable Group
American States Water Co
American Water Works Co Inc
Aqua America Inc
Artesian Resources -CL A
California Water Service Gp
Connecticut Water Sve Inc
Middlesex Water Co
SJW Corp
York Water Co
Median

| $\$ 1,107.137$ | $\$ 797.606$ | $72 \%$ |
| ---: | ---: | ---: |
| $13,130.000$ | $11,014.000$ | $84 \%$ |
| $4,823.484$ | $3,567.037$ | $74 \%$ |
| 417.558 | 238.380 | $57 \%$ |
| $1,785.077$ | $1,192.547$ | $67 \%$ |
| 568.406 | 432.072 | $76 \%$ |
| 497.100 | 345.567 | $70 \%$ |
| $1,143.584$ | 760.194 | $66 \%$ |
| 264.439 | 196.546 | $74 \%$ |
| ${ } &{ } \\ { } &{ } &{ } \\ { } &{ } &{ }$ |  |  |

Property Plant \& Equipment Analysis
Capital Expenditures Analysis
Growth Rate Analyses
Profit Margin Analyses

New Garden Township and Authority's Sewage Collection and Treatment System
Property Plant \& Equipment Analysis
Capital Expenditures Analysis
Growth Rate Analyses
Profit Margin Analyses
apital Expenditures Analysis
Profit Margin Analyses

| Revenues |  |  |  |
| :--- | :---: | ---: | :---: |
| 2015 | 2014 | 2013 | 2012 |
| (Millions of \$) |  |  |  |


| EBITDA |  |  |  |
| :--- | :---: | :---: | :---: |
| 2015 | 2014 | 2013 | 2012 |
| (Millions of \$) |  |  |  |


| New Garden's Sewage Collection <br> and Treatment System | $\$ 2.369$ | $\$ 2.248$ | $\$ 2.463$ | $\$ 2.103$ | $\$ 1.186$ | $\$ 1.088$ | $\$ 1.119$ | $\$ 0.580$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Comparable Group |  |  |  |  |  |  |  |  |


| EBIT |  |  |  |
| :--- | :---: | :---: | :---: |
| 2015 | 2014 | 2013 | 2012 |

New Garden's Sewage Collection
and Treatment System and Treatment System
$\$ 0.741 \quad \$ 0.643$
$\$ 0.682$
$\$ 0.147$

Comparable Group

| American States Water Co | $\$ 118.489$ | $\$ 118.990$ | $\$ 119.070$ | $\$ 111.026$ |
| :--- | ---: | ---: | ---: | ---: |
| American Water Works Co Inc | $1,075.000$ | $1,014.026$ | 945.849 | 924.973 |
| Aqua America Inc | 321.100 | 314.359 | 305.242 | 321.517 |
| Artesian Resources -CL A | 25.366 | 22.421 | 20.072 | 22.471 |
| California Water Service Gp | 95.681 | 108.574 | 93.052 | 93.199 |
| Connecticut Water Svc Inc | 26.670 | 30.224 | 29.942 | 27.752 |
| Middlesex Water Co | 35.840 | 34.392 | 30.970 | 27.647 |
| SJW Corp | 79.960 | 92.878 | 53.407 | 55.297 |
| York Water Co | 22.661 | 22.077 | 20.761 | 20.573 |


| TABLE 6.4 Growth Rate Analyses |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue Growth |  |  | EBITDA Growth |  |  |
|  | 2015 | 2014 | 2013 | 2015 | 2014 | 2013 |
| New Garden's Sewage Collection and Treatment System | 5.4\% | -8.7\% | 17.1\% | 9.0\% | -2.8\% | 92.9\% |
| Comparable Group |  |  |  |  |  |  |
| American States Water Co | -1.5\% | -1.3\% | 1.1\% | 0.3\% | 0.6\% | 4.4\% |
| American Water Works Co Inc | 4.9\% | 3.8\% | 0.9\% | 13.1\% | 4.7\% | 20.1\% |
| Aqua America Inc | 4.4\% | 1.5\% | 1.4\% | 11.8\% | 1.9\% | 11.7\% |
| Artesian Resources -CL A | 6.3\% | 4.9\% | -2.1\% | 17.8\% | -2.2\% | 5.3\% |
| Califomia Water Service Gp | -1.5\% | 2.3\% | 4.3\% | 5.2\% | 10.1\% | $4.1 \%$ |
| Connecticut Water Sve Inc | 2.1\% | 2.7\% | 9.1\% | 17.8\% | 12.5\% | 21.8\% |
| Middlesex Water Co | 7.6\% | 2.0\% | 4.0\% | 12.1\% | -5.3\% | 24.8\% |
| S.JW Corp | -4.6\% | 15.5\% | 5.9\% | 3.3\% | 22.8\% | 7.4\% |
| York Water Co | 2.6\% | 8.3\% | 2.3\% | 3.9\% | 1.7\% | 11.7\% |
| Median | 2.6\% | 2.7\% | 2.3\% | 11.8\% | 1.9\% | 11.7\% |
|  |  | T Growth |  |  |  |  |
|  | 2015 | 2014 | 2013 |  |  |  |
| New Garden's Sewage Collection and Treatment System | 15.2\% | -5.7\% | 363.9\% |  |  |  |
| Comparable Group |  |  |  |  |  |  |
| American States Water Co | -0.4\% | -0.1\% | 7.2\% |  |  |  |
| American Water Works Co Inc | 6.0\% | 7.2\% | 2.3\% |  |  |  |
| Aqua America Inc | 2.1\% | 3.0\% | -5.1\% |  |  |  |
| Artesian Resources -CL A | 13.1\% | 11.7\% | -10.7\% |  |  |  |
| California Water Service Gp | -11.9\% | 16.7\% | -0.2\% |  |  |  |
| Connecticut Water Sve Inc | -11.8\% | 0.9\% | 7.9\% |  |  |  |
| Middlesex Water Co | 4.2\% | 11.0\% | 12.0\% |  |  |  |
| SJW Corp | -13.9\% | 73.9\% | -3.4\% |  |  |  |
| York Water Co | 2.6\% | 6.3\% | 0.9\% |  |  |  |
| Median | 2.1\% | 7.2\% | 0.9\% |  |  |  |

Property Plant \& Equipment Analysis
Capital Expenditures Analysis
Growth Rate Analyses
Profit Margin Analyses

| TABLE 6.5 Profit Margin Analyses |  |  |  |
| :---: | :---: | :---: | :---: |
| New Garden's Sewage Collection and Treatment System | EBITDA / Revenue - Margin |  |  |
|  | 2015 | 2014 | 2013 |
|  | 50.1\% | 48.4\% | 45.4\% |
| Comparable Group |  |  |  |
| American States Water Co | 35.0\% | 34.4\% | 33.7\% |
| American Water Works Co Inc | 41.4\% | 38.4\% | 38.0\% |
| Aqua America Inc | 53.2\% | 49.7\% | 49.5\% |
| Artesian Resources -CL A | 39.5\% | 35.6\% | 38.2\% |
| California Water Service Gp | 25.1\% | 23.5\% | 21.9\% |
| Connecticut Water Sve Inc | 38.8\% | 33.6\% | 30.7\% |
| Middlesex Water Co | 30.2\% | 29.0\% | 31.2\% |
| SJW Corp | 28.3\% | 26.1\% | 24.6\% |
| York Water Co | 54.7\% | 54.0\% | 57.5\% |
| Median | 38.8\% | 34.4\% | 33.7\% |
|  |  | venue - M |  |
|  | 2015 | 2014 | 2013 |
| New Garden's Sewage Collection and Treatment System | 31.3\% | 28.6\% | 27.7\% |
| Comparable Group |  |  |  |
| American States Water Co | 25.8\% | 25.5\% | 25.2\% |
| American Water Works Co Inc | 34.0\% | 33.7\% | 32.6\% |
| Aqua America Inc | 39.4\% | 40.3\% | 39.7\% |
| Artesian Resources -CL A | 32.9\% | 30.9\% | 29.1\% |
| California Water Service Gp | 16.3\% | 18.2\% | 15.9\% |
| Connecticut Water Sve Inc | 27.5\% | 31.9\% | 32.4\% |
| Middlesex Water Co | 28.4\% | 29.4\% | 27.0\% |
| SJW Corp | 26.2\% | 29.1\% | 19.3\% |
| York Water Co | 48.1\% | 48.1\% | 49.0\% |
| Median | 28.4\% | 30.9\% | 29.1\% |

Source: S\&P Research Insight
EXHIBIT 1

Income Approach
EXHIBIT 7
New Garden Township and Authority's Sewage Collection and Treatment System
Pro Forma Operations
Page 1 of 2
Earnings Capitalization Model


| 6. Salaries and wages | 194,597 | 211,927 | 102,658 | 104,711 | 106,805 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 7. Employee benefits | 111,232 | 102,821 | 117,290 | 119,636 | 122,029 |
| 8. Administrative expenses | 282,669 | 214,911 | 138,260 | 141,025 | 143,846 |
| 9. Insurance | 38,064 | 48,147 | 46,147 | 47,070 | 48,011 |
| 10. Professional services | 456,163 | 352,318 | 321,421 | 327,849 | 334,406 |
| 11. Repairs and maintenance | 24,388 | 16,490 | 14,552 | 14,843 | 15,140 |
| 12. Supplies | 23,555 | 31,199 | 25,948 | 26,467 | 26,996 |
| 13. Utilities | 161,635 | 149,726 | 153,558 | 156,629 | 159,762 |
| 14. Wastewater treatment services | 230,845 | 216,219 | 239,766 | 242,033 | 248,163 |
| 15. Operating Expenses Before Depreciation | 1,523,148 | 1,343,758 | 1,159,600 | 1,180,264 | 1,205,158 |
| 16. Depreciation (2) | 432,819 | 437,041 | 444,868 | 444,868 | 451917 |
| 17. Total Operating Expenses | 1,955,967 | 1,780,799 | 1,604,468 | 1,625,132 | 1,657,075 |
| 18. Operating Income | 147,253 | 681,883 | 643,315 | 743,995 | 724,131 |
| 19. Revenues (3) | 2,103,220 | 2,462,682 | 2,247,783 | 2,369,127 | 2,381,206 |
| 20. EBITDA (4) | 580,072 | 1,118,924 | 1,088,183 | 1,188,863 | 1,176,048 |
| 21. EBIT (5) | 147,253 | 681,883 | 643,315 | 743,995 | 724,131 |
| 22. EBIT | 147,253 | 681,883 | 643,315 | 743,995 | 724,131 |
| 23. (-) Income Taxes | 0 | 0 | 0 | 0 | 0 |
| 24. Debt Free Net Income | 147,253 | 681,883 | 643,315 | 743,995 | 724,131 |
| 25. (+) Depreciation \& Amortization | 432,819 | 437,041 | 444,868 | 444,868 | 451,917 |
| 26. (-) Capital Expenditures (6) | 25,776 | 69,224 | 20,661 | 9,276 | 4,677 |
| 27. (-) Changes in Working Capital (7) | 204,012 | 238,880 | 218,035 | 229,805 | 230,977 |
| 28. Debt Free Net Cash Flow | \$350,284 | \$810,820 | \$849,487 | \$949,782 | \$940,394 |

See page 2 for notes and assumptions.

| $3.66 \%$ <br> Capitalization <br> Rate Model |  |  |
| :--- | :--- | :--- |
| 29. | Debt Free Net Cash Flow (8) | $2.66 \%$ <br> Capitalization <br> Rate Model |
| 30. | Capitalization Factor: (9) | $\$ 1,933,306$ |
| 31. Indicated Value (10) | $\underline{3.66 \%}$ | $\$ 1,933,306$ |

Notes: (1) Assumptions:
Charges for services - in 2015 reflects the $9.5 \%$ 4th quarter 2014 rate increase and 2015 flows. Flows in 2016 are the average of 2014 and 2015 flows.
Other (Operating Revenues) - equal to 2014 results for years 2015 and 2016.
OPERATING EXPENSES - increase at $2 \%$ annually after 2014 unless noted elsewhere.
Wastewater treatment services - Subsequent to 2014 an annual 2\% rate increase assumed
along with a $1 \%$ annual growth in flows.
(2) Depreciation - 2016 based on OCNLD depreciation rate
(3) Line 4
(4) Line 18 + line 16
(5) Line 18
(6) Capital Expenditures - 2015 \& 2016 based on OCNLD Study inventory.
(7) Changes in Working Capital - 2012-2016 based on New Garden actual average of $9.7 \%$ of revenues.
(8) LINE 28.
(9) Capitalization rate, " K ", at 9/30/2016 adjusted for stated growth, " g ", where capitalization rate $=K-g$.
(10) Line $29 \div$ Line 30.

|  | Actual (Combined Township \& Authority) |  |  | Estimated | Current Year | Year 1 | Year 2 | Year 3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| 1 OPERATING REVENUES (1) |  |  |  |  |  |  |  |  |
| 2 Charges for services | 1,911,799 | 2,353,097 | 2,191,616 | 2,312,960 | 2,325,039 | 2,817,943 | 3,237,473 | 3,269,839 |
| 3 Other | 191,421 | 109,585 | 56,167 | 56,167 | 56,167 | 57,290 | 58.436 | 59,605 |
| 4 Total Operating Revenues | 2,103,220 | 2,462,682 | 2,247,783 | 2,369,127 | 2,381,206 | 2,875,233 | 3,295,909 | 3,329,444 |
| 5 OPERATING EXPENSES (1) |  |  |  |  |  |  |  |  |
| 6 Salaries and wages | 194,597 | 211,927 | 102,658 | 104,711 | 106,805 | 108,941 | 111,120 | 113,343 |
| 7 Employee benefits | 111,232 | 102,821 | 117,290 | 119,636 | 122,029 | 124,469 | 126,958 | 129,498 |
| 8 Administrative expenses | 282,669 | 214,911 | 138,260 | 141,025 | 143,846 | 0 | 0 | 0 |
| 9 Insurance | 38,064 | 48,147 | 46,147 | 47,070 | 48,011 | 19,888 | 22,974 | 25,987 |
| 10. Professional services | 456,163 | 352,318 | 321,421 | 327,849 | 334,406 | 85,274 | 86,979 | 88,719 |
| 11. Repairs and maintenance | 24,388 | 16,490 | 14,552 | 14,843 | 15,140 | 13,898 | 14,176 | 14,460 |
| 12 Supplies | 23,555 | 31,199 | 25,948 | 26,467 | 26,996 | 22,098 | 25,526 | 28,874 |
| 13. Utilities | 161.635 | 149,726 | 153,558 | 156,629 | 159,762 | 146,661 | 149,595 | 152,586 |
| 14 Wastewater treatment services | 230,845 | 216,219 | 239,766 | 242,033 | 248,163 | 255,657 | 263,379 | 271,332 |
| ${ }^{15}$ Operating Expenses Before Depreciation | 1,523,148 | 1,343,758 | 1.159,600 | 1,180,264 | 1,205,158 | 776887 | 800708 | 824798 |
| 16 Depreciation (2) | 432,819 | 437,041 | 444,868 | 444,868 | 451917 | 491,917 | 571,917 | 651,917 |
| 17. Total Operating Expenses | 1,955,967 | 1,780,799 | 1,604,468 | 1,625,132 | 1,657,075 | 1,268,804 | 1,372,625 | 1,476,715 |
| 18. Operating Income | 147,253 | 681,883 | 643,315 | 743,995 | 724,131 | 1,606,429 | 1,923,284 | 1,852,728 |
| 19 Revenues (3) | 2,103,220 | 2,462,682 | 2,247,783 | 2,369,127 | 2,381,206 | 2,875,233 | 3,295,909 | 3,329,444 |
| 20. EBITDA (4) | 580,072 | 1,118,924 | 1,088,183 | 1,188,863 | 1,176,048 | 2,098,346 | 2,495,201 | 2,504,645 |
| 21. EBIT (5) | 147,253 | 681,883 | 643,315 | 743,995 | 724,131 | 1,606,429 | 1,923,284 | 1,852,728 |
| 22. EBIT | 147,253 | 681,883 | 643,315 | 743,995 | 724,131 | 1,606,429 | 1,923,284 | 1,852,728 |
| 23. (-) Income Taxes | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 |
| 24. Debt Free Net Income | 147,253 | 681,883 | 643,315 | 743,995 | 724,131 | 1,606,429 | 1,923,284 | 1,852,728 |
| 25 (+) Depreciation \& Amonization | 432,819 | 437,041 | 444,868 | 444,868 | 451,917 | 491,917 | 571,917 | 651,917 |
| 26 (-) Capital Expenditures (6) | 25,776 | 69,224 | 20,661 | 9,276 | 4,677 | 4,000,000 | 4,000,000 | 4,000,000 |
| 27. (-) Changes in Working Capital (7) | 204,012 | 238,880 | 218,035 | 229.805 | 230,977 | (5.750) | (6,592) | (6,659) |
| 28. Debt Free Net Cash Flow | \$350,284 | \$810,820 | S849,487 | \$949,782 | \$940,394 | (\$1,895,903) | (\$1,498,207) | (\$1,488,696) |
| PV Time Period (mid-year) |  |  |  |  |  | 0.5 | 1.5 | 25 |
| 29. Present Value Factor: 366\% (8) |  |  |  |  |  | 0.9822 | 0.9475 | 0.9141 |
| 30 Present Value Debt Free Net Cash Flow |  |  |  |  |  | (\$1,862,156) | (\$1.419.551) | (\$1.360.817) |
| 31 Present Value Factor: $266 \%$ (9) |  |  |  |  |  | 0.9870 | 0.9614 | 09365 |
| 32 Present Value Debt Free Net Cash Flow |  |  |  |  |  | (\$1,871,256) | (\$1,440,376) | (\$1,394,163) |

See page 3 for notes and assumptions

Income Approach
New Garden Township and Authority's Sewage Collection and Treatment System
Pro Forma and Estimted Operations With MUNI Ownership
DCF With Capitalization of Terminal Value Mode] and
DCF With EBIT \& EBITDA Tenminal Value Model


[^7]
## ncome Approach

New Garden Township and Authority's Sewage Collection and Treatment Systerm
Pro Forma and Estimted Operations With MUNI Ownership DCF With Capitalization of Terminal Value Model and DCF With EBIT \& EBITDA Tenminal Value Model


Notes: (1) Assumptions:
Charges for services - in 2015 reflects the $95 \%$ 4th quarter 2014 rate increase and 2015 flows. Flows in 2016 are the average of 2014 and 2015 flows Flows subsequent to 2016 increase $1 \%$ annually to
account for growth. Also assumes $50 \%$ of New Garden's $40 \%$ rate increase in 2017 and $50 \%$ of New Garden's $27.5 \%$ in 2018 Adopts New Garden's $3 \%$ rate increase in 2025
Other (Operating Revenues) - equal to 2014 results for years 2015 and 2016 . Assumes $2 \%$ annual increase after 2016
OPERATING EXPENSES - increase at $2 \%$ annually after 2014 unless noted elsewhere
Administrative expenses - 2017 assumed eliminated due 10 economies of scale
Insurance - 2017 assurned at industry average of $009 \%$ of Net Property Plant \& Equipment due to economies of scale Increase at $2 \%$ afterwards
Professional services - 2017 assumed $25 \%$ of 2016 due to economies of scale Increase at $2 \%$ afterwards
Repairs and maintenance - 2017 assumed $90 \%$ of 2016 due to economies of scale Increase at $2 \%$ afterwards
Supplies - 2017 assumed at industry average of $010 \%$ of Net Property Plant \& Equipment due to economies of scale. Increase at $2 \%$ afterwards
Uidities - 2017 assumed $90 \%$ of 2016 due to economies of scale Increase at $2 \%$ afterwards
Wastewater treatment services - Subsequent to 2014 an annual $2 \%$ rate increase assumed along with a $1 \%$ annual growth in flows
(2) Depreciation-2016 based on OCNLD depreciation rate Subsequent depreciation on new CAPX assumed at $2 \%$
(3) Line 4
(4) Line 18 + line 16
(5) Line 18
(6) Capital Expenditures-2015 \& 2016 based on OCNLD Study inventory 2017-2019 reflects New Gardeı's $\$ 12$ million CAPX Subsequent to 2019 assumed at $2 \%$ of Gross Property, Plant \& Equipment
(6) Capital Expenditures - 2015 \& 2016 based on OCNLD Study inventory 2017-2019 reflects New Gardelis $\$ 12$ million CAPX Subsequent to 2019 assumed at $2 \%$ of Gross
(7)
(8) Discount rate is the current upper end of the municipal discount rate
(9) Discount rate is the current lower end of the municipal discount rate reflecting $1 \%$ growth
(10) Year 2027, line 28
(11) Year 2027, line 29
(12) Developed on EXHIBITT 10


See page 4 for notes and assumptions


See page 4 for notes and assumptions,


|  | Multiples(13) | $\begin{aligned} & \text { Terminal } \\ & \text { Value } \end{aligned}$ |
| :---: | :---: | :---: |
| Projected EBIT \$2,945,036 | 21.9 | \$64,496,291 |
| Projected EBJTDA 3,665,289 | 148 | 54,246,276 |
| Weighted (1/3 EBIT 2/3 EBITDA) Terminal Value |  | 57,628,781 |
| 11th Year Present Value Factor (11) |  | 0.5478 |
| Present Value of Terminal Value |  | 31,569,046 |
| Present Value Debt Free Net |  |  |
| Cash Flow for 11 Years |  | 4,396,216 |
| Indicated Value |  | \$35,965,263 |


|  | Terminal Value |
| :---: | :---: |
| Projected Debr Free Ner Cash Flow (10) | \$1,888,951 |
| Divided by Capitalization Factor (9) | 7.22\% |
| 11th Year Terminal Value | 26,162,756 |
| 11 th Year Present Value Factor (12) | 0.4810 |
| Present Value of Terminal Value | 12,584,286 |
| Present Value Debt Free Net |  |
| Cash Flow for 11 Years | 3,931,073 |
| Indicated Value | \$16,515,359 |


|  | Multiples(13) | $\begin{aligned} & \text { Terminal } \\ & \text { Value } \end{aligned}$ |
| :---: | :---: | :---: |
| Projected EBIT $\mathbf{\$ 2 , 9 4 5 , 0 3 6}$ | 219 | \$64,496,291 |
| Projected EBITDA 3,665,289 | 148 | 54,246,276 |
| Weighted (1/3 EBIT $2 / 3$ EBITDA) Terminal Value |  | 57,628,781 |
| 11th Year Present Value Factor (12) |  | 0.4810 |
| Present Value of Terminal Value |  | 27,719,444 |
| Present Value Debt Free Net |  |  |
| Cash Flow for 11 Years |  | 3,931,073 |
| Indicated Value |  | \$31,650,516 |

## Income Approach

New Garden Township and Authority's Sewage Collection and Treatment System
Pro Forma and Estimted Operations With IOU Ownership
DCF With Capitalization of Terminal Value Model and DCF With EBIT \& EBIIDA Terminal Value Model

|  | Terminal Value |
| :---: | :---: |
| Projected Debt Free Net Cash Flow (10) | \$1,888,951 |
| Divided by Capitalization Factor (9) | 6.22\% |
| 11th Year Terminal Value | 30,368.987 |
| 11 th Year Present Value Factor (12) | 0.4810 |
| Present Value of Terminal Value | 14,607,483 |
| Present Value Debt Free Net |  |
| Cash Flow for 11 Years | 3,931,073 |
| Indicated Value | \$18,538,556 |

Notes: (1) Assumptions:
Charges for services - in 2015 reflects the $95 \%$ 4th quarter 2014 rate increase and 2015 flows. Flows in 2016 are the average of 2014 and 2015 flows. Flows subsequent to 2016 increase $1 \%$ annually to account for growth. Also assumes $30 \%$ rate increase in 2019, 13\% rate increase in 2022 and $20 \%$ rate increase in 2027
Other (Operating Revenues) - equal to 2014 results for years 2015 and 2016 Assumes 2\% annual increase after 2016
OPERATING EXPENSES - increase at $2 \%$ annually after 2014 unless noted elsewhere
Administrative expenses - 2017 assumed eliminated due to econornies of scale
Insurance - 2017 assumed at industry average of $009 \%$ of Net Property Plant \& Equipment due to economies of scale Increase at 2\% afterwards
Professional services 2017 assumed $25 \%$ of 2016 due to economies of scale. Increase at $2 \%$ afterwards.
Repairs and maintenance - 2017 assumed $90 \%$ of 2016 due to economies of scale Increase at $2 \%$ afterwards
Supplies - 2017 assumed at industry average of $0 \mathbf{1 0 \%}$ of Net Property Plant \& Equipment due to cconomies of scale Increase at 2\% afterwards
Utilities - 2017 assumed $90 \%$ of 2016 due to economies of scale. Increase at $2 \%$ afterwards
Wastewater treatment services - Subsequent to 2014 an annual $2 \%$ rate increase assumed along with a $1 \%$ annual growth in flows
(6) Capital Expenditures - 2015 \& 2016 based on OCNLD Study inventory New Garden's 2017-2019 \$12 million CAPX assumed to occur in 2019 to match planned rate case and at a $35 \%$ reduction in cost due to the fact govemmental agencies must pay prevailing wages while private companies do not Subsequent to 2019 assumed at $2 \%$ of Gross Property, Plant \& Equinment
(7) Changes in Working Capital - 2012-2016 based on New Garden actual average of $97 \%$ of revenues Subsequent years based on water industry average - $002 \%$ of revenues
(8) Discount rate is the current lower end of the IOU discount rate
(9) Discount rate is the current upper end of the IOU discount rate
(10) Year 2027, line 28
(11) Year 2027, line 29
(12) Year 2027, line 31
(13) Developed on EXHIBIT 10

# Market Multiples Method <br> New Garden Township and Authority's Sewage Collection and Treatment System 2016 Operations <br> Market Multiple Method 

|  | A | B | C | $\frac{\underline{\mathrm{D}}}{(\mathrm{Col} \mathrm{~B} \times \mathrm{Col} \mathrm{C})}$ | $\underset{(\mathrm{Col} \mathrm{~A} \times \mathrm{ColD})}{\underline{\mathrm{E}}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Subject <br> Company <br> Statistic (1) | Comparison <br> Group's <br> Valuation <br> Multiples <br> 9/30/2016 | New Garden's <br>  <br> Risk <br> Adjustment | New Garden's <br> Risk Adjusted Valuation Multiples 9/30/2016 | New Garden's <br> Market <br> Multiples <br> Valuation |
| Risk Adjusted Multiple |  |  |  |  |  |
| 1. New Garden Township and Authority's Sewage Collection and Treatment System |  |  |  |  |  |
| 2. Investor Provided Capital | \$23,540,881 | 1.71 | 95.00\% | 1.62 | \$38,136,227 |
| 3. Gross PP\&E | \$27,267,123 | 1.11 | 115.00\% | 1.28 | 34,901,917 |
| 4. Net PP\&E | \$18,590,089 | 1.45 | 116.00\% | 1.68 | 31,231,350 |
| 5. Revenues | \$2,381,206 | 5.60 | 101.00\% | 5.66 | 13,477,626 |
| 6. EBITDA | \$1,174,758 | 13.47 | 110.00\% | 14.82 | 17,409,916 |
| 7. EBIT | \$722,841 | 18.73 | 117.00\% | 21.91 | 15,837,450 |
| 8. Customers | 1,814 | \$6,181 | 200.00\% | \$12,362 | 22,424,668 |
| 9. Population | 12,405 | \$1,844 | 200.00\% | \$3,688 | 45,749,640 |
| 10. |  |  |  |  |  |
| 11. Average |  |  |  |  | \$27,396,099 |

## Conclusion of Market Multiple Valuation

|  | Low | High | Conclusion |
| :--- | :---: | :---: | :---: |
| Capital Items <br> (Items 2 -4) | $\$ 31,231,350$ | $\$ 38,136,227$ | $\$ 34,756,498$ |
| Income Statement Items <br> (Items 5-7) | $\mathbf{1 3 , 4 7 7 , 6 2 6}$ | $17,409,916$ |  |
| Demographics Items <br> (Items 8 -9) | $22,424,668$ | $45,749,640$ |  |

New Garden Township and Authority's Sewage Collection and Treatment System Development of Market Multiples Method for the Market Multiples Method

|  | Latest Quarter End |  |  | Latest 12 Months |  |  | 2015 |  | 9/30/2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gross PP\&E | Net <br> PP\&E | Invest <br> Perm <br> Capital | $\begin{gathered} 12 \mathrm{Mos} . \\ \text { Rev } \end{gathered}$ | $\begin{aligned} & 12 \mathrm{Mos} \\ & \text { EBITDA } \end{aligned}$ | $\begin{gathered} 12 \text { Mos } \\ \text { EBIT } \end{gathered}$ | Customers | Population | Enterprise Value |
|  | (\$ Mill) | (\$ Mill) | (\$ Mill) | (S Mill) | (\$ Mill) | (\$ Mill) |  |  | (\$ Mill) |
| American States Water Co | \$1,655 690 | \$1,107,137 | \$797.606 | \$448.571 | \$156417 | \$116076 | 283,997 | 1,000,000 | \$1,844,358 |
| American Water Works Company Ins | \$17,871.000 | \$13,130000 | \$11,014,000 | \$3,248.801 | \$1,560 838 | \$1,106 138 | 3,252,691 | 12,100,000 | \$20,104 186 |
| Aqua America Inc | \$6,282,410 | \$4,823.484 | \$3,567.037 | \$814.601 | \$453.016 | \$325.511 | 920,381 | 2,890,800 | \$7,240,421 |
| Artesian Resources Corp | \$527.076 | \$417.558 | \$238.380 | \$77.372 | \$34.251 | \$25.251 | 81,400 | 301,000 | \$369.617 |
| Califomia Water Service Group | \$2,621,322 | \$1,785,077 | \$1,192.547 | \$596.141 | \$159 321 | \$96.725 | 508,404 | 1,600,000 | \$2,145.583 |
| Connecticut Water Service Inc | \$774.515 | \$568 406 | \$432.072 | \$96.994 | \$41.812 | \$28.481 | 123,633 | 400,000 | \$762.278 |
| Middlesex Water Co | \$628.225 | \$497.100 | \$345.567 | \$128883 | \$50.989 | \$38.551 | 108,720 | 390,000 | \$722.238 |
| SJW Corp | \$1,652,828 | \$1,143,584 | \$760.194 | \$318.624 | \$133.075 | \$90326 | 241,000 | 1,089,000 | \$1,312.106 |
| York Water Company (The) | \$331.721 | \$264.439 | \$196.546 | \$47.083 | \$29.033 | \$22.754 | 66,000 | 194,000 | \$461.328 |
| Average | \$3,593.865 | \$2,637,421 | \$2,060,439 | \$641.897 | \$290.972 | \$205.535 | 620,692 | 2,218,311 | \$3,884 680 |
| Max | \$17,871,000 | \$13,130000 | \$11,014.000 | \$3,248801 | \$1,560.838 | \$1,106.138 | 3,252,691 | 12,100,000 | \$20,104.186 |
| Min | \$331.721 | \$264.439 | \$196.546 | \$47.083 | \$29.033 | \$22.754 | 66,000 | 194,000 | \$369.617 |
| Median | \$1,652.828 | \$1,107.137 | \$760.194 | \$318624 | \$133.075 | \$90 326 | 241,000 | 1,000,000 | \$1,312 106 |
|  | Enterprise Value as a Multiple of |  |  |  |  |  |  |  | Population <br> Per Customer |
|  | Invest. Capital | $\begin{aligned} & \hline \text { Gross } \\ & \text { PP\&E } \\ & \hline \end{aligned}$ | Net PP\&E | Rev | EBITDA | EBIT | Customers | Population |  |
|  | (x) | (x) | (x) | (x) | (x) | (x) | (\$) | (\$) |  |
| American States Water Co | 2.14 | 1.11 | 1.67 | 4.11 | 11.79 | 15.89 | \$6,494 | \$1,844 | 3.52 |
| American Water Works Company Ins | 1.67 | 1.12 | 1.53 | 6.19 | 12.88 | 18.18 | \$6,181 | \$1,662 | 3.72 |
| Aqua America Inc | 1.99 | 1.15 | 1.50 | 8.89 | 15.98 | 22.24 | \$7,867 | \$2,505 | 3.14 |
| Artesian Resources Corp | 1.51 | 0.70 | 0.89 | 4.78 | 10.79 | 14.64 | \$4,541 | \$1,228 | 3.70 |
| California Water Service Group | 1.68 | 0.82 | 1.20 | 360 | 13.47 | 22.18 | \$4,220 | \$1,341 | 3.15 |
| Connecticut Water Service Inc | 1.71 | 0.98 | 1.34 | 786 | 18.23 | 26.76 | \$6,166 | \$1,906 | 3.24 |
| Middlesex Water Co | 2.00 | 1.15 | 1.45 | 5.60 | 14.16 | 18.73 | \$6,643 | \$1,852 | 359 |
| SJW Corp. | 1.59 | 0.79 | 1.15 | 4.12 | 986 | 14.53 | \$5,444 | \$1,205 | 4.52 |
| York Water Company (The) | 2.35 | 1.39 | 1.74 | 9.80 | 15.89 | 20.27 | \$6,990 | \$2,378 | 2.94 |
| Average | 1.85 | 1.03 | 139 | 610 | 13.67 | 19.27 | \$6,061 | \$1,769 | 3.50 |
| Max | 2.35 | 139 | 1.74 | 980 | 18.23 | 26.76 | \$7,867 | \$2,505 | 452 |
| Min | 1.51 | 0.70 | 0.89 | 360 | 9.86 | 14.53 | \$4,220 | \$1,205 | 2.94 |
| Median | 1.71 | 1.11 | 1.45 | 5.60 | 13.47 | 18.73 | \$6,181 | \$1,844 | 3.52 |

## Market Multiples Method

New Garden Township and Authority's Sewage Collection and Treatment System Quantification of the Effective Risk Adjustments

Comparable Group Multiple
Implied Capitalization Rate ( $1 \div$ Multiple)
Ratio of Net PP\&E Mult. to Invest. Capital Mult.
Less 1
Difference in Capital Source due to Contributions
Assumed Investor Financed (1-Difference in Capital Source)
Implied Capitalization Rate ( $1 \div$ Multiple)
Not Contributed Cap. Rate
Not Contributed Multiple ( $1 \div$ Cap. Rate)
Base Risk Factor
Subject Company Adjusted Multiple

Subject Company Adjusted Multiple
Comparable Group Multiple
Effective Risk Adjustment

| Net | Gross | Invest. |
| :---: | :---: | :---: |
| PP\&E | PP\&E | Capital |

Eftective Risk Adjust

|  | 1.45 | 1.11 |
| ---: | ---: | ---: |
| $68.97 \%$ | $90.09 \%$ | $58.48 \%$ |
| $117.9 \%$ |  |  |
| - | 1.00 |  |
| $17.93 \%$ |  |  |
| $82.07 \%$ | $82.07 \%$ |  |
| $\times$ | $68.97 \%$ | $90.09 \%$ |
| $56.60 \%$ | $73.94 \%$ |  |
| 1.77 | 1.35 |  |
| $\times$ | $95 \%$ | $95 \%$ |
| 1.68 | 1.28 |  |
|  |  |  |

Comparable Group Multiple
Implied Capitalization Rate ( $1 \div$ Multiple)
(- ) Growth Adjustment
Adjusted Capitalization Rate (k-G)
Adjusted Multiple ( $1 \div$ Adj, Cap. Rate) $)$
Base Risk Factor
Subject Company Adjusted Multiple

| 5.60 | 13.47 | 18.73 |
| ---: | :---: | ---: |
| $17.86 \%$ | $7.42 \%$ | $5.34 \%$ |
| - | $1.00 \%$ | $1.00 \%$ |
| $16.86 \%$ | $6.42 \%$ | $4.00 \%$ |
| 5.93 | 15.57 | 23.05 |
| $95 \%$ | $95 \%$ | $95 \%$ |
|  | 5.63 | 14.79 |
|  |  | 21.90 |
|  |  |  |
|  | 5.63 | 14.79 |
|  | 13.47 | 18.73 |

New Garden Township and Authority's Sewage Collection and Treatment System Summary of Approach Results and Current Fair Market Valuation

| Valuation <br> Approach | Indicated <br> Value | $\underline{\text { Weight }}$ | Weighted <br> $\underline{\text { Value }}$ | Conclusion |
| :---: | :---: | ---: | :---: | ---: |
| Income Approach | $\$ 36,297,487$ | $45 \%$ | $\$ 16,333,869$ |  |
|  |  |  |  |  |
| Market Approach | $34,385,471$ | $45 \%$ | $15,473,462$ |  |


| Cost Approach | 18,590,089 | 10\% | 1,859,009 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 100\% | \$33,666,340 | $\begin{array}{r} \text { Conclusion } \\ \$ 33,666,000 \end{array}$ |

## WORKPAPERS

## NEW GARDEN TOWNSHIP

## STATEMENT OF NET POSITION - PROPRIETARY FUNDS

December 31, 2012 with summarized comparative totals for 2011

|  | Major Funds |  |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sewer Fund | Airport Fund | Sewer Authority | $\underline{2012}$ | $\underline{2011}$ |
| ASSETS |  |  |  |  |  |
| CURRENT ASSETS |  |  |  |  |  |
| Cash | \$3,950,024 | \$ 241,928 | \$ 80,268 | \$ 4,272,220 | \$ 4,184,009 |
| Due from other governments | - | 23,027 | - | 23,027 | 340,298 |
| Accounts receivable | 722,776 | 21,093 |  | 743,869 | 786,937 |
| Due from other funds | - | 156,303 |  | 156,303 | 223,968 |
| Other current assets | 77,159 | 6,750 | - | 83,909 | 84,498 |
| Total current assets | 4,749,959 | 449,101 | 80,268 | 5,279,328 | 5,619,710 |
| NON-CURRENT ASSETS |  |  |  |  |  |
| Capital assets, net | 3,056,916 | 6,216,579 | 14,362,046 | 23,635,541 | 24,010,615 |
| Total assets | 7,806,875 | 6,665,680 | 14,442,314 | 28,914,869 | 29,630,325 |

LIABILITIES AND NET POSITION
CURRENT LIABILITIES

| Current portion of notes payable |  |  | 634,000 | 634,000 | 609,000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts payable | 343,602 | 34,252 |  | 377,854 | 622,861 |
| Accrued salaries and benefits | 7,261 | 3,107 |  | 10,368 | 8,155 |
| Due to other funds | 240,153 |  |  | 240,153 | 233,630 |
| Other current liabilities | 3,200 | - | 77.159 | 80,359 | 66,070 |
| Total current liabilities | 594,216 | 37,359 | 711,159 | 1,342,734 | 1,539,716 |
| NON-CURRENT LIABILITIES |  |  |  |  |  |
| Notes payable, net of current portion | - | - | 3,455,000 | 3,455,000 | 4,089,000 |
| Compensated absences | 8,941 | 3,867 | - | 12,808 | 10,740 |
| Total non-current liabilities | 8,941 | 3,867 | 3,455,000 | 3,467,808 | 4,099,740 |
| Total liabilities | 603,157 | 41,226 | 4,166,159 | 4,810,542 | 5,639,456 |
| NET POSITION |  |  |  |  |  |
| Net investment in capital assets | 3,056,916 | 6,216,579 | 10,273,046 | 19,546,541 | 19,312,615 |
| Unrestricted | 4,146,802 | 407,875 | 3,109 | 4,557,786 | 4,678,254 |
| Total net position | \$7,203,718 | \$6,624.454 | \$10,276,155 | \$24,104,327 | \$23,990,869 |

Year ended December 31, 2012 with summarized comparative totals for 2011


## NEW GARDEN TOWNSHIP

## STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS

Year ended December 31, 2012 with summarized comparative totals for 2011

|  | Major Funds |  |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sewer Fund | Airport Fund | Sewer Authority | $\underline{2012}$ | $\underline{2011}$ |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |  |
| Cash received from charges for services | \$ 2,438,685 | \$ 579,463 | \$ | \$ 3,018,148 | \$ 2,419,864 |
| Payments to suppliers for goods and services | $(1,486,548)$ | $(445,750)$ | (24) | $(1,932,322)$ | $(1,917,912)$ |
| Payments to employees | $(299,353)$ | $(129,165)$ | - | $(428,518)$ | $(415,971)$ |
| Other receipts | 179,921 | (129, | - | 179,921 | 31,972 |
| Net cash provided by (used for) operating activities | 832,705 | 4,548 | (24) | 837,229 | 117,953 |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES |  |  |  |  |  |
| Intergovernmental revenues | - | 340,303 | - | 340,303 | 1,171,851 |
| Transfers from other funds | - |  | 800,000 | 800,000 | 1,418,567 |
| Transfers to other funds | $(800,000)$ | $(279,545)$ | - | $(1,079,545)$ | $(850,000)$ |
| Net cash provided by (used for) noncapital financing activities | $(800,000)$ | 60,758 | 800,000 | 60,758 | 1,740,418 |
| CASH FLOWS FROM CAPITAL AND RELATED financing Activities |  |  |  |  |  |
| Acquisition and construction of capital assets | $(25,776)$ | $(2,175)$ | - | $(27,951)$ | $(1,647,076)$ |
| Repayment of notes payable | - | - | $(609,000)$ | $(609,000)$ | $(586,000)$ |
| Interest paid | - | - | $(179,911)$ | $(179,911)$ | $(202,141)$ |
| Net cash used for capital and related financing activities | $(25,776)$ | $(2,175)$ | (788,911) | $(816,862)$ | $(2,435,217)$ |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |  |  |
| NET INCREASE (DECREASE) IN CASH | 13,281 | 63,668 | 11,262 | 88,211 | $(565,346)$ |
| CASH |  |  |  |  |  |
| Beginning of year | 3,936,743 | 178,260 | 69,006 | 4,184,009 | 4,749,355 |
| End of year | \$3,950,024 | \$241,928 | \$ 80,268 | \$4,272,220 | \$ 4,184,009 |
| RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES |  |  |  |  |  |
| Operating income (loss) | \$ 535,108 | \$ 24,792 | \$ $(387,855)$ | \$ 172,045 | \$ 52,937 |
| Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities |  |  |  |  |  |
| Depreciation | 44,988 | 82,585 | 387,831 | 515,404 | 483,876 |
| (Increase) decrease in |  |  |  |  |  |
| Accounts receivable | 39,721 | 3,347 | - | 43,068 | $(123,409)$ |
| Due from other funds | 223,968 | $(110,388)$ | - | 113,580 | $(256,440)$ |
| Other current assets | 16,451 | $(4,773)$ | - | 11,678 | $(1,684)$ |
| Increase (decrease) in |  |  |  |  |  |
| Accounts payable | $(272,117)$ | 5,937 | - | $(266,180)$ | 107,356 |
| Accrued salaries and benefits | 1,730 | 483 | - | 2,213 | 640 |
| Due to other funds | 240,153 | - | - | 240,153 | $(148,187)$ |
| Other current liabilities | 3,200 | - | - | 3,200 | - |
| Compensated absences | (497) | 2,565 | - | 2,068 | 2,864 |
| Net cash provided by (used for) operating activities | \$ 832,705 | \$ 4,548 | \$ (24) | \$ 837.229 | \$ 117,953 |
| NON-CASH CAPITAL AND RELATED FINANCING ACTIVITIES |  |  |  |  |  |
| Acquisition and construction of capital assets | \$ | \$ 21,173 | \$ | \$ 21,173 | \$ |
| Accounts payable | \$ | \$ $(21.173)$ | \$ | \$ (21,173) | \$ |
| Contributed capital assets | \$ | \$ - | \$ 91,206 | \$ 91,206 | \$ 190,130 |

## NEW GARDEN TOWNSHIP

## STATEMENT OF NET POSITION - FIDUCIARY FUNDS

December 31, 2012 with summarized comparative totals for 2011


## NEW GARDEN TOWNSHIP

STATEMENT OF NET POSITION - PROPRIETARY FUNDS
December 31, 2013 with summarized comparative totals for 2012

|  | Maior Funds |  |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sewer Fund | Airport Fund | Sewer Authority | $\underline{2013}$ | $\underline{2012}$ |
| ASSETS |  |  |  |  |  |
| CURRENT ASSETS |  |  |  |  |  |
| Cash | \$4,112,231 | \$ 246,419 | \$ 92,313 | \$ 4,450,963 | \$ 4,272,220 |
| Due from other governments | - | 9,760 | - | 9,760 | 23,027 |
| Accounts receivable | 547,119 | 19,226 |  | 566,345 | 743,869 |
| Due from other funds | 11,603 | 236,310 |  | 247,913 | 156,303 |
| Other current assets | 89,042 | 6,750 | - | 95,792 | 83,909 |
| Total current assets | 4,759,995 | 518,465 | 92,313 | 5,370,773 | 5,279,328 |
| NONCURRENT ASSETS |  |  |  |  |  |
| Capital assets, net | 3,078,056 | 6,314,302 | 13,973,089 | 23,365,447 | 23,635,541 |
| Total assets | 7,838,051 | 6,832,767 | 14,065,402 | 28,736,220 | 28,914,869 |
| LIABILITIES AND NET POSITION |  |  |  |  |  |
| CURRENT LIABILITIES |  |  |  |  |  |
| Current portion of notes payable | - | - | 659,000 | 659,000 | 634,000 |
| Accounts payable | 333,802 | 1,516 | - | 335,318 | 377,854 |
| Accrued salaries and benefits | 1,853 | 789 | - | 2,642 | 10,368 |
| Due to other funds | - | - | - | - | 240,153 |
| Other current liabilities | - | - | 89,042 | 89,042 | 80,359 |
| Total current liabilities | 335,655 | 2,305 | 748,042 | 1,086,002 | 1,342,734 |
| NONCURRENT LIABILITIES |  |  |  |  |  |
| Notes payable, net of current portion | - |  | 2,796,000 | 2,796,000 | 3,455,000 |
| Compensated absences | 9,119 | 586 | - | 9,705 | 12,808 |
| Total noncurrent liabilities | 9,119 | 586 | 2,796,000 | 2,805,705 | 3,467,808 |
| Total liabilities | 344,774 | 2,891 | 3,544,042 | 3,891,707 | 4,810,542 |
| NET POSITION |  |  |  |  |  |
| Net investment in capital assets | 3,078,056 | 6,314,302 | 10,518,089 | 19,910,447 | 19,546,541 |
| Unrestricted | 4,415,221 | 515,574 | 3,271 | 4,934,066 | 4,557,786 |
| Total net position | \$7,493,277 | \$6,829,876 | \$10,521,360 | \$24.844,513 | \$24,104,327 |

## NEW GARDEN TOWNSHIP

## STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - PROPRIETARY FUNDS

Year ended December 31, 2013 with summarized comparative totals for 2012

|  | Maior Funds |  |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sewer Fund | Airport Fund | Sewer Authority | $\underline{2013}$ | $\underline{2012}$ |
| OPERATING REVENUES |  |  |  |  |  |
| Charges for services | \$2,353,097 | \$ 635,403 | \$ | \$ 2,988,500 | \$ 2,598,303 |
| Other | 109,585 | 100 | - | 109,685 | 191,421 |
| Total operating revenues | 2,462,682 | 635,503 | - | 3,098,185 | 2,789,724 |
| OPERATING EXPENSES |  |  |  |  |  |
| Salaries and wages | 211,927 | 91,408 | - | 303,335 | 288,268 |
| Employee benefits | 102,821 | 36,642 | - | 139,463 | 151,751 |
| Administrative expenses | 214,887 | 20,975 | 24 | 235,886 | 301,311 |
| Insurance | 48,147 | 12,698 | - | 60,845 | 51,790 |
| Professional services | 352,318 | 91,598 | - | 443,916 | 542,183 |
| Repairs and maintenance | 16,490 | 40,330 | - | 56,820 | 82,316 |
| Supplies | 31,199 | 205,260 | - | 236,459 | 269,772 |
| Utilities | 149,726 | 23,983 | - | 173,709 | 184,039 |
| Wastewater treatment services | 216,219 | - | - | 216,219 | 230,845 |
| Depreciation | 48,084 | 82,438 | 388,957 | 519,479 | 515,404 |
| Total operating expenses | 1,391,818 | 605,332 | 388,981 | 2,386,131 | 2,617,679 |
| Operating income (loss) | 1,070,864 | 30,171 | $(388,981)$ | 712,054 | 172,045 |
| NONOPERATING REVENUES (EXPENSES) |  |  |  |  |  |
| Interest income | 6,812 | 445 | 186 | 7,443 | 7,086 |
| Interest expense | - | - | $(154,117)$ | $(154,117)$ | $(179,911)$ |
| Intergovernmental revenues | - | 174,806 | - | 174,806 | 23,032 |
| Total nonoperating revenues (expenses) | 6,812 | 175,251 | $(153,931)$ | 28,132 | $(149,793)$ |
| Income (loss) before capital contributions and transfers | 1,077,676 | 205,422 | $(542,912)$ | 740,186 | 22,252 |
| Capital contributions | - | - | - | - | 91,206 |
| Transfers in | - | - | 788,117 | 788,117 | 788,911 |
| Transfers out | $(788,117)$ | - | - | $(788,117)$ | $(788,911)$ |
| CHANGE IN NET POSITION | 289,559 | 205,422 | 245,205 | 740,186 | 113,458 |
| NET POSITION |  |  |  |  |  |
| Beginning of year | 7,203,718 | 6,624,454 | 10,276,155 | 24,104,327 | 23,990,869 |
| End of year | \$7,493,277 | \$6,829,876 | \$10,521,360 | \$24,844,513 | \$24.104,327 |

## STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS

Year ended December 31, 2013 with summarized comparative totals for 2012

|  | Major Funds |  |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sewer Fund | Airport Fund | Sewer Authority | $\underline{2013}$ | $\underline{2012}$ |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |  |
| Cash received from charges for services | \$ 2,113,734 | \$ 637,270 | \$ | \$ 2,751,004 | \$ 3,018,148 |
| Payments to suppliers for goods and services | $(1,041,986)$ | $(507,587)$ | (24) | $(1,549,597)$ | $(1,932,322)$ |
| Payments to employees | $(319,978)$ | $(133,649)$ | - | $(453,627)$ | $(428,518)$ |
| Other receipts | 272,849 | 100 | - | 272,949 | 179,921 |
| Net cash provided by (used for) operating activities | 1,024,619 | $(3,866)$ | (24) | 1,020,729 | 837,229 |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES |  |  |  |  |  |
| Intergovernmental revenues | - | 188,073 | - | 188,073 | 340,303 |
| Transfers from other funds |  | - | 800,000 | 800,000 | 800,000 |
| Transfers to other funds | $(800,000)$ | - | - | $(800,000)$ | (1,079,545) |
| Net cash provided by (used for) noncapital financing activities | (800,000) | 188,073 | 800,000 | 188,073 | 60,758 |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES |  |  |  |  |  |
| Acquisition and construction of capital assets | $(69,224)$ | $(180,161)$ | - | $(249,385)$ | $(27,951)$ |
| Repayment of notes payable | - | - | $(634,000)$ | $(634,000)$ | $(609,000)$ |
| Interest paid | - | - | $(154,117)$ | $(154,117)$ | $(179,911)$ |
| Net cash used for capital and related financing activities | $(69,224)$ | $(180,161)$ | (788,117) | (1,037,502) | $(816,862)$ |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |  |  |
| NET INCREASE IN CASH | 162,207 | 4,491 | 12,045 | 178,743 | 88,211 |
| CASH |  |  |  |  |  |
| Beginning of year | 3,950,024 | 241,928 | 80,268 | 4,272,220 | 4,184,009 |
| End of year | \$ 4, 112,231 | \$246,419 | \$ 92,313 | \$4,450,963 | \$4,272,220 |
| RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES |  |  |  |  |  |
| Operating income (loss) | \$ 1,070,864 | \$ 30,171 | \$(388,981) | \$ 712,054 | \$ 172,045 |
| Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities |  |  |  |  |  |
| Depreciation | 48,084 | 82,438 | 388,957 | 519,479 | 515,404 |
| (Increase) decrease in |  |  |  |  |  |
| Accounts receivable | 175,657 | 1,867 | - | 177,524 | 43,068 |
| Due from other funds | $(11,603)$ | $(80,007)$ | - | $(91,610)$ | 113,580 |
| Other current assets | - | - | - | - | 11,678 |
| Increase (decrease) in |  |  |  |  |  |
| Accounts payable | $(9,800)$ | $(32,736)$ | - | $(42,536)$ | $(266,180)$ |
| Accrued salaries and benefits | $(5,408)$ | $(2,318)$ | - | $(7,726)$ | 2,213 |
| Due to other funds | $(240,153)$ | - | - | $(240,153)$ | 240,153 |
| Other current liabilities | $(3,200)$ | - | - | $(3,200)$ | 3,200 |
| Compensated absences | 178 | $(3,281)$ | - | $(3,103)$ | 2,068 |
| Net cash provided by (used for) operating activities | \$1,024,619 | \$ (3,866) | \$ (24) | \$1,020,729 | \$ 837,229 |
| NONCASH CAPITAL AND RELATED FINANCING ACTIVITIES |  |  |  |  |  |
| Acquisition and construction of capital assets | \$ | \$ | \$ | \$ | \$ 21,173 |
| Accounts payable | \$ | \$ | \$ | \$ | \$ (21,173) |
| Contributed capital assets | \$ - | \$ - | \$ | \$ - | \$ 91,206 |

## NEW GARDEN TOWNSHIP

STATEMENT OF NET POSITION - FIDUCIARY FUNDS
December 31, 2013 with summarized comparative totals for 2012

|  | Pension Trust Funds |  |
| :--- | :---: | ---: |
| ASSETS |  |  |
| Investments | $\underline{\mathbf{2 0 1 3}}$ | $\underline{\underline{\mathbf{2 0 1 2}}}$ |
|  | $\underline{\$ 2,984,644}$ | $\underline{\$ 3,033,384}$ |
| NET POSITION <br> Assets held in trust for pension benefits | $\underline{\$ 2,984,644}$ | $\underline{\$ 3,033,384}$ |

## NEW GARDEN TOWNSHIP

## STATEMENT OF NET POSITION - PROPRIETARY FUNDS

December 31, 2014 with summarized comparative totals for 2013

|  | Major Funds |  |  |  |  | Totals |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sewer Fund |  | Airport Fund |  | Sewer Authority |  | $\underline{2014}$ |  | $\underline{2013}$ |
| ASSETS |  |  |  |  |  |  |  |  |  |
| CURRENT ASSETS |  |  |  |  |  |  |  |  |  |
| Cash | \$ 4,186,630 | \$ | 321,169 | \$ | 108,257 | \$ | 4,616,056 | \$ | 4,450,963 |
| Due from other governments |  |  | 24,025 |  | - |  | 24,025 |  | 9,760 |
| Accounts receivable | 663,404 |  | 29,754 |  | - |  | 693,158 |  | 566,345 |
| Due from other funds | - |  | 66,153 |  | - |  | 66,153 |  | 247,913 |
| Other current assets | 117,020 |  | - |  | - |  | 117,020 |  | 95,792 |
| Total current assets | 4,967,054 |  | 441,101 |  | 108,257 |  | 5,516,412 |  | 5,370,773 |
| NONCURRENT ASSETS |  |  |  |  |  |  |  |  |  |
| Capital assets, net | 3,044,952 |  | 6,561,080 |  | 13,941,382 |  | 23,547,414 |  | 23,365,447 |
| Total assets | 8,012,006 |  | 7,002,181 |  | 14,049,639 |  | 29,063,826 |  | 28,736,220 |
| LIABILITIES AND NET POSITION |  |  |  |  |  |  |  |  |  |
| CURRENT LIABILITIES |  |  |  |  |  |  |  |  |  |
| Current portion of notes payable | \$ | \$ | - | \$ | 686,000 |  | 686,000 |  | 659,000 |
| Accounts payable | 9,685 |  | 6,930 |  | - |  | 16,615 |  | 335,318 |
| Accrued salaries and benefits | 688 |  | 1,301 |  |  |  | 1,989 |  | 2,642 |
| Due to other funds | 7,372 |  | - |  | - |  | 7,372 |  | - |
| Other current liabilities | - |  | - |  | 104,505 |  | 104,505 |  | 89,042 |
| Total current liabilities | 17,745 |  | 8,231 |  | 790,505 |  | 816,481 |  | 1,086,002 |
| NONCURRENT LIABILITIES |  |  |  |  |  |  |  |  |  |
| Notes payable, net of current portion | - |  | - |  | 2,108,000 |  | 2,108,000 |  | 2,796,000 |
| Compensated absences | 2,270 |  | 2,936 |  | - |  | 5,206 |  | 9,705 |
| Total noncurrent liabilities | 2,270 |  | 2,936 |  | 2,108,000 |  | 2,113,206 |  | 2,805,705 |
| Total liabilities | 20,015 |  | 11,167 |  | 2,898,505 |  | 2,929,687 |  | 3,891,707 |
| NET POSITION |  |  |  |  |  |  |  |  |  |
| Net investment in capital assets | 3,044,952 |  | 6,561,080 |  | 11,147,382 |  | 20,753,414 |  | 19,910,447 |
| Unrestricted | 4,947,039 |  | 429,934 |  | 3,752 |  | 5,380,725 |  | 4,934,066 |
| Total net position | \$7,991,991 |  | 6,991,014 |  | 11,151,134 |  | 26,134,139 |  | 24,844,513 |

## NEW GARDEN TOWNSHIP

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION PROPRIETARY FUNDS

Year ended December 31, 2014 with summarized comparative totals for 2013

|  | Major Funds |  |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sewer Fund | Airport Fund | Sewer Authority | $\underline{2014}$ | $\underline{2013}$ |
| OPERATING REVENUES F |  |  |  |  |  |
| Charges for services | \$ 2,191,616 | \$ 655,820 | \$ | \$ 2,847,436 | \$ 2,988,500 |
| Other | 56,167 | - | - | 56,167 | 109,685 |
| Total operating revenues | 2,247,783 | 655,820 | - | 2,903,603 | 3,098,185 |
| OPERATING EXPENSES |  |  |  |  |  |
| Salaries and wages | 102,658 | 139,411 | - | 242,069 | 303,335 |
| Employee benefits | 117,290 | 38,153 | - | 155,443 | 139,463 |
| Administrative expenses | 138,236 | 31,207 | 24 | 169,467 | 235,886 |
| Insurance | 46,147 | 16,191 | - | 62,338 | 60,845 |
| Professional services | 321,421 | 112,291 | - | 433,712 | 443,916 |
| Repairs and maintenance | 14,552 | 98,302 | - | 112,854 | 56,820 |
| Supplies | 25,948 | 199,832 | - | 225,780 | 236,459 |
| Utilities | 153,558 | 27,850 | - | 181,408 | 173,709 |
| Wastewater treatment services | 239,766 | - | - | 239,766 | 216,219 |
| Depreciation | 53,765 | 82,438 | 391,103 | 527,306 | 519,479 |
| Total operating expenses | 1,213,341 | 745,675 | 391,127 | 2,350,143 | 2,386,131 |
| Operating income (loss) | 1,034,442 | $(89,855)$ | $(391,127)$ | 553,460 | 712,054 |
| NONOPERATING REVENUES (EXPENSES) |  |  |  |  |  |
| Interest income | 6,259 | 482 | 505 | 7,246 | 7,443 |
| Interest expense | - | - | $(123,537)$ | $(123,537)$ | $(154,117)$ |
| Intergovernmental revenues | - | 250,511 | - | 250,511 | 174,806 |
| Refund of prior year expenses | 242,550 | - | - | 242,550 | - |
| Total nonoperating revenues (expenses) | 248,809 | 250,993 | $(123,032)$ | 376,770 | 28,132 |
| Income (loss) before capital contributions and transfers | 1,283,251 | 161,138 | $(514,159)$ | 930,230 | 740,186 |
| Capital contributions | - | - | 359,396 | 359,396 | - |
| Transfers in | - | - | 784,537 | 784,537 | 788,117 |
| Transfers out | $(784,537)$ | - | - | $(784,537)$ | $(788,117)$ |
| CHANGE IN NET |  |  |  |  |  |
| POSITION | 498,714 | 161,138 | 629,774 | 1,289,626 | 740,186 |
| NET POSITION |  |  |  |  |  |
| Beginning of year | 7,493,277 | 6,829,876 | 10,521,360 | 24,844,513 | 24,104,327 |
| End of year | \$7,991,991 | \$6,991,014 | \$ 11,151,134 | \$26,134,139 | \$ 24,844,513 |

## NEW GARDEN TOWNSHIP

## STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS

Year ended December 31, 2014 with summarized comparative totals for 2013

|  | Major Funds |  |  |  |  |  | Totals |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Sewer Fund |  | Airport Fund |  | Sewer Authority |  | $\underline{2014}$ |  | $\underline{2013}$ |
| CASH FLOWS FROM OPERATING ACTIVITIES - - - |  |  |  |  |  |  |  |  |  |  |
| Cash received from charges for services | \$ | 2,090,214 | \$ | 645,292 | \$ | - | \$ | 2,735,506 | \$ | 2,751,004 |
| Payments to suppliers for goods and services |  | $(1,033,710)$ |  | $(303,352)$ |  | (24) |  | $(1,337,086)$ |  | $(1,549,597)$ |
| Payments to employees |  | $(227,962)$ |  | $(174,702)$ |  | - |  | $(402,664)$ |  | $(453,627)$ |
| Other receipts |  | 60,259 |  | - |  | - |  | 60,259 |  | 272,949 |
| Net cash provided by (used for) operating activities |  | 888,801 |  | 167,238 |  | (24) |  | 1,056,015 |  | 1,020,729 |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES |  |  |  |  |  |  |  |  |  |  |
| Intergovernmental revenues |  | - |  | 236,246 |  | - |  | 236,246 |  | 188,073 |
| Transfers from other funds |  | - |  | - |  | 800,000 |  | 800,000 |  | 800,000 |
| Transfers to other funds |  | $(800,000)$ |  | - |  | - |  | $(800,000)$ |  | $(800,000)$ |
| Net cash provided by (used for) noncapital financing activities |  | $(800,000)$ |  | 236,246 |  | 800,000 |  | 236,246 |  | 188,073 |
| CASH FLOWS FROM CAPITAL AND RELATED |  |  |  |  |  |  |  |  |  |  |
| FINANCING ACTIVITIES |  |  |  |  |  |  |  |  |  |  |
| Acquisition and construction of capital assets |  | $(20,661)$ |  | $(329,216)$ |  | - |  | $(349,877)$ |  | $(249,385)$ |
| Repayment of notes payable |  | - |  | - |  | $(661,000)$ |  | $(661,000)$ |  | $(634,000)$ |
| Interest paid |  | - |  | - |  | $(123,537)$ |  | $(123,537)$ |  | $(154,117)$ |
| Net cash used for capital and related financing activities |  | $(20,661)$ |  | (329,216) |  | (784,537) |  | $(1,134,414)$ |  | $(1,037,502)$ |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |  |  |  |  |  |  |  |
| Interest income |  | 6,259 |  | 482 |  | 505 |  | 7,246 |  | 7,443 |
| Net increase in cash |  | 74,399 |  | 74,750 |  | 15,944 |  | 165,093 |  | 178,743 |
| CASH |  |  |  |  |  |  |  |  |  |  |
| Beginning of year |  | 4,112,231 |  | 246,419 |  | 92,313 |  | 4,450,963 |  | 4,272,220 |
| Ending of year | \$ | 4,186,630 | \$ | 321,169 | \$ | 108,257 | \$ | 4,616,056 | \$ | 4,450,963 |
| RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES |  |  |  |  |  |  |  |  |  |  |
| Operating income (loss) | \$ | 1,034,442 | \$ | $(89,855)$ | \$ | $(391,127)$ |  | 553,460 | \$ | 712,054 |
| Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities |  |  |  |  |  |  |  |  |  |  |
| Depreciation |  | 53,765 |  | 82,438 |  | 391,103 |  | 527,306 |  | 519,479 |
| (Increase) decrease in |  |  |  |  |  |  |  |  |  |  |
| Accounts receivable |  | $(116,285)$ |  | $(10,528)$ |  | - |  | (126,813) |  | 177,524 |
| Due from other funds |  | 11,603 |  | 170,157 |  | - |  | 181,760 |  | $(91,610)$ |
| Other current assets |  | $(12,515)$ |  | 6,750 |  | - |  | $(5,765)$ |  | - |
| Increase (decrease) in |  |  |  |  |  |  |  |  |  |  |
| Accounts payable |  | $(81,567)$ |  | 5,414 |  | - |  | $(76,153)$ |  | $(42,536)$ |
| Accrued salaries and benefits |  | $(1,165)$ |  | 512 |  | - |  | (653) |  | $(7,726)$ |
| Due to other funds |  | 7,372 |  | - |  | - |  | 7,372 |  | $(240,153)$ |
| Other current liabilities |  | - |  | - |  |  |  | - |  | $(3,200)$ |
| Compensated balances |  | $(6,849)$ |  | 2,350 |  | - |  | $(4,499)$ |  | $(3,103)$ |
| Net cash provided by (used for) operating activities | \$ | 888,801 | \$ | 167,238 | \$ | (24) | \$ | 1,056,015 | \$ | 1,020,729 |
| NONCASH CAPITAL AND RELATED FINANCING ACTIVITIES |  |  |  |  |  |  |  |  |  |  |
| Contributed capital assets | \$ | - | \$ | - | \$ | 359,396 | \$ | 359,396 | \$ | - |

## NEW GARDEN TOWNSHIP

STATEMENT OF NET POSITION - FIDUCIARY FUNDS
December 31, 2014 with summarized comparative totals for 2013

|  | Pension Trust Funds |  |
| :--- | :--- | ---: |
| ASSETS <br> Investments | $\underline{\underline{\mathbf{2 0 1 4}}}$ | $\underline{\underline{\mathbf{2 0 1 3}}}$ |
|  | $\underline{\$ 3,201,860}$ | $\underline{\$ 2,984,644}$ |
| NET POSITION <br> Assets held in trust for pension benefits | $\underline{\$ 3,201,860}$ | $\$ 2,984,644$ |

East End WWTF

| Row Labels | 2014-2 Flow | 2014-1 Flow | 2013-4 Flow | 2013-3 Flow | 2013-2 Flow | 2013-1 Flow |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| CO1 | $\mathbf{1 , 8 6 4 , 0 0 0}$ | $1,278,000$ | $1,217,000$ | 948,000 | 987,000 | $1,028,000$ |
| CO2 | 873,000 | 873,000 | 893,000 | $1,008,000$ | 758,000 | 707,000 |
| MIX | 12,000 | 18,000 | 19,000 | 26,000 | 22,000 | 22,000 |
| RES | $\mathbf{1 4 , 2 4 1 , 0 0 0}$ | $12,874,000$ | $12,758,000$ | $13,376,000$ | $\mathbf{1 2 , 5 6 3 , 0 0 0}$ | $13,072,000$ |
| Grand Total | $\mathbf{1 6 , 9 9 0 , 0 0 0}$ | $\mathbf{1 5 , 0 4 3 , 0 0 0}$ | $\mathbf{1 4 , 8 8 7 , 0 0 0}$ | $\mathbf{1 5 , 3 5 8 , 0 0 0}$ | $\mathbf{1 4 , 3 3 0 , 0 0 0}$ | $\mathbf{1 4 , 8 2 9 , 0 0 0}$ |


| Row Labels | \# of Units \# of Active Units |  |
| :--- | :---: | ---: |
| CO1 | 120 | 79 |
| CO2 | 40 | 17 |
| MIX | 8 | 7 |
| RES | 1035 | 1010 |
| Grand Total | $\mathbf{1 2 0 3}$ | $\mathbf{1 1 1 3}$ |

## NOTE:

Eight residential accounts and one commercial account are not included in the above breakdown of accounts (no flows); billed minimum).
Industrial acccount \#292 (Kennettex) flows for
2010 through 2012 are not included in totals.

$$
\text { Tamara Estate ( } 8 \text { units) not connected. }
$$

Colonial Farms (4 units) not connected.
2014 Total 2013 Total 2012 Total 2011 Total 2010 Total 8
0
0
0
0
0
0
0
0
0
0
0
0
0
0
0
1
0
0
0
0
0
0

0 $\begin{array}{rr}101,000 & 92,000 \\ 54,344,000 & 57,093,000\end{array}$ | 8 |
| :--- |
| 8 |
| 0 |
| 0 |
| 0 |
| 0 |
| 0 |
| 0 |
| 0 |
| 0 |
| 0 |

91
$\bar{\varpi}$
$\varepsilon 6$
$87 \quad 94$
ล̀
\# DAYS


|  | 2014 Total | 2013 Total | 2012 Total | 2011 Total | 2010 Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| CO1/CO2 | 4,888,000 | 7,546,000 | 9,736,000 | 10,288,000 | 8,598,000 |
| MIX | 30,000 | 89,000 | 199,000 | 101,000 | 92,000 |
| RES | 27,115,000 | 51,769,000 | 54,870,000 | 54,344,000 | 57,093,000 |
| Grand Total | 32,033,000 | 59,404,000 | 64,805,000 | 64,733,000 | 65,783,000 |

South End WWTF

| Row Labels | 2014－2 Flow | 2014－1 Flow | 2013－4 Flow | 2013－3 Flow | 2013－2 Flow | 2013－1 Flow |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| CO1 | 28,000 | 25,000 | 70,000 | 98,000 | 22,000 | 22,000 |
| RES | $7,233,000$ | $7,750,000$ | $7,570,000$ | $8,455,000$ | $7,085,000$ | $7,825,000$ |
| Grand Total | $\mathbf{7 , 2 6 1 , 0 0 0}$ | $\mathbf{7 , 7 7 5 , 0 0 0}$ | $\mathbf{7 , 6 4 0 , 0 0 0}$ | $\mathbf{8 , 5 5 3 , 0 0 0}$ | $\mathbf{7 , 1 0 7 , 0 0 0}$ | $\mathbf{7 , 8 4 7 , 0 0 0}$ |


| \＃DAYS | 93 | 91 | 91 | 97 | 87 | 94 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  | $\mathbf{2 0 1 4 - 2}$ GPD | $\mathbf{2 0 1 4 - 1}$ GPD | $\mathbf{2 0 1 3 - 4}$ GPD | 2013－3 GPD | 2013－2 GPD | 2013－1 GPD |
|  | 301 | 275 | 769 | 1,010 | 253 | 234 |
| CO1 | 77,774 | 85,165 | 83,187 | 87,165 | 81,437 | 83,245 |
| RES | $\mathbf{7 8 , 0 7 5}$ | $\mathbf{8 5 , 4 4 0}$ | $\mathbf{8 3 , 9 5 6}$ | $\mathbf{8 8 , 1 7 5}$ | $\mathbf{8 1 , 6 9 0}$ | $\mathbf{8 3 , 4 7 9}$ |

2014 Total 2013 Total 2012 Total 2011 Total 2010 Total 139,000
$34,700,000$


| 000＇00＇$\downarrow$ \＆ | 000＇29ヶ＇て¢ | 000＇80ع＇レヒ | 000＇s¢6＇0¢ | $000^{\prime}$ ¢86＇ャレ | Sヨy |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 000＇68 | 000＇乙とレ | 000＇s¢ | 000＇そして | 000 ¢¢ | 100 |
| 1e701 OLOZ | IEJOI LLOZ | 1ełOL てLOZ | ¢¢アO1 \＆LOZ | 12701 ヤloz |  |


| Row Labels | \＃of Units \＃of Active Units |  |
| :--- | :---: | ---: |
| CO1 | 6 | 2 |
| RES | 610 | 602 |
| Grand Total | $\mathbf{6 1 6}$ | $\mathbf{6 0 4}$ |




[^8]2014 Total 2013 Total 2012 Total 2011 Total 2010 Total 902,000 17,131,000 8
0
0
0
0
0
0
0


## EAST END SEWER ACCOUNTS

| Type | 2015-4 | 2015-3 | 2015-2 | 2015-1 | 2014-4 | 2014-3 | 2014-2 | 2014-1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CO1 | 2,070,000 | 2,060,000 | 1,831,000 | 2,284,000 | 2,971,000 | 2,665,000 | 1,498,000 | 1,278,000 |
| CO2 | 739,000 | 1,050,000 | 885,000 | 793,000 | 1,028,000 | 1,061,000 | 873,000 | 873,000 |
| IND |  |  |  |  |  |  |  |  |
| MIX | 15,000 | 9,000 | 10,000 | 4,000 | 17,000 | 14,000 | 12,000 | 18,000 |
| RES | 13,780,000 | 13,367,000 | 12,924,000 | 13,280,000 | 12,700,000 | 14,137,000 | 14,241,000 | 12,874,000 |
| Grand Total | 16,604,000 | 16,486,000 | 15,650,000 | 16,361,000 | 16,716,000 | 17,877,000 | 16,624,000 | 15,043,000 |
| \# DAYS | 94 | 90 | 89 | 91 | 87 | 94 | 93 | 91 |
| Type | 2015-4 GPD | 2015-3 GPD | 2015-2 GPD | 2015-1 GPD | 2014-4 GPD | 2014-3 GPD | 2014-2 GPD | 2014-1 GPD |
| CO1 | 22,021 | 22,889 | 20,573 | 25,099 | 34,149 | 28,351 | 16,108 | 14,044 |
| CO2 | 7,862 | 11,667 | 9,944 | 8,714 | 11,816 | 11,287 | 9,387 | 9,593 |
| IND |  |  |  |  |  |  |  |  |
| MIX | 160 | 100 | 112 | 44 | 195 | 149 | 129 | 198 |
| RES | 146,596 | 148,522 | 145,213 | 145,934 | 145,977 | 150,394 | 153,129 | 141,473 |
| Grand Total | 176,638 | 183,178 | 175,843 | 179,791 | 192,138 | 190,181 | 178,753 | 165,308 |


| Type | Total Units | Total Active <br> Units | Total <br> Accounts | Type | $\mathbf{2 0 1 5}$ Total | $\mathbf{2 0 1 4}$ Total |  |
| :--- | ---: | ---: | ---: | :--- | ---: | ---: | ---: |
| CO1 | 145 | 109 | 65 | CO1 | $8,245,000$ | $8,412,000$ |  |
| CO2 | 40 | 16 | 13 | CO2 | $3,467,000$ | $3,835,000$ |  |
| IND |  |  |  | 3 | MD | 38,000 | 61,000 |
| MIX | 8 | 7 | 3 | MIX | $53,351,000$ | $53,952,000$ |  |
| RES | 1,043 | 1012 | 823 | Grand Total | $\mathbf{6 5 , 1 0 1 , 0 0 0}$ | $\mathbf{6 6 , 2 6 0 , 0 0 0}$ |  |


| Service Area | Total Units | Total Active <br> Units | Total <br> Accounts |
| :--- | ---: | ---: | ---: |
| BP | 290 | 282 | 107 |
| BR | 52 | 51 | 52 |
| BW | 99 | 90 | 56 |
| CR | 5 | 4 | 5 |
| CW | 110 | 109 | 110 |
| EE | 1 |  | 1 |
| GL | 132 | 110 | 70 |
| HD | 127 | 110 | 112 |
| PD | 31 | 31 | 31 |
| PM | 48 | 47 | 48 |
| PS | 66 | 66 | 66 |
| SC | 65 | 37 | 40 |
| SH | 132 | 132 | 132 |
| SRO | 2 | 2 | 2 |
| WB | 76 | 73 | 72 |
| Grand Total | $\mathbf{1 , 2 3 6}$ | $\mathbf{1 , 1 4 4}$ | $\mathbf{9 0 4}$ |

## SOUTH END SEWER ACCOUNTS

| Type | 2015-4 | 2015-3 | 2015-2 | 2015-1 | 2014-4 | 2014-3 | 2014-2 | 2014-1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CO1 | 163,000 | 68,000 | 33,000 | 27,000 | 277,000 | 265,000 | 28,000 | 25,000 |
| RES | 7,444,000 | 7,494,000 | 7,172,000 | 7,565,000 | 7,109,000 | 7,576,000 | 7,233,000 | 7,750,000 |
| Grand Total | 7,607,000 | 7,562,000 | 7,205,000 | 7,592,000 | 7,386,000 | 7,841,000 | 7,261,000 | 7,775,000 |
| \# DAYS | 94 | 90 | 89 | 91 | 87 | 94 | 93 | 91 |
| Type | 2015-4 GPD | 2015-3 GPD | 115-2 GPD | 2015-1 GPD | 2014-4 GPD | 2014-3 GPD | 2014-2 GPD | 2014-1 GPD |
| CO1 | 1,734 | 756 | 371 | 297 | 3,184 | 2,819 | 301 | 275 |
| RES | 79,191 | 83,267 | 80,584 | 83,132 | 81,713 | 80,596 | 77,774 | 85,165 |
| Grand Total | 80,926 | 84,022 | 80,955 | 83,429 | 84,897 | 83,415 | 78,075 | 85,440 |
| Type | Total Units | Total Active Units | Total Accounts |  |  | Type | 2015 Total | 2014 Total |
| CO1 | 6 | 2 | 2 |  |  | CO1 | 291,000 | 595,000 |
| RES | 611 | 605 | 607 |  |  | RES | 29,675,000 | 29,668,000 |
| Grand Total | 617 | 607 | 609 |  |  | Grand Total | 29,966,000 | 30,263,000 |

Total Active Total
Service Area Total Units
ES 178

HGN 129
HGS 30
MG 21

WS 259
Grand Total 617

| Units | Accounts |
| ---: | ---: |
| 174 | 174 |
| 125 | 125 |
| 29 | 30 |
| 21 | 21 |
| 258 | 259 |
| 607 | 609 |

## AVONDALE SEWER ACCOUNTS SEWER ACCOUNTS

| Type | 2015-4 | 2015-3 | 2015-2 | 2015-1 | 2014-4 | 2014-3 | 2014-2 | 20144 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CO1 | 2,833,000 | 3,044,000 | 2,895,000 | 3,014,000 | 2,844,000 | 2,681,000 | 2,598,000 | 2,992,000 |
| CO2 | 191,000 | 208,000 | 235,000 | 228,000 | 224,000 | 195,000 | 192,000 | 179,000 |
| MIX | 301,000 | 312,000 | 255,000 | 273,000 | 227,000 | 258,000 | 276,000 | 332,000 |
| RES | 4,090,000 | 3,750,000 | 3,588,000 | 4,089,000 | 3,506,000 | 4,183,000 | 4,716,000 | 3,705,000 |
| TWP | 31,000 | 24,000 | 20,000 | 19,000 | 21,000 | 22,000 | 19,000 | 74,000 |
| Grand Total | 7,446,000 | 7,338,000 | 6,993,000 | 7,623,000 | 6,822,000 | 7,339,000 | 7,801,000 | 7,282,000 |
| \# DAYS | 94 | 90 | 89 | 91 | 87 | 94 | 93 | 91 |
| Type | 2015-4 GPD | 2015-3 GPD | 315-2 GPD | 2015-1 GPD | 2014-4 GPD | 2014-3 GPD | 2014-2 GPD | 2014-1 GPD |
| CO1 | 30,138 | 33,822 | 32,528 | 33,121 | 32,690 | 28,521 | 27,935 | 32,879 |
| CO2 | 2,032 | 2,311 | 2,640 | 2,505 | 2,575 | 2,074 | 2,065 | 1,967 |
| MIX | 3,202 | 3,467 | 2,865 | 3,000 | 2,609 | 2,745 | 2,968 | 3,648 |
| RES | 43,511 | 41,667 | 40,315 | 44,934 | 40,299 | 44,500 | 50,710 | 40,714 |
| TWP | 330 | 267 | 225 | 209 | 241 | 234 | 204 | 813 |
| Grand Total | 79,213 | 81,533 | 78,573 | 83,769 | 78,414 | 78,074 | 83,882 | 80,022 |


| Type | Total Units | Total Active Units | Total Accounts | Type | 2015 Total | 2014 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CO1 | 397 | 48 | 38 | CO1 | 11,786,000 | 11,115,000 |
| CO2 | 4 | 4 | 4 | CO 2 | 862,000 | 790,000 |
| MIX | 8 | 22 | 8 | MIX | 1,141,000 | 1,093,000 |
| RES | 306 | 282 | 230 | RES | 15,517,000 | 16,110,000 |
| TWP |  | 3 | 3 | TWP | 94,000 | 136,000 |
| Grand Total | 718 | 359 | 283 | Grand Total | 29,400,000 | 29,244,000 |


|  |  | Total Active | Total |
| :--- | ---: | ---: | ---: |
| Service Area | Total Units | Units | Accounts |
| 41 | 308 | 76 | 46 |
| BH | 123 | 120 | 121 |
| BH2 | 6 | 6 | 6 |
| RR | 130 | 119 | 79 |
| TK | 151 | 38 | 31 |
| Grand Total | 718 | 359 | 283 |




| Group Code (Area) | Quantity/Usage | Amount | Account Balance |
| :---: | :---: | :---: | :---: |
| Grand Totals: |  |  |  |
| 1,942 | 31,626 | 536,695.90 | 683,727.89 |

Report Criteria:
Group Code. Group Code $=\{<>\}$ "None"
Transaction. Date $=12 / 31 / 2015$
Transaction. Type $=$ "Blling"


## NEW GARDEN TOWNSHIP

## NEW GARDEN TOWNSHIP SEWER AUTHORITY

## PROPOSED SALE OF SANITARY SEWER SYSTEM

FREQUENTLY ASKED QUESTIONS

## Why are the Township and Sewer Authority selling the System?

The sale has been under consideration for well over two years (since early 2014), with the formal, competitive process initiated in June of 2014. The motivation includes:

Tapping the maximized value of the assets to remove debt, reduce budgetary constraints and reduce unfunded obligations.

Avoiding needed short-term and long-term capital upgrades and replacements to the system which will result in additional debt and higher user fees.

Reducing the risk of unfunded, ever increasing federal and state regulatory mandates in a very heavily regulated industry.

Reducing the risk of liability due to regulatory noncompliance.
Recognizing that this type of utility can be more efficiently and economically operated by the private sector rather than government.

Reducing the size of local government.

## What are the unfunded, federal and state regulatory mandates facing the System?

There are numerous regulatory changes which have impacted the System in the past, and will likely impact the System in the future. For example, the state has questioned the capacity of two of the spray fields at the South End system based in part on soil classifications and application rates that are used today, which are more stringent than those in place when the spray fields were originally permitted. When the South End system was originally permitted, the state required only 60 days of storage, while today the state requires 90 days of storage, and the storage requirements are likely to increase in the future. The state continues to impose more stringent monitoring of flows in the collection and conveyance portions of the System, with a focus on peak flows which can be more difficult to control during large rainfall events absent upgraded or expanded infrastructure. The state now requires that the water quality management permits issued for the System be renewed every 5 years, which affords the opportunity to impose more stringent requirements on an ongoing basis. In the past, water quality management permits had no expiration.

On the federal level, the Delaware River Basin Commission now requires its own approval of these types of systems when the flow is over 50,000 gallons per day. The DRBC has been considering imposing limitations on land application systems, particularly with respect to phosphorus requirements.

## What upgrades and replacements are needed to the System and what is the anticipated cost?

The following upgrades and improvements are among those anticipated to the System: Route 41 force main upgrades and modifications; acquisition of additional spray fields for the South End system for short term; construction of a mechanical treatment plant for the South End system as a long term solution; increased operational costs for the new South End treatment system; and upgrades to the System due to anticipated more stringent permit requirements.

The potential buyer has committed to invest approximately $\$ 7,000,000$ in the next few years to address pressing infrastructure needs and regulatory compliance matters. The New Garden Sewer Authority 5 year capital plan requires spending approximately $\$ 12,000,000$ to address the same infrastructure needs plus several other projects. One significant reason for the difference in cost to complete similar projects is that governmental agencies must pay prevailing wages while private companies do not. The difference is approximately $25 \%$ to $35 \%$ higher for municipal projects.

## What would my sewer rates likely be if the sale does not take place?

Given the necessary upgrades and improvements, financing costs, and increased operational costs, it is predicted that rates will likely increase to the rates predicted if there is a sale, if not more.

Rates will increase approximately $40 \%$ in 2017 and an additional $27.5 \%$ in 2018. Thereafter, rates will not change until 2025 when a $3 \%$ increase is anticipated unless there are further capital projects that must be addressed sooner or operating costs increase unexpectedly to address such things as maintenance, repair and replacement of infrastructure, energy cost increases, personnel costs and similar line items.

The typical residential user now pays approximately $\$ 189$ per quarter. At the end of 10 years the anticipated user charge will be $\$ 349$ per quarter. A 10 year period was selected to fairly compare the System's predicted rates to the rate proposal negotiated with the potential buyer of the System.

## What would my sewer rates likely be if the sale does take place?

Present rates will be frozen during the first two years following the sale of the System. Thereafter, rates are capped at a compounded annual growth rate of $4 \%$ over the ten year period following the sale of the System. The typical residential user now pays approximately $\$ 189$ per quarter. At the end of ten years, the anticipated typical residential user charge will be $\$ 263$ per quarter. Rates will be billed on quarterly basis in the near future, but this may change to a monthly basis.

## What is the selling price?

$\$ 29,500,000$ in cash, based on a vibrant, dynamic and competitive process.

## What will the Township do with the proceeds from the sale?

First, pay off the debt of the System.
Second, invest in the following capital improvement and maintenance programs:

- Pursue a P3 option for a new police building facility
- Bridge and/or road construction capital improvements
- Replace box culverts on Chambers, Ellicott, Bancroft, and Egypt Run Roads
- Provide local match for the Newark Road and Baltimore Pike Intersection
- Increase the annual road resurfacing program per the Arro Road Study
- Establish a capital fund for the maintenance of Township facilities
- Establish a capital fund for vehicle and equipment purchases

Third, invest a minimum of $50 \%$ of the proceeds in long term, laddered securities with a minimum 10 to 50 year maturity.

Fourth, establish a tax stabilization fund to offset future real estate tax increases.
Fifth, provide funding to the Park Fund.

## Will existing users of the sewer system receive any of the proceeds?

A reserve fund will be established out of the proceeds of the sale to financially secure.the contractually capped rates. The fund will be used to reimburse existing users should the contractually capped rates be exceeded.

## Will the Township maintain control of future sewer extensions?

Yes. The Township will retain control of sewer extensions under the Act 537 sewage facilities planning program and the prior written approval of the Township will be a contractual requirement for any new sewer extension outside of the existing service area. In addition to availability of public sewer, many other factors influence growth and development within a community, for example: water, zoning, natural resource protection, comprehensive long-term planning, road network, work force, etc.

Will the new owner require properties on septic systems to connect to future sewer extensions?
No. Only the Township and PaDEP will have the legal right to mandate connections of existing properties with on-lot septic systems to future sewer extensions.

## Will the new owner pay real estate taxes on the Sewer System property?

The Sewer System property is currently tax exempt since the property is publicly owned and used for a public purpose. Once the property is transferred to a privately owned company, it will no longer be subject to tax exemption and will become taxable.

## What advantage does selling the System have over a long-term lease of the System to an outside entity?

While a long term lease has the distinct advantage that ownership of the System would be retained, only selling achieves the goals of tapping the maximized value of the System, avoiding the future costs and impact on ratepayers of necessary future upgrades and improvements, avoiding the potential liabilities associated with this type of operation, and reducing the size of local government. Leasing arrangements require unavoidable and substantial administrative oversight of the operation and maintenance of the system in order to ensure the preservation of the assets, and avoid regulatory noncompliance and liability. Leasing requires a reserve of substantial funds to avoid unfunded obligations and rate shock when the lease terminates.http://pennsylvania.hometownlocator.com/counties/subdivisions/data,n
,township\%20of\%20new\%20garden,id,4202953608,cfips,029.cfm
Township Of New
Garden Data \&
Demographics (As of
July 1, 2016)
POPULATION
Total Population ..... 12,405
Population in Households ..... 12,222
Population in Familes ..... 10,850
Population in Group Qrtrs ..... 183
Population Density ${ }^{1}$ ..... 770
Diversity Index ${ }^{2}$ ..... 67
HOUSEHOLDS
Total Households ..... 3,802
Average Household Size ..... 3.21
Family Households ..... 3,168
Average Family Size ..... 3
HOUSING
Total Housing Units ..... 3,986 ..... (100\%) ..... 2,816
Owner Occupied HU ..... (70.6\%)
986
Renter Occupied HU ..... (24.7\%)184 (
Vacant Housing Units ..... 4.6\%)
Median Home Value ..... \$427,115
Average Home Value ..... $\$ 445,410$

ADR 022 I July 2016

## Analytical Data Report

County- and Municipal-Level Population Forecasts, 2015-2045


The Delaware Valley Regional Planning Commission is dedicated to uniting the region's elected officials, planning professionals, and the public with a common vision of making a great region even greater. Shaping the way we live, work, and play, DVRPC builds consensus on improving transportation, promoting smart growth, protecting the environment, and enhancing the economy. We serve a diverse region of nine counties: Bucks, Chester, Delaware, Montgomery, and Philadelphia in Pennsylvania; and Burlington, Camden, Gloucester, and Mercer in New Jersey. DVRPC is the federally designated Metropolitan Planning Organization for the Greater Philadelphia Region - leading the way to a better future.

The symbol in our logo is adapted from the official DVRPC seal and is designed as a stylized image of the Delaware Valley. The outer ring symbolizes the region as a whole while the diagonal bar signifies the Delaware River. The two adjoining crescents represent the Commonwealth of Pennsylvania and the State of New Jersey.

DVRPC is funded by a variety of funding sources, including federal grants from the U.S. Department of Transportation's Federal Highway Administration (FHWA) and Federal Transit Administration (FTA); the Pennsylvania and New Jersey departments of transportation; and DVRPC's state and local member governments. The authors, however, are solely responsible for the findings and conclusions herein, which may not represent the official views or policies of the funding agencies.

The Delaware Valley Regional Planning Commission (DVRPC) fully complies with Title VI of the Civil Rights Act of 1964, the Civil Rights Restoration Act of 1987, Executive Order 12898 on Environmental Justice, and related nondiscrimination statutes and regulations in all programs and activities. DVRPC's website, www.dvrpc.org, may be translated into multiple languages. Publications and other public documents can be made available in alternative languages and formats, if requested.

DVRPC public meetings are always held in ADA-accessible facilities and in transit-accessible locations when possible. Auxiliary services can be provided to individuals who submit a request at least seven days prior to a meeting. Requests made within seven days will be accommodated to the greatest extent possible. Any person who believes they have been aggrieved by an unlawful discriminatory practice by DVRPC under Title VI has a right to file a formal complaint. Any such complaint may be in writing and filed with DVRPC's Title VI Compliance Manager and/or the appropriate state or federal agency within 180 days of the alleged discriminatory occurrence. For more information on DVRPC's Title VI program, or to obtain a Title VI Complaint Form, please call (215) 592-1800 or email public_affairs@dvrpc.org.

As the region's metropolitan planning organization, DVRPC provides technical assistance and services to its member state and local governments. Delaware Valley Data is our periodic series of free data bulletins, analytical data reports, data reference guides, and data snapshots.

## Background

Population and employment forecasts are a critical component of long-range land use and transportation planning. As a part of the Delaware Valley Regional Planning Commission's (DVRPC's) long-range planning activities, the Commission is required to maintain forecasts with at least a 20-year horizon, or to the horizon year of the long-range plan. DVRPC last adopted forecasts through the year 2040 in January 2012. Since that time, the Census Bureau has released 2015 population estimates, and both the nation and the region have continued to recover from the significant economic recession that officially began in December 2007 and ended in June 2009.

In order to incorporate the 2015 Census estimates and maintain a 30-year planning horizon, DVRPC has prepared 2045 population forecasts for its member counties and municipalities. These forecasts were formally adopted by the DVRPC Board on July 28, 2016, and serve as the basis for DVRPC planning and modeling activities. Employment forecasts in five-year increments through 2045 are scheduled to be adopted in October 2016.

Three alternative sets of county- and municipal-level 2045 population forecasts were developed based on the method described below, and sent to the county planning staffs for review and comment. Agreement was first reached on the county- and municipal-level 2045 population forecasts; forecasts for 2020, 2025, 2030, 2035, and 2040 were then calculated by DVRPC, based on the population growth rate predicted over each five-year increment by the Commission's age-cohort survival model. These mid-cycle forecasts were again sent to the counties for review, and their suggested revisions were incorporated to produce the final set of 2045 forecasts.

## Method for Calculating County-Level 2045 Population Forecasts

Three alternative 2045 population forecasts were calculated for each county based on three separate methods, the results of which define a reasonable range of values within which each county's 2045 population total is expected to fall. This process replicates the process employed in 2007 and again in 2011, to develop the Commission's adopted 2035 and 2040 population forecasts. The three alternative methods are as follows:

- An initial set of draft county-level 2045 forecasts was obtained by running the traditional agecohort survival model used in the previously forecasted round, but updating the model to incorporate 2000, 2005, 2010, and 2015 population data in five-year age/sex cohorts. When the analysis for this report was conducted, the Census Bureau had released 2015 estimates of the total population in each county, but had not yet released 2015 estimates by age/sex cohorts. The percentage of the population in each age/sex cohort in 2014 was therefore applied to the 2015 county estimates, to approximate 2015 age/sex breakdowns. The model incorporates birth, death, survival, and migration rates as follows:
- Birth rate: The model uses the number of live births per 1,000 women by five-year age cohort in New Jersey in 2013, assuming that New Jersey state-wide data is a better proxy for the Greater Philadelphia region's fertility rate than state-wide data from Pennsylvania (which has many non-metropolitan counties).
- Survival rate: Survival rate data (and, conversely, mortality rate data) was obtained from the National Vital Statistics System of the Center for Disease Control and Prevention (CDC). Future survival rates were adjusted to account for expected improvements in mortality related to medical advances and lifestyle changes, based on average increases in life expectancy over the past 20 years.
- Migration: The model assumes that migration (the change in the population that cannot be accounted for through births and deaths) in future years will be the same as the average migration rate experienced by each five-year age/sex cohort in each county between 2000 and 2015. Using the average migration rates between 2000 and 2015 accounts for changes in migration experienced prior to the economic recession, during the recession, and post-recession.

This age-cohort model replicates the model used in 2007 and again in 2011, but incorporates recent data to more accurately portray recent demographic trends. These trends include higher in-migration of seniors to certain areas of the region, declining overall fertility rates but higher fertility rates among women over age 35, and in-migration to Philadelphia and some of the region's older suburbs.

- A second set of county-level forecasts was developed utilizing the region-wide 2045 population forecast from the age-cohort model described above, but redistributing the total 2045 regional population to each of the nine counties based on the county percentages from the adopted 2040 forecasts. This alternative acknowledges that the longer-term development trends agreed upon during the process of developing the 2040 forecasts may be more important in some counties than the age-cohort births/deaths and shorter-term migration trends reflected in the county-level age-cohort method described above. It therefore continues those longer-term growth trends by reassigning the 2045 regional population among the nine counties, essentially adjusting migration rates to compensate for birth-death effects.
- A third alternative set of county-level forecasts was developed by applying the growth rates between each five-year time period from DVRPC's adopted 2040 forecasts to the previous five-year total, but using 2015 American Community Survey data as the base. The expected growth rate between 2040 and 2045 was based on the average change in the forecasted growth rate for each five-year increment between 2015 and 2040.

This alternative ignores the results of the most recent age-cohort model and simply extends to 2045 the growth rates agreed upon during the process of developing the 2040 forecasts, as applied to the new 2015 base. This method assumes future population growth will follow previously adopted trends but adjusts for the differences in growth that actually occurred between 2010 and 2015.

The two alternatives to the age-cohort model incorporate the value of local planning knowledge and recognize that the adopted 2040 forecasts did not simply reflect the age-cohort results, but included significant input from the county planning staffs. Based on the above steps, three alternative sets of 2045 forecasts were developed for each of the nine counties, creating expected minimum and maximum 2045 county-level forecasts.

## Method for Calculating Municipal-Level 2045 Population Forecasts

Each set of alternative county-level 2045 forecasts was disaggregated to the municipal level using the following method:

- The difference between the municipal-level 2015 Census population estimate and DVRPC's 2015 population forecast was calculated for each municipality.
- These differences were added or subtracted as appropriate from the adopted municipal-level 2040 forecasts. These adjusted 2040 forecasts were then used as a base for the calculation of the 2045 municipal forecasts.
- The adjusted 2040 population forecasts were summed and, for each set of alternatives, the percentage of the population forecasted to live in each municipality in 2040 (based on the adjusted 2040 forecasts) was applied to each of the 2045 county-level alternatives to create preliminary 2045 municipal forecasts, with the sum of all municipalities within each county matching the county-level 2045 forecast for each of the three alternatives.

This method assumes that the proportion of the county's population living in each municipality in 2040 will remain the same in 2045 and, when applied to the three alternative county-level forecasts, produced three alternative sets of municipal-level 2045 forecasts. These alternatives were sent to DVRPC's member counties' planning staff for review and comment, and consensus was reached on a full set of 2045 county and municipal forecasts.

## Method for Developing Mid-Year Population Forecasts

Once agreement was reached on the county- and municipal-level 2045 population forecasts, forecasts for 2020, 2025, 2030, 2035, and 2040 were developed by DVRPC, based on the population growth predicted for each mid-year increment by the regional age-cohort survival model. The agecohort model predicted a slight curve (rather than a straight line), with slightly more growth in the early years and a slight slowing near the end.

Obviously, the population of every municipality is not going to increase at exactly the same rate during each five-year interval. These mid-year numbers were simply intended to provide a logical starting point for discussion, and were sent to the county planning staffs for final review, based on their local knowledge of pending and approved development proposals and population growth trends. Their suggested revisions were incorporated to produce the final set of 2045 forecasts. Table 1 summarizes DVRPC's adopted regional and county forecasts in five-year increments through 2045, and municipallevel forecasts are provided in Appendix A.

Table 1: Forecasted Population by County, 2015-2045

| County | $\begin{gathered} 2010 \\ \text { Census } \end{gathered}$ | 2015 <br> Census <br> Estimate | $\begin{gathered} 2020 \\ \text { Forecast } \end{gathered}$ | $\begin{gathered} 2025 \\ \text { Forecast } \end{gathered}$ | $\begin{aligned} & 2030 \\ & \text { Forecast } \end{aligned}$ | $\begin{gathered} 2035 \\ \text { Forecast } \end{gathered}$ | $\begin{aligned} & 2040 \\ & \text { Forecast } \end{aligned}$ | $2045$ <br> Forecast | 2015-2045 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  | Absolute Change | Percentage Change |
| Bucks County | 625,249 | 627,367 | 640,495 | 654,792 | 669,299 | 681,273 | 691,111 | 699,498 | 72,131 | 11.5\% |
| Chester County | 498,886 | 515,939 | 543,702 | 571,641 | 599,932 | 624,832 | 645,562 | 662,283 | 146,344 | 28.4\% |
| Delaware County | 558,979 | 563,894 | 568,337 | 572,758 | 577,248 | 581,136 | 584,329 | 587,037 | 23,143 | 4.1\% |
| Montgomery County | 799,874 | 819,264 | 840,934 | 863,327 | 884,387 | 903,114 | 918,918 | 932,820 | 113,556 | 13.9\% |
| Philadelphia County | 1,526,006 | 1,567,443 | 1,594,787 | 1,616,816 | 1,643,971 | 1,667,290 | 1,683,402 | 1,696,133 | 128,690 | 8.2\% |
| Five Pennsylvania Counties | 4,008,994 | 4,093,907 | 4,188,255 | 4,279,333 | 4,374,837 | 4,457,645 | 4,523,322 | 4,577,771 | 483,864 | 11.8\% |
| Burlington County | 448,734 | 450,226 | 459,344 | 468,428 | 475,978 | 482,560 | 488,026 | 492,709 | 42,483 | 9.4\% |
| Camden County | 513,657 | 510,923 | 514,006 | 517,073 | 520,189 | 522,886 | 525,101 | 526,997 | 16,074 | 3.1\% |
| Gloucester County | 288,288 | 291,479 | 307,766 | 323,969 | 340,425 | 354,677 | 366,383 | 376,308 | 84,829 | 29.1\% |
| Mercer County | 367,511 | 371,398 | 377,328 | 383,227 | 389,219 | 394,407 | 398,669 | 402,283 | 30,885 | 8.3\% |
| Four New Jersey Counties | 1,618,190 | 1,624,026 | 1,658,444 | 1,692,697 | 1,725,811 | 1,754,530 | 1,778,179 | 1,798,296 | 174,270 | 10.7\% |
| Nine-County DVRPC Region | 5,627,184 | 5,717,933 | 5,846,699 | 5,972,030 | 6,100,648 | 6,212,175 | 6,301,501 | 6,376,067 | 658,134 | 11.5\% |

Source: Delaware Valley Regional Planning Commission, July 2016.

Table 2 identifies the 20 municipalities expected to gain the most residents between 2015 and 2045, and Table 3 identifies municipalities with the highest forecasted percentage change in population. Figure 1 illustrates the 2040 population forecasts by municipality, with concentrations of population seen in Philadelphia and the region's mature suburbs and along major highway corridors, including Route 422, Route 30, Mercer County's Route 1 corridor, and the Route 55 in Gloucester County and southern Camden County. Figures 2 and 3 illustrate absolute and percent change in population by municipality between 2015 and 2045, respectively.

Figure 4 illustrates the absolute increase in population per square mile in each of the region's 352 municipalities. This map illustrates not just where the population is increasing, but also the impact of relatively small population increases on the population density in specific municipalities. Significant increases in density are forecast not just in the City of Philadelphia, but also in many of the region's smaller boroughs, including Phoenixville, Atglen, Parkesburg, Oxford, Avondale, West Grove, and Kennett Square in Chester County; Bridgeport and Conshohocken in Montgomery County; and Riverside and Beverly in Burlington County.

## Highlights

- The DVRPC region is forecast to gain over 658,000 residents between 2015 and 2045 (an 11.5 percent increase).
- As it has since the mid-2000s, the population of the City of Philadelphia increased between 2010 and 2015 , with the city adding more than 41,000 residents. This trend is forecast to continue, with the city's population expected to increase by over 8 percent by 2045 , adding over 128,000 residents. The share of the region's population living in the city is expected to increase slightly by 2045, from 26 percent, in 2015, to 27 percent.
- The population of the region's five southeastern Pennsylvania counties is forecast to increase by 11.8 percent between 2015 and 2045, while the population of the four New Jersey counties is expected to increase by 10.7 percent.
- The largest percentage increases in population are expected in municipalities in Gloucester County, New Jersey (where the county's population is forecast to increase by over 29 percent) and Chester County, Pennsylvania (where the population is forecast to increase by more than 28 percent).
- The largest absolute increase in population is forecast for Chester County, which is expected to gain over 146,000 residents and surpass Delaware County to become the region's fourth most populous county by 2045. Other counties forecast to see a significant number of additional residents include Philadelphia (as mentioned above), Montgomery County (with a forecasted increase of over 113,000 people), and Gloucester County, New Jersey (forecast to add almost 85,000 residents).

Table 2: Municipalities with the Greatest Forecasted Absolute Change in Population, 2015-2045

| Rank | Municipality or City <br> Planning Area | County | Absolute <br> Change | Rank | Municipality or City <br> Planning Area | County | Absolute <br> Change |
| :---: | :--- | :--- | ---: | :---: | :--- | :--- | ---: | ---: |
| $\mathbf{1}$ | Central | Philadelphia | 30,406 | $\mathbf{1 1}$ | Harrison Township | Gloucester | 7,666 |
| $\mathbf{2}$ | Lower North | Philadelphia | 16,360 | $\mathbf{1 2}$ | Washington Township | Gloucester | 7,504 |
| $\mathbf{3}$ | University/Southwest | Philadelphia | 14,586 | $\mathbf{1 3}$ | Bristol Township | Bucks | 6,766 |
| $\mathbf{4}$ | Monroe Township | Gloucester | 13,519 | $\mathbf{1 4}$ | Mantua Township | Gloucester | 6,667 |
| $\mathbf{5}$ | Woolwich Township | Gloucester | 12,362 | $\mathbf{1 5}$ | River Wards | Philadelphia | 6,566 |
| $\mathbf{6}$ | Phoenixville Borough | Chester | 9,052 | $\mathbf{1 6}$ | East Whiteland Township | Chester | 6,250 |
| $\mathbf{7}$ | North | Philadelphia | 8,607 | $\mathbf{1 7}$ | Glassboro Borough | Gloucester | 6,063 |
| $\mathbf{8}$ | West | Philadelphia | 8,278 | $\mathbf{1 8}$ | Lower Merion Township | Montgomery | 6,054 |
| $\mathbf{9}$ | Bensalem Township | Bucks | 7,838 | $\mathbf{1 9}$ | Upper Providence Township | Montgomery | 6,050 |
| $\mathbf{1 0}$ | South | Philadelphia | 7,767 | $\mathbf{2 0}$ | Horsham Township | Montgomery | 5,954 |

Source: Delaware Valley Regional Planning Commission, July 2016.

Table 3: Municipalities with the Greatest Forecasted Percentage Change in Population, 2015-2045

| Rank | Municipality or City Planning Area | County | Absolute Change | Rank | Municipality or City Planning Area | County | Absolute Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Woolwich Township | Gloucester | 100.5\% | 11 | London Grove Township | Chester | 52.4\% |
| 2 | Elk Township | Gloucester | 70.3\% | 12 | South Coatesville Borough | Chester | 50.5\% |
| 3 | Atglen Borough | Chester | 63.9\% | 13 | West Brandywine Township | Chester | 48.2\% |
| 4 | Elverson Borough | Chester | 62.6\% | 14 | East Vincent Township | Chester | 47.6\% |
| 5 | Modena Borough | Chester | 62.5\% | 15 | East Brandywine Township | Chester | 47.0\% |
| 6 | Sadsbury Township | Chester | 62.3\% | 16 | Penn Township | Chester | 46.5\% |
| 7 | Harrison Township | Gloucester | 59.0\% | 17 | Charlestown Township | Chester | 46.5\% |
| 8 | East Whiteland Township | Chester | 58.4\% | 18 | New Hanover Township | Montgomery | 46.3\% |
| 9 | West Sadsbury Township | Chester | 54.5\% | 19 | Hainesport Township | Burlington | 45.5\% |
| 10 | Phoenixville Borough | Chester | 54.3\% | 20 | Mantua Township | Gloucester | 44.3\% |

Source: Delaware Valley Regional Planning Commission, July 2016.



## Figure 3 :

## 2045 Municipal Population Forecast Percentage Change: 2015-2045

## Decline (Below -5\%)

Stable (-5\% to +5\%)
Moderate Growth (+6\% to +25\%)

Significant Growth (+26\% to $\mathbf{+ 5 0 \%}$ )




## Summary

This report summarizes the method used to develop 2045 and interim-year population forecasts, which were adopted by the DVRPC Board on July 28,2016 . The population of the nine-county DVRPC region is forecast to increase by 11.5 percent between 2015 and 2045, with much of this growth concentrated in the suburbs, particularly in Chester County, Pennsylvania, and Gloucester County, New Jersey. The population of the City of Philadelphia is expected to increase by over 8 percent by 2045, and the share of the region's population living in the city is expected to increase slightly, from 26 percent in 2015 to 27 percent in 2045.

Population and employment forecasts are a critical component of long-range land use and transportation planning. The adopted population forecasts provided in this report will serve as the basis for DVRPC's planning and modeling activities. Employment forecasts in five-year increments through 2045 will be prepared and adopted in October 2016. The population and employment forecasts will be included in and support Connections 2045, the region's long-range plan update, scheduled for adoption in July 2017.

Appendix A: Forecasted Population by County and Municipality, 2015-2045

| County / Municipality | 2000 Census | 2010 Census | 2015 Census Estimate | 2020 Forecast | 2025 Forecast | 2030 Forecast | 2035 Forecast | 2040 Forecast | 2045 Forecast | 2015-2045 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | Absolute Change | Percentage Change |
| Bucks County | 597,636 | 625,249 | 627,367 | 640,495 | 654,792 | 669,299 | 681,273 | 691,111 | 699,498 | 72,131 | 11.5\% |
| Bedminster Township | 4,800 | 6,574 | 7,037 | 7,407 | 7,775 | 8,149 | 8,473 | 8,739 | 8,965 | 1,928 | 27.4\% |
| Bensalem Township | 58,435 | 60.427 | 60,374 | 61,878 | 63,377 | 64,898 | 66,212 | 67,296 | 68,212 | 7,838 | 13.0\% |
| Bridgeton Township | 1,410 | 1,277 | 1,283 | 1,309 | 1,335 | 1,361 | 1,384 | 1,402 | 1,418 | 135 | 10.5\% |
| Bristol Borough | 9,923 | 9,726 | 9,569 | 9,674 | 9,778 | 9,884 | 9,976 | 10,051 | 10,115 | 546 | 5.7\% |
| Bristol Township | 55,521 | 54.582 | 54,086 | 54,360 | 56,166 | 57,990 | 59,127 | 60,060 | 60.852 | 6,766 | 12.5\% |
| Buckingham Township | 16.440 | 20,075 | 20,385 | 21,079 | 21,770 | 22,471 | 23,078 | 23,577 | 24,000 | 3,615 | 17.7\% |
| Chalfont Borough | 3,900 | 4.009 | 4,069 | 4,496 | 4,559 | 4,625 | 4,672 | 4,699 | 4,726 | 657 | 16.1\% |
| Doylestown Borough | 8,230 | 8.380 | 8,301 | 8,368 | 8,435 | 8,502 | 8,561 | 8,609 | 8,650 | 349 | 4.2\% |
| Doylestown Township | 18,387 | 17.565 | 17,563 | 17,806 | 18,048 | 18,293 | 18,506 | 18,681 | 18,829 | 1,266 | 7.2\% |
| Dublin Borough | 2,085 | 2.158 | 2,169 | 2,221 | 2,273 | 2,325 | 2,371 | 2,408 | 2,440 | 271 | 12.5\% |
| Durham Township | 1,313 | 1,144 | 1,144 | 1,175 | 1,206 | 1,238 | 1,265 | 1,288 | 1,307 | 163 | 14.2\% |
| East Rockhill Township | 5.200 | 5,706 | 5,742 | 5,924 | 6,106 | 6,290 | 6,450 | 6,581 | 6.692 | 950 | 16.5\% |
| Falls Township | 34,865 | 34,300 | 33,901 | 34,074 | 34,245 | 34,420 | 34,571 | 34,695 | 34,800 | 899 | 2.7\% |
| Haycock Township | 2,190 | 2,225 | 2,218 | 2,266 | 2,315 | 2,363 | 2,406 | 2,441 | 2,470 | 252 | 11.4\% |
| Hilltown Township | 12,100 | 15,029 | 15,262 | 15,807 | 16,349 | 16,900 | 17,376 | 17,768 | 18,100 | 2,838 | 18.6\% |
| Hulmeville Borough | 895 | 1,003 | 996 | 1,007 | 1,017 | 1,028 | 1,037 | 1,045 | 1,051 | 55 | 5.5\% |
| Inyland Borough | 492 | 1.041 | 1,053 | 1,071 | 1,089 | 1,108 | 1,124 | 1,137 | 1,148 | 95 | 9.0\% |
| Langhorne Borough | 1.980 | 1.622 | 1,599 | 1,618 | 1,638 | 1,657 | 1,674 | 1,688 | 1,700 | 101 | 6.3\% |
| Langhorne Manor Borough | 925 | 1,442 | 1,431 | 1,449 | 1,467 | 1,485 | 1,501 | 1,514 | 1,525 | 94 | 6.6\% |
| Lower Makefield Township | 32,691 | 32.559 | 32,755 | 33,683 | 34,074 | 34,474 | 34,855 | 35,181 | 35,500 | 2.745 | 8.4\% |
| Lower Southampton Township | 19,275 | 18,909 | 19,142 | 19,266 | 19,389 | 19,515 | 19,623 | 19,712 | 19,788 | 646 | 3.4\% |
| Middietown Township | 44,140 | 45,436 | 45,407 | 46,097 | 46,784 | 47,480 | 48,084 | 48,580 | 49.000 | 3,593 | 7.9\% |
| Milford Township | 8.810 | 9,902 | 10,053 | 10,555 | 11,055 | 11,562 | 12,002 | 12,363 | 12,669 | 2,616 | 26.0\% |
| Morrisville Borough | 10,020 | 8,728 | 8,605 | 8,623 | 8,796 | 8,968 | 9,074 | 9,160 | 9,234 | 629 | 7.3\% |
| New Britain Borough | 2,358 | 3,152 | 3,017 | 3,080 | 3,143 | 3,207 | 3,263 | 3,308 | 3,347 | 330 | 10.9\% |
| New Britain Township | 10.695 | 11,070 | 11,236 | 11,653 | 12,068 | 12,489 | 12,854 | 13,154 | 13,408 | 2,172 | 19.3\% |
| New Hope Borough | 2,250 | 2,528 | 2,510 | 2,550 | 2,590 | 2,631 | 2,666 | 2,695 | 2,719 | 209 | 8.3\% |
| Newtown Borough | 2,310 | 2,248 | 2,222 | 2,284 | 2,345 | 2,407 | 2,461 | 2,505 | 2,543 | 321 | 14.4\% |
| Newtown Township | 18,206 | 19.299 | 19,704 | 20,059 | 20,412 | 20,770 | 21,081 | 21,336 | 21,552 | 1,848 | 9.4\% |
| Nockamixan Township | 3,520 | 3,441 | 3,413 | 3,491 | 3,568 | 3,647 | 3,715 | 3,771 | 3,818 | 405 | 11.9\% |
| Northampton Township | 39.384 | 39.726 | 39,587 | 39,841 | 40,262 | 40,691 | 41,012 | 41,276 | 41,500 | 1,913 | 4.8\% |
| Penndel Borough | 2,420 | 2.328 | 2,221 | 2,283 | 2,345 | 2,408 | 2,462 | 2,507 | 2,545 | 324 | 14.6\% |
| Perkasie Borough | 8.830 | 8,511 | 8,471 | 8,671 | 8,869 | 9,071 | 9,246 | 9,389 | 9.511 | 1,040 | 12.3\% |
| Plumstead Township | 11,410 | 12,442 | 13,511 | 14,417 | 15,318 | 16,233 | 17,025 | 17,676 | 18,228 | 4,717 | 34.9\% |
| Quakertown Borough | 8,935 | 8.979 | 8,855 | 8,912 | 8,968 | 9,025 | 9,075 | 9,115 | 9,150 | 295 | 3.3\% |
| Richland Township | 9.920 | 13,052 | 13,155 | 13,855 | 14,551 | 15,258 | 15,871 | 16,374 | 16,800 | 3,645 | 27.7\% |


| County / Municipality | 2000 Census | 2010 Census | 2015 Census Estimate | 2020 Forecast | 2025 Forecast | 2030 Forecast | 2035 Forecast | 2040 Forecast | 2045 Forecast | 2015-2045 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | Absolute Change | $\begin{gathered} \text { Percentage } \\ \text { Change } \end{gathered}$ |
| Richlandtown Borough | 1,285 | 1,327 | 1,312 | 1,319 | 1,327 | 1,334 | 1,340 | 1,346 | 1,350 | 38 | 2.9\% |
| Riegelsville Borough | 863 | 868 | 858 | 865 | 873 | 880 | 886 | 892 | 896 | 38 | 4.4\% |
| Sellersville Borough | 4,564 | 4,249 | 4,212 | 4,297 | 4,382 | 4,469 | 4,544 | 4,605 | 4,657 | 445 | 10.6\% |
| Silverdale Borough | 1,000 | 871 | 856 | 863 | 869 | 876 | 881 | 886 | 890 | 34 | 4.0\% |
| Solebury Township | 7,740 | 8,692 | 8,639 | 8,766 | 8,892 | 9,020 | 9,131 | 9,223 | 9,300 | 661 | 7.7\% |
| Springfield Township | 4,965 | 5,035 | 5,036 | 5,239 | 5,440 | 5,645 | 5,823 | 5,968 | 6,092 | 1,056 | 21.0\% |
| Telford Borough (part) | 2,201 | 2,207 | 2,193 | 2,214 | 2,234 | 2,255 | 2,273 | 2,287 | 2,300 | 107 | 4.9\% |
| Tinicum Township | 4.205 | 3,995 | 3,963 | 4,136 | 4,307 | 4,482 | 4,633 | 4,757 | 4,862 | 899 | 22.7\% |
| Trumbauersville Borough | 1.060 | 974 | 959 | 967 | 975 | 983 | 990 | 995 | 1,000 | 41 | 4.3\% |
| Tullytown Borough | 2,035 | 1,872 | 1,859 | 1,906 | 1,953 | 2,000 | 2,042 | 2,075 | 2,104 | 245 | 13.2\% |
| Upper Makefield Township | 7,180 | 8.190 | 8,255 | 8,477 | 8,697 | 8,921 | 9,115 | 9,275 | 9,410 | 1,155 | 14.0\% |
| Upper Southampton Township | 15,765 | 15,152 | 15,121 | 15,271 | 15,419 | 15,570 | 15,701 | 15,809 | 15,900 | 779 | 5.2\% |
| Warminster Township | 31,383 | 32.682 | 32,594 | 33,035 | 33,473 | 33,918 | 34,304 | 34,620 | 34,889 | 2,295 | 7.0\% |
| Warrington Township | 17,580 | 23,418 | 23,942 | 24,796 | 25,646 | 26,510 | 27,257 | 27,871 | 28,392 | 4,450 | 18.6\% |
| Warwick Township | 11,975 | 14.437 | 14,694 | 14,972 | 15,249 | 15,531 | 15,774 | 15,974 | 16,144 | 1,450 | 9.9\% |
| West Rockhill Township | 4,230 | 5,256 | 5,277 | 5,369 | 5,733 | 6,098 | 6,337 | 6,534 | 6,700 | 1,423 | 27.0\% |
| Wrightstown Township | 2,840 | 2,995 | 3,110 | 3,197 | 3,284 | 3,373 | 3,449 | 3,512 | 3,565 | 455 | 14.6\% |
| Yardley Borough | 2,500 | 2,434 | 2,441 | 2,497 | 2,554 | 2,611 | 2,660 | 2,701 | 2,735 | 294 | 12.0\% |
| Chester County | 433,512 | 498,886 | 515,939 | 543,702 | 571,641 | 599,932 | 624,832 | 645,562 | 662,283 | 146,344 | 28.4\% |
| Atglen Borough | 1,215 | 1,406 | 1,408 | 1,532 | 1,683 | 1,858 | 2,030 | 2,203 | 2,308 | 900 | 63.9\% |
| Avondale Borough | 1.110 | 1,265 | 1,399 | 1,490 | 1,581 | 1,672 | 1,752 | 1,818 | 1,873 | 474 | 33.9\% |
| Birmingham Township | 4,220 | 4,208 | 4,262 | 4,320 | 4,377 | 4,435 | 4,486 | 4,527 | 4,562 | 300 | 7.0\% |
| Caln Township | 11.916 | 13,817 | 14,115 | 15,025 | 15,929 | 16,848 | 17,644 | 18,299 | 18,852 | 4,737 | 33.6\% |
| Charlestown Township | 4,050 | 5,671 | 5,690 | 6,198 | 6,703 | 7,217 | 7,661 | 8,026 | 8,336 | 2,646 | 46.5\% |
| Coatesville City | 10,838 | 13,100 | 13,148 | 13,666 | 14,182 | 14,706 | 15,160 | 15,532 | 15,848 | 2,700 | 20.5\% |
| Downingtown Borough | 7,590 | 7.891 | 7,946 | 8,508 | 9,068 | 9,636 | 10,128 | 10,532 | 10,875 | 2,929 | 36.9\% |
| East Bradford Township | 9,405 | 9.942 | 10,038 | 10,470 | 10,900 | 11,336 | 11,714 | 12,025 | 12,288 | 2,250 | 22.4\% |
| East Brandywine Township | 5,825 | 6.742 | 8,295 | 9,044 | 9,789 | 10,545 | 11,201 | 11,739 | 12,195 | 3,900 | 47.0\% |
| East Caln Township | 2.855 | 4.838 | 4,873 | 5,073 | 5,273 | 5,475 | 5,651 | 5,795 | 5,917 | 1,044 | 21.4\% |
| East Coventry Township | 4,565 | 6,636 | 6,753 | 7,173 | 7,592 | 8,017 | 8,385 | 8,687 | 8,943 | 2,190 | 32.4\% |
| East Fallowfield Township | 5,160 | 7,449 | 7,570 | 7,992 | 8,412 | 8,839 | 9,208 | 9,512 | 9,769 | 2.199 | 29.0\% |
| East Goshen Township | 16,825 | 18,026 | 18,339 | 18,685 | 19,028 | 19,378 | 19,680 | 19,928 | 20,139 | 1,800 | 9.8\% |
| East Marlborough Township | 6.315 | 7,026 | 7,283 | 7,850 | 8,414 | 8,986 | 9,482 | 9,890 | 10,235 | 2,952 | 40.5\% |
| East Nantmeal Township | 1,785 | 1,803 | 1,842 | 1,871 | 1,899 | 1,929 | 1,954 | 1,974 | 1,992 | 150 | 8.1\% |
| East Nottingham Township | 5,515 | 8.650 | 8,930 | 9,571 | 10,208 | 10,855 | 11,415 | 11,876 | 12,266 | 3.336 | 37.4\% |
| East Pikeland Township | 6,550 | 7.079 | 7,359 | 7,932 | 8,502 | 9,081 | 9,583 | 9,995 | 10,344 | 2,985 | 40.6\% |
| East Vincent Township | 5,493 | 6.821 | 6,920 | 7,552 | 8,182 | 8,821 | 9,374 | 9,829 | 10,214 | 3,294 | 47.6\% |
| East Whiteland Township | 9.335 | 10.650 | 10,702 | 12,002 | 13,196 | 14.309 | 15,358 | 16,221 | 16,952 | 6,250 | 58.4\% |


| County / Municipality | 2000 Census | 2010 Census | $\begin{aligned} & 2015 \text { Census } \\ & \text { Estimate } \end{aligned}$ | 2020 Forecast | 2025 Forecast | 2030 Forecast | 2035 Forecast | 2040 Forecast | 2045 Forecast | 2015-2045 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | Absolute Change | Percentage Change |
| Easttown Township | 10,265 | 10,477 | 10,620 | 10,966 | 11,309 | 11,659 | 11,961 | 12,209 | 12,420 | 1,800 | 16.9\% |
| Elk Township | 1,490 | 1,681 | 1,695 | 1,753 | 1,810 | 1,868 | 1,919 | 1,960 | 1,995 | 300 | 17.7\% |
| Elverson Borough | 960 | 1,225 | 1,314 | 1,472 | 1,629 | 1,788 | 1,926 | 2,040 | 2,136 | 822 | 62.6\% |
| Franklin Township | 3,850 | 4,352 | 4,518 | 4,861 | 5,202 | 5,548 | 5,848 | 6,094 | 6,303 | 1,785 | 39.5\% |
| Highland Township | 1,125 | 1,272 | 1,289 | 1,332 | 1,375 | 1,419 | 1,457 | 1,488 | 1,514 | 225 | 17.5\% |
| Honey Brook Borough | 1,285 | 1,713 | 1,758 | 1,873 | 1,988 | 2,104 | 2,205 | 2,288 | 2,358 | 600 | 34.1\% |
| Honey Brook Township | 6,280 | 7,647 | 8,124 | 8,510 | 8,980 | 9,523 | 10,058 | 10,596 | 10,924 | 2,800 | 34.5\% |
| Kennett Square Borough | 5,275 | 6,072 | 6,167 | 6,666 | 7,163 | 7,667 | 8,104 | 8,463 | 8,767 | 2,600 | 42.2\% |
| Kennett Township | 6,450 | 7,565 | 8,172 | 8,690 | 9,206 | 9,730 | 10,184 | 10,556 | 10,872 | 2,700 | 33.0\% |
| London Britain Township | 2,795 | 3,139 | 3,268 | 3,314 | 3,360 | 3,406 | 3,447 | 3,480 | 3,508 | 240 | 7.3\% |
| London Grove Township | 5,265 | 7,475 | 8,592 | 9,213 | 9,969 | 10,842 | 11,702 | 12,566 | 13,092 | 4.500 | 52.4\% |
| Londonderry Township | 1,630 | 2,149 | 2,400 | 2,553 | 2,706 | 2,860 | 2,995 | 3,105 | 3,198 | 798 | 33.3\% |
| Lower Oxford Township | 4,320 | 5,200 | 5,001 | 5,289 | 5,576 | 5,867 | 6,119 | 6,326 | 6,501 | 1,500 | 30.0\% |
| Malvern Borough | 3,060 | 2,998 | 3,430 | 3,557 | 3,684 | 3,813 | 3,924 | 4,015 | 4,093 | 663 | 19.3\% |
| Modena Borough | 610 | 535 | 528 | 591 | 654 | 718 | 774 | 819 | 858 | 330 | 62.5\% |
| New Garden Township | 9,080 | 11,984 | 12,096 | 12,730 | 13,360 | 14,000 | 14,555 | 15,010 | 15,396 | 3,300 | 27.3\% |
| New London Township | 4,585 | 5,631 | 5,944 | 6,438 | 6,930 | 7,429 | 7,862 | 8,217 | 8,518 | 2,574 | 43.3\% |
| Newlin Township | 1,150 | 1,285 | 1,356 | 1,415 | 1,474 | 1,534 | 1,586 | 1,629 | 1,665 | 309 | 22.8\% |
| North Coventry Township | 7.380 | 7,866 | 8,024 | 8,397 | 8,851 | 9,375 | 9,891 | 10,409 | 10,724 | 2,700 | 33.6\% |
| Oxford Borough | 4.315 | 5,077 | 5,385 | 5,571 | 5,798 | 6,060 | 6,318 | 6,577 | 6,735 | 1,350 | 25.1\% |
| Parkesburg Borough | 3,375 | 3,593 | 3,687 | 3,974 | 4,260 | 4,551 | 4,802 | 5,009 | 5,184 | 1,497 | 40.6\% |
| Penn Township | 2,810 | 5.364 | 5,475 | 5,964 | 6,451 | 6,945 | 7,373 | 7,724 | 8,022 | 2,547 | 46.5\% |
| Pennsbury Township | 3,505 | 3,604 | 3,659 | 3,763 | 3,867 | 3,972 | 4,064 | 4,138 | 4,202 | 543 | 14.8\% |
| Phoenixville Borough | 14,795 | 16,440 | 16,658 | 18,696 | 20,725 | 22,481 | 24,002 | 25,051 | 25,710 | 9,052 | 54.3\% |
| Pocopson Township | 3,350 | 4,582 | 4,856 | 5,060 | 5,264 | 5,471 | 5,649 | 5,796 | 5,921 | 1,065 | 21.9\% |
| Sadsbury Township | 2,580 | 3.570 | 3,850 | 4,311 | 4,769 | 5,235 | 5,638 | 5,969 | 6,250 | 2,400 | 62.3\% |
| Schuylkill Township | 6,965 | 8,516 | 8,576 | 8,922 | 9,265 | 9,615 | 9,917 | 10,165 | 10,376 | 1,800 | 21.0\% |
| South Coatesville Borough | 995 | 1,303 | 1,435 | 1,574 | 1,713 | 1,853 | 1,975 | 2,075 | 2,160 | 725 | 50.5\% |
| South Coventry Township | 1,895 | 2,604 | 2,616 | 2,721 | 2,825 | 2,931 | 3,023 | 3,098 | 3,162 | 546 | 20.9\% |
| Spring City Borough | 3.305 | 3.323 | 3,322 | 3,514 | 3,705 | 3,898 | 4,066 | 4,204 | 4,321 | 999 | 30.1\% |
| Thornbury Township | 2,678 | 3,017 | 3,343 | 3,503 | 3,662 | 3,824 | 3,964 | 4,079 | 4,177 | 834 | 24.9\% |
| Tredyffrin Township | 29,065 | 29,332 | 29,559 | 30,232 | 30,900 | 31,578 | 32,165 | 32,648 | 33,059 | 3,500 | 11.8\% |
| Upper Oxford Township | 2,095 | 2,484 | 2,504 | 2,594 | 2,684 | 2,776 | 2,855 | 2,920 | 2,975 | 471 | 18.8\% |
| Upper Uwchlan Township | 6,850 | 11,227 | 11,545 | 12,179 | 12,809 | 13,449 | 14,004 | 14,459 | 14,845 | 3,300 | 28.6\% |
| Uwchlan Township | 16,575 | 18,088 | 19,072 | 19,763 | 20,451 | 21,149 | 21,754 | 22,251 | 22,672 | 3,600 | 18.9\% |
| Valley Township | 5.115 | 6,794 | 7,632 | 8,187 | 8,740 | 9,301 | 9,787 | 10,186 | 10,524 | 2,892 | 37.9\% |
| Wallace Township | 3.240 | 3,458 | 3,698 | 3,985 | 4,270 | 4,560 | 4,811 | 5,017 | 5,192 | 1,494 | 40.4\% |
| Warwick Township | 2.555 | 2,507 | 2,550 | 2,610 | 2,671 | 2.732 | 2,785 | 2,828 | 2,865 | 315 | 12.4\% |
| West Bradford Township | 10,775 | 12,223 | 12,779 | 13,519 | 14,255 | 15,003 | 15,651 | 16,183 | 16,634 | 3.855 | 30.2\% |


| County / Municipality | 2000 Census | 2010 Census | 2015 Census <br> Estimate | 2020 Forecast | 2025 Forecast | 2030 Forecast | 2035 Forecast | 2040 Forecast | 2045 Forecast | 2015-2045 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | Absolute Change | $\begin{gathered} \text { Percentage } \\ \text { Change } \end{gathered}$ |
| West Brandywine Township | 7,160 | 7,394 | 7,468 | 8,159 | 8,847 | 9,545 | 10,150 | 10,647 | 11,068 | 3,600 | 48.2\% |
| West Caln Township | 7,055 | 9.014 | 9,085 | 9,539 | 9,990 | 10,449 | 10,846 | 11,172 | 11,449 | 2,364 | 26.0\% |
| West Chester Borough | 17,861 | 18,461 | 19,842 | 20,361 | 20,876 | 21,400 | 21,853 | 22,225 | 22,542 | 2,700 | 13.6\% |
| West Fallowfield Township | 2,485 | 2,566 | 2,596 | 2,625 | 2,653 | 2,683 | 2,708 | 2,728 | 2,746 | 150 | 5.8\% |
| West Goshen Township | 20,495 | 21,866 | 23,137 | 23,713 | 24,284 | 24,868 | 25,369 | 25,786 | 26,137 | 3,000 | 13.0\% |
| West Grove Borough | 2,650 | 2,854 | 2,859 | 3,002 | 3,144 | 3,288 | 3,413 | 3,516 | 3,603 | 744 | 26.0\% |
| West Marlborough Township | 855 | 814 | 821 | 830 | 838 | 847 | 855 | 861 | 866 | 45 | 5.5\% |
| West Nantmeal Township | 2.030 | 2,170 | 2,190 | 2,294 | 2,397 | 2,502 | 2,592 | 2,667 | 2,730 | 540 | 24.7\% |
| West Nottingham Township | 2.634 | 2,722 | 2,706 | 2,879 | 3,051 | 3,225 | 3,377 | 3,501 | 3,606 | 900 | 33.3\% |
| West Pikeland Township | 3,550 | 4,024 | 4,085 | 4,324 | 4,562 | 4,803 | 5,013 | 5,184 | 5,330 | 1,245 | 30.5\% |
| West Sadsbury Township | 2,440 | 2,444 | 2,475 | 2,661 | 2,888 | 3,150 | 3,408 | 3,667 | 3,825 | 1,350 | 54.5\% |
| West Vincent Township | 3,170 | 4,567 | 5,038 | 5,230 | 5,422 | 5,616 | 5,784 | 5,923 | 6,040 | 1,002 | 19.9\% |
| West Whiteland Township | 16,500 | 18,274 | 18,450 | 19,266 | 20,077 | 20,901 | 21,614 | 22,201 | 22,698 | 4,248 | 23.0\% |
| Westtown Township | 10,352 | 10,827 | 10,913 | 11,426 | 11,936 | 12,454 | 12,902 | 13.271 | 13,583 | 2,670 | 24.5\% |
| Willistown Township | 10,015 | 10,497 | 10,905 | 11,177 | 11,448 | 11,724 | 11,962 | 12,158 | 12,324 | 1,419 | 13.0\% |
| Delaware County | 551,989 | 558,979 | 563,894 | 568,337 | 572,758 | 577,248 | 581,136 | 584,329 | 587,037 | 23,143 | 4.1\% |
| Aldan Borough | 4,315 | 4,152 | 4,165 | 4,186 | 4,208 | 4,230 | 4,248 | 4,264 | 4,277 | 112 | 2.7\% |
| Aston Township | 16,205 | 16,592 | 16,799 | 16,942 | 17,083 | 17,227 | 17,352 | 17,455 | 17,541 | 742 | 4.4\% |
| Bethel Township | 6,420 | 8,791 | 9,166 | 9,359 | 9,550 | 9,745 | 9,914 | 10,052 | 10,170 | 1,004 | 11.0\% |
| Brookhaven Borough | 7,985 | 8,006 | 8,078 | 8,138 | 8,198 | 8,259 | 8,311 | 8,355 | 8,391 | 313 | 3.9\% |
| Chadds Ford Township | 3,170 | 3,640 | 3,740 | 3,848 | 3,955 | 4,064 | 4,159 | 4,237 | 4,302 | 562 | 15.0\% |
| Chester City | 36,855 | 33.972 | 34,092 | 34,281 | 34,468 | 34,659 | 34,824 | 34,960 | 35,075 | 983 | 2.9\% |
| Chester Heights Borough | 2,481 | 2.531 | 2,626 | 2,647 | 2,667 | 2,688 | 2,706 | 2,721 | 2,733 | 107 | 4.1\% |
| Chester Township | 4,605 | 3.940 | 4,103 | 4,140 | 4,178 | 4,216 | 4,248 | 4,275 | 4.298 | 195 | 4.8\% |
| Clifton Heights Borough | 6,780 | 6.652 | 6,684 | 6,709 | 6,733 | 6,758 | 6,780 | 6,798 | 6.813 | 129 | 1.9\% |
| Collingdale Borough | 8,665 | 8.786 | 8,792 | 8,866 | 8,939 | 9,014 | 9,079 | 9,132 | 9,177 | 385 | 4.4\% |
| Colwyn Borough | 2,455 | 2,546 | 2,553 | 2,584 | 2,615 | 2,646 | 2,673 | 2,695 | 2,714 | 161 | 6.3\% |
| Concord Township | 11,235 | 17,231 | 17,663 | 18,150 | 18,635 | 19,127 | 19,554 | 19,904 | 20,201 | 2,538 | 14.4\% |
| Darby Borough | 10,300 | 10,687 | 10,687 | 10,756 | 10,825 | 10,896 | 10,956 | 11,006 | 11,049 | 362 | 3.4\% |
| Darby Township | 9.625 | 9,264 | 9,318 | 9,322 | 9,326 | 9,330 | 9,333 | 9,336 | 9,338 | 20 | 0.2\% |
| East Lansdowne Borough | 2,585 | 2,668 | 2,665 | 2,673 | 2,682 | 2,690 | 2,697 | 2,703 | 2,709 | 44 | 1.7\% |
| Eddystone Borough | 2,440 | 2,410 | 2,407 | 2,414 | 2,420 | 2,427 | 2,433 | 2,438 | 2.442 | 35 | 1.5\% |
| Edgmont Township | 3,915 | 3,987 | 4.069 | 4,214 | 4,358 | 4,504 | 4,631 | 4,735 | 4.823 | 754 | 18.5\% |
| Folcroft Borough | 6,980 | 6.606 | 6,637 | 6,631 | 6,625 | 6,619 | 6,614 | 6,610 | 6,606 | -31 | -0.5\% |
| Glenolden Borough | 7,475 | 7.153 | 7,173 | 7,194 | 7,215 | 7.236 | 7,255 | 7,270 | 7.283 | 110 | 1.5\% |
| Haverford Township | 49.608 | 48,491 | 49,057 | 49,279 | 49,500 | 49,724 | 49,918 | 50,078 | 50,213 | 1,156 | 2.4\% |
| Lansdowne Borough | 11.044 | 10,620 | 10,639 | 10,655 | 10,671 | 10,688 | 10,702 | 10,714 | 10,724 | 85 | 0.8\% |
| Lower Chichester Township | 3.590 | 3,469 | 3,477 | 3.488 | 3,499 | 3.510 | 3,519 | 3,527 | 3,534 | 57 | 1.6\% |


| County / Municipality | 2000 Census | 2010 Census | $\begin{gathered} 2015 \text { Census } \\ \text { Estimate } \end{gathered}$ | 2020 Forecast | 2025 Forecast | 2030 Forecast | 2035 Forecast | 2040 Forecast | 2045 Forecast | 2015-2045 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | Absolute Change | $\begin{gathered} \text { Percentage } \\ \text { Change } \end{gathered}$ |
| Marcus Hook Borough | 2,315 | 2,397 | 2,397 | 2,415 | 2,433 | 2,451 | 2,466 | 2,479 | 2,490 | 93 | 3.9\% |
| Marple Township | 23,735 | 23,428 | 23,743 | 23,794 | 23,846 | 23,898 | 23,942 | 23,979 | 24,011 | 268 | 1.1\% |
| Media Borough | 5,530 | 5,327 | 5,363 | 5,445 | 5,526 | 5,608 | 5,679 | 5,738 | 5,788 | 425 | 7.9\% |
| Middletown Township | 16,065 | 15,807 | 15,998 | 16,185 | 16,371 | 16,560 | 16,724 | 16,858 | 16,972 | 974 | 6.1\% |
| Millbourne Borough | 945 | 1,159 | 1,162 | 1,178 | 1,194 | 1,210 | 1,223 | 1,235 | 1,244 | 82 | 7.1\% |
| Morton Borough | 2,715 | 2,669 | 2,695 | 2,707 | 2,720 | 2,732 | 2,743 | 2,752 | 2,760 | 65 | 2.4\% |
| Nether Providence Township | 13,456 | 13,706 | 13,808 | 13,893 | 13,977 | 14,063 | 14,138 | 14,199 | 14,251 | 443 | 3.2\% |
| Newtown Township | 11,705 | 12,216 | 12,754 | 12,849 | 12,943 | 13,038 | 13,121 | 13,189 | 13,246 | 492 | 3.9\% |
| Norwood Borough | 5,985 | 5,890 | 5,898 | 5,917 | 5,935 | 5,954 | 5,970 | 5,984 | 5,995 | 97 | 1.6\% |
| Parkside Borough | 2,265 | 2,328 | 2,334 | 2,349 | 2,365 | 2,380 | 2,394 | 2,405 | 2,414 | 80 | 3.4\% |
| Prospect Park Borough | 6,595 | 6,454 | 6,481 | 6,515 | 6,548 | 6,582 | 6,612 | 6,636 | 6,656 | 175 | 2.7\% |
| Radnor Township | 30,880 | 31,531 | 31,612 | 31,808 | 32,003 | 32,201 | 32,373 | 32,513 | 32,633 | 1,021 | 3.2\% |
| Ridley Park Borough | 7,195 | 7,002 | 7.035 | 7,071 | 7,106 | 7,143 | 7,174 | 7,200 | 7.221 | 186 | 2.6\% |
| Ridley Township | 30,790 | 30.768 | 31,053 | 31,129 | 31,205 | 31,281 | 31,348 | 31,402 | 31,449 | 396 | 1.3\% |
| Rose Valley Borough | 945 | 913 | 949 | 970 | 991 | 1,012 | 1,031 | 1,046 | 1,058 | 109 | 11.5\% |
| Rutledge Borough | 860 | 784 | 795 | 798 | 801 | 804 | 807 | 809 | 811 | 16 | 2.0\% |
| Sharon Hill Borough | 5,465 | 5,697 | 5,702 | 5,733 | 5,764 | 5,795 | 5,822 | 5,845 | 5,863 | 161 | 2.8\% |
| Springfield Township | 23,675 | 24,211 | 24,401 | 24,612 | 24,822 | 25,035 | 25,220 | 25,372 | 25,500 | 1,099 | 4.5\% |
| Swarthmore Borough | 6,170 | 6,194 | 6,211 | 6,249 | 6,287 | 6,325 | 6,359 | 6,386 | 6,409 | 198 | 3.2\% |
| Thornbury Township | 5,787 | 8,028 | 7,857 | 8,039 | 8,219 | 8,403 | 8,562 | 8,692 | 8,803 | 946 | 12.0\% |
| Tinicum Township | 4,355 | 4,091 | 4.109 | 4,113 | 4,117 | 4,120 | 4,124 | 4,126 | 4,129 | 20 | 0.5\% |
| Trainer Borough | 1,905 | 1,828 | 1,844 | 1,833 | 1,822 | 1,810 | 1,801 | 1,793 | 1,786 | -58 | -3.1\% |
| Upland Borough | 2,980 | 3,239 | 3,251 | 3,263 | 3,274 | 3,286 | 3,296 | 3,304 | 3,311 | 60 | 1.8\% |
| Upper Chichester Township | 16,845 | 16,738 | 17,003 | 17,177 | 17,350 | 17,526 | 17,678 | 17,803 | 17,909 | 906 | 5.3\% |
| Upper Darby Township | 81,821 | 82,795 | 82,878 | 83,699 | 84,521 | 85,354 | 86,073 | 86,662 | 87,167 | 4,289 | 5.2\% |
| Upper Providence Township | 10,510 | 10,142 | 10,448 | 10,592 | 10,735 | 10,881 | 11,007 | 11,110 | 11,198 | 750 | 7.2\% |
| Yeadon Borough | 11,762 | 11,443 | 11,523 | 11,528 | 11,533 | 11,539 | 11,543 | 11,547 | 11,550 | 27 | 0.2\% |
| Montgomery County | 748,978 | 799,874 | 819,264 | 840,934 | 863,327 | 884,387 | 903,114 | 918,918 | 932,820 | 113,556 | 13.9\% |
| Abington Township | 56,105 | 55.310 | 55,590 | 56,172 | 56,754 | 57,336 | 57,918 | 58,500 | 59,083 | 3.493 | 6.3\% |
| Ambler Borough | 6,425 | 6,417 | 6,505 | 6,657 | 6,810 | 6,963 | 7,116 | 7,269 | 7,422 | 917 | 14.1\% |
| Bridgeport Borough | 4,370 | 4.554 | 4,564 | 4,964 | 5,464 | 5,533 | 5,602 | 5,671 | 5.740 | 1.176 | 25.8\% |
| Bryn Athyn Borough | 1,350 | 1,375 | 1,392 | 1,408 | 1,423 | 1,439 | 1,453 | 1,464 | 1,474 | 82 | 5.9\% |
| Cheltenham Township | 36,880 | 36,793 | 37,014 | 37,364 | 37,714 | 38,146 | 38,578 | 39,092 | 39.607 | 2,593 | 7.0\% |
| Collegeville Borough | 4.930 | 5,089 | 5,287 | 5,360 | 5,432 | 5,506 | 5,569 | 5,622 | 5,666 | 379 | 7.2\% |
| Conshohocken Borough | 7.590 | 7,833 | 7,956 | 8,706 | 9,456 | 9,877 | 10,297 | 10,567 | 10,837 | 2,881 | $36.2 \%$ |
| Douglass Township | 9.104 | 10.195 | 10,432 | 10,950 | 11,464 | 11,987 | 12,440 | 12,812 | 13,128 | 2,696 | 25.8\% |
| East Greenville Borough | 3.105 | 2,951 | 2,985 | 3,047 | 3,109 | 3,171 | 3,233 | 3,295 | 3,358 | 373 | 12.5\% |
| East Norriton Township | 13,211 | 13.590 | 14,082 | 14,256 | 14,430 | 14,606 | 14,759 | 14,884 | 14,990 | 908 | 6.4\% |


| County / Municipality | 2000 Census | 2010 Census | $\begin{gathered} 2015 \text { Census } \\ \text { Estimate } \\ \hline \end{gathered}$ | 2020 Forecast | 2025 Forecast | 2030 Forecast | 2035 Forecast | 2040 Forecast | 2045 Forecast | 2015-2045 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | Absolute Change | Percentage Change |
| Franconia Township | 11,525 | 13,064 | 13,241 | 13,798 | 14,355 | 14,912 | 15,469 | 16,026 | 16,584 | 3.343 | 25.2\% |
| Green Lane Borough | 580 | 508 | 500 | 508 | 515 | 523 | 530 | 535 | 540 | 40 | 8.0\% |
| Hatboro Borough | 7,390 | 7,360 | 7,411 | 7,591 | 7,770 | 7,952 | 8,110 | 8,240 | 8,349 | 938 | 12.7\% |
| Hatfield Borough | 2,605 | 3,290 | 3,306 | 3,342 | 3,378 | 3,415 | 3,447 | 3,473 | 3,495 | 189 | 5.7\% |
| Hatfield Township | 16,712 | 17,249 | 17,558 | 18,057 | 18,553 | 19,057 | 19,493 | 19,851 | 20,155 | 2,597 | 14.8\% |
| Horsham Township | 24,234 | 26,147 | 26,587 | 26,987 | 28,319 | 29,668 | 31,023 | 31,845 | 32,541 | 5,954 | 22.4\% |
| Jenkintown Borough | 4,475 | 4,422 | 4,431 | 4,467 | 4,504 | 4,541 | 4,572 | 4,599 | 4,621 | 190 | 4.3\% |
| Lansdale Borough | 16,070 | 16,269 | 16,512 | 17,019 | 17,523 | 18,035 | 18,479 | 18,843 | 19,152 | 2,640 | 16.0\% |
| Limerick Township | 13,535 | 18,074 | 18,798 | 19,854 | 20,904 | 21,970 | 22,894 | 23,653 | 24,296 | 5,498 | 29.2\% |
| Lower Frederick Township | 4,795 | 4,840 | 4,892 | 4,985 | 5,078 | 5,171 | 5,263 | 5,355 | 5,447 | 555 | 11.3\% |
| Lower Gwynedd Township | 10,420 | 11,405 | 11,548 | 11,732 | 11,916 | 12,100 | 12,284 | 12,468 | 12,651 | 1,103 | 9.6\% |
| Lower Merion Township | 58,740 | 57,825 | 58,177 | 59,676 | 61,027 | 62,135 | 62,983 | 63,732 | 64,231 | 6,054 | 10.4\% |
| Lower Moreland Township | 11,280 | 12,982 | 13,220 | 13,426 | 13,631 | 13,839 | 14,020 | 14,168 | 14,294 | 1,074 | 8.1\% |
| Lower Pottsgrove Township | 11,213 | 12.059 | 12,174 | 12,565 | 12,954 | 13,350 | 13,692 | 13,973 | 14,212 | 2,038 | 16.7\% |
| Lower Providence Township | 22,390 | 25,436 | 26,187 | 26,679 | 27,168 | 27,664 | 28,094 | 28,448 | 28,747 | 2,560 | 9.8\% |
| Lower Salford Township | 12,895 | 14,959 | 15,344 | 15,922 | 16,497 | 17,081 | 17,587 | 18,002 | 18,355 | 3,011 | 19.6\% |
| Marlborough Township | 3.110 | 3,178 | 3,308 | 3,405 | 3,501 | 3,599 | 3,683 | 3,753 | 3,812 | 504 | 15.2\% |
| Montgomery Township | 22,025 | 24,790 | 26,025 | 26,545 | 27,063 | 27,588 | 28,044 | 28,418 | 28,735 | 2,710 | 10.4\% |
| Narberth Borough | 4,235 | 4,282 | 4,309 | 4,378 | 4,447 | 4,517 | 4,578 | 4,627 | 4,669 | 360 | 8.4\% |
| New Hanover Township | 7.365 | 10,939 | 12,495 | 13,605 | 14,708 | 15,829 | 16,800 | 17,598 | 18,274 | 5,779 | 46.3\% |
| Norristown Borough | 31,280 | 34,324 | 34,412 | 34,777 | 35,212 | 35,737 | 36,344 | 36,942 | 37,543 | 3,131 | 9.1\% |
| North Wales Borough | 3,340 | 3,229 | 3,250 | 3,277 | 3,304 | 3,332 | 3,356 | 3,375 | 3.392 | 142 | 4.4\% |
| Pennsburg Borough | 2,730 | 3,843 | 3,873 | 3,942 | 4,010 | 4,080 | 4,140 | 4,190 | 4,232 | 359 | 9.3\% |
| Perkiomen Township | 7,095 | 9.139 | 9,245 | 9,486 | 9,726 | 9,969 | 10,180 | 10,354 | 10,501 | 1,256 | 13.6\% |
| Plymouth Township | 16,045 | 16,525 | 17,653 | 18,091 | 18,527 | 18,969 | 19,353 | 19,668 | 19.934 | 2,281 | 12.9\% |
| Pottstown Borough | 21,859 | 22,377 | 22,664 | 22,959 | 23,253 | 23,551 | 23,809 | 24,021 | 24,201 | 1,537 | 6.8\% |
| Red Hill Borough | 2,195 | 2,383 | 2,383 | 2,441 | 2,498 | 2,557 | 2,607 | 2,649 | 2,684 | 301 | 12.6\% |
| Rockledge Borough | 2,575 | 2,543 | 2,541 | 2,553 | 2,565 | 2,577 | 2,588 | 2,596 | 2,604 | 63 | 2.5\% |
| Royersford Borough | 4,245 | 4.752 | 4,771 | 4,893 | 5,014 | 5,136 | 5,243 | 5,330 | 5,404 | 633 | 13.3\% |
| Salford Township | 2,365 | 2,504 | 2,954 | 3,088 | 3,222 | 3,358 | 3,475 | 3,572 | 3,654 | 700 | 23.7\% |
| Schwenksville Borough | 1,395 | 1,385 | 1,398 | 1,422 | 1,445 | 1,469 | 1,489 | 1,506 | 1,521 | 123 | 8.8\% |
| Skippack Township | 9,915 | 13.715 | 14,992 | 15,475 | 15,958 | 16,441 | 16,924 | 17,407 | 17,891 | 2.899 | 19.3\% |
| Souderton Borough | 6,725 | 6,618 | 6,747 | 6,917 | 7,086 | 7,258 | 7,406 | 7,528 | 7.632 | 885 | 13.1\% |
| Springfield Township | 19,530 | 19.418 | 19,574 | 19,766 | 19,957 | 20,151 | 20,319 | 20,457 | 20.574 | 1.000 | 5.1\% |
| Telford Borough (pt.) | 2,474 | 2.665 | 2,668 | 2,720 | 2,771 | 2,823 | 2,868 | 2,905 | 2,937 | 269 | 10.1\% |
| Towamencin Township | 17,600 | 17,578 | 18,272 | 18,755 | 19,235 | 19,723 | 20,146 | 20,493 | 20,787 | 2,515 | 13.8\% |
| Trappe Borough | 3.210 | 3,509 | 3,553 | 3,656 | 3,758 | 3,862 | 3,952 | 4,026 | 4,089 | 536 | 15.1\% |
| Upper Dublin Township | 25,875 | 25,569 | 26,211 | 26,890 | 27,715 | 28,501 | 28,995 | 29,383 | 29,745 | 3,534 | 13.5\% |
| Upper Frederick Township | 3.140 | 3.523 | 3,564 | 3,662 | 3,760 | 3,860 | 3,946 | 4,016 | 4,076 | 512 | 14.4\% |


| County / Municipality | 2000 Census | 2010 Census | 2015 Census Estimate | 2020 Forecast | 2025 Forecast | 2030 Forecast | 2035 Forecast | 2040 Forecast | 2045 Forecast | 2015-2045 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | Absolute Change | Percentage Change |
| Upper Gwynedd Township | 14,245 | 15,552 | 15,928 | 16,116 | 16,304 | 16,492 | 16,679 | 16,866 | 17,053 | 1,125 | 7.1\% |
| Upper Hanover Township | 4,885 | 6,464 | 7,287 | 7,696 | 8,103 | 8,516 | 8,874 | 9,168 | 9,417 | 2,130 | 29.2\% |
| Upper Merion Township | 26,863 | 28,395 | 28,620 | 30,147 | 31,668 | 32,607 | 33,393 | 34,003 | 34,491 | 5,871 | 20.5\% |
| Upper Moreland Township | 24,990 | 24,015 | 24,231 | 24,522 | 24,812 | 25,107 | 25,362 | 25,572 | 25.749 | 1,518 | 6.3\% |
| Upper Pottsgrove Township | 4,105 | 5,315 | 5,483 | 5,774 | 6,065 | 6,357 | 6,649 | 6,941 | 7,233 | 1,750 | 31.9\% |
| Upper Providence Township | 15,395 | 21,219 | 23,460 | 24,622 | 25,777 | 26,951 | 27,967 | 28,802 | 29,510 | 6,050 | 25.8\% |
| Upper Salford Township | 3.025 | 3,299 | 3,378 | 3,507 | 3,636 | 3,765 | 3,894 | 4,024 | 4,154 | 776 | 23.0\% |
| West Conshohocken Borough | 1,445 | 1,320 | 1,381 | 1,411 | 1,442 | 1,472 | 1,499 | 1,521 | 1,539 | 158 | 11.4\% |
| West Norriton Township | 14.900 | 15,663 | 15,779 | 16,145 | 16,509 | 16,878 | 17,198 | 17,461 | 17,684 | 1,905 | 12.1\% |
| West Pottsgrove Township | 3,815 | 3,874 | 3,884 | 3,915 | 3,945 | 3,976 | 4,003 | 4,025 | 4,044 | 160 | 4.1\% |
| Whitemarsh Township | 16,702 | 17,349 | 17,663 | 18,503 | 19,040 | 19,486 | 19,859 | 20,197 | 20,476 | 2,813 | 15.9\% |
| Whitpain Township | 18,562 | 18,875 | 19,180 | 19,464 | 19,747 | 20,034 | 20,283 | 20,487 | 20,661 | 1,481 | 7.7\% |
| Worcester Township | 7,789 | 9.750 | 10,435 | 10,917 | 11,396 | 11,882 | 12,304 | 12,650 | 12,943 | 2,508 | 24.0\% |
| Philadelphia County | 1,517,550 | 1,526,006 | 1,567,443 | 1,594,787 | 1,616,816 | 1,643,971 | 1,667,290 | 1,683,402 | 1,696,133 | 128,690 | 8.2\% |
| Central | 100.188 | 117,132 | 126,629 | 132,848 | 137,233 | 143,015 | 148,841 | 153,321 | 157,035 | 30,406 | 24.0\% |
| Central Northeast | 72,179 | 78,266 | 79,870 | 81,333 | 82,568 | 83,813 | 84,123 | 84,490 | 84,713 | 4,843 | 6.1\% |
| Lower Far Northeast | 71.657 | 70.340 | 70,596 | 71,526 | 72,319 | 73,060 | 73,588 | 74,087 | 74,502 | 3,906 | 5.5\% |
| Lower North | 95.139 | 95.176 | 101,692 | 105,069 | 108,227 | 111,507 | 114,601 | 116,878 | 118,052 | 16,360 | 16.1\% |
| Lower Northeast | 93.471 | 100.232 | 102,654 | 103,621 | 104,301 | 104,837 | 105,110 | 105,080 | 105,424 | 2,770 | 2.7\% |
| Lower Northwest | 51,869 | 50,799 | 52,319 | 53,241 | 54,072 | 54,730 | 55,162 | 55,406 | 55,811 | 3.492 | 6.7\% |
| Lower South | 4,318 | 5,150 | 5,499 | 5,747 | 5,998 | 6,501 | 6,749 | 7,001 | 7,335 | 1,836 | 33.4\% |
| Lower Southwest | 41,642 | 42,117 | 42,462 | 43,288 | 43,711 | 44,054 | 44,854 | 45,183 | 45,439 | 2.977 | 7.0\% |
| North | 141,061 | 137,849 | 138,049 | 138,663 | 140,022 | 142,561 | 144,724 | 145,520 | 146.656 | 8,607 | 6.2\% |
| North Delaware | 96,005 | 100,631 | 101,251 | 102,210 | 102,553 | 102,944 | 102,909 | 103,041 | 103,280 | 2,029 | 2.0\% |
| River Wards | 66,321 | 68,489 | 70,385 | 72,380 | 73,004 | 74,203 | 75,613 | 76,270 | 76,951 | 6.566 | 9.3\% |
| South | 131,616 | 132.904 | 137,110 | 138,842 | 140,432 | 141,898 | 143,712 | 144,223 | 144,877 | 7,767 | 5.7\% |
| University/Southwest | 83,639 | 81.746 | 87,719 | 92,546 | 94,735 | 97,599 | 99,607 | 101,667 | 102,305 | 14,586 | 16.6\% |
| Upper Far Northeast | 64,469 | 66,605 | 67,986 | 68,387 | 69,071 | 69,893 | 69,943 | 70,370 | 70,660 | 2,674 | 3.9\% |
| Upper North | 154,560 | 144.381 | 145,913 | 146,533 | 147,898 | 149,046 | 149,501 | 150,207 | 150,422 | 4.509 | 3.1\% |
| Upper Northwest | 89,851 | 85,093 | 85,633 | 86,048 | 87,079 | 88,209 | 89,309 | 89,432 | 89,915 | 4.282 | 5.0\% |
| West | 111,973 | 105,642 | 106,922 | 107,403 | 108,060 | 109,844 | 112,163 | 114,009 | 115.200 | 8,278 | 7.7\% |
| West Park | 47,592 | 43,454 | 44,754 | 45,102 | 45,533 | 46,257 | 46,781 | 47,217 | 47.556 | 2,802 | 6.3\% |
| Burlington County | 423,397 | 448,734 | 450,226 | 459,344 | 468,428 | 475,978 | 482,560 | 488,026 | 492,709 | 42,483 | 9.4\% |
| Bass River Township | 1,510 | 1,443 | 1,449 | 1,483 | 1,516 | 1,550 | 1,580 | 1,604 | 1,624 | 175 | 12.1\% |
| Beverly City | 2,660 | 2,577 | 2,559 | 2,710 | 2,859 | 3,011 | 3,143 | 3,251 | 3,343 | 784 | 30.6\% |
| Bordentown City | 3.970 | 3,924 | 3,882 | 4,012 | 4,141 | 4,273 | 4,387 | 4,480 | 4,559 | 677 | 17.4\% |
| Bordentown Township | 8.375 | 11,367 | 11,935 | 11,965 | 11,996 | 12,027 | 12,053 | 12.075 | 12,094 | 159 | 1.3\% |


| County / Municipality | 2000 Census | 2010 Census | 2015 CensusEstimate | 2020 Forecast | 2025 Forecast | 2030 Forecast | 2035 Forecast | 2040 Forecast | 2045 Forecast | 2015-2045 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | Absolute Change | $\begin{gathered} \text { Percentage } \\ \text { Change } \end{gathered}$ |
| Burlington City | 9,740 | 9,920 | 9,808 | 10,010 | 10,210 | 10,414 | 10,590 | 10,735 | 10,858 | 1,050 | 10.7\% |
| Burlington Township | 20,190 | 22,594 | 22,826 | 22,936 | 23,045 | 23,156 | 23,252 | 23,331 | 23,398 | 572 | 2.5\% |
| Chesterfield Township | 5,955 | 7,699 | 7,572 | 7,715 | 7,857 | 8,002 | 8,127 | 8,230 | 8,317 | 745 | 9.8\% |
| Cinnaminson Township | 14,595 | 15,569 | 16,651 | 16,880 | 17,108 | 17,339 | 17,540 | 17,704 | 17,844 | 1,193 | 7.2\% |
| Delanco Township | 3,335 | 4,283 | 4,541 | 4,644 | 4,746 | 4,849 | 4,939 | 5,013 | 5,075 | 534 | 11.8\% |
| Delran Township | 15,535 | 16,896 | 16,767 | 16,959 | 17,150 | 17,343 | 17,511 | 17,649 | 17,766 | 999 | 6.0\% |
| Eastampton Township | 6,205 | 6,069 | 6,011 | 6,450 | 6,887 | 7,331 | 7,715 | 8,031 | 8,298 | 2,287 | 38.0\% |
| Edgewater Park Township | 7,865 | 8,881 | 8,788 | 8,995 | 9,200 | 9,409 | 9,590 | 9,738 | 9,864 | 1,076 | 12.2\% |
| Evesham Township | 42,275 | 45,538 | 45,577 | 47,546 | 49,519 | 49,847 | 50,175 | 50,504 | 50,831 | 5,254 | 11.5\% |
| Fieldsboro Borough | 522 | 540 | 532 | 539 | 547 | 554 | 560 | 565 | 570 | 38 | 7.1\% |
| Florence Township | 10,745 | 12,109 | 12,688 | 12,864 | 13,038 | 13,216 | 13,369 | 13,495 | 13,602 | 914 | 7.2\% |
| Hainesport Township | 4,125 | 6.110 | 6,053 | 6,582 | 7,108 | 7,643 | 8,105 | 8,486 | 8,808 | 2.755 | 45.5\% |
| Lumberton Township | 10,455 | 12.559 | 12,428 | 12,712 | 12,995 | 13,281 | 13,530 | 13,734 | 13,907 | 1,479 | 11.9\% |
| Mansfield Township | 5,090 | 8,544 | 8,574 | 8,735 | 8,896 | 9,058 | 9,200 | 9,315 | 9,414 | 840 | 9.8\% |
| Maple Shade Township | 19,080 | 19,131 | 18,963 | 19,071 | 19,178 | 19,287 | 19,381 | 19,459 | 19.524 | 561 | 3.0\% |
| Medford Lakes Borough | 4,175 | 4,146 | 4,085 | 4,097 | 4,109 | 4,122 | 4,132 | 4,141 | 4,149 | 64 | 1.6\% |
| Medford Township | 22,250 | 23,033 | 23,414 | 23,916 | 24,415 | 24,922 | 25,361 | 25,721 | 26,027 | 2,613 | 11.2\% |
| Moorestown Township | 19,020 | 20.726 | 20,564 | 20,745 | 20,925 | 21,107 | 21,265 | 21,395 | 21,505 | 941 | 4.6\% |
| Mount Holly Township | 10,728 | 9,536 | 9,493 | 9,620 | 9,747 | 9,875 | 9,987 | 10,078 | 10,156 | 663 | 7.0\% |
| Mount Laurel Township | 40,225 | 41,864 | 41,842 | 42,342 | 42,839 | 43,346 | 43,784 | 44,146 | 44,449 | 2,607 | 6.2\% |
| New Hanover Township | 9,744 | 7.385 | 8,078 | 7,927 | 7,777 | 7,625 | 7,493 | 7,384 | 7.292 | -786 | -9.7\% |
| North Hanover Township | 7,347 | 7.678 | 7,609 | 8,049 | 8,486 | 8,930 | 9,315 | 9,630 | 9.898 | 2,289 | 30.1\% |
| Palmyra Borough | 7,090 | 7,398 | 7,314 | 7,420 | 7,525 | 7,632 | 7,725 | 7,801 | 7.865 | 551 | 7.5\% |
| Pemberton Borough | 1,210 | 1.409 | 1,383 | 1,390 | 1,397 | 1,404 | 1,410 | 1,415 | 1,419 | 36 | 2.6\% |
| Pemberton Township | 28,575 | 27.912 | 27,771 | 28,279 | 28,784 | 29,297 | 29,741 | 30,106 | 30,416 | 2,645 | 9.5\% |
| Riverside Township | 7.910 | 8,079 | 7,997 | 8,254 | 8,511 | 8,771 | 8,996 | 9,181 | 9,338 | 1,341 | 16.8\% |
| Riverton Borough | 2,760 | 2.779 | 2,748 | 2,753 | 2,758 | 2,763 | 2,768 | 2,771 | 2,774 | 26 | 0.9\% |
| Shamong Township | 6,465 | 6,490 | 6,419 | 6,494 | 6,568 | 6,644 | 6,709 | 6,763 | 6,809 | 390 | 6.1\% |
| Southampton Township | 10.388 | 10,464 | 10,337 | 10,735 | 11,131 | 11,533 | 11,881 | 12,167 | 12,409 | 2,072 | 20.0\% |
| Springfield Township | 3.225 | 3,414 | 3,355 | 3,386 | 3,417 | 3,448 | 3,475 | 3,498 | 3,517 | 162 | 4.8\% |
| Tabernacle Township | 7,170 | 6.949 | 6,954 | 7,051 | 7,147 | 7,244 | 7,329 | 7,398 | 7.457 | 503 | 7.2\% |
| Washington Township | 621 | 687 | 674 | 681 | 689 | 697 | 703 | 708 | 713 | 39 | 5.8\% |
| Westampton Township | 7,217 | 8,813 | 8,726 | 8,932 | 9,137 | 9,345 | 9,525 | 9,673 | 9,799 | 1,073 | 12.3\% |
| Willingboro Township | 33,010 | 31.629 | 31,270 | 31,831 | 32,391 | 32,959 | 33,451 | 33,855 | 34,198 | 2,928 | 9.4\% |
| Woodland Township | 1,290 | 1,788 | 1,793 | 1,833 | 1,873 | 1,913 | 1,948 | 1,977 | 2,001 | 208 | 11.6\% |
| Wrightstown Borough | 750 | 802 | 796 | 801 | 806 | 811 | 815 | 819 | 822 | 26 | 3.3\% |
| Camden County | 508,929 | 513,657 | 510,923 | 514,006 | 517,073 | 520,189 | 522,886 | 525,101 | 526,997 | 16,074 | 3.1\% |
| Audubon Borough | 9,180 | 8.819 | 8,730 | 8,699 | 8,668 | 8,637 | 8,609 | 8,587 | 8.568 | $-162$ | -1.9\% |
|  |  |  |  |  | ppendix A - Page |  |  |  |  |  |  |


| County / Municipality | 2000 Census | 2010 Census | $\begin{gathered} 2015 \text { Census } \\ \text { Estimate } \end{gathered}$ | 2020 Forecast | 2025 Forecast | 2030 Forecast | 2035 Forecast | 2040 Forecast | 2045 Forecast | 2015-2045 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | Absolute Change | $\begin{gathered} \text { Percentage } \\ \text { Change } \end{gathered}$ |
| Audubon Park Borough | 1,100 | 1,023 | 1,011 | 1,008 | 1,006 | 1,003 | 1,001 | 999 | 997 | -14 | -1.4\% |
| Barrington Borough | 7,084 | 6,983 | 6,817 | 6,816 | 6,815 | 6,814 | 6,813 | 6,812 | 6,811 | -6 | -0.1\% |
| Bellmawr Borough | 11,265 | 11,583 | 11,462 | 11,464 | 11,467 | 11,469 | 11,470 | 11,471 | 11,472 | 10 | 0.1\% |
| Berlin Borough | 6,150 | 7,588 | 7,590 | 7,688 | 7,785 | 7,884 | 7,970 | 8,040 | 8,100 | 510 | 6.7\% |
| Berliin Township | 5,290 | 5,357 | 5,434 | 5,439 | 5,444 | 5,448 | 5,453 | 5,456 | 5,459 | 25 | 0.5\% |
| Brooklawn Borough | 2,355 | 1,955 | 1,933 | 1,939 | 1,945 | 1,951 | 1,956 | 1,960 | 1,964 | 31 | 1.6\% |
| Camden City | 79,905 | 77,344 | 76,119 | 76,512 | 76,904 | 77,302 | 77,643 | 77,929 | 78,169 | 2,050 | 2.7\% |
| Cherry Hill Township | 69,960 | 71,045 | 71,340 | 71,903 | 72,462 | 73,031 | 73,523 | 73,927 | 74,270 | 2,930 | 4.1\% |
| Chesilhurst Borough | 1,520 | 1,634 | 1,634 | 1,632 | 1,631 | 1,629 | 1,628 | 1,627 | 1,626 | -8 | -0.5\% |
| Clementon Borough | 4,985 | 5,000 | 4,947 | 4,981 | 5,014 | 5,048 | 5,077 | 5,102 | 5,122 | 175 | 3.5\% |
| Collingswood Borough | 14,326 | 13,926 | 14,000 | 13,997 | 13,994 | 13,991 | 13,988 | 13,986 | 13,984 | -16 | -0.1\% |
| Gibbsboro Borough | 2,435 | 2,274 | 2,244 | 2,242 | 2,239 | 2,236 | 2,234 | 2,233 | 2,231 | -13 | -0.6\% |
| Gloucester City | 11,484 | 11,456 | 11,329 | 11,326 | 11,323 | 11,320 | 11,318 | 11,316 | 11,314 | -15 | -0.1\% |
| Gloucester Township | 64,350 | 64,634 | 63,939 | 64,859 | 65,777 | 66,707 | 67,514 | 68,176 | 68,737 | 4,798 | 7.5\% |
| Haddon Heights Borough | 7,545 | 7,473 | 7,514 | 7,474 | 7,434 | 7,393 | 7,358 | 7,329 | 7,305 | -209 | -2.8\% |
| Haddon Township | 14,651 | 14,707 | 14,543 | 14,580 | 14,617 | 14,655 | 14,688 | 14,714 | 14,737 | 194 | 1.3\% |
| Haddonfield Borough | 11,661 | 11,593 | 11,414 | 11,412 | 11,410 | 11,408 | 11,407 | 11,405 | 11,404 | -10 | -0.1\% |
| Hi-Nella Borough | 1,035 | 870 | 860 | 860 | 859 | 859 | 859 | 858 | 858 | -2 | -0.2\% |
| Laurel Springs Borough | 1,970 | 1,908 | 1,884 | 1,883 | 1,882 | 1,882 | 1,881 | 1,880 | 1,880 | -4 | -0.2\% |
| Lawnside Borough | 2,692 | 2,945 | 2,919 | 2,917 | 2,915 | 2,913 | 2,911 | 2,909 | 2,908 | -11 | -0.4\% |
| Lindenwold Borough | 17,410 | 17,613 | 17,458 | 17,449 | 17,441 | 17,432 | 17,424 | 17,418 | 17.413 | -45 | -0.3\% |
| Magnolia Borough | 4,405 | 4,341 | 4,298 | 4,290 | 4,282 | 4,274 | 4,267 | 4,260 | 4,256 | -42 | -1.0\% |
| Merchantville Borough | 3,800 | 3,821 | 3,778 | 3,778 | 3,777 | 3,777 | 3,777 | 3,776 | 3,776 | -2 | -0.1\% |
| Mount Ephraim Borough | 4,495 | 4,676 | 4,639 | 4,637 | 4,636 | 4,634 | 4,633 | 4,632 | 4,631 | -8 | -0.2\% |
| Oaklyn Borough | 4,188 | 4,038 | 3,992 | 4,001 | 4,010 | 4,019 | 4,026 | 4,033 | 4,038 | 46 | 1.2\% |
| Pennsauken Township | 35.737 | 35,885 | 35,628 | 35,924 | 36,219 | 36,518 | 36,778 | 36,990 | 37,171 | 1,543 | 4.3\% |
| Pine Hill Borough | 10,880 | 10,233 | 10,510 | 10,501 | 10,492 | 10,482 | 10,474 | 10,468 | 10,462 | -48 | -0.5\% |
| Pine Valley Borough | 20 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 0 | 0.0\% |
| Runnemede Borough | 8,535 | 8,468 | 8,381 | 8,380 | 8,378 | 8,377 | 8,376 | 8,375 | 8,374 | -7 | -0.1\% |
| Somerdale Borough | 5.192 | 5,151 | 5,460 | 5,444 | 5,427 | 5,411 | 5,397 | 5,385 | 5,375 | -85 | -1.6\% |
| Stratford Borough | 7,270 | 7,040 | 7,013 | 7,047 | 7,081 | 7,116 | 7,146 | 7,170 | 7.191 | 178 | 2.5\% |
| Tavistock Borough | 24 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 0 | 0.0\% |
| Voorhees Township | 28,130 | 29.131 | 29,370 | 29,305 | 29,240 | 29,174 | 29,117 | 29,071 | 29,031 | -339 | -1.2\% |
| Waterford Township | 10,494 | 10.649 | 10,753 | 10,749 | 10,744 | 10,740 | 10,736 | 10,733 | 10,747 | -6 | -0.1\% |
| Winslow Township | 34,611 | 39.499 | 39,019 | 39,910 | 40,797 | 41,698 | 42,478 | 43,119 | 43,662 | 4,643 | 11.9\% |
| Woodlynne Borough | 2,795 | 2,978 | 2,944 | 2,943 | 2,941 | 2,940 | 2,939 | 2,938 | 2,937 | -7 | -0.2\% |
| Gloucester County | 255,719 | 288,288 | 291,479 | 307,766 | 323,969 | 340,425 | 354,677 | 366,383 | 376,308 | 84,829 | 29.1\% |
| Clayton Borough | 7,135 | 8.179 | 8,493 | 9,013 | 9,531 | 10,057 | 10,512 | 10,886 | 11.203 | 2.710 | 31.9\% |
|  | Appendix A - Page 9 |  |  |  |  |  |  |  |  |  |  |


| County / Municipality | 2000 Census | 2010 Census | $\begin{gathered} 2015 \text { Census } \\ \text { Estimate } \\ \hline \end{gathered}$ | 2020 Forecast | 2025 Forecast | 2030 Forecast | 2035 Forecast | 2040 Forecast | 2045 Forecast | 2015-2045 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | Absolute Change | $\begin{gathered} \hline \text { Percentage } \\ \text { Change } \end{gathered}$ |
| Deptford Township | 26,770 | 30,561 | 30,569 | 31,601 | 32,628 | 33,671 | 34,574 | 35,316 | 35,945 | 5,376 | 17.6\% |
| East Greenwich Township | 5,430 | 9,555 | 10,380 | 10,798 | 11,214 | 11,637 | 12,003 | 12,303 | 12,558 | 2,178 | 21.0\% |
| Elk Township | 3,615 | 4,216 | 4,156 | 4,717 | 5,274 | 5,841 | 6,331 | 6,734 | 7.076 | 2,920 | 70.3\% |
| Franklin Township | 15,470 | 16,820 | 16,669 | 17,714 | 18,753 | 19,808 | 20,722 | 21,473 | 22,110 | 5,441 | 32.6\% |
| Glassboro Borough | 18,970 | 18,579 | 19,216 | 20,380 | 21,538 | 22,715 | 23.733 | 24,570 | 25,279 | 6,063 | 31.6\% |
| Greenwich Township | 4,880 | 4,899 | 4.857 | 4,942 | 5,027 | 5,113 | 5,188 | 5,249 | 5,301 | 444 | 9.1\% |
| Harrison Township | 8,785 | 12,417 | 12,984 | 14,456 | 15,920 | 17,407 | 18,695 | 19,753 | 20,650 | 7,666 | 59.0\% |
| Logan Township | 6,035 | 6,042 | 5,983 | 6,217 | 6,450 | 6,687 | 6,892 | 7,061 | 7,203 | 1,220 | 20.4\% |
| Mantua Township | 14,217 | 15,217 | 15,054 | 16,334 | 17,608 | 18,901 | 20,021 | 20,941 | 21,721 | 6,667 | 44.3\% |
| Monroe Township | 28,967 | 36,129 | 36,862 | 39,459 | 42,040 | 44,662 | 46,934 | 48,799 | 50,381 | 13,519 | 36.7\% |
| National Park Borough | 3,205 | 3,036 | 2,999 | 3,053 | 3,107 | 3,162 | 3,210 | 3,249 | 3,282 | 283 | 9.4\% |
| Newfield Barough | 1,615 | 1,553 | 1,534 | 1,561 | 1,588 | 1,615 | 1,639 | 1,659 | 1,675 | 141 | 9.2\% |
| Paulsboro Borough | 6,160 | 6,097 | 5,989 | 6,054 | 6,118 | 6,184 | 6,241 | 6,287 | 6.327 | 338 | 5.6\% |
| Pitman Borough | 9,330 | 9,011 | 8,898 | 9,092 | 9,285 | 9,482 | 9,652 | 9,791 | 9,910 | 1.012 | 11.4\% |
| South Harrison Township | 2,415 | 3,162 | 3,138 | 3,397 | 3,655 | 3,917 | 4,144 | 4,331 | 4,489 | 1,351 | 43.1\% |
| Swedesboro Borough | 2,055 | 2,584 | 2,613 | 2,686 | 2,758 | 2,831 | 2,895 | 2,947 | 2,991 | 378 | 14.5\% |
| Washington Township | 48,155 | 48,559 | 47,862 | 49,302 | 50,738 | 52,192 | 53,452 | 54,488 | 55,366 | 7,504 | 15.7\% |
| Wenonah Borough | 2,315 | 2,278 | 2,254 | 2,318 | 2,382 | 2,447 | 2,503 | 2,549 | 2,588 | 334 | 14.8\% |
| West Deptford Township | 19,370 | 21,677 | 21,420 | 22,506 | 23,586 | 24,683 | 25,634 | 26,414 | 27,076 | 5,656 | 26.4\% |
| Westville Borough | 4,500 | 4,288 | 4,224 | 4,338 | 4,451 | 4,566 | 4,665 | 4,747 | 4,816 | 592 | 14.0\% |
| Woodbury City | 10,305 | 10,174 | 10,020 | 10,105 | 10,190 | 10,276 | 10,351 | 10,412 | 10,464 | 444 | 4.4\% |
| Woodbury Heights Borough | 2,990 | 3,055 | 3,010 | 3,054 | 3,098 | 3,143 | 3,181 | 3,213 | 3,240 | 230 | 7.6\% |
| Woolwich Township | 3,030 | 10.200 | 12,295 | 14,669 | 17,030 | 19,428 | 21,505 | 23,211 | 24,657 | 12,362 | 100.5\% |
| Mercer County | 320,527 | 367,511 | 371,398 | 377,328 | 383,227 | 389,219 | 394,407 | 398,669 | 402,283 | 30,885 | 8.3\% |
| East Windsor Township | 24,915 | 27,190 | 27,603 | 28,068 | 28,531 | 29,002 | 29,409 | 29,743 | 30,027 | 2,424 | 8.8\% |
| Ewing Township | 35,710 | 35,790 | 36,486 | 37,076 | 37,660 | 38,254 | 38,769 | 39,192 | 39,550 | 3,064 | 8.4\% |
| Hamilton Township | 87,109 | 88,464 | 89,030 | 90,099 | 91,163 | 92,243 | 93,178 | 93,947 | 94,598 | 5,568 | 6.3\% |
| Hightstown Borough | 5,215 | 5,494 | 5.517 | 5,562 | 5,607 | 5,653 | 5,693 | 5,725 | 5,753 | 236 | 4.3\% |
| Hopewell Borough | 2,035 | 1,922 | 1,929 | 1,932 | 1,936 | 1,939 | 1,942 | 1,944 | 1,946 | 17 | 0.9\% |
| Hopewell Township | 16,105 | 18,302 | 18,606 | 19,460 | 20,310 | 21,174 | 21,921 | 22,535 | 23.056 | 4.450 | 23.9\% |
| Lawrence Township | 29,160 | 33.472 | 33,242 | 33,511 | 33,779 | 34,052 | 34,287 | 34,481 | 34.645 | 1.403 | 4.2\% |
| Pennington Borough | 2,695 | 2,585 | 2,598 | 2,654 | 2,710 | 2,766 | 2,816 | 2,856 | 2.890 | 292 | 11.2\% |
| Princeton** |  | 28,572 | 29,603 | 30,084 | 30,559 | 31,044 | 31,463 | 31,808 | 32,100 | 2.497 | 8.4\% |
| Robbinsville | 10,275 | 13.642 | 14,176 | 14,784 | 15,390 | 16,006 | 16,538 | 16,978 | 17,347 | 3.171 | 22.4\% |
| Trenton City | 85,403 | 84,913 | 84,225 | 85,213 | 86,197 | 87,194 | 88,059 | 88,767 | 89,372 | 5,147 | 6.1\% |
| West Windsor Township | 21.905 | 27.165 | 28.383 | 28,885 | 29,385 | 29,892 | 30,332 | 30,693 | 30.999 | 2,616 | 9.2\% |

Source: Delaware Valley Regional Planning Commission, June 2016. ** In January 2013, Princeton Township and Princeton Borough, in Mercer County, merged to form one single municipality, known simply as Princeton.

## Report Title: Analytical Data Report \# 022: County- and Municipal-Level Population Forecasts, 2015-2045

## Publication No.: ADR 022

Date Published: July 2016
Geographic Area Covered: DVRPC's 9-county region, including Burlington, Camden, Gloucester, and Mercer counties in New Jersey, and Bucks, Chester, Delaware, Montgomery, and Philadelphia counties in Pennsylvania.

Key Words: population, population forecasts, age-cohort survival model, birth rates, survival rates, migration, Connections 2045, long-range plan


#### Abstract

This report presents the Delaware Valley Regional Planning Commission's (DVRPC's) adopted 2045 county- and municipal-level population forecasts and describes the method used to develop them. Population and employment forecasts are a critical component of long-range land use and transportation planning. As a part of DVRPC's long-range planning activities, the Commission is required to maintain forecasts with at least a 20-year horizon, or to the horizon year of the long-range plan. DVRPC last adopted forecasts through the year 2040 in January 2012. Since that time, the Census Bureau has released 2015 population estimates, and both the nation and the region have continued to recover from the significant economic recession that officially began in December 2007 and ended in June 2009.

In order to incorporate the 2015 Census estimates and maintain a 30 -year planning horizon, DVRPC has prepared 2045 population forecasts for its member counties and municipalities. These forecasts were formally adopted by the DVRPC Board on July 28, 2016, and serve as the basis for DVRPC planning and modeling activities. Employment forecasts in five-year increments through 2045 are scheduled to be adopted in October 2016.


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Delaware Valley Regional Planning Commission
190 North Independence Mall West
8 Floor
Philadelphia, PA 19106-1520
Phone: 215-592-1800
Fax: 215-592-9125
Internet: www.dvrpc.org
Staff contact: Mary E. Bell
    Manager, Demographic and Economic Analysis
E-mail: mbell@dvrpc.org
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190 N. Independence Mall West
Philadelphia, PA 19106-1520
215.592 .1800
www.dvrpc.org

## Staff Contact:

Mary E. Bell
Manager, Demographic and Economic Analysis mbell@dvrpc.org



ADR 023 I October 2016

# Analytical Data Report 

Regional, County, and Municipal Employment Forecasts, 2015-2045


The Delaware Valley Regional Planning Commission is dedicated to uniting the region's elected officials, planning professionals, and the public with a common vision of making a great region even greater. Shaping the way we live, work, and play, DVRPC builds consensus on improving transportation, promoting smart growth, protecting the environment, and enhancing the economy. We serve a diverse region of nine counties: Bucks, Chester, Delaware, Montgomery, and Philadelphia in Pennsylvania; and Burlington, Camden, Gloucester, and Mercer in New Jersey. DVRPC is the federally designated Metropolitan Planning Organization for the Greater Philadelphia Region - leading the way to a better future.

The symbol in our logo is adapted from the official DVRPC seal and is designed as a stylized image of the Delaware Valley. The outer ring symbolizes the region as a whole while the diagonal bar signifies the Delaware River. The two adjoining crescents represent the Commonwealth of Pennsylvania and the State of New Jersey.

DVRPC is funded by a variety of funding sources, including federal grants from the U.S. Department of Transportation's Federal Highway Administration (FHWA) and Federal Transit Administration (FTA); the Pennsylvania and New Jersey departments of transportation; and DVRPC's state and local member governments. The authors, however, are solely responsible for the findings and conclusions herein, which may not represent the official views or policies of the funding agencies.

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As the region's metropolitan planning organization, DVRPC provides technical assistance and services to its member state and local governments. Delaware Valley Data is our periodic series of free data bulletins, analytical data reports, data reference guides, and data snapshots.

## Introduction

As a part of our long-range planning activities, DVRPC is required to maintain forecasts with at least a 20 year horizon, or to the horizon year of the long-range plan. Population forecasts in five-year increments between 2015 and 2045 were adopted by the DVRPC Board on July 28, 2016. This document presents employment forecasts in five-year increments between 2015 and 2045, developed by DVRPC in coordination with its member county planning staffs. These population and employment forecasts will support the region's 2045 long-range plan, scheduled for adoption in July 2017, and serve as the basis for DVRPC's planning and modeling activities.

## 2010 and 2013 Employment Base

DVRPC has traditionally based its long-range employment forecasts on employment data from the American Association of State Highway and Transportation Officials’ (AASHTO) Census Transportation Planning Products (CTPP). However, 2010 CTPP data was not released until mid-2013, too late to be used for forecasting purposes prior to the 2013 adoption of the current Connections 2040 Long Range Plan. Additionally, changes in the method for calculating CTPP data has increased the margins of error and made it a less reliable source of employment data for small geographies. Subsequently, DVRPC staff researched and compared several sources of employment data, including government sources (such as ES-202 data, the BLS' Quarterly Census of Employment and Wages, and the Current Employment Statistics survey) and private proprietary sources (including Dun and Bradstreet). The National Establishment Time-Series (NETS), produced by Walls and Associates, was determined to be superior to other sources in terms of coverage, accuracy, and the provision of locational data.

The NETS database is essentially a "cleaned-up" version of the Dun and Bradstreet database. Using each company's unique DUNS number (or numbers, in cases where separate divisions within a company have unique DUNS numbers), Walls and Associates creates a time series for each business and then screens the data to eliminate duplicates and identify anomalies. If a file contains suspicious information, the data is cross-checked with previous annual records and adjusted or eliminated as appropriate, based on information collected from other sources (including government and non-profits). One advantage of the establishment-based NETS Database is that all employment, sales, and other activity is reported at the actual facility-not the headquarters.

Unlike government sources of employment data, the NETS database includes sole proprietors, parttime jobs, and farm operations, and has been found to be more accurate in reporting data for small privately-owned firms and public sector employers such as post offices and public schools. Employment from the NETS database is therefore generally higher than many of these other sources. As a base for the 2040 forecasts, DVRPC and county planning staffs reviewed 2000 and 2010 employment data from a NETS database that was acquired in 2013.

In March 2016, DVRPC acquired an updated NETS dataset that included both revised 2010 and 2013 employment data. All corrections made to the previous NETS database by DVRPC and county planning staffs, either during the previous forecasting round or as a result of ongoing DVRPC land
use and transportation studies, were incorporated in to the new database. DVRPC staff reviewed the revised 2010 data and the 2013 data to eliminate any remaining duplicates and correct obvious errors, using resources that included CoStar, company web sites, and on-line business directories. The data was then reviewed by the region's county planning staffs, and further corrections were made based on local knowledge (including errors in location and missing large employers).

The NETS database used by DVRPC includes the street address and the most current latitudelongitude for each establishment as well as the origin and destination latitude-longitudes for all significant moves, at the four-decimal-place-level. In order to assign each employer to a specific municipality, every employer in the NETS database was geocoded. Based on an internal review by DVRPC staff, several spatially inaccurate results were identified, and numerous adjustments were made to improve the accuracy of the dataset before the results were sent to the counties for review. While the counties were reviewing the employment data, DVRPC staff continued to refine the NETS GIS dataset, by comparing TomTom results with other geocoding services, and by manually checking the location of hundreds of significant employers.

## 2015 Employment Estimates

Estimates of the 2015 employment were then calculated, based on both the changes in NETS employment by sector in each county between 2010 and 2013, and the employment change in each county between 2010 and 2015 released by the BLS in September 2016. The estimated 2015 county employment was allocated to municipalities based on the proportion of the county's employment that was present in each municipality in 2013.

## 2045 Employment Forecasts

Employment forecasts in five-year increments through 2045 were developed using a similar method as was used in previous forecasting rounds. Various studies and past experience have shown that there is a direct relationship between the number of workers living in a region (which is a function of population) and the number of jobs. To forecast future employment, DVRPC determined an expected future ratio of employment to population for each county, based on the known ratio in 2015. These ratios were applied to the Commission's adopted 2045 population forecasts, to create employment forecasts for each county, in five-year increments through 2045.

County-level employment forecasts between 2020 and 2040 were disaggregated to the municipal level based on the proportion of each county's employment that was expected to be in each municipality by DVRPC's adopted 2040 forecasts, as adjusted by the differences between the Commission's adopted 2015 forecast and the 2015 NETS employment estimates. The proportion of each county's employment expected to be in each municipality in 2045 was forecast based on the linear trend in the proportion from 2015 to 2040. The draft employment forecasts in five-year increments were then reviewed by county planning staffs, and final revisions were made based on their recommendations.

Military employment, which DVRPC staff believes was not accurately reflected in the NETS database, was accounted for by adding the military employment in each municipality reported in the 2006-2010 five-
year CTPP estimates to the 2015 employment estimate and the future employment forecasts. Given the difficulty of forecasting future military employment, the number of military employees was kept stable in future years.

Table 1 summarizes regional and county employment forecasts in five-year increments through 2045, and municipal-level forecasts are provided in Appendix A. Table 2 identifies the 20 municipalities expected to gain the most employees between 2015 and 2045 in absolute numbers, while Table 3 identifies municipalities with the highest forecast percentage change in employment. Figure 1 illustrates the DVRPC region's 2045 municipal employment forecasts, and Figures 2 and 3 illustrate absolute and percent change in employment by municipality between 2015 and 2045.

Figure 4 illustrates the absolute increase in employment per square mile in each of the region's 352 municipalities and 18 City of Philadelphia planning districts. This map highlights not only where employment is increasing, but also the impact of relatively small increases on employment density in many of the region's centers. Employment density is forecast to increase not only in the City of Philadelphia, but also in many of the region's smaller boroughs, including Conshohocken and West Conshohocken boroughs in Montgomery County; Dublin, Penndel, and Ivyland boroughs in Bucks County; and Kennett Square, Phoenixville, and Downingtown boroughs in Chester County.

Highlights include the following:

- The DVRPC region is forecast to gain almost 373,000 jobs between 2015 and 2045 (an increase of almost 12 percent), with much of this growth concentrated in the suburbs.
- The region's five southeastern Pennsylvania counties are forecast to experience a 12.6 percent increase in employment, while employment in the four New Jersey counties is expected to increase by 9.8 percent.
- The largest percent increases are forecast in Gloucester County in New Jersey and Chester County in Pennsylvania, where employment is forecast to increase by 29 and 28 percent, respectively.
- The largest absolute increase in employment is forecast for Chester County, expected to gain 87,800 employees. Other counties forecast to see a significant number of additional employees include Montgomery County (expected to gain almost 82,000 employees) and Philadelphia (with a forecasted increase of almost 64,000 jobs).
- Both Philadelphia and Camden City, New Jersey, are forecast to gain employment, with forecasted percentage increases of 8.3 percent and 10.1 percent, respectively. The region's other two core cities are expected to see their employment stabilize and increase slightly, with a 2.8 percent increase in employment in Trenton, New Jersey, and a 2.6 percent increase in Chester City, Pennsylvania.


## Summary

Population and employment forecasts are a critical component of long-range land use and transportation planning. This report presents the method used to develop 2045 and interim year employment forecasts, adopted by the DVRPC Board on October 27, 2016.

Data from the National Establishments Time Series (NETS) database served as the base for the 2045 employment forecasts. In March 2016, DVRPC acquired an updated NETS database that included 2013 employment data and revised 2010 data. The 2010 and 2013 employment data was reviewed and revised by DVRPC staff, utilizing resources that included CoStar, on-line business directories, company websites and, when appropriate, direct telephone calls. The revised data was then sent to the county planning staffs for additional revision. Additionally, during the summer of 2016, DVRPC acquired improved geocoding resources that allowed staff to further correct the spatial locations of employers.

Based on changes in the NETS employment between 2010 and 2013, and changes in employment in each county between 2010 and 2015 as reported by the U.S. Bureau of Labor Statistics (BLS), 2015 employment was estimated by county and municipality. Given that studies have shown that there is a direct relationship between the number of workers living in an area and the number of jobs, employment forecasts were calculated in five-year increments through 2045, by estimating a future ratio of population to employment in each county and applying it to DVRPC's adopted population forecasts.

Employment in the nine-county region is forecast to increase by almost 12 percent between 2015 and 2045, with the greatest absolute increases in employment expected in Chester, Montgomery, and Philadelphia counties and the greatest percentage increases forecast in Gloucester County, New Jersey, and Chester County, Pennsylvania. Together with the 2045 population forecasts adopted by the DVRPC Board in July 2016, these employment forecasts will serve as the basis for DVRPC's planning and modeling activities, and support the region's 2045 long-range plan, scheduled for adoption in July 2017.

Table 1: 2045 Employment Forecasts by County

| County | $2015$ <br> Employment | 2020 <br> Employment Forecast | 2025 <br> Employment Forecast | 2030 <br> Employment <br> Forecast | 2035 Employment Forecast Forecast | 2040 <br> Employment <br> Forecast | 2045 <br> Employment Forecast | Forecasted Absolute Change, 2015-2045 | Forecasted Percent Change, 2015-2045 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bucks County | 322,731 | 329,645 | 337,203 | 344,859 | 351,310 | 356,671 | 361,124 | 38,393 | 11.9\% |
| Chester County | 309,605 | 326,320 | 343,050 | 359,774 | 374,967 | 387,391 | 397,405 | 87,800 | 28.4\% |
| Delaware County | 268,054 | 270,167 | 272,269 | 274,401 | 276,248 | 277,763 | 279,050 | 10,996 | 4.1\% |
| Montgomery County | 582,443 | 598,434 | 614,469 | 629,563 | 642,996 | 654,966 | 664,385 | 81,942 | 14.1\% |
| Philadelphia County | 772,847 | 786,308 | 797,156 | 810,574 | 822,002 | 829,937 | 836,825 | 63,978 | 8.3\% |
| Five Pennsylvania Counties | 2,255,680 | 2,310,874 | 2,364,147 | 2,419,171 | 2,467,523 | 2,506,728 | 2,538,789 | 283,109 | 12.6\% |
| Burlington County | 241,298 | 246,351 | 251,368 | 255,562 | 258,363 | 261,195 | 263,622 | 22,324 | 9.3\% |
| Camden County | 263,582 | 265,169 | 266,753 | 268,359 | 269,750 | 270,892 | 271,869 | 8,287 | 3.1\% |
| Gloucester County | 121,382 | 128,161 | 134,902 | 141,752 | 147,682 | 152,554 | 156,686 | 35,304 | 29.1\% |
| Mercer County | 286,295 | 290,864 | 295,408 | 300,025 | 304,021 | 307,302 | 310,084 | 23,789 | 8.3\% |
| Four New Jersey Counties | 912,557 | 930,545 | 948,431 | 965,698 | 979,816 | 991,943 | 1,002,261 | 89,704 | 9.8\% |
| Nine DVRPC Counties | 3,168,237 | 3,241,419 | 3,312,578 | 3,384,869 | 3,447,339 | 3,498,671 | 3,541,050 | 372,813 | 11.8\% |

Source: Delaware Valley Regional Planning Commission, October 2016.

## Table 2: Municipalities with the Greatest Forecasted Absolute Change in Employment, 2015-2045

| Rank | Municipality/County | Absolute <br> Change | Rank | Municipality/County | Absolute <br> Change |
| :---: | :--- | :---: | :---: | :--- | :---: |
| $\mathbf{1}$ | Upper Merion Township/ Montgomery | 9,470 | 11 | Plymouth Township/ Montgomery | 4,500 |
| $\mathbf{2}$ | Horsham Township/ Montgomery | 8,660 | 12 | Woolwich Township/Gloucester | 4,338 |
| $\mathbf{3}$ | East Whiteland Township/Chester | 7,224 | 13 | Camden City/ Camden | 4,206 |
| $\mathbf{4}$ | Uwchlan Township/ Chester | 6,737 | 14 | West Deptford Township/Gloucester | 3,844 |
| $\mathbf{5}$ | Tredyffrin Township/ Chester | 6,625 | 15 | West Windsor Township/ Mercer | 3,713 |
| $\mathbf{6}$ | West Whiteland Township/ Chester | 6,259 | 16 | Hopewell Township/Mercer | 3,712 |
| $\mathbf{7}$ | West Goshen Township/ Chester | 5,459 | 17 | Phoenixville Borough/ Chester | 3,621 |
| $\mathbf{8}$ | Conshohocken Borough/ Montgomery | 5,000 | 18 | Lower Merion Township/ Montgomery | 3,500 |
| $\mathbf{9}$ | Monroe Township/ Camden | 4,999 | 19 | Mt. Laurel Township/ Burlington | 3,444 |
| $\mathbf{1 0}$ | Upper Providence Township/ Montgomery | 4,520 | 20 | Upper Dublin Township/Bucks | 3,400 |

Source: Delaware Valley Regional Planning Commission, October 2016. Does not include Philadelphia, which is both a county and a municipality.

Table 3: Municipalities with the Greatest Forecasted Percentage Change in Employment, 2015-2045

| Rank | Municipality/County | Absolute Change | Rank | Municipality/County | Absolute Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Woolwich Township/ Gloucester | 164\% | 11 | Parkesburg Borough/ Chester | 59\% |
| 2 | Modena Borough/ Chester | 125\% | 12 | West Sadsbury Township/ Chester | 58\% |
| 3 | Elk Township/ Gloucester | 92\% | 13 | Mantua Township/ Gloucester | 57\% |
| 4 | Dublin Borough/ Bucks | 84\% | 14 | Honey Brook Borough/ Chester | 55\% |
| 5 | Lower Oxford Township/ Chester | 82\% | 15 | Conshohocken Borough/ Montgomery | 53\% |
| 6 | West Brandywine Township/ Chester | 77\% | 16 | Wallace Township/ Chester | 53\% |
| 7 | Elverson Borough/ Chester | 72\% | 17 | Phoenixville Borough/ Chester | 53\% |
| 8 | East Vincent Township/ Chester | 68\% | 18 | West Nottingham Township/ Chester | 53\% |
| 9 | Harrison Township/ Gloucester | 64\% | 19 | Sellersville Borough/ Bucks | 52\% |
| 10 | South Coventry Township/ Chester | 61\% | 20 | Upper Oxford Township/ Chester | 52\% |

[^9]Employees
$\square 1,000$ or Fewer
1,001 to 2,5002,501 to $\mathbf{5 , 0 0 0}$
5,001 to 10,000
More than $\mathbf{1 0 , 0 0 0}$


$$
A^{N} \stackrel{0}{\stackrel{2.5}{1} \underset{\text { Miles }}{5}, \underbrace{10}_{1}}
$$



## Figure 3:

2045 Municipal Employment Forecast Percentage Change: 2015-2045

Stable (-5\% to +5\%)

Moderate Growth (+6\% to +25\%)
Significant Growth (+26\% to +50\%)Exceptional Growth (Above +50\%)

## Figure 4:

## 2045 Municipal Employment Forecast

 Absolute Change per Square Mile by Municipality: 2015-2045Employees0 or Fewer

1 to 100
101 to 200
201 to 300
More than 300


Appendix A: Forecasted Employment by County and Municipality, 2015-2045

| County / Municipality | $2015$ <br> Employment Estimate | $2020$ <br> Employment Forecast | 2025 Employment Forecast | 2030 Employment Forecast | 2035 Employment Forecast | 2040 <br> Employment Forecast | 2045 <br> Employment Forecast | $\begin{gathered} \text { Absolute } \\ \text { Change, } \\ 2015-2045 \end{gathered}$ | $\begin{aligned} & \text { Percentage } \\ & \text { Change } \\ & 2015-2045 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bucks County | 322,731 | 329,645 | 337,203 | 344,859 | 351,310 | 356,671 | 361,124 | 38,393 | 11.9\% |
| Bedminster Township | 1,864 | 2,018 | 2,116 | 2,215 | 2,260 | 2,311 | 2,424 | 560 | 30.0\% |
| Bensalem Township | 43,829 | 44,472 | 44,697 | 44,952 | 45,567 | 46,304 | 46,023 | 2,194 | 5.0\% |
| Bridgeton Township | 334 | 351 | 368 | 395 | 402 | 419 | 434 | 100 | 29.9\% |
| Bristol Borough | 5,111 | 5,166 | 5,239 | 5,315 | 5,366 | 5,396 | 5,415 | 304 | 5.9\% |
| Bristol Township | 23,168 | 23,575 | 23,799 | 24,037 | 24,370 | 24,768 | 24,740 | 1,572 | 6.8\% |
| Buckingham Township | 7,609 | 7,755 | 8,012 | 8,271 | 8,409 | 8,476 | 8,667 | 1,058 | 13.9\% |
| Chalfont Borough | 1,300 | 1,332 | 1,393 | 1,454 | 1,485 | 1,499 | 1,550 | 250 | 19.2\% |
| Doylestown Borough | 10,480 | 10,628 | 10,861 | 11,097 | 11,236 | 11,309 | 11,438 | 958 | 9.1\% |
| Doylestown Township | 11,453 | 11,838 | 12,071 | 12,308 | 12,652 | 13,030 | 13,163 | 1,710 | 14.9\% |
| Dublin Borough | 820 | 879 | 926 | 962 | 1,225 | 1,530 | 1,520 | 700 | 85.4\% |
| Durham Township | 254 | 256 | 257 | 259 | 267 | 276 | 273 | 19 | 7.5\% |
| East Rockhill Township | 2,140 | 2,259 | 2,335 | 2,411 | 2,520 | 2,636 | 2,700 | 560 | 26.2\% |
| Falls Township | 16,290 | 16,575 | 17.065 | 17,558 | 17,827 | 17,961 | 18,302 | 2,012 | 12.4\% |
| Haycock Township | 486 | 507 | 519 | 532 | 556 | 582 | 590 | 104 | 21.4\% |
| Hilltown Township | 6,113 | 6,252 | 6,509 | 6.766 | 6,897 | 6,959 | 7,167 | 1,054 | 17.2\% |
| Hulmeville Borough | 254 | 262 | 268 | 274 | 282 | 290 | 294 | 40 | 15.7\% |
| Ivyland Borough | 1,671 | 1,749 | 1,789 | 1,830 | 1,869 | 1,913 | 1,948 | 277 | 16.6\% |
| Langhorne Borough | 1,150 | 1,176 | 1,225 | 1,274 | 1,299 | 1,311 | 1,351 | 201 | 17.5\% |
| Langhorne Manor Borough | 313 | 329 | 364 | 398 | 413 | 420 | 454 | 141 | 45.0\% |
| Lower Makefield Township | 11,612 | 11,717 | 11,768 | 11,827 | 12,007 | 12,219 | 12,111 | 499 | 4.3\% |
| Lower Southampton Township | 13,210 | 13,289 | 13,334 | 13,387 | 13,457 | 13,512 | 13,401 | 191 | 1.4\% |
| Middletown Township | 24,781 | 25,116 | 25,630 | 26,154 | 26,465 | 26,634 | 26,900 | 2,119 | 8.6\% |
| Milford Township | 3,753 | 3,912 | 4,241 | 4,567 | 4,720 | 4,784 | 5,100 | 1,347 | 35.9\% |
| Morrisville Borough | 2,903 | 2,951 | 3,033 | 3,115 | 3,161 | 3,184 | 3,238 | 335 | 11.5\% |
| New Britain Borough | 3,004 | 3,046 | 3,088 | 3,132 | 3,176 | 3,214 | 3,204 | 200 | 6.7\% |
| New Britain Township | 5,330 | 5,453 | 5,528 | 5,605 | 5,791 | 5,992 | 5,999 | 669 | 12.6\% |
| New Hope Borough | 2,854 | 2,893 | 2,953 | 3,015 | 3,051 | 3,071 | 3,102 | 248 | 8.7\% |
| Newtown Borough | 2,375 | 2,404 | 2,426 | 2,447 | 2,522 | 2,604 | 2,588 | 213 | 9.0\% |
| Newtown Township | 13,519 | 13,712 | 14,016 | 14,325 | 14,505 | 14,601 | 14,771 | 1,252 | 9.3\% |
| Nockamixon Township | 1,519 | 1,580 | 1,617 | 1,655 | 1,733 | 1,816 | 1,838 | 319 | 21.0\% |


| County / Municipality | 2015 <br> Employment Estimate | $2020$ <br> Employment Forecast | 2025 <br> Employment <br> Forecast | $\square$ | 2035 Employment Forecast | 2040 <br> Employment <br> Forecast | 2045 Employment Forecast | $\begin{gathered} \text { Absolute } \\ \text { Change, } \\ 2015-2045 \end{gathered}$ | $\begin{aligned} & \text { Percentage } \\ & \text { Change } \\ & 2015-2045 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Northampton Township | 14,669 | 14,801 | 14,953 | 15,113 | 15,233 | 15,310 | 15,299 | 630 | 4.3\% |
| Penndel Borough | 1,403 | 1,453 | 1,555 | 1,656 | 1,704 | 1,725 | 1,819 | 416 | 29.7\% |
| Perkasie Borough | 2,991 | 3,058 | 3,182 | 3,305 | 3,369 | 3,399 | 3,499 | 508 | 17.0\% |
| Plumstead Township | 6,583 | 6,785 | 7,183 | 7,578 | 7,771 | 7,856 | 8,214 | 1,631 | 24.8\% |
| Quakertown Borough | 5,546 | 5,598 | 5,660 | 5,724 | 5,772 | 5,801 | 5,802 | 256 | 4.6\% |
| Richland Township | 6,678 | 7,236 | 7,597 | 7,956 | 8,221 | 8,510 | 8,904 | 2,226 | 33.3\% |
| Richlandtown Borough | 288 | 300 | 326 | 351 | 363 | 368 | 393 | 105 | 36.5\% |
| Riegelsville Borough | 142 | 145 | 148 | 149 | 154 | 159 | 159 | 17 | 12.0\% |
| Sellersville Borough | 1,150 | 1,230 | 1,377 | 1,520 | 1,597 | 1,632 | 1,750 | 600 | 52.2\% |
| Silverdale Borough | 299 | 301 | 303 | 305 | 315 | 327 | 323 | 24 | 8.0\% |
| Solebury Township | 3,399 | 3,472 | 3,605 | 3,739 | 3,808 | 3,841 | 3,946 | 547 | 16.1\% |
| Springfield Township | 1,474 | 1,524 | 1,555 | 1,586 | 1,638 | 1,693 | 1,710 | 236 | 16.0\% |
| Telford Borough (part) | 778 | 815 | 894 | 971 | 1,007 | 1,022 | 1,099 | 321 | 41.3\% |
| Tinicum Township | 1,532 | 1,584 | 1,690 | 1,794 | 1,844 | 1,866 | 1,963 | 431 | 28.1\% |
| Trumbauersville Borough | 307 | 309 | 314 | 317 | 333 | 348 | 346 | 39 | 12.7\% |
| Tullytown Borough | 3,097 | 3,158 | 3,267 | 3,377 | 3,435 | 3,463 | 3,546 | 449 | 14.5\% |
| Upper Makefield Township | 2,741 | 2,790 | 2,876 | 2,962 | 3,008 | 3,031 | 3,092 | 351 | 12.8\% |
| Upper Southampton Township | 9.981 | 10,006 | 10,026 | 10,053 | 10,322 | 10,618 | 10,459 | 478 | 4.8\% |
| Warminster Township | 16,109 | 16,891 | 17,210 | 17,536 | 17,956 | 18,424 | 18,702 | 2,593 | 16.1\% |
| Warrington Township | 9,581 | 9,863 | 10,414 | 10,963 | 11,232 | 11,352 | 11,842 | 2,261 | 23.6\% |
| Warwick Township | 5,967 | 6,074 | 6,258 | 6.444 | 6,544 | 6,594 | 6,724 | 757 | 12.7\% |
| West Rockhill Township | 5,227 | 5,442 | 5,885 | 6,323 | 6,530 | 6,617 | 7,040 | 1,813 | 34.7\% |
| Wrightstown Township | 1,294 | 1,324 | 1,378 | 1,433 | 1,461 | 1,474 | 1,519 | 225 | 17.4\% |
| Yardley Borough | 1,996 | 2,034 | 2,100 | 2,167 | 2,203 | 2,220 | 2,269 | 273 | 13.7\% |
| Chester County | 309,605 | 326,320 | 343,050 | 359,774 | 374,967 | 387,391 | 397,405 | 87,800 | 28.4\% |
| Atglen Borough | 498 | 521 | 549 | 577 | 599 | 617 | 643 | 145 | 29.1\% |
| Avondale Borough | 780 | 840 | 906 | 971 | 1,026 | 1,071 | 1,122 | 342 | 43.8\% |
| Birmingham Township | 1,573 | 1,664 | 1,754 | 1,846 | 1,927 | 1,994 | 2,046 | 473 | 30.1\% |
| Caln Township | 8,191 | 8,719 | 9,294 | 9,872 | 10,358 | 10,761 | 11,181 | 2,990 | 36.5\% |
| Charlestown Township | 3,134 | 3,309 | 3.483 | 3,661 | 3,818 | 3,947 | 4,050 | 916 | 29.2\% |
| Coatesville City | 2,579 | 2,759 | 2,958 | 3,160 | 3,327 | 3.465 | 3,619 | 1,040 | 40.3\% |
| Downingtown Borough | 6,455 | 6,798 | 7.192 | 7,588 | 7,910 | 8,175 | 8.499 | 2,044 | 31.7\% |


| County / Municipality | $2015$ <br> Employment Estimate | 2020 <br> Employment Forecast | 2025 <br> Employment <br> Forecast | 2030 <br> Employment <br> Forecast | 2035 <br> Employment <br> Forecast | $2040$ <br> Employment Forecast | 2045 <br> Employment Forecast | Absolute Change, 2015-2045 | $\begin{aligned} & \text { Percentage } \\ & \text { Change } \\ & \text { 2015-2045 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| East Bradford Township | 1,844 | 1,966 | 2,097 | 2,229 | 2,341 | 2,433 | 2,527 | 683 | 37.0\% |
| East Brandywine Township | 1,649 | 1,777 | 1,921 | 2,068 | 2,187 | 2,285 | 2,404 | 755 | 45.8\% |
| East Caln Township | 4,254 | 4,474 | 4,685 | 4,900 | 5,096 | 5,258 | 5,367 | 1,113 | 26.2\% |
| East Coventry Township | 1,515 | 1,618 | 1,730 | 1,842 | 1,937 | 2,015 | 2,096 | 581 | 38.3\% |
| East Fallowfield Township | 911 | 969 | 1,029 | 1,089 | 1,140 | 1,186 | 1,221 | 310 | 34.0\% |
| East Goshen Township | 8,156 | 8,597 | 9,036 | 9,482 | 9,877 | 10,205 | 10,461 | 2,305 | 28.3\% |
| East Marlborough Township | 5,264 | 5,608 | 6,002 | 6,399 | 6,721 | 6,987 | 7,308 | 2,044 | 38.8\% |
| East Nantmeal Township | 821 | 862 | 896 | 931 | 966 | 996 | 999 | 178 | 21.7\% |
| East Nottingham Township | 1,713 | 1,854 | 2,020 | 2,187 | 2,320 | 2,430 | 2,571 | 858 | 50.1\% |
| East Pikeland Township | 2,836 | 3.040 | 3,268 | 3,499 | 3,687 | 3,845 | 4,025 | 1,189 | 41.9\% |
| Easttown Township | 7,006 | 7,347 | 7,667 | 7,992 | 8,291 | 8,545 | 8,694 | 1,688 | 24.1\% |
| East Vincent Township | 1,867 | 2,063 | 2,298 | 2,306 | 2,716 | 2,858 | 3,129 | 1,262 | 67.6\% |
| East Whiteland Township | 23,399 | 24,735 | 26,117 | 27,514 | 28,722 | 29,730 | 30,623 | 7,224 | 30.9\% |
| Elk Township | 266 | 287 | 305 | 324 | 342 | 357 | 363 | 97 | 36.5\% |
| Elverson Borough | 596 | 663 | 746 | 829 | 894 | 947 | 1,026 | 430 | 72.1\% |
| Franklin Township | 608 | 659 | 715 | 773 | 820 | 859 | 905 | 297 | 48.8\% |
| Highland Township | 535 | 567 | 594 | 623 | 649 | 674 | 681 | 146 | 27.3\% |
| Honey Brook Borough | 389 | 425 | 466 | 507 | 541 | 569 | 602 | 213 | 54.8\% |
| Honey Brook Township | 2,990 | 3,164 | 3,342 | 3,522 | 3,678 | 3,809 | 3,920 | 930 | 31.1\% |
| Kennett Township | 5,782 | 6,112 | 6,450 | 6,793 | 7,092 | 7,341 | 7,555 | 1,773 | 30.7\% |
| Kennett Square Borough | 4,177 | 4,405 | 4,632 | 4,862 | 5,066 | 5,239 | 5,370 | 1,193 | 28.6\% |
| London Britain Township | 630 | 665 | 691 | 719 | 747 | 772 | 773 | 143 | 22.7\% |
| Londonderry Township | 488 | 530 | 575 | 621 | 660 | 694 | 729 | 241 | 49.4\% |
| London Grove Township | 2,535 | 2,738 | 2,972 | 3,208 | 3,400 | 3,559 | 3,755 | 1,220 | 48.1\% |
| Lower Oxford Township | 1,874 | 2,096 | 2,397 | 2,698 | 2,918 | 3,098 | 3,418 | 1,544 | 82.4\% |
| Malvern Borough | 2,359 | 2,500 | 2,646 | 2,794 | 2,921 | 3,027 | 3,121 | 762 | 32.3\% |
| Modena Borough | 124 | 147 | 178 | 207 | 230 | 248 | 279 | 155 | 125.0\% |
| New Garden Township | 6,534 | 6,884 | 7,277 | 7,673 | 7,999 | 8,268 | 8,578 | 2.044 | 31.3\% |
| Newlin Township | 271 | 293 | 315 | 336 | 357 | 375 | 387 | 116 | 42.8\% |
| New London Township | 1,041 | 1,098 | 1,155 | 1,213 | 1,263 | 1,306 | 1,385 | 344 | 33.0\% |
| North Coventry Township | 3,730 | 3,896 | 4,037 | 4,182 | 4,323 | 4,444 | 4,483 | 753 | 20.2\% |
| Oxford Borough | 2.156 | 2,319 | 2,504 | 2,691 | 2,843 | 2,968 | 3,118 | 962 | 44.6\% |
| Parkesburg Borough | 671 | 734 | 811 | 888 | 948 | 997 | 1,065 | 394 | 58.7\% |

County / Municipality

| $\begin{gathered} 2015 \\ \text { Employment } \end{gathered}$ Estimate | 2020 <br> Employment Forecast | $2025$ <br> Employment Forecast | 2030 Employment Forecast | 2035 <br> Employment Forecast | 2040 <br> Employment Forecast | 2045 <br> Employment Forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| Absolute <br> Change, | Percentage <br> Change |
| :---: | :---: |
| 2015-2045 | 2015-2045 |

Penn Township
Pennsbury Township
Phoenixville Borough
Pocopson Township
Sadsbury Township

South Coatesville Borough
South Coventry Township
Spring City Borough

| 3,286 | 3,490 | 3,649 |
| ---: | ---: | ---: |
| 1,514 | 1,568 | 1,624 |
| 8,119 | 8,823 | 9,378 |
| 1,123 | 1,165 | 1,208 |
| 1,830 | 1,969 | 2,083 |
|  |  |  |
| 4,840 | 4,977 | 5,124 |
| 1,629 | 1,759 | 1,862 |
| 1,392 | 1,528 | 1,633 |
| 1,100 | 1,173 | 1,235 |
| 1,470 | 1,557 | 1,631 |
|  |  |  |
| 58,540 | 59,802 | 61,270 |
| 428 | 465 | 494 |
| 4,677 | 4,910 | 5,116 |
| 17,312 | 18,619 | 19,674 |
| 2,440 | 2,633 | 2,787 |
|  |  |  |
| 1,074 | 1,168 | 1,242 |
| 674 | 701 | 729 |
| 2,269 | 2,349 | 2,429 |
| 2,643 | 2,955 | 3,192 |
| 1,590 | 1,657 | 1,721 |
|  |  |  |
| 11,979 | 12,181 | 12,448 |
| 1,043 | 1,082 | 1,122 |
| 26,334 | 27,385 | 28,369 |
| 763 | 808 | 848 |
| 371 | 388 | 409 |
|  |  |  |
| 732 | 775 | 814 |
| 2,060 | 2,238 | 2,378 |
| 1,097 | 1,165 | 1,225 |
| 2,537 | 2,774 | 2,959 |
| 1,623 | 1,695 | 1,759 |
|  |  |  |
| 25,883 | 27,093 | 28,175 |
| 4,693 | 4,910 | 5,107 |
| 8,275 | 8,436 | 8,616 |
|  |  |  |


| 3,781 | 3,961 | 1,045 | 35.8\% |
| :---: | :---: | :---: | :---: |
| 1,671 | 1,680 | 285 | 20.4\% |
| 9,835 | 10,456 | 3,621 | 53.0\% |
| 1,244 | 1,252 | 222 | 21.6\% |
| 2,176 | 2,288 | 717 | 45.6\% |
| 5,197 | 5,247 | 717 | 15.8\% |
| 1,949 | 2,055 | 665 | 47.8\% |
| 1,721 | 1,844 | 698 | 60.9\% |
| 1,287 | 1,339 | 380 | 39.6\% |
| 1,693 | 1,749 | 447 | 34.3\% |
| 62,518 | 62,120 | 6,625 | 11.9\% |
| 519 | 547 | 186 | 51.5\% |
| 5,288 | 5,421 | 1,205 | 28.6\% |
| 20,545 | 21,626 | 6,737 | 45.2\% |
| 2,915 | 3,074 | 989 | 47.4\% |
| 1,304 | 1,383 | 480 | 53.2\% |
| 753 | 754 | 140 | 22.8\% |
| 2,497 | 2,514 | 419 | 20.0\% |
| 3,386 | 3,694 | 1,606 | 76.9\% |
| 1,775 | 1,799 | 349 | 24.1\% |
| 12,678 | 12,510 | 1,070 | 9.4\% |
| 1,155 | 1,159 | 201 | 21.0\% |
| 29,189 | 29,633 | 5,459 | 22.6\% |
| 881 | 907 | 233 | 34.6\% |
| 424 | 426 | 96 | 29.1\% |
| 845 | 870 | 223 | 34.5\% |
| 2,493 | 2,647 | 911 | 52.5\% |
| 1,274 | 1,320 | 356 | 36.9\% |
| 3,112 | 3,327 | 1,221 | 58.0\% |
| 1,816 | 1,846 | 370 | 25.1\% |
| 29,076 | 29,735 | 6,259 | 26.7\% |
| 5,271 | 5,383 | 1,126 | 26.5\% |
| 8.769 | 8,741 | 845 | 10.7\% |

[^10]| County / Municipality | $2015$ <br> Employment Estimate | $2020$ <br> Employment Forecast | 2025 <br> Employment Forecast | 2030 <br> Employment <br> Forecast | 2035 <br> Employment <br> Forecast | $2040$ <br> Employment Forecast | $2045$ <br> Employment Forecast | Absolute Change, 2015-2045 | $\begin{aligned} & \text { Percentage } \\ & \text { Change } \\ & \text { 2015-2045 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Delaware County | 268,054 | 270,167 | 272,269 | 274,401 | 276,248 | 277,763 | 279,050 | 10,996 | 4.1\% |
| Aldan Borough | 957 | 963 | 966 | 969 | 973 | 978 | 978 | 21 | 2.2\% |
| Aston Township | 6,558 | 6,615 | 6,678 | 6,742 | 6,793 | 6,832 | 6,876 | 318 | 4.8\% |
| Bethel Township | 2,297 | 2,331 | 2,388 | 2,445 | 2,478 | 2,497 | 2,548 | 251 | 10.9\% |
| Brookhaven Borough | 2,702 | 2,722 | 2,739 | 2,756 | 2,773 | 2,787 | 2,796 | 94 | 3.5\% |
| Chadds Ford Twp. | 4,153 | 4,232 | 4,374 | 4,516 | 4.593 | 4,634 | 4,768 | 615 | 14.8\% |
| Chester City | 11,939 | 12,014 | 12,062 | 12,112 | 12,174 | 12,234 | 12,244 | 305 | 2.6\% |
| Chester Township | 942 | 956 | 980 | 1,004 | 1,017 | 1,025 | 1,047 | 105 | 11.1\% |
| Chester Heights Borough | 2,926 | 2,945 | 2,958 | 2,971 | 2,987 | 3,002 | 3,005 | 79 | 2.7\% |
| Clifton Heights Borough | 2,142 | 2,153 | 2,155 | 2,157 | 2,165 | 2,175 | 2,169 | 27 | 1.3\% |
| Collingdale Borough | 2,108 | 2,125 | 2,143 | 2,161 | 2,176 | 2,188 | 2,199 | 91 | 4.3\% |
| Colwy Borough | 417 | 421 | 425 | 430 | 433 | 435 | 439 | 22 | 5.3\% |
| Concord Township | 11,491 | 11,733 | 12,179 | 12,629 | 12,864 | 12,988 | 13.416 | 1,925 | 16.8\% |
| Darby Borough | 3,955 | 3,982 | 4,003 | 4,025 | 4,047 | 4,068 | 4,077 | 122 | 3.1\% |
| Darby Township | 2,593 | 2,602 | 2,595 | 2,588 | 2,594 | 2,604 | 2,588 | -5 | -0.2\% |
| East Lansdowne Borough | 658 | 661 | 661 | 661 | 664 | 667 | 665 | 7 | 1.1\% |
| Eddystone Borough | 2,429 | 2,439 | 2.436 | 2,433 | 2,440 | 2,450 | 2,439 | 10 | 0.4\% |
| Edgmont Township | 2,247 | 2,307 | 2,424 | 2,542 | 2,601 | 2,630 | 2,745 | 498 | 22.2\% |
| Folcroft Borough | 3,501 | 3,507 | 3.484 | 3,460 | 3,462 | 3,474 | 3,437 | -64 | -1.8\% |
| Glenolden Borough | 2,366 | 2,376 | 2,376 | 2,375 | 2,383 | 2,394 | 2,385 | 19 | 0.8\% |
| Haverford Township | 16,973 | 17,066 | 17.103 | 17,142 | 17,217 | 17,298 | 17,279 | 306 | 1.8\% |
| Lansdowne Borough | 2.650 | 2.659 | 2,652 | 2,646 | 2,652 | 2,662 | 2,646 | -4 | -0.2\% |
| Lower Chichester Township | 1,374 | 1,380 | 1,381 | 1,381 | 1,386 | 1,392 | 1,387 | 13 | 0.9\% |
| Marcus Hook Borough | 3,014 | 3.037 | 3,058 | 3,079 | 3,099 | 3,115 | 3,127 | 113 | 3.7\% |
| Marple Township | 14,026 | 14,082 | 14,063 | 14,045 | 14,085 | 14,143 | 14,075 | 49 | 0.3\% |
| Media Borough | 11,882 | 11,974 | 12,064 | 12,156 | 12,236 | 12,303 | 12,357 | 475 | 4.0\% |
| Middletown Township | 14,076 | 14,220 | 14,407 | 14,597 | 14,727 | 14,820 | 14,968 | 892 | 6.3\% |
| Millbourne Borough | 370 | 375 | 382 | 389 | 393 | 396 | 402 | 32 | 8.6\% |
| Morton Borough | 1,290 | 1,297 | 1,300 | 1,303 | 1,309 | 1,315 | 1,314 | 24 | 1.9\% |
| Nether Providence Township | 4,626 | 4,656 | 4.677 | 4.698 | 4.723 | 4,747 | 4,753 | 127 | 2.7\% |
| Newtown Township | 12,615 | 12,710 | 12,798 | 12,888 | 12,971 | 13,040 | 13,090 | 475 | 3.8\% |


| County / Municipality | 2015 <br> Employment <br> Estimate | $2020$ <br> Employment <br> Forecast | 2025 <br> Employment <br> Forecast | 2030 <br> Employment <br> Forecast | 2035 <br> Employment <br> Forecast | $2040$ <br> Employment <br> Forecast | 2045 <br> Employment <br> Forecast | $\begin{gathered} \text { Absolute } \\ \text { Change, } \\ \text { 2015-2045 } \end{gathered}$ | $\begin{aligned} & \text { Percentage } \\ & \text { Change } \\ & \text { 2015-2045 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Norwood Borough | 1,140 | 1,145 | 1,146 | 1,146 | 1,151 | 1,156 | 1,152 | 12 | 1.1\% |
| Parkside Borough | 328 | 330 | 332 | 334 | 336 | 337 | 338 | 10 | 3.0\% |
| Prospect Park Borough | 1,726 | 1,736 | 1,742 | 1,747 | 1,756 | 1,764 | 1,764 | 38 | 2.2\% |
| Radnor Township | 25,694 | 25,861 | 25,978 | 26,099 | 26,239 | 26,371 | 26,407 | 713 | 2.8\% |
| Ridley Township | 2,809 | 2,814 | 2,795 | 2,776 | 2,777 | 2,786 | 2,757 | -52 | -1.9\% |
| Ridley Park Borough | 9,411 | 9,463 | 9.483 | 9,505 | 9,546 | 9,591 | 9,580 | 169 | 1.8\% |
| Rose Valley Borough | 297 | 302 | 310 | 318 | 323 | 326 | 333 | 36 | 12.1\% |
| Rutledge Borough | 131 | 132 | 132 | 132 | 133 | 133 | 133 | 2 | 1.5\% |
| Sharon Hill Borough | 2,985 | 3,003 | 3,014 | 3,026 | 3,041 | 3,056 | 3,058 | 73 | 2.4\% |
| Springfield Township | 14,177 | 14,292 | 14,411 | 14,532 | 14,633 | 14,715 | 14,791 | 614 | 4.3\% |
| Swarthmore Borough | 2,660 | 2,677 | 2,688 | 2,700 | 2,714 | 2,727 | 2,730 | 70 | 2.6\% |
| Thornbury Towns ip | 2,366 | 2,418 | 2,514 | 2,610 | 2,661 | 2,687 | 2,780 | 414 | 17.5\% |
| Tinicum Township | 12,489 | 12,531 | 12,495 | 12,461 | 12,488 | 12,537 | 12,457 | -32 | -0.3\% |
| Trainer Borough | 1,799 | 1,799 | 1,779 | 1,760 | 1,757 | 1,762 | 1,735 | -64 | -3.6\% |
| Upland Borough | 1,222 | 1,227 | 1,228 | 1,228 | 1,232 | 1,237 | 1,233 | 11 | 0.9\% |
| Upper Chichester Township | 6,648 | 6,710 | 6,786 | 6,862 | 6,918 | 6,959 | 7,016 | 368 | 5.5\% |
| Upper Darby Township | 25,058 | 25,282 | 25,543 | 25,806 | 26,007 | 26,159 | 26,346 | 1,288 | 5.1\% |
| Upper Providence Township | 5,055 | 5,114 | 5,198 | 5,283 | 5,338 | 5,373 | 5,445 | 390 | 7.7\% |
| Yeadon Borough | 2,782 | 2,791 | 2,784 | 2,776 | 2,783 | 2,794 | 2,776 | -6 | -0.2\% |
| Montgomery County | 582,443 | 598,434 | 614,469 | 629,563 | 642,996 | 654,966 | 664,385 | 81,942 | 14.1\% |
| Abington Township | 30,656 | 31,098 | 31,327 | 31,512 | 31,899 | 32,371 | 32,156 | 1,500 | 4.9\% |
| Ambler Borough | 3,185 | 3,248 | 3,322 | 3,392 | 3,450 | 3,501 | 3,537 | 352 | 11.1\% |
| Bridgeport Borough | 2,180 | 2,248 | 2,298 | 2,345 | 2,399 | 2,455 | 2,480 | 300 | 13.8\% |
| Bryn Athyn Borough | 1,427 | 1,440 | 1,452 | 1,463 | 1,474 | 1,484 | 1,477 | 50 | 3.5\% |
| Cheltenham Township | 18,189 | 18,517 | 18,725 | 18,906 | 19.201 | 19,546 | 19,489 | 1,300 | 7.1\% |
| Collegeville Borough | 2,626 | 2,668 | 2,705 | 2,738 | 2,775 | 2,814 | 2,815 | 189 | 7.2\% |
| Conshohocken Borough | 9,368 | 10,531 | 11,292 | 12,036 | 12,854 | 13,522 | 14,368 | 5,000 | 53.4\% |
| Douglass Township | 3,661 | 3,820 | 4,038 | 4,249 | 4,380 | 4,431 | 4,661 | 1,000 | 27.3\% |
| East Greenville Borough | 651 | 663 | 675 | 687 | 697 | 707 | 711 | 60 | 9.2\% |
| East Norriton Township | 10,682 | 10,999 | 11,317 | 11,617 | 11,813 | 11,880 | 12,182 | 1.500 | 14.0\% |
| Franconia Township | 7.630 | 7,696 | 8,004 | 8,297 | 8,439 | 8,497 | 8,745 | 1,115 | 14.6\% |
| Green Lane Borough | 183 | 186 | 187 | 189 | 191 | 193 | 193 | 10 | 5.5\% |


| County / Municipality | 2015 <br> Employment Estimate | $2020$ <br> Employment Forecast | $2025$ <br> Employment Forecast | $2030$ <br> Employment Forecast | 2035 <br> Employment Forecast | $2040$ <br> Employment <br> Forecast | $\begin{aligned} & 2045 \\ & \text { Employment } \\ & \text { Forecast } \end{aligned}$ | Absolute Change, 2015-2045 | $\begin{aligned} & \text { Percentage } \\ & \text { Change } \\ & 2015-2045 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Hatboro Borough | 3,893 | 3,978 | 4,018 | 4,055 | 4,125 | 4,204 | 4,193 | 300 | 7.7\% |
| Hatfield Borough | 1,150 | 1,172 | 1,190 | 1,208 | 1,227 | 1,248 | 1,250 | 100 | 8.7\% |
| Hatfield Township | 17,580 | 18,120 | 18,629 | 19,110 | 19,533 | 19,857 | 20,218 | 2,638 | 15.0\% |
| Horsham Township | 30,408 | 31,549 | 33,538 | 35,468 | 36,584 | 37,907 | 39,068 | 8,660 | 28.5\% |
| Jenkintown Borough | 4,597 | 4,677 | 4,722 | 4,761 | 4,833 | 4,918 | 4,897 | 300 | 6.5\% |
| Lansdale Borough | 7,772 | 7,952 | 8,045 | 8,126 | 8,254 | 8,372 | 8,384 | 612 | 7.9\% |
| Limerick Township | 11,533 | 11,874 | 12,362 | 12,826 | 13,324 | 13,799 | 14,151 | 2,618 | 22.7\% |
| Lower Frederick Township | 1,110 | 1,146 | 1,178 | 1,208 | 1,260 | 1,320 | 1,334 | 224 | 20.2\% |
| Lower Gwynedd Township | 7,006 | 7,282 | 7,770 | 8,244 | 8,514 | 8,687 | 9,125 | 2,119 | 30.2\% |
| Lower Merion Township | 55,354 | 56,522 | 57,038 | 57,471 | 58,209 | 58,915 | 58,854 | 3,500 | 6.3\% |
| Lower Moreland Township | 8,085 | 8,225 | 8,331 | 8,424 | 8,551 | 8,692 | 8,685 | 600 | 7.4\% |
| Lower Pottsgrove Township | 4,670 | 4,768 | 4.943 | 5,109 | 5,239 | 5,346 | 5,470 | 800 | 17.1\% |
| Lower Providence Township | 12,994 | 13,230 | 13,581 | 13,910 | 14,129 | 14,290 | 14,494 | 1,500 | 11.5\% |
| Lower Salford Township | 9,663 | 9,864 | 10,234 | 10,586 | 10,776 | 10,886 | 11,163 | 1,500 | 15.5\% |
| Marlborough Township | 978 | 991 | 1,010 | 1,027 | 1,051 | 1,071 | 1,078 | 100 | 10.2\% |
| Montgomery Township | 16,097 | 16,473 | 16,923 | 17,343 | 17,580 | 17,640 | 18,012 | 1,915 | 11.9\% |
| Narberth Borough | 2,039 | 2,076 | 2,101 | 2,122 | 2,155 | 2,193 | 2,189 | 150 | 7.4\% |
| New Hanover Township | 2,020 | 2,102 | 2,198 | 2,290 | 2,370 | 2,435 | 2,515 | 495 | 24.5\% |
| Norristown Borough | 14,095 | 14,558 | 14,873 | 15,166 | 15,560 | 15,972 | 16,095 | 2,000 | 14.2\% |
| North Wales Borough | 1,419 | 1,443 | 1,460 | 1,476 | 1,498 | 1,522 | 1,519 | 100 | 7.0\% |
| Pennsburg Borough | 1,519 | 1,552 | 1,573 | 1,592 | 1,617 | 1,641 | 1,645 | 126 | 8.3\% |
| Perkiomen Township | 2,416 | 2,469 | 2,537 | 2,602 | 2,651 | 2,693 | 2,733 | 317 | 13.1\% |
| Plymouth Township | 23,839 | 24,550 | 25,500 | 26,410 | 27,090 | 27,652 | 28,339 | 4,500 | 18.9\% |
| Pottstown Borough | 10,757 | 11,090 | 11,342 | 11,578 | 11,857 | 12,128 | 12,257 | 1,500 | 13.9\% |
| Red Hill Borough | 631 | 642 | 654 | 666 | 676 | 685 | 689 | 58 | 9.2\% |
| Rockledge Borough | 957 | 979 | 996 | 1,011 | 1,031 | 1,054 | 1,057 | 100 | 10.4\% |
| Royersford Borough | 1,393 | 1,419 | 1,443 | 1,466 | 1,489 | 1,511 | 1,518 | 125 | 9.0\% |
| Salford Township | 526 | 544 | 564 | 583 | 605 | 627 | 641 | 115 | 21.9\% |
| Schwenksville Borough | 418 | 434 | 454 | 474 | 490 | 504 | 518 | 100 | 23.9\% |
| Skippack Township | 4,197 | 4,300 | 4,402 | 4,496 | 4,565 | 4,631 | 4,697 | 500 | 11.9\% |
| Souderton Borough | 2,788 | 2,876 | 2,972 | 3,064 | 3,147 | 3,227 | 3,288 | 500 | 17.9\% |
| Springfield Township | 7,874 | 8,000 | 8,084 | 8,158 | 8,271 | 8,399 | 8.374 | 500 | 6.4\% |
| Telford Borough (part) | 643 | 659 | 684 | 707 | 722 | 734 | 751 | 108 | 16.8\% |


| County / Municipality | 2015 <br> Employment Estimate | 2020 <br> Employment Forecast | 2025 <br> Employment <br> Forecast | 2030 <br> Employment <br> Forecast | $\begin{gathered} 2035 \\ \text { Employment } \\ \text { Forecast } \end{gathered}$ | $\begin{gathered} 2040 \\ \text { Employment } \\ \text { Forecast } \end{gathered}$ | $\begin{gathered} 2045 \\ \text { Employment } \\ \text { Forecast } \end{gathered}$ | $\begin{gathered} \text { Absolute } \\ \text { Change, } \\ 2015-2045 \end{gathered}$ | $\begin{gathered} \text { Percentage } \\ \text { Change } \\ 2015-2045 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Towamencin Township | 7,548 | 8,086 | 8,612 | 9,125 | 9,567 | 9,909 | 10,421 | 2,873 | 38.1\% |
| Trappe Borough | 2,144 | 2,190 | 2,248 | 2,303 | 2,345 | 2,381 | 2,414 | 270 | 12.6\% |
| Upper Dublin Township | 21,566 | 22,207 | 22,864 | 23,485 | 24,048 | 24,546 | 24,966 | 3,400 | 15.8\% |
| Upper Frederick Township | 871 | 899 | 930 | 960 | 998 | 1,037 | 1,056 | 185 | 21.2\% |
| Upper Gwynedd Township | 25,099 | 25,428 | 25,751 | 26,036 | 26,324 | 26,607 | 26,599 | 1,500 | 6.0\% |
| Upper Hanover Township | 4,221 | 4,395 | 4,541 | 4,680 | 4,831 | 4,957 | 5,078 | 857 | 20.3\% |
| Upper Merion Township | 57,038 | 59,232 | 60,940 | 62,559 | 64,072 | 65,430 | 66,508 | 9,470 | 16.6\% |
| Upper Moreland Township | 18,160 | 18,395 | 18,536 | 18,650 | 18,853 | 19,092 | 18,977 | 817 | 4.5\% |
| Upper Pottsgrove Township | 1,161 | 1,186 | 1,227 | 1,264 | 1,301 | 1,335 | 1,361 | 200 | 17.2\% |
| Upper Providence Township | 22,276 | 23,028 | 24,014 | 24,960 | 25,575 | 25,947 | 26,796 | 4.520 | 20.3\% |
| Upper Salford Township | 1,273 | 1,303 | 1,338 | 1,371 | 1,407 | 1,442 | 1,462 | 189 | 14.8\% |
| West Conshohocken Borough | 5,836 | 5,978 | 6,180 | 6,371 | 6,506 | 6,612 | 6,748 | 912 | 15.6\% |
| West Norriton Township | 9,363 | 9,557 | 9,802 | 10,031 | 10,212 | 10,367 | 10,499 | 1,136 | 12.1\% |
| West Pottsgrove Township | 1,476 | 1,530 | 1,622 | 1,711 | 1,764 | 1,798 | 1,879 | 403 | 27.3\% |
| Whitemarsh Township | 20,727 | 21,090 | 21,343 | 21,565 | 21,894 | 22,235 | 22,227 | 1,500 | 7.2\% |
| Whitpain Township | 19,871 | 20,231 | 20,641 | 21,020 | 21,350 | 21,653 | 21,819 | 1,948 | 9.8\% |
| Worcester Township | 2,954 | 3,069 | 3,189 | 3,304 | 3,394 | 3,457 | 3,560 | 606 | 20.5\% |
| Philadelphia County | 772,847 | 786,308 | 797,156 | 810,574 | 822,002 | 829,937 | 836,825 | 63,978 | 8.3\% |
| Central | 277,884 | 280,877 | 283,540 | 287,458 | 289,839 | 291,941 | 294,586 | 16,702 | 6.0\% |
| South | 32,348 | 32,823 | 33,052 | 33,584 | 33,897 | 34,118 | 34,233 | 1,885 | 5.8\% |
| Lower South | 19.366 | 22,053 | 25,327 | 28,043 | 30,830 | 33,279 | 35,111 | 15,745 | 81.3\% |
| Lower Southwest | 21,287 | 21,570 | 22,013 | 22,546 | 22,943 | 23,231 | 23,518 | 2,231 | 10.5\% |
| University/Southwest | 81,863 | 84,881 | 86,678 | 89.222 | 91,692 | 92,487 | 94,866 | 13,003 | 15.9\% |
| West | 14,073 | 14,203 | 14,299 | 14,439 | 14,598 | 14,699 | 14,774 | 701 | 5.0\% |
| West Park | 17,141 | 17,404 | 17,509 | 17,692 | 17,785 | 17,928 | 17,987 | 846 | 4.9\% |
| Lower North | 27,134 | 27,582 | 28,096 | 28,441 | 28,963 | 29,335 | 29,204 | 2,070 | 7.6\% |
| River Wards | 23,154 | 23,578 | 23,698 | 23,934 | 24,224 | 24,485 | 24,249 | 1,095 | 4.7\% |
| North | 41,243 | 41,508 | 41,777 | 42,342 | 42,647 | 42,878 | 42,941 | 1.698 | 4.1\% |
| Lower Northwest | 18,212 | 18,475 | 18,586 | 18,710 | 18,889 | 19,048 | 19,008 | 796 | 4.4\% |
| Upper Northwest | 25,673 | 25,928 | 26,010 | 26,217 | 26,435 | 26,540 | 26,478 | 805 | 3.1\% |
| Upper North | 33,741 | 34,068 | 34,214 | 34,353 | 34,589 | 34,656 | 34,655 | 914 | 2.7\% |
| Lower Northeast | 27,338 | 27,591 | 27,740 | 27,958 | 28,086 | 28,125 | 28,124 | 786 | 2.9\% |


| County / Municipality | $\begin{gathered} \quad 2015 \\ \text { Employment } \\ \text { Estimate } \end{gathered}$ | 2020 <br> Employment <br> Forecast | 2025 <br> Employment <br> Forecast | 2030 <br> Employment <br> Forecast | $\begin{gathered} 2035 \\ \text { Employment } \\ \text { Forecast } \end{gathered}$ | $\begin{gathered} 2040 \\ \text { Employment } \\ \text { Forecast } \end{gathered}$ | $\begin{aligned} & \quad 2045 \\ & \text { Employment } \\ & \text { Forecast } \end{aligned}$ | $\begin{gathered} \text { Absolute } \\ \text { Change, } \\ \text { 2015-2045 } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Percentage } \\ & \text { Change } \\ & \text { 2015-2045 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Central Northeast | 22,546 | 22,843 | 23,015 | 23,244 | 23,395 | 23,498 | 23,473 | 927 | 4.1\% |
| North Delaware | 23,938 | 24,269 | 24,330 | 24,557 | 24,692 | 24,819 | 24,807 | 869 | 3.6\% |
| Lower Far Northeast | 31,433 | 31,835 | 32,080 | 32,378 | 32,667 | 32,893 | 32,853 | 1,420 | 4.5\% |
| Upper Far Northeast | 34,473 | 34,820 | 35,192 | 35,456 | 35,831 | 35,977 | 35,958 | 1,485 | 4.3\% |
| Burlington County | 241,298 | 246,351 | 251,368 | 255,562 | 258,363 | 261,195 | 263,622 | 22,324 | 9.3\% |
| Bass River Township | 1,556 | 1,572 | 1,566 | 1,556 | 1,558 | 1,571 | 1,544 | -12 | -0.8\% |
| Beverly City | 400 | 417 | 446 | 472 | 485 | 493 | 519 | 119 | 29.8\% |
| Bordentown City | 1,437 | 1,452 | 1,447 | 1,439 | 1,441 | 1,451 | 1,428 | -9 | -0.6\% |
| Bordentown Township | 5,424 | 5,530 | 5,624 | 5,703 | 5,760 | 5,824 | 5.858 | 434 | 8.0\% |
| Burlington City | 5,162 | 5,229 | 5,237 | 5,231 | 5,251 | 5,298 | 5,242 | 80 | 1.5\% |
| Burlington Township | 17,266 | 17,584 | 17,772 | 17,879 | 17,949 | 18,054 | 18,013 | 747 | 4.3\% |
| Chesterfield Township | 1,770 | 1,800 | 1,819 | 1,833 | 1,846 | 1,865 | 1.863 | 93 | 5.3\% |
| Cinnaminson Township | 9,862 | 9,981 | 9,978 | 9,949 | 9,979 | 10,064 | 9,938 | 76 | 0.8\% |
| Delanco Township | 1,193 | 1,234 | 1,296 | 1,353 | 1,383 | 1,403 | 1,455 | 262 | 22.0\% |
| Delran Township | 7,181 | 7,263 | 7,249 | 7,217 | 7,234 | 7.295 | 7,190 | 9 | 0.1\% |
| Eastampton Township | 949 | 980 | 1,027 | 1,070 | 1,092 | 1,109 | 1,147 | 198 | 20.9\% |
| Edgewater Park Township | 2,738 | 2,795 | 2,849 | 2,896 | 2,928 | 2,961 | 2,985 | 247 | 9.0\% |
| Evesham Township | 27,494 | 27,914 | 28,117 | 28,240 | 28,412 | 28,688 | 28,559 | 1,065 | 3.9\% |
| Fieldsboro Borough | 87 | 88 | 89 | 91 | 91 | 92 | 92 | 5 | 5.7\% |
| Florence Township | 3,424 | 3,650 | 3,889 | 4,017 | 4,112 | 4,190 | 4,297 | 873 | 25.5\% |
| Hainesport Township | 3,128 | 3,287 | 3,567 | 3,834 | 3,962 | 4,037 | 4,299 | 1,171 | 37.4\% |
| Lumberton Township | 6,605 | 6,926 | 7,488 | 8,022 | 8,279 | 8,433 | 8,954 | 2,349 | 35.6\% |
| Mansfield Township | 2,794 | 2,935 | 3,186 | 3,422 | 3,537 | 3,604 | 3,838 | 1,044 | 37.4\% |
| Maple Shade Township | 6,792 | 6,875 | 6,877 | 6,860 | 6,881 | 6,942 | 6,858 | 66 | 1.0\% |
| Medford Lakes Borough | 800 | 808 | 805 | 800 | 800 | 807 | 793 | -7 | -0.9\% |
| Medford Township | 11.762 | 11,938 | 12,189 | 12,416 | 12.559 | 12,653 | 12,855 | 1,093 | 9.3\% |
| Moorestown Township | 30,721 | 31,403 | 32,129 | 32,756 | 33,157 | 33,552 | 33,945 | 3,224 | 10.5\% |
| Mount Holly Township | 7,793 | 7,890 | 7,894 | 7,877 | 7,904 | 7,972 | 7,879 | 86 | 1.1\% |
| Mount Laurel Township | 37,270 | 38,050 | 38,815 | 39,464 | 39,903 | 40,362 | 40,714 | 3,444 | 9.2\% |
| New Hanover Township | 4,627 | 4,707 | 4,791 | 4,874 | 4,957 | 5,040 | 5,127 | 500 | 10.8\% |
| North Hanover Township | 1,451 | 1,455 | 1,437 | 1,429 | 1,422 | 1,416 | 1,401 | -50 | -3.4\% |
| Palmyra Borough | 2,008 | 2,021 | 1,994 | 1,963 | 1,957 | 1,971 | 1,916 | -92 | -4.6\% |


| County / Municipality | $2015$ <br> Employment <br> Estimate | 2020 <br> Employment <br> Forecast | 2025 <br> Employment <br> Forecast | $2030$ <br> Employment Forecast | 2035 Employment Forecast | 2040 <br> Employment <br> Forecast | 2045 <br> Employment Forecast | Absolute Change, 2015-2045 | $\begin{aligned} & \text { Percentage } \\ & \text { Change } \\ & \text { 2015-2045 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pemberton Borough | 541 | 547 | 544 | 541 | 541 | 546 | 537 | -4 | -0.7\% |
| Pemberton Township | 7,035 | 7,204 | 7,420 | 7,616 | 7.725 | 7,816 | 7,970 | 935 | 13.3\% |
| Riverside Township | 1,726 | 1,759 | 1,787 | 1,811 | 1,827 | 1,847 | 1,856 | 130 | 7.5\% |
| Riverton Borough | 836 | 844 | 839 | 832 | 832 | 840 | 823 | -13 | -1.6\% |
| Shamong Township | 1,695 | 1,713 | 1,705 | 1,693 | 1,696 | 1,709 | 1,680 | -15 | -0.9\% |
| Southampton Township | 3,705 | 3,744 | 3,729 | 3,704 | 3,709 | 3,739 | 3,677 | -28 | -0.8\% |
| Springfield Township | 1,513 | 1,543 | 1,593 | 1,640 | 1,666 | 1,681 | 1,726 | 213 | 14.1\% |
| Tabernacle Township | 2,042 | 2,063 | 2,054 | 2,041 | 2,044 | 2,061 | 2,026 | -16 | -0.8\% |
| Washington Township | 245 | 247 | 247 | 245 | 246 | 247 | 243 | -2 | -0.8\% |
| Westampton Township | 7,379 | 7.776 | 8,490 | 9,169 | 9,495 | 9,682 | 10,357 | 2,978 | 40.4\% |
| Willingboro Township | 8,184 | 8,388 | 8,632 | 8,850 | 8,979 | 9,093 | 9,253 | 1,069 | 13.1\% |
| Woodland Township | 1,893 | 1,911 | 1,899 | 1,882 | 1,883 | 1,897 | 1,860 | -33 | -1.7\% |
| Wrightstown Borough | 2,810 | 2,828 | 2,852 | 2,875 | 2,881 | 2,890 | 2,905 | 95 | 3.4\% |
| Camden County | 263,582 | 265,169 | 266,753 | 268,359 | 269,750 | 270,892 | 271,869 | 8,287 | 3.1\% |
| Audubon Borough | 2,882 | 2,878 | 2,858 | 2,840 | 2,834 | 2,839 | 2,809 | -73 | -2.5\% |
| Audubon Park Borough | 122 | 122 | 121 | 120 | 120 | 120 | 119 | -3 | -2.5\% |
| Barrington Borough | 2,919 | 2,916 | 2,900 | 2,885 | 2,881 | 2,886 | 2,860 | -59 | -2.0\% |
| Bellmawr Borough | 4,855 | 4,861 | 4,856 | 4,853 | 4,855 | 4,867 | 4,848 | -7 | -0.1\% |
| Berlin Borough | 4,889 | 4,908 | 4,936 | 4,965 | 4,981 | 4,998 | 5,012 | 123 | 2.5\% |
| Berlin Township | 6,474 | 6,492 | 6,514 | 6,537 | 6,551 | 6,572 | 6,574 | 100 | 1.5\% |
| Brooklawn Borough | 979 | 980 | 979 | 978 | 978 | 981 | 976 | -3 | -0.3\% |
| Camden City | 41,786 | 42,644 | 43,370 | 44,057 | 44,850 | 45,205 | 45,992 | 4,206 | 10.1\% |
| Cherry Hill Township | 66,799 | 66,845 | 66,734 | 66,641 | 66,648 | 66,808 | 66,479 | -320 | -0.5\% |
| Chesilhurst Borough | 268 | 267 | 264 | 262 | 261 | 261 | 257 | -11 | -4.1\% |
| Clementon Borough | 1,391 | 1,391 | 1,388 | 1.385 | 1,384 | 1,388 | 1,379 | -12 | -0.9\% |
| Collingswood Borough | 4,307 | 4,308 | 4,296 | 4,285 | 4,283 | 4,292 | 4,266 | -41 | -1.0\% |
| Gibbsboro Borough | 1,885 | 1,884 | 1,875 | 1,866 | 1,864 | 1,867 | 1,852 | -33 | -1.8\% |
| Gloucester City | 4,709 | 4,888 | 5,290 | 5,692 | 5,866 | 5,942 | 6,345 | 1,636 | 34.7\% |
| Gloucester Township | 19,959 | 19,964 | 19,911 | 19,863 | 19,857 | 19,901 | 19,782 | -177 | -0.9\% |
| Haddon Township | 4,577 | 4.590 | 4,606 | 4,624 | 4,634 | 4,649 | 4,651 | 74 | 1.6\% |
| Haddonfield Borough | 6,525 | 6,526 | 6,508 | 6,491 | 6,488 | 6,503 | 6,463 | -62 | -1.0\% |
| Haddon Heights Borough | 3,220 | 3,227 | 3,234 | 3,242 | 3,248 | 3,257 | 3,254 | 34 | 1.1\% |


| County / Municipality | $2015$ <br> Employment Estimate | $2020$ <br> Employment Forecast | $\qquad$ | 2030 Employment Forecast | 2035 <br> Employment <br> Forecast | 2040 <br> Employment <br> Forecast | 2045 <br> Employment <br> Forecast | $\begin{gathered} \text { Absolute } \\ \text { Change, } \\ \text { 2015-2045 } \end{gathered}$ | $\begin{aligned} & \text { Percentage } \\ & \text { Change } \\ & 2015-2045 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Hi-Nella Borough | 201 | 201 | 201 | 201 | 201 | 202 | 201 | 0 | 0.0\% |
| Laurel Springs Borough | 468 | 468 | 465 | 463 | 463 | 464 | 460 | -8 | -1.7\% |
| Lawnside Borough | 1,916 | 1,911 | 1,894 | 1,877 | 1,872 | 1,874 | 1,850 | -66 | -3.4\% |
| Lindenwold Borough | 3,140 | 3,147 | 3,152 | 3,158 | 3,163 | 3,172 | 3,168 | 28 | 0.9\% |
| Magnolia Borough | 1,064 | 1,063 | 1,058 | 1,052 | 1,051 | 1,053 | 1,043 | -21 | -2.0\% |
| Merchantville Borough | 1,408 | 1,409 | 1,406 | 1,404 | 1,404 | 1,407 | 1,400 | -8 | -0.6\% |
| Mount Ephraim Borough | 1,137 | 1,137 | 1,133 | 1,129 | 1,128 | 1,131 | 1,123 | -14 | -1.2\% |
| Oaklyn Borough | 991 | 990 | 986 | 981 | 980 | 982 | 974 | -17 | -1.7\% |
| Pennsauken Township | 25,712 | 25,798 | 25,799 | 25,816 | 25,889 | 26,018 | 25,945 | 233 | 0.9\% |
| Pine Hill Borough | 1,618 | 1,625 | 1,627 | 1,629 | 1,634 | 1,643 | 1,640 | 22 | 1.4\% |
| Pine Valley Borough | 185 | 185 | 185 | 184 | 184 | 184 | 183 | -2 | -1.1\% |
| Runnemede Borough | 3,101 | 3,099 | 3,084 | 3,070 | 3,066 | 3,072 | 3,047 | -54 | -1.7\% |
| Somerdale Borough | 2,376 | 2,377 | 2,375 | 2,372 | 2,373 | 2,378 | 2,367 | -9 | -0.4\% |
| Stratford Borough | 6,353 | 6,354 | 6,335 | 6,318 | 6,315 | 6,329 | 6,289 | -64 | -1.0\% |
| Tavistock Borough | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 | 0.0\% |
| Voorhees Township | 20,328 | 20,474 | 20,749 | 21,028 | 21,161 | 21,258 | 21,479 | 1,151 | 5.7\% |
| Waterford Township | 3,606 | 3,637 | 3,698 | 3,760 | 3,789 | 3,808 | 3,860 | 254 | 7.0\% |
| Winslow Township | 10,976 | 11,147 | 11,510 | 11,875 | 12,038 | 12,124 | 12,466 | 1,490 | 13.6\% |
| Woodlynne Borough | 406 | 406 | 406 | 406 | 406 | 407 | 406 | 0 | 0.0\% |
| Gloucester County | 121,382 | 128,161 | 134,902 | 141,752 | 147,682 | 152,554 ${ }^{\circ}$ | 156,686 | 35,304 | 29.1\% |
| Clayton Borough | 2,236 | 2,380 | 2,549 | 2,718 | 2,847 | 2,947 | 3,076 | 840 | 37.6\% |
| Deptford Township | 14,845 | 15,536 | 16,047 | 16,583 | 17,165 | 17,692 | 17,824 | 2,979 | 20.1\% |
| East Greenwich Township | 2,593 | 2,718 | 2,817 | 2,920 | 3,027 | 3,121 | 3,155 | 562 | 21.7\% |
| Elk Township | 1,106 | 1,240 | 1,465 | 1,684 | 1,813 | 1,894 | 2,126 | 1,020 | 92.2\% |
| Franklin Township | 4,372 | 4,642 | 4,944 | 5,247 | 5,488 | 5,676 | 5,895 | 1,523 | 34.8\% |
| Glassboro Borough | 7,359 | 7,860 | 8,475 | 9,089 | 9,543 | 9,883 | 10,380 | 3,021 | 41.1\% |
| Greenwich Township | 2,436 | 2,516 | 2,524 | 2,539 | 2,600 | 2,670 | 2,601 | 165 | 6.8\% |
| Harrison Township | 3,492 | 3,812 | 4,291 | 4,762 | 5,063 | 5,266 | 5,724 | 2,232 | 63.9\% |
| Logan Township | 9,726 | 10,183 | 10,529 | 10,892 | 11,277 | 11,624 | 11,726 | 2,000 | 20.6\% |
| Mantua Township | 5,333 | 5.786 | 6.436 | 7,078 | 7.501 | 7.792 | 8,396 | 3,063 | 57.4\% |


| County / Municipality | 2015 <br> Employment Estimate | $2020$ <br> Employment Forecast | $2025$ <br> Employment Forecast | $2030$ <br> Employment Forecast | 2035 Employment Forecast | $\begin{aligned} & 2040 \\ & \text { Employment } \\ & \text { Forecast } \end{aligned}$ | ```2045 Employment Forecast``` | Absolute Change, 2015-2045 | $\begin{aligned} & \text { Percentage } \\ & \text { Change } \\ & \text { 2015-2045 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Monroe Township | 11,219 | 12,024 | 13,054 | 14,078 | 14,812 | 15,352 | 16,218 | 4,999 | 44.6\% |
| National Park Borough | 430 | 445 | 448 | 453 | 464 | 477 | 467 | 37 | 8.6\% |
| Newfield Borough | 441 | 456 | 457 | 460 | 471 | 484 | 472 | 31 | 7.0\% |
| Paulsboro Borough | 1,707 | 1,760 | 1,760 | 1,765 | 1,804 | 1,852 | 1,796 | 89 | 5.2\% |
| Pitman Borough | 2,481 | 2,590 | 2,659 | 2,733 | 2,823 | 2,908 | 2,911 | 430 | 17.3\% |
| South Harrison Township | 1,000 | 1,066 | 1,143 | 1,221 | 1,280 | 1,324 | 1,385 | 385 | 38.5\% |
| Swedesboro Borough | 1,618 | 1,681 | 1,708 | 1,740 | 1,790 | 1,841 | 1,822 | 204 | 12.6\% |
| Washington Township | 19,175 | 19,988 | 20,465 | 20,982 | 21,650 | 22,291 | 22,242 | 3,067 | 16.0\% |
| Wenonah Borough | 520 | 541 | 553 | 565 | 582 | 599 | 596 | 76 | 14.6\% |
| West Deptford Township | 13,690 | 14,441 | 15,169 | 15.910 | 16,564 | 17,107 | 17,534 | 3,844 | 28.1\% |
| Westville Borough | 1,784 | 1,860 | 1,904 | 1,953 | 2,015 | 2,075 | 2,070 | 286 | 16.0\% |
| Woodbury City | 9,289 | 9,538 | 9,440 | 9,372 | 9,545 | 9,783 | 9,366 | 77 | 0.8\% |
| Woodbury Heights Borough | 1,887 | 1,940 | 1,925 | 1,915 | 1,953 | 2,002 | 1,923 | 36 | 1.9\% |
| Woolwich Township | 2,643 | 3,158 | 4,140 | 5,093 | 5,605 | 5,894 | 6,981 | 4,338 | 164.1\% |
| Mercer County | 286,295 | 290,864 | 295,408 | 300,025 | 304,021 | 307,302 | 310,084 | 23,789 | 8.3\% |
| East Windsor Township | 17,414 | 17,737 | 18,170 | 18,607 | 18,858 | 19,015 | 19,359 | 1,945 | 11.2\% |
| Ewing Township | 22,150 | 22,877 | 23,322 | 23,772 | 24,047 | 24,230 | 24,680 | 2,530 | 11.4\% |
| Hamilton Township | 49,812 | 50,303 | 50,848 | 51,406 | 51,824 | 52,157 | 52,345 | 2,533 | 5.1\% |
| Hightstown Borough | 2,775 | 2,796 | 2,812 | 2,828 | 2,846 | 2,862 | 2,857 | 82 | 3.0\% |
| Hopewell Borough | 982 | 990 | 987 | 984 | 986 | 990 | 980 | -2 | -0.2\% |
| Hopewell Township | 14,696 | 14,797 | 15,282 | 15,771 | 17,012 | 18,290 | 18,408 | 3,712 | 25.3\% |
| Lawrence Township | 28,005 | 28,973 | 29,178 | 29,392 | 29,586 | 29,760 | 30,015 | 2,010 | 7.2\% |
| Pennington Borough | 2,412 | 2,449 | 2,502 | 2,555 | 2,587 | 2,608 | 2,646 | 234 | 9.7\% |
| Princeton | 26,211 | 27,014 | 27,617 | 28,227 | 28,585 | 28,815 | 29,399 | 3,188 | 12.2\% |
| Robbinsville | 6,542 | 6,815 | 7,186 | 7.558 | 7,743 | 7,836 | 8,212 | 1,670 | 25.5\% |
| Trenton City | 78,922 | 79,280 | 79,783 | 80,307 | 80,812 | 81,280 | 81,096 | 2,174 | 2.8\% |
| West Windsor Township | 36,374 | 36,833 | 37,721 | 38,618 | 39,135 | 39,459 | 40,087 | 3,713 | 10.2\% |

Source: Delaware Valley Regional Planning Commission, September 2016. Base employment data from the National Establishments Time Series (NETS) database, 2010 and 2013.

## Report Title: Analytical Data Report \# 023: County- and Municipal-Level Employment Forecasts, 2015-2045

$\begin{array}{ll}\text { Publication No.: } & \text { ADRO23 } \\ \text { Date Published: } & \text { October } 2016\end{array}$
Geographic Area Covered: DVRPC's nine-county region, including Burlington, Camden, Gloucester, and Mercer counties in New Jersey, and Bucks, Chester, Delaware, Montgomery, and Philadelphia counties in Pennsylvania.

Key Words: employment, employment forecasts, National Establishments Time Series database, NETS, Connections 2045, long-range plan

ABSTRACT: This report presents the Delaware Valley Regional Planning Commission's (DVRPC's) adopted 2045 county- and municipal-level employment forecasts and describes the method used to develop them. Population and employment forecasts are a critical component of long-range land use and transportation planning. As a part of DVRPC's long-range planning activities, the Commission is required to maintain forecasts with at least a 20-year horizon, or to the horizon year of the long-range plan.

DVRPC last adopted employment forecasts through the year 2040 in September 2012. In March 2016, DVRPC acquired a National Establishments Time Series (NETS) database that included 2013 employment data and revised 2010 data. The 2010 and 2013 employment data was reviewed and revised by DVRPC staff, utilizing resources that included CoStar, on-line business directories, company web sites, and, when appropriate, direct telephone calls. The revised data was then sent to the county planning staffs for additional revision. Additionally, during the summer of 2016, DVRPC acquired improved geocoding resources that allowed staff to further correct the spatial locations of employers.

Based on changes in the NETS employment between 2010 and 2013, and changes in employment in each county between 2010 and 2015, as reported by the U.S. Bureau of Labor Statistics, 2015 employment was estimated by county and municipality. Studies have shown that there is a direct relationship between the number of workers living in an area and the number of jobs. County-level employment was forecasted in five-year increments through 2045, by estimating a future ratio of population to employment in each county and applying it to DVRPC's adopted population forecasts. Together with the 2045 population forecasts adopted by the DVRPC Board in July 2016, these employment forecasts, adopted by the Board in October 2016, will serve as the basis for DVRPC's planning and modeling activities, and support the region's 2045 long-range plan, scheduled for adoption in July 2017.

Delaware Valley Regional Planning Commission
190 North Independence Mall West
$8^{\text {th }}$ Floor
Philadelphia, PA 19106-1520
Phone: 215-592-1800
Fax: 215-592-9125
Internet: www.dvrpc.org
$\begin{array}{ll}\text { Staff contact: } & \text { Mary E. Bell } \\ & \text { Manager, Demographic and Economic Analysis } \\ & \text { Email: mbell@dvrpc.org }\end{array}$



## NEW GARDEN TOWNSHIP

| Properties | Compare |
| :---: | :---: |



## (/signup)

Community Profile
$\boldsymbol{H} \boldsymbol{H} \boldsymbol{H} \boldsymbol{*}$ View reviews

## People

The total population of the City of New Garden Township is 12.085 . The median age is 36.99 . Learn More (http://AIRPORTS.zoomprospector.com? SST=AIRPORTS\&DID-COMMUNITIES_4253608\&TB=DEMOGRAPHICS)

## 12,085

Total Population



## Educational Attainment

The majority of the population in New Garden Township has completed at least a bachelor degree, and 48.05\% has a College Degree. Learn More (http://AIRPORTS.zoomprospector.com?SST-AIRPORTS\&DID=COMMUNITIES_4253608\&TB=DEMOGRAPHICS)
< Grade9
Grade 9-12
High School
10.23\%
5.70\%
20.70\%

Assoc Degree
Bach Degree
4.98\%
26.85\%

Some College
10.33\%
rad Degree
21.20\%

0
in the community
86
within 50 miles
offer Associate's Degree
or Certificate

> 0
> in the community
> $\mathbf{7 4}$
> within 50 miles

## offer Bachelor's Degree

## or Higher

## Labor Force

New Garden Township has a labor force of 6,450 people . Learn More (http://AIRPORTS.zoomprospector.com? SST-AIRPORTS\&DID-COMMUNITIES_4253608\&TB-LABORFORCE)

## 6,450

Labor Force

| Talent <br> Where are the top jobs by occupation? |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Executive, Managers, and Administrators | Office and Administrative support | Sales | Farming, Fishing. Forestry | Construction and Extraction |
| 17.45\% | 11.37\% | 9.71\% | 7.25\% | 7.09\% |
| 965 | 629 | 537 | 802 | 392 |

Total Establishments

## 383

Total Employees

### 5.530

## Businesses and Jobs

New Garden Township has a total of 383 businesses. In 2016, the leading industries in New Garden Township were Agriculture, Forestry, Fishing and Hunting, Construction, Wholesalers, and Retail. Learn More (http://AIRPORTS.zoomprospector.com?SST=AIRPORTS\&DID-COMMUNITIES_4253608\&TB=LABORFORCE)

Which are the top Industries by jobs?

1

Agriculture, Forestry, Fishing and Hunting

## 2,011

Jobs
46
Establishments

Construction
556
Jobs
43
Establishments

Retail
528
Jobs
48
Establishments

Wholesalers
486
Jobs
16
Establishments


| $1-4$ Employees | $54.05 \%$ |
| :--- | :---: |
| $5-9$ Employees | $15.93 \%$ |
| $10-19$ Employees | $14.10 \%$ |
| $20-49$ Employees | $7.57 \%$ |
| $50-99$ Employees | $5.22 \%$ |
| $100+$ Employees | $3.13 \%$ |

## Income and Spending

Households in New Garden Township earn a median yearly income of \$129.314. 73.99\% of the households earn more than the national average each year. Household expenditures average $\$ 106.384 .00$ per year. The majority of earnings get spent on Shelter, Transportation, Food and Beverages, Health Care, and Utilities. Learn More (http://AIRPORTS.zoomprospector.comPSST-AIRPORTS\&DID-COMMUNITIES_4253608\&TB-CONSUMERSPENDING)
\$129,314
Median Household Income Income Distribution


How do people spend most of their money?
PER HOUSEHOLD

Shelter
Transportation
Food and
Beverages
Health Care
Utilities
s22,216 $\quad \mathbf{\$ 1 8 , 6 9 5} \quad \$ 14,614 \quad \$ 7,557 \quad \mathbf{s 7 , 0 7 8}$
\$129,314
Median Household Income

## Housing

There are $\mathbf{2 2 2 . 0 0 \%}$ more households who own their homes than there are renters.
Owners vs. Renters

Owners
76.32\%


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US > Pennsylvania > Ghester County PA > Subdivisions > Townshlp

## Township Of New Garden PA Demographic Data and Boundary Map

## Discover health coverage options <br> for you and yeur fomily in one place.



## Township Of New Garden, PA

The Township Of New Garden is a County Subdivision of Chester County. The subdivision has a T1 Census Class Code which indicates that the Township Of New Garden is an active county subdivision that is not coextensive with an incorporated place.

Also See: Chester County Data | Cities in Chester County | County Subdivisions in Chester County

## Township Of New Garden Boundary Map



> Discover health coverage aptions for you and your family-in one place.

Township Of New Garden Data \& Demographics (As of July 1, 2016)

| POPULATION |  | HOUSING |  |
| :--- | ---: | :--- | ---: |
| Total Population | 12,405 | Total Housing Units | $3,986(100 \%)$ |
| Population in Households | 12,222 | Owner Occupied HU | $2,816(70.6 \%)$ |
| Population in Familes | 10,850 | Renter Occupied HU | $986(24.7 \%)$ |
| Population in Group Qits | 183 | Vacant Housing Units | $184(4.6 \%)$ |
| Population Density |  | $\$ 70$ | Median Home Value |
| Diversity Index ${ }^{2}$ | 770 | 67 | Average Home Value |

View ALL Chester County C

## Pennsylvania

- Pennsylvanla Ckvil Features
- Pennsylvania Census Data
- Pennsylvania Land for Sale
- Pennsyivania Historic Landmark
- Pennsylvania Schools


2006 Dodge Ram: 1500

## Pennsylvania Jobs

- Accounting
- Administrative \& Clerical
- Banking $\&$ Finance
- Business Opportunity
- Customer Service
- Engineering
- Executive
- Franchise
- Govemment
- Health Care
- Hospitality
- Human Resources
- Information Technology
- Part-Time
- Retail
- Sales \& Marketing
- Transporlation

| HOUSEHOLDS |  | INCOME |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Total Househoids | 3,802 | Median Household Income |  | \$123,347 |
| Average Household Size | 3.21 | Average Household Income |  | \$159,562 |
| Family Households | 3,168 | Per Capita Income |  | \$49,228 |
| Average Family Size | 3 |  |  |  |
|  | (Compound Annual Growth Rates) |  |  |  |
| GROWTH RATES |  | 2010-2014 | 2014-2019 |  |
| Population |  | 0.55\% | 0.59\% |  |
| Households |  | 0.46\% | 0.55\% |  |
| Families |  | 0.38\% | 0.49\% |  |
| Median Household Income |  |  | 1.52\% |  |
| Per Capita Income |  |  | 1.18\% |  |

1) Population Densilty = Total Population per square mile,
2) The Diversity Index is a scale of 0 to 100 that represents the likelyhood that two persons, chosen at random from the same area, belong to different race or ethnic groups. If an area's entire population belongs to one race AND one ethnic group, then the area has zero diversity. An area's diversity index increases to 100 when the population is evenly divlded into two or more race/ethnic groups.
Based on Census $\mathbf{2 0 1 0}$ counte, the Diversity index for the United Slates was $\mathbf{6 0 . 6}$ and it is expected to increase to 64.8 by July $\mathbf{1 , 2 0 1 8}$.


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Website Design Blue Tang

Pennsylvania Municipalities, Total Decennial Population, 2010 \& 2000
Prepared by The Pennsylvania State Data Center
Sounce: U.S. Census Bureau, Census $2000 \& 2010$ Redistricting Data (Public Law 94-171) Summary File
March 9, 2011

|  |  | Census: Ápriil $1, \mathbf{2 0 1 0}$ |  |  | Census: Áprii i, 20000 |  |  | Change: 2000 to 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2UTU State, County \& Munic. FIPS Code | Geographic Area | Number | Percent Share of State Total | Munic. Pop. Rank | Number | Percent Share of State Total | Munic. <br> Pop. <br> Rank | Number | Munic. Rank | Percent | Munic. Rank |
| 4200000000 | Pennsylvania | 12,702,379 | 100.0\% | - | 12,291,054 | 100.0\% | - | 421,325 | - | 3.4\% | - |
| 4200100000 | Adams County | 101,407 | 0.8\% | - | 91,292 | 0.7\% | - | 10,115 | - | 11.1\% | - |
| 4202900000 | Chester County | 498,886 | 3.9\% | - | 433,501 | 3.5\% | - | 65,385 | - | 15.1\% | - |
| \|4202953608 | New Garden township | 11,984 | 0.1\% | 200 | 9,083 | 0.1\% | 264 | 2,901 | 52 | 31.9\% | 105 |

New Garden Township and Authority's Sewage Collection and Treatment System

| Total Debt | 2,794,000 | 3,455,000 | 4,089,000 |
| :---: | :---: | :---: | :---: |
| Purchase of Capital Assets | 20,661 | 69,224 | 25,776 |
|  | 2014 | 2013 | 2012 |
| Income (Loss) Before Transfers | 769,092 | 534,764 | 4,847,031 |
| Interest paid | 123,537 | 154,117 | 179,911 |
| Depreciation | 444,868 | 437,041 | 432,819 |
| Total Source | \$1,337,497 | \$1,125,922 | \$5,459,761 |

Income tax
$0 \quad 0$
0

Principal
Interest paid

| 661,000 | 634,000 | 609,000 |
| ---: | ---: | ---: |
| 123,537 | 154,117 | 179,911 |
| $\$ 784,537$ | $\$ 788,117$ | $\$ 788,911$ |

## W/Out Trans

| Debt Service Coverage | 1.70 | 1.40 | 6.90 |
| :--- | ---: | ---: | ---: |
| Pre-Tax Interest Coverage - Including AFC(3)(x) | 7.20 | 4.50 | 27.90 |
| Post-Tax Interest Coverage - Including AFC(3)(x) | 7.20 | 4.50 | 27.90 |
| GCF / Interest Coverage(4)(x) | 10.80 | 7.30 | 30.30 |
| GCF / Tot. Debt(7)(\%) | 43.40 | 28.10 | 129.10 |
| GCF / Construction(6)(\%) | 5875.60 | 1403.90 | 20483.60 |



| Pretax $\operatorname{Interest~Coverage~}$ |  |  | Posttax Interest C |  |
| :---: | :---: | :---: | :---: | :---: |
| 2014 | 2013 | 2012 | 2014 | 2013 |
| 5.6 | 5.3 | 4.9 | 3.8 | 3.8 |
| 3.3 | 2.9 | 3.0 | 2.4 | 2.2 |
| 4.1 | 3.9 | 4.2 | 3.8 | 3.6 |
| 3.1 | 3.0 | 3.3 | 2.3 | 2.2 |
| 4.0 | 3.2 | 3.2 | 3.0 | 2.5 |
| 4.9 | 5.1 | 3.4 | 4.3 | 4.0 |
| 6.1 | 5.3 | 4.2 | 4.3 | 3.9 |
| 4.5 | 2.8 | 2.8 | 3.4 | 2.1 |
| 4.2 | 3.9 | 3.8 | 3.3 | 2.8 |
|  |  |  |  |  |
|  |  |  |  |  |
| 4.2 | 3.9 | 3.4 | 3.4 | 2.8 |
|  |  |  |  |  |


| oss Cash Flow |  |  | Total debt |  |  | CAPX |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
| 2013 | 2012 | 2014 | 2013 | 2012 | 2014 | 2013 | 2012 |  |
| 118.618 | 110.321 | 326.090 | 332.377 | 335.791 | 72.553 | 97.379 | 68.104 |  |
| $1,006.984$ | 931.465 | $5,959.336$ | $5,874.539$ | $5,595.274$ | 956.119 | 980.252 | 928.574 |  |
| 348.719 | 369.275 | $1,637.668$ | $1,591.611$ | $1,669.375$ | 328.605 | 308.171 | 347.985 |  |
| 20.071 | 21.644 | 124.831 | 117.720 | 118.835 | 23.730 | 21.188 | 20.546 |  |
| 113.336 | 134.228 | 504.955 | 480.865 | 570.725 | 132.015 | 122.988 | 127.681 |  |
| 36.081 | 22.358 | 181.049 | 179.163 | 181.439 | 45.668 | 33.303 | 24.653 |  |
| 30.222 | 28.280 | 160.949 | 163.634 | 170.547 | 22.596 | 20.080 | 21.578 |  |
| 65.662 | 64.645 | 398.149 | 357.951 | 356.290 | 101.936 | 94.325 | 105.834 |  |
| 17.255 | 16.679 | 84.885 | 84.928 | 84.975 | 14.139 | 9.852 | 11.543 |  |
|  |  |  |  |  |  |  |  |  |


| overage | GCF Interest Coverage |  |  | GCF To Debt |  |  | GCF To CAPX |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 | 2014 | 2013 | 2012 | 2014 | 2013 | 2012 | 2014 | 2013 | 2012 |
| 3.3 | 7.2 | 6.2 | 5.8 | 41.2 | 35.7 | 32.9 | 185.3 | 121.8 | 162.0 |
| 2.2 | 4.6 | 4.2 | 3.9 | 18.3 | 17.1 | 16.6 | 114.3 | 102.7 | 100.3 |
| 3.4 | 5.7 | 5.5 | 5.7 | 22.2 | 21.9 | 22.1 | 110.6 | 113.2 | 106.1 |
| 2.4 | 4.4 | 3.8 | 4.1 | 20.1 | 17.0 | 18.2 | 105.8 | 94.7 | 105.3 |
| 2.5 | 6.3 | 4.7 | 5.3 | 29.8 | 23.6 | 23.5 | 114.0 | 92.2 | 105.1 |
| 2.6 | 6.9 | 6.9 | 3.6 | 21.2 | 20.1 | 12.3 | 84.2 | 108.3 | 90.7 |
| 3.1 | 6.8 | 6.2 | 5.2 | 20.3 | 18.5 | 16.6 | 144.7 | 150.5 | 131.1 |
| 2.1 | 6.2 | 4.2 | 4.1 | 28.8 | 18.3 | 18.1 | 112.5 | 69.6 | 61.1 |
| 2.8 | 5.3 | 4.3 | 4.2 | 25.9 | 20.3 | 19.6 | 155.3 | 175.1 | 144.5 |
|  |  |  |  |  |  |  |  |  |  |
| 2.6 | 6.2 | 4.7 | 4.2 | 22.2 | 20.1 | 18.2 | 114.0 | 108.3 | 105.3 |
|  |  |  |  |  |  |  |  |  |  |


| Instruments | $\begin{gathered} 2016 \\ \text { Sep } 26 \end{gathered}$ | $\begin{gathered} 2016 \\ \text { Sep } 27 \end{gathered}$ | $\begin{gathered} 2016 \\ \operatorname{Sep} 28 \end{gathered}$ | $\begin{gathered} 2016 \\ \text { Sep } 29 \end{gathered}$ | $\begin{gathered} 2016 \\ \text { Sep } 30 \end{gathered}$ | Week Ending |  | $\begin{gathered} 2016 \\ \text { Sep } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Sep 30 | Sep 23 |  |
| Federal funds (effective) ${ }^{123}$ | 0.40 | 0.40 | 0.40 | 0.40 | 0.29 | 0.40 | 0.40 | 0.40 |
| Commercial Paper ${ }^{\text {456 }}$ Nonfinancial |  |  |  |  |  |  |  |  |
| 1-month | 0.38 | 0.42 | 0.41 | 0.36 | 0.39 | 0.39 | 0.41 | 0.40 |
| 2-month | 0.40 | 0.48 | 0.47 | 0.44 | 0.45 | 0.45 | 0.47 | 0.46 |
| 3-month | 0.56 | 0.54 | 0.53 | 0.52 | 0.52 | 0.53 | 0.53 | 0.53 |
| Financial |  |  |  |  |  |  |  |  |
| 1-month | 0.47 | п.a. | ก.a. | 0.48 | n.a. | 0.48 | 0.46 | 0.45 |
| 2-month | 0.55 | 0.56 | 0.61 | n.a. | 0.60 | 0.58 | 0.60 | 0.60 |
| 3-month | 0.63 | 0.64 | 0.82 | 0.64 | 0.71 | 0.69 | 0.78 | 0.75 |
| Eurodollar deposits (London) ${ }^{37}$ |  |  |  |  |  |  |  |  |
| 1-month | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| 3-month | 0.93 | 0.93 | 0.93 | 0.93 | 0.93 | 0.93 | 0.93 | 0.93 |
| 6-month | 1.30 | 1.30 | 1.30 | 1.30 | 1.30 | 1.30 | 1.30 | 1.30 |
| Bank prime loan ${ }^{23} 8$ | 3.50 | 3.50 | 3.50 | 3.50 | 3.50 | 3.50 | 3.50 | 3.50 |
| Discount window primary credit ${ }^{2} 9$ | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| U.S. government securities Treasury bills (secondary market) ${ }^{3} 4$ |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4-week | 0.10 | 0.16 | 0.14 | 0.11 | 0.19 | 0.14 | 0.12 | 0.18 |
| 3-month | 0.25 | 0.26 | 0.27 | 0.26 | 0.28 | 0.26 | 0.24 | 0.29 |
| 6-month | 0.42 | 0.42 | 0.44 | 0.42 | 0.44 | 0.43 | 0.44 | 0.46 |
| 1-year | 0.56 | 0.56 | 0.58 | 0.57 | 0.57 | 0.57 | 0.59 | 0.58 |
| Treasury constant maturities |  |  |  |  |  |  |  |  |
| 1-month | 0.12 | 0.16 | 0.14 | 0.12 | 0.20 | 0.15 | 0.13 | 0.19 |
| 3-month | 0.25 | 0.26 | 0.27 | 0.26 | 0.29 | 0.27 | 0.24 | 0.29 |
| 6-month | 0.42 | 0.42 | 0.44 | 0.43 | 0.45 | 0.43 | 0.44 | 0.47 |
| 1-year | 0.58 | 0.58 | 0.60 | 0.59 | 0.59 | 0.59 | 0.60 | 0.59 |
| 2-year | 0.76 | 0.75 | 0.75 | 0.73 | 0.77 | 0.75 | 0.79 | 0.77 |
| 3-year | 0.87 | 0.86 | 0.87 | 0.85 | 0.88 | 0.87 | 0.92 | 0.90 |
| 5-year | 1.13 | 1.12 | 1.13 | 1.12 | 1.14 | 1.13 | 1.19 | 1.18 |
| 7-year | 1.41 | 1.39 | 1.41 | 1.39 | 1.42 | 1.40 | 1.48 | 1.46 |
| 10-year | 1.59 | 1.56 | 1.57 | 1.56 | 1.60 | 1.58 | 1.66 | 1.63 |
| 20-year | 2.00 | 1.96 | 1.96 | 1.95 | 1.99 | 1.97 | 2.06 | 2.02 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5-year | -0.27 | -0.26 | -0.31 | -0.32 | -0.31 | -0.29 | -0.18 | -0.17 |
| 7-year | -0.14 | -0.14 | -0.17 | -0.18 | -0.17 | -0.16 | -0.05 | -0.05 |
| 10-year | 0.05 | 0.04 | 0.01 | 0.02 | 0.00 | 0.02 | 0.14 | 0.12 |
| 20-year | 0.43 | 0.42 | 0.38 | 0.43 | 0.38 | 0.41 | 0.50 | 0.47 |
| 30-year | 0.60 | 0.58 | 0.57 | 0.58 | 0.59 | 0.58 | 0.68 | 0.64 |
| Inflation-indexed long-term average ${ }^{12}$ | 0.46 | 0.44 | 0.42 | 0.43 | 0.43 | 0.44 | 0.53 | 0.50 |
| Interest rate swaps ${ }^{13}$ |  |  |  |  |  |  |  |  |
| 1-year | 0.94 | 0.94 | 0.93 | 0.94 | 0.94 | 0.94 | 0.96 | 0.95 |
| 2-year | 1.00 | 1.00 | 0.99 | 1.01 | 1.00 | 1.00 | 1.03 | 1.02 |
| 3-year | 1.06 | 1.05 | 1.04 | 1.06 | 1.05 | 1.05 | 1.10 | 1.08 |
| 4-year | 1.11 | 1.10 | 1.09 | 1.12 | 1.11 | 1.10 | 1.16 | 1.13 |
| 5-year | 1.16 | 1.15 | 1.14 | 1.17 | 1.16 | 1.16 | 1.22 | 1.19 |
| 7-year | 1.28 | 1.26 | 1.26 | 1.29 | 1.28 | 1.27 | 1.34 | 1.32 |
| 10-year | 1.44 | 1.41 | 1.41 | 1.44 | 1.44 | 1.43 | 1.50 | 1.47 |
| 30-year | 1.78 | 1.74 | 1.73 | 1.76 | 1.77 | 1.75 | 1.84 | 1.80 |
| Corporate bonds |  |  |  |  |  |  |  |  |
| Aaa ${ }^{14}$ | 3.43 | 3.39 | 3.39 | 3.37 | 3.44 | 3.40 | 3.47 | 3.41 |
| Baa | 4.29 | 4.25 | 4.26 | 4.23 | 4.29 | 4.26 | 4.35 | 4.31 |
| State \& local bonds ${ }^{15}$ |  |  |  | 3.06 |  | 3.06 | 2.98 | 2.93 |
| Conventional mortgages ${ }^{16}$ |  |  |  | 3.42 |  | 3.42 | 3.48 | 3.46 |

See overleaf for footnotes.
n.a. Not available.

## Consensus Forecasts Of U.S. Interest Rates And Key Assumptions ${ }^{\text { }}$

Interest Rates
Federal Funds Rate
Prime Rate
LIBOR. 3-mo
Commercial Paper, 1.mo
Treasury bill. 3-mo
Treasury bill. (i-mo.
Treasury bill. 1 y
Trcasury note. 2 yт
Treasury note. 5 yr
Treasury note. 10 yr
Treasury note, 30 yr
Corporatic Aas bund
Corporate Baa bond
State \& Local bonds
Home mortgage rale

Bie Assumplons
Major Currency Index Real Gidp
GDP Price Index Consumer Price Inder
…-..........................................
History
......-Avorage For Week Ending...... .....Average For Month... Latesi Qir
$\frac{\text { Aug. } 26}{0.40} \frac{\text { Aug. } 19}{0.40} \frac{\text { Aug. } 12}{0.40} \quad \frac{\text { Aug. } 5}{0.36} \quad \frac{\text { Jul }}{0.30} \quad \frac{\text { Jun }}{0.38} \quad \frac{\text { Mat }}{0.37} \frac{202016}{0.37}$

| 0.40 | 0.40 | 0.40 | $036$ | $0.39$ | $0.38$ | $0.37$ | 0.37 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3.50 | 3.50 | 150 | 3.50 | 3.50 | 3.50 | 3.50 | 3.50 |
| 0.82 | 0.82 | 0.82 | 0.78 | 0.70 | 064 | 064 | 063 |
| 0.38 | $0.3 ?$ | 0.36 | 0.37 | 0.35 | 0.38 | 0.15 | 0.36 |
| 0.30 | 0.30 | 0.29 | 0.28 | 0.30 | 1) 27 | 028 | 0.28 |
| 0.45 | 1).45 | 0.44 | 11.42 | 040 | 0140 | 0.42 | 0.43 |
| 0.58 | 0.58 | 0.56 | 0.52 | 0.51 | 055 | 059 | 0.54 |
| 0.75 | 0.75 | 0.72 | 0.67 | 067 | 0.73 | 082 | 0.70 |
| 1.14 | 1.15 | 1.12 | 1.07 | 1.07 | 1.17 | 1.30 | 1.30 |
| 1.55 | 1.56 | 1.54 | 1.54 | 1.50 | 1.64 | 1.81 | 1.8 .4 |
| 2.25 | 2.28 | 2.26 | 228 | 2.3 | 2.45 | 263 | 2.64 |
| 3.27 | 331 | 3.34 | 3.40 | 1.28 | 3.50 | 3.65 | 3.82 |
| 421 | 425 | 425 | 429 | 422 | 4.53 | 4.68 | 5.10 |
| 2.84 | 2.84 | 2.85 | 2.85 | 2.83 | 320 | 3.29 | 3.30 |
| 3.43 | 3.43 | 3.45 | 3.43 | 3.44 | 357 | 3.80 | 3.70 |


| 10 | 40 | 10 | 20 | 30 | 40 | 10 | 20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\frac{2014}{778}$ | $\frac{2014}{826}$ | $\frac{2015}{894}$ | 2015 | 20.9 | $\frac{2015}{91.8}$ | $\frac{2015}{93.1}$ | $\frac{2016}{93.3}$ |
| 50 | 2.3 | 20 | 2.6 | 2.0 | 0.9 | 0.8 | 10.6 |
| 1.7 | 0.5 | -0.1 | 2.3 | 1.3 | 0.8 | 0.5 | 2.1 |
| 09 | -0.3 | -2.9 | 2.4 | 1.4 | 0.8 | -0.1 | 2.5 |


| Consensus Forecasts-Qumrterly Avg. |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 30 | 4Q | 10 | 20 | 30 | 40 |
| 2016 | 2016 | 2017 | 2017 | 2017 | 2017 |
| 0.4 | 0.5 | 0.6 | 0.8 | 0.9 | 1.1 |
| 3.5 | 3.6 | 3.7 | 3.9 | 4.6 | 4.2 |
| 0.8 | 0.9 | 1.0 | 1.1 | 1.3 | 1.5 |
| 0.4 | 0.5 | 0.7 | 0.9 | 1.0 | 1.2 |
| 0.3 | 0.5 | 0.6 | 0.8 | 0.9 | 1.1 |
| 0.4 | 0.6 | 0.7 | 0.9 | 1.1 | 1.3 |
| 0.6 | 0.7 | 0.9 | 1.1 | 1.2 | 1.4 |
| 0.7 | 0.9 | 1.1 | 1.2 | 1.4 | 1.6 |
| 1.1 | 1.3 | 1.5 | 1.6 | 1.8 | 2.0 |
| 1.5 | 1.7 | 1.9 | 2.1 | 2.2 | 2.4 |
| 2.3 | 2.5 | 2.6 | 2.8 | 2.9 | 3.1 |
| 3.3 | 3.6 | 3.8 | 3.9 | 4.1 | 4.2 |
| 4.4 | 4.6 | 4.8 | 4.9 | 5.0 | 5.2 |
| 3.0 | 3.1 | 3.3 | 3.4 | 3.6 | 3.7 |
| 3.5 | 3.7 | 3.8 | 4.0 | 4.2 | 4. |
| Consensus Forecasts-Quarterly |  |  |  |  |  |
| 30 | 40 | 10 | 20 | 30 | 4 |
| 2016 | 2016 | 2017 | 2017 | 2017 | 2017 |
| 90.4 | 91.2 | 91.8 | 91.9 | 92.0 | 92.0 |
| 2.7 | 2.4 | 2.2 | 2.3 | 2.2 | 2.2 |
| 1.6 | 1.8 | 1.9 | 2.1 | 2.1 | 2.1 |
| 1.8 | 2.2 | 2.2 | 2.3 | 2.3 | 2.3 |








Corporate Bond Spreads

U.S. 3-Mo. T-Bills \& 10-Yr. T-Note Yield
(Ouarlerty Averrags)
Formasas

U.S. Treasury Vield Curve


|  | SBBI | SBBI |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Equity Risk Premium | 7.00 | 7.00 |  |  |  |  |
| Beta (Value Line Med.) | 0.70 | 0.70 |  |  |  |  |
| Risk Adjusted Equity Premium | 4.90 | 4.90 |  |  |  |  |
| Yield (RF) | 2.32 | 2.32 |  |  |  |  |
| Size Premium | 1.80 | 0.00 |  |  |  |  |
|  | 9.02 | 7.22 |  |  | High | 9.02 |
| VL Beta-7/15/16 |  |  |  |  | Low | 7.22 |
| 0.70 |  |  | 12.07 Total Return | SBBI 1926-2014 |  |  |
|  |  |  | 5.07 Income Return | SBBI 1926-2014 |  |  |
|  |  |  | 2.32 30-yr T-bond |  |  |  |

NOTICE - Items in this issue will be listed online weekly and printed monthly.

## CALIFORNIA

CALIFORNIA STATE PUBLIC WORKS BOARD, CA
New Bond Offering: Lease Revenue Refunding, Various Capital Projects, 2016-D
ISSUED-\$227,515,000.
DATED DATE-Oct. 13, 2016.
DUE-Apr. 1: 2017-2034.
DENOMINATION-Registered $\$ 5,000.00$ and multiples thereof. TRUSTEE-Office of The State Treasurer.
PAYING AGENT-Office of The State Treasurer.
FINANCIAL ADVISOR-Knn Public Finance LLC.
BOND COUNSEL-Stradling Yocca Carlson \& Rauth PC.
ESCROW AGENT-Office of The State Treasurer.
FISCAL AGENT-Office of The State Treasurer.
DEPOSITORY-Depository Trust Company.
INTEREST-A\&O 1 (Apr. 1, 2017-according to maturity- $\$ 000$ omitted):
Year Amt. \% Year Amt. \%
04/01/17 ..... $7,990 \quad 3.00 \quad 04 / 01 / 18 \ldots . .9,2103.00$
$04 / 01 / 19 \ldots . .9,495 \quad 3.00 \quad 04 / 01 / 20 \ldots . .9,7754.00$
04/01/21 . . . . $10,1654.00$ 04/01/22 . ..... $4,6904.00$
04/01/22 ..... 5,885 5.00 04/01/23 ......4,435 2.00
$04 / 01 / 23 \ldots .6,620 \quad 5.00 \quad 04 / 01 / 24 \ldots . .8,5255.00$
04/01/24 ......2,945 3.00 04/01/25 ......9,755 5.00
04/01/25 ..... . 2,230 4.00 04/01/26 ...... 7,775 4.00
04/01/26 ..... 4,795 5.00 04/01/27.... 13,120 5.00
04/01/28 . . ... 4,610 4.00 04/01/28 . .....9,160 5.00
$04 / 01 / 29 \ldots . .1,1604.00$ 04/01/29..... 13,255 5.00
04/01/30 .... 15,120 4.00 04/01/31 ..... 15,730 4.00
04/01/32 .... 16,360 4.00 04/01/33 ..... 17,015 4.00
04/01/34 . . . . $7,6954.00$ 04/01/34 . . . . $10,0003.00$
CALLABLE-Bonds due 2027-2034 are callable in whole at any-
time or in part at anytime:
2027-2034 Bonds:
10/01/2026 . . . 100
EXTRAORDINARY OPTIONAL REDEMPTION-Subject to redemption in whole or in part at 100 under certain special circumstances as described in the indenture.
SECURITY-Lease/rent.
PURPOSE-Gen Purpose/Pub Improvement.
ORIGINAL ISSUE DISCOUNT-The following maturities were
issued as original issue discount (maturity year and price or yield): 04/01/34... 99.33
OFFERED-( $\$ 227,515,000$ ) On Oct. 5, 2016 thru Loop Capital Markets LLC.

New Bond Offering: Lease Revenue Refunding, Various Capital Projects, 2016-C
ISSUED-\$322,685,000.
DATED DATE-Oct, 13, 2016.
DUE-Nov. 1: 2020-2034.
DENOMINATION-Registered $\$ 5,000.00$ and multiples thereof.
TRUSTEE-Office of The State Treasurer.
PAYING AGENT-Office of The State Treasurer.
FINANCIAL ADVISOR-Knn Public Finance LLC.
BOND COUNSEL-Stradling Yocca Carlson \& Rauth PC.
ESCROW AGENT-Office of The State Treasurer.
FISCAL AGENT-Office of The State Treasurer.
DEPOSITORY-Depository Trust Company.
INTEREST-M\&N 1 (May 1, 2017-according to maturity-\$000

## omitted):

Year Amt. \% Year Amt. \%
$11 / 01 / 20 \ldots$ 14,915 5.00 11/01/21 ..... 15,680 5.00
$11 / 01 / 22 \ldots .16,480 \quad 5.00 \quad 11 / 01 / 23 \ldots . .17,3305.00$
$11 / 01 / 24 \ldots .18,210 \quad 5.00 \quad 11 / 01 / 25 \ldots . .19,1555.00$
11/01/26....20,135 5.00 11/01/27.....21.170 5.00
$11 / 01 / 28 \ldots .22,265 \quad 5.00 \quad 11 / 01 / 29 \ldots . .23,3855.00$ $11 / 01 / 30 \ldots .10,275 \quad 5.00 \quad 11 / 01 / 30 \ldots .14,2454.00$ $11 / 01 / 31 \ldots .3,7505.00 \quad 11 / 01 / 31 \ldots .21,8404.00$ $11 / 01 / 32 \ldots .26,650 \quad 4.00 \quad 11 / 01 / 33 \ldots .27,8855.00$ $11 / 01 / 34 \ldots \ldots 29,3155.00$
CALLABLE-Bonds due 2027-2034 are callable in whole at anytime or in part at anytime:

2027-2034 Bonds:
I I/01/2026... 100
EXTRAORDINARY OPTIONAL REDEMPTION-Subject to re-
demption in whole or in part at 100 under certain special circum-
stances as described in the jndenture.
SECURITY-Lease/rent,
PURPOSE-Gen Purpose/Pub Improvement.
OFFERED $(\$ 322,685,000)$ On Oct. 5,2016 thru Loop Capital

## Markets LLC.

MASSACHUSETTS
MOUNT GREYLOCK REGIONAL SCHOOL DISTRICT MA

New Bond Offering: General Obligation School, 2016 ISSUED-\$28,980,000.

## DATED DATE-Oct. 13, 2016.

DUE-June 15: 2017-2036, 2041, 2046.
DENOMINATION-Registered $\$ 5,000.00$ and multiples thereof. PAYING AGENT-US Bank NA.
FINANCIAL ADVISOR-Unibank Fiscal Advisory Services Inc. BOND COUNSEL-Locke Lord LLP.
DEPOSITORY-Depository Trust Company.
INTEREST-J\&D 15 (Dec. 15, 2016-according to maturity-\$000 omitted):
Year Amt. \% Year Amt. \%
06/15/17 ....... 455 2.00 06/15/18 ....... 7753.00

06/15/19 ....... 9854.00 06/15/20 ....... 9855.00
$0615 / 21$...620 5.00 06/15/22 ...... 6455.00
$06 / 15 / 23 \ldots . . .6805 .00 \quad 06 / 15 / 24 \ldots . . .7155 .00$
$06 / 15 / 25 \ldots . . .7454 .00 \quad 06 / 15 / 26 \ldots . . .7804 .00$
06/15/27 ....... 805 4,00 06/15/28 ....... 8354.00
$06 / 15 / 29 \ldots . . .8704 .00 \quad 06 / 15 / 30 \ldots . . .9004 .00$
$06 / 15 / 31 \ldots . .9940 \quad 3.00 \quad 06 / 15 / 32 \ldots . .99653 .00$

| $06 / 15 / 33 \ldots .$. | 995 | 3.00 | $06 / 15 / 34 \ldots .$. | 1,025 | 3.00 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $06 / 15 / 35 \ldots . .1,055$ | 3.00 | $06 / 15 / 36 \ldots \ldots$ | 1,085 | 3.00 |  |
| $06 / 15 / 41 \ldots$. | 5,940 | 3.00 | $06 / 15 / 46 \ldots \ldots .6,180$ | 3.13 |  |

$06 / 15 / 41 \ldots . .5,9403.00 \quad 06 / 15 / 46 \ldots . .6,180 \quad 3.13$
CALLABLE-Bonds due 2025-2036, 2041, 2046 are callable in
whole at anytime or in part at anytime:
2025-2036, 2041, 2046 Bonds:
06/15/2024... 100
SINKING FUND-In part by lot in minimum mandatory amounts each June 15 as follows ( $\$ 000$ omitted):

2041 Bonds:
$06 / 15 / 37 \ldots 1,120 \quad 06 / 15 / 38 \ldots .1,15506 / 15 / 39 \ldots 1,185$
06/15/40....1,225 06/15/41....1,255
2046 Bonds:
$06 / 15 / 42 \ldots 1,29506 / 15 / 43 \ldots 1,33506 / 15 / 44 \ldots 1,380$
06/15/45 . . . 1,370 06/15/46 .... 800
SECURITY-Limited G.o..
PURPOSE-Primary/Secondary Education.
ORIGINAL ISSUE DISCOUNT-The following maturities were issued as original issue discount (maturity year and price or yield): 06/15/41... 98.28 06/15/46....97.63
OFFERED-( $\$ 28,980,000$ ) On Oct. 3, 2016 thru Janney Montgomery Scott LLC.

## MINNESOTA

MINNEAPOLIS, MN
New Bond Offering: General Obligation Improvement and Various Purpose, 2016
ISSUED-\$119,395,000.
DATED DATE-Oct. 20, 2016,
DUE-Dec. 1: 2017-2026.
DENOMINATION-Registered $\$ 5,000.00$ and multiples thereof. PAYING AGENT-Office of The City.
REGISTRAR-Office of The City.
FINANCIAL ADVISOR-Northland Securities Inc.
BOND COUNSEL-Kennedy \& Graven.
TRANSFER AGENT-Office of The City.
DEPOSITORY-Depository Trust Company.
INTEREST-J\&D I (June I, 2017-according to maturity-\$000
omitted):
Year Amt. \% Year Amt. \%
12/01/17.....47,500 2.00 12/01/18.....13,000 2.00
12/01/19 ......8,000 2.00 12/01/20.....10,000 2.00
$12 / 01 / 21 \ldots .9,000 \quad 2.00 \quad 12 / 01 / 22 \ldots .10,550 \quad 2.00$
$12 / 01 / 23 \ldots .10,545 \quad 2.00 \quad 12 / 01 / 24 \ldots . .5,000 \quad 2.00$
12/01/25 ...... 2,400 2.00 12/01/26 ......3,400 2.00
CALLABLE-Bonds due 2023-2026 are callable in whole at any-
time or in part at anytime:
2023-2026 Bonds:
12/01/2022 ... 100
SECURITY-Unlimited Tax G.o..
PURPOSE-Gen Purpose/Pub Improvement.
OFFERED-( $\$ 119,395,000$ ) On Oct. 5, 2016 thru Morgan Stanley
\& Company LLC.
ST. MICHAEL-ALBERTVILLE INDEPENDENT SCHOOL DISTRICT NO. 885, MN

New Bond Offering: General Obligation School Building Re-

| New Bond Offering: General Obligation School Building Re- |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Monthly Averages |  |  |  |  |  |  |
| June 2016 ............. |  |  |  | 2.682 .89 | 3.19 | 3.45 |
| July 2016. | 1.40 | 1.69 | 2.822 .4 | 2.422 .71 | 2.96 | 3.21 |
| Aug. 2016 | 1.52 | 1.71 | 2.942 .5 | 2.552 .79 | 3.10 | 3.31 |
| Sept. 2016. | 1.49 | 0.00 | 2.862 .4 | 2.472 .71 | 3.02 | 3.22 |
| Weekly Averages |  |  |  |  |  |  |
| Sept. 8, 2016.. | .. 1.38 | 1.60 | 2.712 .3 | 2.332 .57 | 2.88 | 3.08 |
| Sept. 15, 2016 | .. 1.53 | 1.75 | 2.922 .5 | 2.542 .78 | 3.09 | 3.29 |
| Sept. 22, 2016 | .. 1.54 | 1.77 | 3.002 .6 | 2.602 .85 | 3.17 | 3.37 |
| Sept. 29, 2016 | .. 1.48 | 1.71 | 2.932 .5 | 2.542 .79 | 3.10 | 3.30 |
| Oct. 6, 2016. | 1.49 | 1.72 | 2.962 .56 | 2.562 .81 | 3.12 | 3.32 |

## Daily Bond Yields and Key

## Indicators

Updated by 11 am ET Data as of 13-Oct-16 with data from the previous business day.


|  | Utilities | Industrial | Corporate |
| :--- | :---: | :---: | :---: |
| Aaa | NA | 3.48 | 3.48 |
| Aa | 3.57 | 3.59 | 3.58 |
| A | 3.76 | 3.76 | 3.76 |
| Baa | 4.33 | 4.35 | 4.34 |
| Avg | 3.89 | 3.8 | 3.85 |


| Moody's |  |
| :---: | :---: |
| Daily |  |
| Treasury |  |
| Yield |  |
| Anoramae |  |
| Short-Term | 1.13 |
| (3-5 yrs) |  |
| Medium- | 1.49 |
| Term (5-10 |  |
| vrs) |  |
| Long-Term | 2.23 |
| ( $10+\mathrm{vrs}$ ) |  |


| Moody's |  |
| :--- | :--- |
| Daily |  |
| Public |  |
| Utility |  |
| Common |  |
| Stock Yield |  |
| Averages |  |
| Price | 358.16 |
| Yield | 3.89 |
| New | 13.95 |
| Dividend |  |

```
Moody's
Commodit
y and Scrap
Price
Indexes
Spot \(\quad 5,086.03\)
Commodity
Index
Industrial 1,638.83
Metals
Index
```








Third, the size effect is seasonal. For example, small-cap stocks outperformed large-cap stocks in January in a large majority of the years. Such predictability is surprising and suspicious in light of modern capital market theory. These excess of systematic risk, serial correlation, and seasonal-ity-will be analyzed thoroughly in the following sections.

## Presentation of the Decile Data

Summary statistics of annual returns of the 10 deciles and size groupings from 1926 to 2014 are presented in Table 7-1, Note that the average return in this table tends to increase as one moves from the largest decile to the smallest.

Because securities are ranked quarterly, returns on the ninth and $10^{\text {th }}$ deciles are different than those suggested by the small-cap stock index presented in earlier chapters. A detailed methodology for the small-cap stock index is included in Chapter 3.

The total risk, or standard deviation of annual returns, also increases with decreasing company size. The serial correlations of returns are near zero for all but the smal est decile.

Table 7-2 is a year-by-year history of the retums for the different size categories. Table 7.3 shows the growth of $\$ 1.00$ invested in each of the catagories at year-end 1925 Please note that decile data from CRSP was updated for the 2015 edition of the Classic Yearbook. The update resulted in some significant differences in the decile data, most notably in the 2014 index values in Table 7-3.

The sheer magnitude of the size effect in some years is noteworthy. While the largest stocks actuaily declined in 2001, the smailest stocks rose more than $30 \%$. A more extrellue case occurred in the depression-recovery year of 1933, when the differense between the first and $10^{\text {h }}$ decile returns was far more substantial.

The divergence in the performance of small- and la cap stocks is evident. In 30 of the 89 years since 1926 . difference between the total returns of the largest sti (decile i) and the smallest stocks (decile 10) has $t$ areatonthon 25 parmantana rointe.

 on dala trom CASP US Streck Database and CASP US indices Dawbase ©2015 for Fasearch in Security Pitices (CRSP®I), Tho Universiry or Chicago Hoolh Seno Business. Used with permission

Ressults arg for cuartarly rerankinc for the deciles. The small cap slock summary staisistics pressantod in earlier chaplest include a refanking of the portolios every five yeais prior io 1982







Table 7-5: Size-Decile Portfolios of the NYSE/AMEXNASDAD Number al Companies, Historical and Recent Markel Capitalization

| Dectie | Historical Averagg <br> Perrenlage <br> of Tolal <br> Capitaliation | Fecent Number ol Companim | Hecent Decila Markel Capitalization (in Theumnda) | Recgn <br> Percentegy <br> ol Total <br> Capitalitation |
| :---: | :---: | :---: | :---: | :---: |
| 1 -Largest | 64.03\% | 185 | 14,808,784,274 | 64.25\% |
|  | 14.04 | 199 | 3,247,447,914 | 14.09 |
| 3 - | 6.88 | 194 | 1.579,432,904 | 6.85 |
| $4 \times$ | 4.56 | 221 | 1.042,428,212 | 4.52 |
|  | 303 | 215 | 684, 147,086 | 3.01 |
| B | 2.56 | 265 | 585,657,120 | 254 |
| 7 | 1.98 | 317 | 4499,325,255 | 1.95 |
| 8 | 1.51 | 417 | 333,731,801 | 1.45 |
| 9 | 0.80 | 395 | 173.673.205 | 0.75 |
| 10 Smallest | 0.51 | 948 | 135,401,288 | 0.59 |
| Mid-Cap 3.5 | 14.47 | 630 | 3,316,008,202 | 14.39 |
| Low-Cap 6.8 | 6.05 | 999 | 1,368,714,176 | 594 |
| Micto-Cap 9-10 | 1,41 | 1,343 | 309,074,493 | 134 |

Data from 1926-2014, Source: Mormirgstar and CRSP, Calculated (or Dorived based on deta from CRSP US Stock Database and
 Busingss Used wilh permission




 Markel capilalization and rame of largest company in each decilite are as ol Sept 30,201

Long-Term Returns in Excess of Systematic Risk The capital asset pricing model, or CAPM, does not futly account for the higher returns of small-cap stocks. Table 7-6 shows the returns in excess of the riskless rate over the past 89 years for each decile of the NYSE/AMEX/NASDAO

The CAPM can be expressed as follows:
$k_{s}=1,+\left(\beta_{s} \times\right.$ EAP $)$
where,
$k_{s}=$ the expected return for company $s$
$=$ the expected retum of the riskless asset:
$\beta_{\mathrm{s}}=$ the beta of the stock of company s ; and,
ERP = the expected equity risk premium, or the amount by which investors expect the luture return on equities to exceed that on the riskless assat

Table 7-6 uses the CAPM to estimate the return in excess of the riskless rate and compares this estimate to historical performance. According to the CAPM, the expected return on a security should consist of the riskless rate plus an additional return to compensate for the systematic risk of the security. The return in excess of the riskless rate is estimated in the context of the CAPM by multiplying the equity risk premium by $\beta$ (beta). The equity risk premium is the return that compensates investors for taking on risk equal to the risk of the market as a whole (systematic risk) Beta measures the extent to which a security or portfolio is exposed to systematic risk. The beta of each decile indicates the degres to which the decile's return moves with that of the overall market,

A beta greater than one indicates that the security or portfolio has greater systematic risk than the market; according to the CAPM equation, investors are compensated for taking on this additional risk Yet, Table 7-6 illustrates that the smaller deciles have had returns that are not fully explained by their higher betas. This return in excess of that predicted by CAPM increases as one moves from the largest companies in decile $;$ to the smallest in decile 10. The excess return is especially pronounced for microcap stocks (deciles 9-10). This size-related phenomenon has prompted a revision to the CAPM, which includes a size premium


This phenomenon can also be viewed graphically, as depicted in the Graph 7-2. The security market line is based on the pure CAPM without adjusting for the size premium. Based on the risk (or beta) of a security, the expected return should fluctuate along the security market line. However, the expected returns for the smaller deciles of the NYSE/AMEX/NASDAO lie above the line, indicating that these deciles have had returns in excess of those appropriate for their systematic risk.

| Teble 7-6: Size-Decile Portiolios of the NYSE/AMEXNASDAO |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Long-Term Returns in Excess of CAPM |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  | Arith | Return | Heturn | Premium |
|  |  | metic | in Ercess | in Exeass | (Return in |
|  |  | Mean | of Riskless | of Ristless | Excess of |
|  |  | Retum | Rate" | Rate' | CAPM |
| Decile | Beta" | (\%) | (\%) | (\%) | (\%) |
| 1 | 0.92 | 19.15 | 6.08 | 6.44 | -0.36 |
| 2 | 1.04 | 12.96 | 7.89 | 7.26 | 0.63 |
| 3 | 1.11 | 13.71 | 8.64 | 7.73 | 0.91 |
| 4 | 1.13 | 14.01 | 8.93 | 7.88 | 1.06 |
| 5 | 1.17 | 14.84 | 9.76 | 8.16 | 1.60 |
| 6 | 1.17 | 15.01 | 9.94 | 8.21 | 1.74 |
| 7 | 1.25 | 15.53 | 10.46 | 8.75 | 1.71 |
| 8 | 1.30 | 16.35 | 1127 | 9.12 | 2.15 |
| 9 | 1.34 | 17.13 | 12.06 | 9.36 | 2.69 |
| 10 | 1.40 | 20.62 | 15.54 | 9.76 | 5.78 |
| Mid-Cap, 3-5 | 1.12 | 14.00 | 8.93 | 7.86 | 1.07 |
| Low-Cap. 6-8 | 1.22 | 15.44 | 10.36 | 8.56 | 1.80 |
| Micro-Cap, 9-10 | 1.35 | 18.26 | 13.18 | 9.45 | 3.74 |

Data from 1926-2014.
"Betas are estimated from monthly retums in excass of the 30-day U.S. Treasury bill total return, January te26-Decanber 2014.
**Historical iskless rate measured by the 89 -vear arithmetic mean income return componert of 20 -year government bonds ( $5.07 \%$ )
'Calculated in the contaxt of the CAPM by mutijplying the equity risk premium by beta. The equity risk premium is estimated by the arithmetic mean total return of the S\&P $500(1207 \%)$ minus the arithmetic mean income raturn component of 20-year govermment bonds (507\%) from 1926-2014.

Source: Momingstar and CRSP. Calculated for Derived) based on data from CRSP US Stock Database and CRSP US Indires Database ©2015 Center for Research in Security Prices (CASP(\%), The University of Chicago Booth School of Business. Used with pemission.

Graph 7-2: Security Market Line Versus SizeDecile Portolios of the NYSE/AMEX/NASDAQ

25


Data from 1926-2014

## Serial Correlation in Small-Cap Stock Returns

In four of the last 10 years, large-capitalization stocks (deciles 1-2 of NYSE/AMEX/NASDAO) have outperformed small-capitalization stocks (deciles $9-10$ ). This has led some market observers to speculate that there is no size premium. But statistical evidence suggests that periods of underperformance should be expected. For instance, large-cap stocks have outperformed small-cap stocks in nearly half of the years since 1926. It should be noted, however, that large-cap stocks' average historical outperformance has been less than the average historical outperformance of small-cap stocks.

## -

History tells us that small companies are riskier than large companies. Table 7-1 [see page 100] shows the standard deviation (a measure of risk) for each decile of the NYSE/ AMEX/NASDAQ. As one moves from larger to smaller deciles, the standard deviation of return grows. Investors are compensated for taking on this additional risk by the higher returns provided by small companies. It is important to note, however, that the risk/return profile is over the long term. If small companies did not provide higher long-term returns, investors would be more inclined to invest in the less-risky stocks of large companies.

This phenomenon can also be viewed graphically, as depicted in the Graph 7-2. The security market line is based on the pure CAPM without adjusting for the size premium. Based on the risk (or beta) of a security. the expected return should fluctuate along the security market line. However, the expected returns for the smaller deciles of the NYSE/AMEX/NASDAQ lie above the line, indicating that these deciles have had returns in excess of those appropriate for their systematic risk

| Table 7-6: Size-Decile Portiolios of the NYSE/AMEX/NASDAO Long-Term Heturns in Excess of CAPM |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Actial | CAPM | Size |
|  |  | Aritb | Return | Heturn | Premium |
|  |  | metic | in Excess | in Exeess | \|Return In |
|  |  | Maan | of hiskliass | of Hiskldess | Excess of |
|  |  | Retum | Hale*- | Mata' | CAPM |
| nering | Betg* | (18) | (\%) | [\%, | (\%) |
| 1 | 0,91 | 11.15 | 6.08 | 6.40 | -1.32 |
| 2 | 1.04 | 12.96 | 789 | 7.24 | 0.65 |
| 3 | 1.10 | 13.71 | 8.64 | 770 | 0.94 |
| 4 | 1.13 | 14,01 | 8.93 | 7.88 | 1.05 |
| 5 | 1.16 | 1484 | 9.76 | 8.11 | 1.55 |
| 6 | 1.19 | 15.01 | 994 | 831 | 1.63 |
| 7 | 1.24 | 15.53 | 10.46 | 8.69 | 1.77 |
| 8 | 130 | 18.35 | 11.27 | 9.10 | 2.18 |
| 9 | 135 | 17.13 | 12.06 | 9.42 | 2.64 |
| 10 | 1.40 | 20.62 | 15.54 | 9.82 | 5.72 |
| Mid-Cap, 3-5 | 1.12 | 14.00 | 8.93 | 7.83 | 1.10 |
| Low-Cap. 6-8 | 1.23 | 15.44 | 10.36 | 8.59 | 1.77 |
| Micro-Cap. 9-10 | 1,36 | 18.26 | 13,10 | 9.49 | 369 |

Data lrom 1825-2014.
*Berar are estimeted trom monthly relums in encess of the 30-day $u S$ Treasury bill Lota return, January 1928-December 2014
*Historical rishiess rate maesured by the B9-rear arilimelit mean income ralura component of 20 -year government bonds $1507 \%$ ).
'Caiculated in the conloxt of tha CAPM by mutiopying the equiry risk premium by beta. The equily rist premium is estimated by the arithmetic meen totel recurn of the S\&P 500 | 12 27\%) minus the arithmetic mean income retum component of 20 -veer government bonds (507\%) Ham 1926-2014

Source Momingstar and CRSP Calculated lor Derived bassd an data from CASP US Siock Betabass and CRSP US Indices Dalabase ©2015 Center for Research in Security Prices (CRSP略, The Uriversity of Chicage Bcolh School of Eusiness Used wihh permission.

Graph 7-2: Security Market Line Versus Size-Decile Portfolios of the NYSE/AMEXNASDAD

25


\section*{| Beta | 000 | 0.25 | 0.50 | 0.75 | 1.00 | 125 | 1.50 | 1.75 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |}

Data from 1926-2014.

## Serial Corralation in Smali-Cap Stock Returns

In four of the last 10 years, large-capitalization stocks (deciles $1-2$ of NYSE/AMEX/NASDAO) have outperformed small-capitalization stocks (deciles 9-10). This has led some market observers to speculate that there is no size premium. But statistical evidence suggests that periods of underperformance should be expected. For instance, large-cap stocks have outperformed small-cap stocks in nearly half of the years since 1926. It should be noted, however, that large-cap stocks' average historical outperformance has been less than the average historical outperformance of small-cap stocks.

History tells us that small companies are riskier than large companies, Table 7-1 [see page 100] shows the standard deviation (a measure of risk) for each decile of the NYSE/ AMEXNASDAQ. As one moves from larger to smaller deciles, the standard deviation of return grows. Investors are compensated for taking on this additional risk by the higher returns provided by small companies. It is important to note, however, that the risk/return profile is over the long term. If small companies did not provide higher long-term returns, investors would be more inclined to invest in the less-risky stocks of large companies.

| MERGENTMUNICIPAL \& GOVERNMENT MOODY'S MUNICIPAL BOND AVERAGES |  |  |  |
| :---: | :---: | :---: | :---: |
| GO | Muni | Aa | A |
| weekly | 29-Sep | 2.79 | 3.1 |
|  | 6-Oct | 2.81 | 3.12 |
|  |  | 2.80 | 3.11 |
| Bond Buyer Indexes |  |  |  |
| weekly |  | 20-BOND | REVENUE |
|  | DATE | GO INDEX | BOND INDEX |
|  | 29-Sep | 3.06 | 3.31 |
|  | 6-Oct | 3.2 | 3.38 |
|  |  | 3.13 | 3.35 |
| FED H. 15 |  |  |  |
|  |  | 20-yr Tbond | 30-yr T-bond |
| Spot | 30-Sep | 1.99 | 2.32 |
| FED H. 15 |  |  |  |
|  |  | AAA Corp | BAA CORP |
| Spot | 30-Sep | 3.44 | 4.29 |


| $\begin{aligned} & \text { Spot } \\ & \text { 13-Oct } \end{aligned}$ | Moody's Dally Long-term Corporate Bond Yield Averages |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Utilities | Industrial | Corporate |  |  |
|  | Aaa | NA | 3.48 | 3.48 |  |  |
|  | Aa | 3.57 | 3.59 | 3.58 |  |  |
|  | A | 3.76 | 3.76 | 3.76 |  |  |
|  | Baa | 4.33 | 4.35 | 4.34 |  |  |
|  | Avg | 3.89 | 3.8 | 3.85 |  |  |
|  | Corporate |  |  |  |  |  |
|  | Aaa | Baa |  | Aaa | Baa |  |
|  | 3.48 | 4.34 |  | 3.44 | 4.29 |  |
| Utilities |  |  |  |  |  |  |
| Aa | 0.09 | -0.77 |  | 3.53 | 3.52 | 3.53 |
| A | 0.28 | -0.58 |  | 3.72 | 3.71 | 3.72 |
| Baa | 0.85 | -0.01 |  | 4.29 | 4.28 | 4.29 |

GO Mun

Aa A
$2.8 \quad 3.11$

|  | REVENUE |
| ---: | :---: |
| 20-BOND | BOND |
| GO INDEX | INDEX |
| 3.13 | 3.35 |

20-yr T- $\quad 30-\mathrm{yr}$ T-
bond $\quad$ bend
$1.99 \quad 2.32$

30-Yr Rev Bond Est.

| 0.33 | 0.33 |
| ---: | ---: |
|  |  |

3.66

| 2015 Lt Debt | $\mathbf{4}$ | 3.72 |
| ---: | ---: | ---: |
| Prf Stk | 5.4 | $135 \%$ |
|  | $135 \%$ | 5.02 |

Stocks in the Water Utility Industry have been on an incredible run of late. Since we last went to press in April, all nine of the equities in the group have outperformed the market, some by an extremely wide margin. Traditionally, conservative investors seeking lincome and safety were the main buyers of these stocks. This may have changed in 2016, as a result of a shift in market sentiment by large institutional investors. With workd central banks embarked on historically accommodative monetary policies, interest rates have plummeted around the globe. In this low rate environment, shares of water utilities apparently now seem much more attractive.
Problems facing the industry remain the same. The infrastructure of most water systems in the United States are in poor condition due to years of insufficient capital spending. Consequently, large sums will be needed to complete the ongoing modernization programs.

The regulatory climates of most states is constructive. This is of great importance, as negative rulings by state authorities can set back utilities' earnings potential for years.

## A Small Industry

The vast majortty of entilles that supply water to homes and businesses in the Uniled States are owned by muntiphalities. That's why there are only nine stocks in the Water Uulity Industry. Moreover, the entlre market capitalization of the group totals just $\$ 28$ billion. When the Industry titan American Warer Works (\$15.I billion), and Aqua America ( $\$ 6.3$ billion) the second largest Mrm are removed, the market cap of the remaining seven stocks averages less than $\$ 1$ billion each. And, this is after some of the stocks are up between $25 \%-40 \%$, year to date.

## Water Stocks Are Soaring

Over the past three months, the group was led by Middlesex Water, Cialifornia Water; and Connecticut Wafer, as their equities rose by $40 \%, 33 \%$ and $27 \%$, respectively. By comparison, the S\&P 500 Index was up only $2 \%$. This surge taught the market by surprise, as the water utility industry is typically a defensive group that dues better in down markets. It appears that increased turmoil around the world and the reluctance of the U.S. Federal reserve to raise rates, however, has steered more institutional investment into this sector. With some of these stocks having such small market caps, it. doesn't take too much money chasing them to drive up their share prices.

## Upgrading Infrastructure Remains a Priority

For years, both publicly traded and municipally owned water entlties delerred spending to modernize aping plpelines and wastewater treatments facilltes. In the recent past. though, mary companies have begon lange scale construction programs to replace antopuated systems and make them compliant with EPA standards.

## Finances Are In Decent Shape

All the increased expenditures required for upgrading the nation's water system have resulted in utilities

## INDUSTRY TIMELINESS: 6 (of 97)

having a greater meed for external financing. To date, the water companies are doing a good fob of managing the process without relylng too heavily on new debt obligaHons. Thus, the cash low generated by the compantes has been sufficient to finance most of the capital spending and to still keep dividend growth rates at healthy levels.

## A Constructive Regulatory Climate

The treatment of water utilities by state authorities has not been a hot topic in the industry. This is good news, as water companies' relationship with regulators is only noteworthy when there is some sort of problem. such as a lirm not being allowed to earn a full return on an Investment made in a specific project. Also, regulators set the allowed return that utilities can earn on their equity. In the past, state regulators and electric utillies have had sharp differences over permitted rates of returns on capital projects. Generally, this has not been the case in the water industry.

## Conclusion

Of the nine stocks under revjew here, five are pegged to outperform the broader market averages in the year ahead. Califormia Water and Middlesex Water are both ranked 1 (Highest), while Aqua Americat, Connecticut Wates: and Consolidate Water carry ranks of 2 (Above Average). The remaining four equities are expected to mirror the market. Because stocks in this sector have come so far, so fast, we think that they are more suitable for momenturm investors. It also should be noted that these stocks have not advanced because of improved earnings prospects by Wall Street analysts. Hence, the P/E ratios of many in the industry are extremely high compared to historical averages. Thus, investors should be aware that despite the low Beta coefficients of thesp stocks, the possibility of a sharp correction exists. Just as a flow of funds into the industry drove up stock prices, sudden withdrawals from the sector could well produce the opposite effect. As always. we strongly advise subscribers to read each individual report belore investing.

James A. Flood


|  |  |  |  |  |  |  |  | $\begin{array}{\|l} \text { RECENT } \\ \text { PRICE } \end{array}$ | $84.7$ | $\begin{array}{ll} \text { PIE } & 30.3\binom{\text { Trailing: } 31.9}{\text { Median: NMF }} \end{array}$ |  |  |  | $\begin{aligned} & \text { RELATIVE } 1.68 \\ & \text { PIE RATIO } 1.60 \end{aligned}$ |  | $\begin{array}{ll} \text { OVVO } & 1.8 \% \\ \text { YLO } & 0 \% \end{array}$ |  |  | VALUE LINE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TMMELIN |  | Lowered | 124116 |  |  |  | Hight Low | 23.7 16.5 | 23.0 16.2 | $\begin{aligned} & 25.8 \\ & 19.4 \end{aligned}$ | $\begin{aligned} & 32.8 \\ & 25.2 \end{aligned}$ | $\begin{aligned} & 39.4 \\ & 31.3 \end{aligned}$ | $\begin{aligned} & 45.1 \\ & 37.0 \end{aligned}$ | $\begin{aligned} & 56.2 \\ & 41.1 \end{aligned}$ | $\begin{aligned} & 61.2 \\ & 48.4 \end{aligned}$ | $\begin{aligned} & 85.2 \\ & 58.9 \end{aligned}$ |  |  | Target Price <br> 2019 / 2020 | Range 2021 |
| SAFETY | Y | New 12 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TECHN | CAL | Lowere |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | -128 |
| BETA 70 | 0 ( $1.00=$ | Markel) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 86 |
|  | 9.21 PRO | JECTIO |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | ' Total |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Price | Gain | eturn |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 48 40 40 |
| High |  | $\begin{aligned} & +5 \% \\ & 30 \% \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 32 |
| Insider Decisions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ${ }^{\prime \prime}$ |  |  |  | -24 |
|  |  |  |  |  |  |  |  | "1]ipiom |  | III |  |  |  |  |  |  |  |  |  | 16 |
|  |  |  |  |  |  |  |  | $\cdots \cdots$ |  | "0, $0^{+6+\ldots, \ldots+*}$ |  |  |  |  |  |  |  | \% TOT. RETURN 6/76 |  | -12 |
|  |  |  |  | Percent 21 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Institutional Decisions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | This VLarith |  |
|  | 302015 | 102215 | 102016 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 19 y | $\begin{array}{ll}\text { Stock } \\ 778 & 19\end{array}$ |  |
| to Buy | $\begin{aligned} & \frac{21}{220} \\ & \hline \end{aligned}$ | $\begin{aligned} & 241 \\ & 227 \end{aligned}$ | $\begin{aligned} & 313 \\ & 232 \end{aligned}$ | shares | 14 7 |  |  |  |  |  |  |  |  |  |  |  |  | 3 yr | 120.7266 |  |
| H16 5 (000) | 148013 | 147408 | 158854 |  |  |  |  | IIIII |  |  |  |  |  |  |  |  |  | 5 yr | $2270 \quad 544$ |  |
| 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 E | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | - VA | UE LINE PUB. LLC | 19-21 |
| -- | - |  |  |  |  | 13.08 | 13.84 | 14.61 | 13.98 | 15.49 | 15.18 | 16.25 | 16.28 | 16.78 | 17.72 | 18.70 | 19.20 | Revenu | as per sh | 22.20 |
| .. | * | . | .. | -. | .. | 65 | d. 47 | 2.87 | 289 | 3.56 | 3.73 | 4.27 | 4.36 | 4.75 | 5.13 | 5.40 | 5.70 | "Cash | low" per sh | 6.55 |
|  |  |  |  |  | - | d.97 | d2. 14 | 1.10 | 1.25 | 1.53 | 1.72 | 2.11 | 206 | 239 | 2.64 | 2.80 | 3.05 | Earnin | spersh ${ }^{\text {A }}$ | 3.75 |
| .. | . |  | . | . | . | .. | .. | 40 | . 82 | 86 | 90 | 1.21 | 84 | 1.21 | 1.33 | 1.47 | 1.57 | Dlv'd | cel'd por sh $\mathrm{E}_{4}$ | 2.05 |
| * | * |  | $\cdots$ | * | $\cdots$ | 4.31 | 4.74 | 6.31 | 4.50 | 4.38 | 5.27 | 5.25 | 5.50 | 5.33 | 6.51 | 6.15 | 6.10 | Cap' 1 | ending per sh | 6.00 |
| .. | .. | .. | .. | .- | . | 23.86 | 28.39 | 2564 | 22.91 | 23.59 | 24.11 | 25.11 | 26.52 | 27.39 | 2825 | 29.05 | 30.95 | Book | lue per sh D | 34.60 |
| -. | .- | *- | -. | .. | .. | 160.00 | 160.00 | 16000 | 174.63 | 175.00 | 175.66 | 17699 | 178.25 | 179.46 | 178.28 | 179.00 | 181.00 | Comm | Shs Outst'g | 187.50 |
| - | . |  |  | . |  | - | $\cdots$ | 18.9 | 15.6 | 14.6 | 16.8 | 16.7 | 19.9 | 20.0 | 20.5 | Bold fig | ress are | Avg | 'I PIE Ratio | 20.0 |
| * | $\cdots$ |  | . | .- | .. | .- | -. | 1.14 | 1.04 | 93 | 1.05 | 1.06 | 1.12 | 1.05 | 1.04 |  |  | Relativ | P/E Ratio | 1.25 |
|  |  |  |  |  |  |  |  | 1.9\% | 4.2\% | 3.8\% | 3.1\% | 3.4\% | 20\% | 2.5\% | 2.5\% |  |  | Avg An | 'II Div'd Yleld | 2.7\% |
| CAPITAL STRUCTURE as of $3 / 31 / 16$ <br> Total Debt $\$ 6754.0$ mil. Due in 5 Yrs $\$ 1272.0 \mathrm{mil}$. LT Debt $\$ 5861.0$ mil. LT Interest $\$ 293.0$ mil. ( $54 \%$ of Cap') |  |  |  |  |  | 2093.1 | 2214.2 | 2336.9 | 2440.7 | 2710.7 | 26662 | 2876.9 | 2901,9 | 3011.3 | 3159.0 | 3350 | 3475 | Reve | (\$mill) | 4160 |
|  |  |  |  |  |  | d155.8 | d342.3 | 187.2 | 209.9 | 267.8 | 3049 | 374.3 | 369.3 | 429.8 | 476.0 | 500 | 550 | Net Pro | it (\$mill) | 700 |
|  |  |  |  |  |  | .- | .- | 37.4\% | 37.9\% | 40.4\% | 39.5\% | 40.7\% | 39.1\% | 39.4\% | 39.1\% | 38.5\% | 38.5\% | Income | Tax Rate | 37.0\% |
|  |  |  |  |  |  |  | .. | .. | .. |  |  | 6.2\% | 5.1\% | 5.1\% | 1.4\% | 2.5\% | 3.0\% | AFUDC | \% to Net Profit | 3.0\% |
| Leases, Uncapitalized: Annual rentals $\$ 14.0$ mill. |  |  |  |  |  | 56.1\% | 50.9\% | 53.1\% | 56.9\% | 56.8\% | 557\% | 53.9\% | 524\% | 52.4\% | 53.7\% | 55.0\% | 55.0\% | Long-T | rm Debt Ratio | 55.0\% |
| Pension Assets $12 / 15 \$ 1376.0$ mill Oblig. \$1584.0 mill |  |  |  |  |  | 439\% | 49.1\% | 46.9\% | 43.1\% | 43.2\% | 44.2\% | 46.1\% | 47.6\% | 47.4\% | 46.2\% | 45.0\% | 45.0\% | Comme | Equity Ratio | 45.0\% |
|  |  |  |  |  |  | 8692.8 | 9245.7 | 8750.2 | 9289.0 | 9561.3 | 9580.3 | 9635.5 | 9940.7 | 10364 | 10911 | 11610 | 12300 | Total C | pital (\$mill) | 14540 |
| Pfd Stock \$11.0 mill |  |  | Pid Div'd $\$ .2$ mill |  |  | 8720.6 | 9318.0 | 9991.8 | 10524 | 11059 | 11021 | 11738 | 12391 | 12900 | 13933 | 14600 | 15400 | Net Pla | ( (\$mill $)$ | 17200 |
| Common Stock 177.714,495 shs. as of 4/28/16 |  |  |  |  |  | NMF | NMF | 3.7\% | 38\% | 4.4\% | 4.8\% | 54\% | 5.1\% | 5.5\% | 5.7\% | 5.5\% | 6.0\% | Return | on Total Cap'l | 6.0\% |
|  |  |  |  |  |  | NMF | NMF | 4.6\% | $52 \%$ | 6.5\% | 72\% | 8.4\% | 7.8\% | 8.7\% | 9.4\% | 9.5\% | 10.0\% | Return | on Shr. Equity | 10.5\% |
|  |  |  |  |  |  | NMF | NMF | 4.6\% | 52\% | 6.5\% | 7.2\% | 8.4\% | 7.8\% | 8.7\% | 9.4\% | 9.5\% | 10.0\% | Return | o Com Equity | 10.5\% |
| MARKET CAP: $\$ 15.1$ billion (Large Cap) |  |  |  |  |  | NMF | NMF | 3.0\% | 1.8\% | 2.8\% | 3.5\% | 36\% | 4.7\% | 4.3\% | 4.7\% | 4.5\% | 5.0\% | Retaine | to Com Eq | 5.0\% |
| CURRENT POSITION |  |  | 2014 | 2015 | 3/31/16 |  |  | 34\% | 65\% | 56\% | 52\% | 57\% | 40\% | 50\% | 50\% | 52\% | 51\% | All Div' | sto Net Prof | 55\% |


| (SMLI) |  |  | - |
| :---: | :---: | :---: | :---: |
| Cash Assels | 23.1 | 45.0 | 88.0 |
| Accts Receivable | 267.1 | 255.0 | 220.0 |
| Other | 638.3 | 357.0 | 330.0 |
| Currenl Assels | 661.4 | 657.0 | 638.0 |
| Accts Payable | 285.8 | 126.0 | 116.0 |
| Debl Due | 511.1 | 682.0 | 893.0 |
| Other | 444.1 | 725.0 | 605.0 |
| Current Liab. | $\overline{1241.0}$ | 1533.0 | 1614.0 |


| ANNUAL RATES of change (per sh) <br> Revenues <br> "Cash Flow" <br> Eamings <br> Dividends <br> Book Value |  | Past 10 Yrs. | Past Est'd '13'-15 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 3.0\% | $4.5 \%$ |
|  |  | \% |  |  |
|  |  | 8.0\% |
|  |  | 10.0\% | 0.5\% |
|  |  | 2.5\% | 4.0\% |
|  | QUARTERLY REVENUES (\$ mill.) <br> Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  | Full Year |
| endar |  |  |  |  |  |  |  |
| 2013 | 636.1 | 724.3 | 829.2 | 712.3 | 2901.9 |
| 2014 | 679.0 | 754.8 | 846.1 | 731.4 | 3011.3 |
| 2015 | 698.0 | 782.0 | 896.0 | 783.0 | 3159.0 |
| 2016 | 743.0 | 832 | 950 | 825 | 3350 |
| 2017 | 755 | 860 | 990 | 870 | 3475 |
|  | EARNINGS PER SHARE A Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  | Full <br> Year |
| en |  |  |  |  |  |  |  |
| 2013 | 32 | 57 | 84 | 33 | 206 |
| 2014 | 39 | 62 | 86 | 52 | 239 |
| 2015 | 44 | 68 | 96 | . 56 | 26 |
| 2016 | 46 | . 73 | 1.01 | . 60 | 2.80 |
| 2017 | . 50 | . 78 | 1.11 | . 66 | 3.05 |
|  | QUARTERLY DIVIDENDS PAID ${ }^{\text {Ba }}$ |  |  |  | FullYear |
| en | Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  |  |
| 2012 | . 23 | . 23 | 25 | . 50 | 21 |
| 2013 |  | 28 | 28 | . 28 | 84 |
| 2014 | 28 | 31 | 31 | 31 | 1.21 |
| 2015 | 31 | 34 | . 34 | 34 | 1.33 |
| 2016 | . 34 | 375 |  |  |  |

BUSINESS: American Waler Works Company, Inc is the largest New Jorsey is ils largest markel accounling for $25.7 \%$ of regulaled investor-owned water and wastewater ulifily in the U.S. providing services to over 15 million people in over 47 stales and Canada. (Regulated presence in 16 stales.) Nonregulated business assists municipalilies and military bases with the maintenance and upkeep as well. Regulated operations made up $868 \%$ of 2015 revenues.
Shares of American Water Works have been on a nice run. Since our last report three months ago, the price of the stock has climbed $22 \%$ and is now up over $10 \%$ year to date. By comparison, the S\&l 500 Index has increased by only $3 \%$ and $2 \%$ over these similar periods
Does the equity have any more gas left in its tank? Not according to our ranking system, which only pegs AWK io be an average performer in the year ahead. Tiraditionally purchased by tiskaverse investors willing to forego some capital appreciation in return for a high yield, good dividend growth prospects, and well-defined earmings, this group has benelited from a shift in sentiment by the institutional sector. The recent turmoil in the global markets and the extraordinary accommodatlve policies by world cemtral banks have resulted in historically low interest rates, which have seemingly made water utilities attractive to these investors. Indced, due to the recent surge in its prise, the stock is currently trading near the top end of our projected 2019-2021 Target Price Range, and thus offers negative returns to that time. True, there is no
revenues. Has 6,700 employers. BlackRock, Inc, owns $10.2 \%$ of oulstanding shares; Vanguard, $7.2 \%$; oficers \& directors, less than 1.0\% (4/16 Proxy). President \& CEO: Susan Slory. Chairman: George Mackenzie. Address: 1025 Laure! Oak Road, Voomees, NJ 08043. Tel:: 856-346-8200. Inlemel: www.arnwater com
guarantee that the stock won't continue to move higher, but long-term holders of this issue that have enjoyed generous paper profits may want to consider reducing their positions.
Meanwhile, controlling costs remains the company's main earnings impetus. American Water has been expanding its customer base via acquisitions of smaller water districts for some time. Because many of the expenses of running a water utllity are redundant, large cost savings can be achieved by merging smaller water districts into existing operations. The company ustally lias to buy dozens of water authotities to galn a decent number of new customers. but the recent $\$ 190$ million purchase of part of the city of Scranton's system could mean the trend is changing.
This would appear to lse an ideal moment for a new equity offering. Of the tlyree large water companies. Anerican Water has the most leveraged balance sheet and lowest Financial Strength. Moreover, the company has increased outstanding shares by only $1.8 \%$ since year end 2009.
James A. Flood
July 15, 2016
 losses: ${ }^{009}, \$ 4.62$, 09 , $\$ 2.63$, $11, \$ 0.07$. Dis- Quarterly earnings may not sum due lo round- of 2012. (C) in milions. (D) Inclives incontinued operations: $06,(\$ 0.01$ ); '11, $\$ 0.03:$ ing. (B) Dividends paid in March, June, Sep- tangibles. In 2015: $\$ 1.38$ bision $\$ 77.74 /$ share. 12. ( $\$ 0,10$ ): '13, $\$ 0.01$ ). OAAP used as of $\mid$ tember, and December. = Div, reinvestment $\mid$ ( E ) Pro forma numbers for '06 \& 07.

 Stock's Price Stability
Price Growth Persistence




BUSINESS: American Slales Water Co operates as a holding company. Through ils principal subsidiary, Golden States Water Company, it supplies water to 260,151 customers in 75 cilies and 10 counties. Service areas include the grealer melropolitan areas of Los Angeles and Orange Counlies. The company also provides electric utilily services to 23,846 customers in the city of Big Bear
American States Water is awaiting the outcome of an important rate case. In 2014, the companys utility, Gokden States Water Company (GSWC), filed a request with California regulators (CPUC), seek ing higher rates for the years 2016 through 2018. Mast of the negotlations have been concluded. but a few key items remain unresolved. The situation has been complicated by the drought in California. as GWSC has had to adjust its costs to align more with the reduced sales caused by the CPUC's mandated restrictions on water usage.
The decision by the CPUC should provide immedlate relief to the bottom line. Once the case is decided, the revenues will be retroactive to the first of the year. American States' share net dipped $13 \%$ in the March period (and probably declined $5 \%$ in the second quarter) because GSWC has not been able to raise prices to keep up with its rising costs. The CPUC is bound to make a final ruling sometme in 2016. For our carnings presentaton, we are estimating that a decision will be made in the third quarter, which should provide a boost to the company's second-

[^11]Lake and in areas of San Bernardino Counly. Sold Chaparral Cily Water of Arizona (6/11). Has 707 employees, Blackrock inc., owns $9.9 \%$ of out shares; Vanguard, $9.4 \%$; off, \& dir. $1.4 \%$. (4/16 Proxy) Chairman: Lloyd Ross. President \& Chief Execulive Officer: Robert J. Sprowls Inc: CA. Address: 630 East Foolhill Boulevard, San Dimas, CA 91773. Tel: 909-394-3600. Internel: uww.aswaler com.
half earnings. In any case, the significance of the CPUC's ruling cannot be underestimated, as this will determine what price the utility can charge its customers for three years. In the recent past, the state and water utilities appear to have established a good working relationship, so we expect the ruling to be reasonable.
Contributions from nonregulated businesses should continue to grow. Through its ASUS subsidiary, American States builds and operates water systems in U.S. Army installations. Lately, many miltary bases have been outsourcing this function. The privatization process is not occurring all at once, so we expect ASUS to be an active bidder on these contracts as they become public. Share earnings attributable to this segment fell in the first quarter, but we expect profits here to grow From about $10 \%-12 \%$ of the company's bot tom line to $15 \%-20 \%$ out to late decade.
Investors can find better selections elsewhere. These neutrally ranked shares offer well-below average total return potential over the next 3- to 5 -year period.
James A. Flood
July 15, 2016



| 5.70 | 593 | 577 | 5.91 |
| ---: | ---: | ---: | ---: |
| 1.73 | 178 | 178 | 1.89 |
| 1.09 | 1.13 | 1.12 | 1.15 |
| 79 | 80 | 81 | 83 |
| 1.43 | $1.8 \hat{0}$ | 1.918 | 1.49 |
| 8.92 | 925 | 10.06 | 10.46 |
| 728 | 765 | 7.94 | 7.97 |
| 10.2 | 21.5 | $24 . \overline{3}$ | 23.5 |
| 1.18 | 1.10 | 1.33 | 134 |
| $4.0 \%$ | $3.3 \%$ | $30 \%$ | $3.0 \%$ |

CAPITAL STRUCTURE as of $3 / 31 / 16$ Total Debl $\$ 174.0$ mill. Due in 5 Yrs $\$ 19.3$ mill $\begin{array}{ll}\text { LT Debt } \$ 171.1 \text { mill. } & \left.\begin{array}{c}\text { LT Interest } \\ \text { ( } 43 \% \text { of Cap'1) }\end{array}\right)\end{array}$

Leases, Uncapltalized: Annual rentals $\$ .3$ mill. Pension Assels-12115 $\$ 56.6$ mill.

Oblig. $\$ 75.8$ mill.
Pfd Stock $\$ 0.8$ mill. Pfd Dlvd NMF
Common Stock $11,218,582$ shs.
MARKET CAP: $\$ 625$ million (Small Cap)

| CURRENT POSITION (ML) | 2014 | 2015 | 3/31/16 |
| :---: | :---: | :---: | :---: |
| Cash Assets | 2.5 | , | 1.5 |
| Accounls Receivable | 12.0 | 11.0 | 9.7 |
| Other | 21.7 | 153 | 18.1 |
| Currenl Assets | 36.2 | 27.0 | 29.3 |
| Accts Payable | 10.0 | 11.9 | 8.5 |
| Debt Due | 4.4 | 2.8 | 2.9 |
| Other | 9.2 | 22.2 | 34.9 |
| Currenl Liab | 23.6 | 36.9 | 46.3 |


| ANNUAL RATES | Past | Past | Est'd '13-'15 |
| :--- | :---: | :---: | :---: |
| d drange (per sh) | 10 Yrs. | 5 Yrs. | Io'19'21 |
| Revenues | $4.0 \%$ | $4.5 \%$ | $8.0 \%$ |
| 'Cash Flow' | $4.0 \%$ | $7.5 \%$ | $3.5 \%$ |
| Eamings | $4.0 \%$ | $9.0 \%$ | $4.0 \%$ |
| Dividends | $2.0 \%$ | $2.0 \%$ | $5.0 \%$ |
| Book Value | $6.5 \%$ | $9.5 \%$ | $3.0 \%$ |


| Calendar | QUARTERLY REVENUES ( B mill.) Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| 2013 | 19.7 | 226 | 27.6 | 21.6 | 91.5 |
| 2014 | 20.3 | 25.4 | 27.6 | 20.7 | 94.0 |
| 2015 | 20.0 | 26.6 | 28.4 | 21.0 | 960 |
| 2016 | 21.6 | 27.5 | 30.0 | 21.9 | 101 |
| 2017 | 23.0 | 28.0 | 32.0 | 23.0 | 106 |
| Calendar | EARNNGS PER SHARE A <br> Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  | Full Year |
| 2013 | 24 | 39 | 86 | . 17 | 1.66 |
| 2014 | 27 | 67 | . 76 | 22 | 1.92 |
| 2015 | 28 | 77 | 79 | 20 | 2.04 |
| 2016 | 28 | . 72 | . 85 | . 25 | 2.10 |
| 2017 | . 30 | . 74 | . 88 | . 28 | 2.20 |
| Cal. | QUARTERLY DIVIDENDS PAID Ba |  |  |  | Full |
| endar | Mar. 31 | Jun. 30 | Sep. 30 | Dec. 31 | Year |
| 2012 | . 238 | . 238 | 2425 | 2425 | 962 |
| 2013 | . 2425 | 2425 | . 2475 | . 2475 | 98 |
| 2014 | . 2475 | 2475 | . 2575 | . 2575 | 101 |
| 2015 | 2575 | . 2575 | 2675 | . 2675 | 1.05 |
| 2016 | 2675 | 2825 |  |  |  |

## A) Diuted eamings. Nexi earnings rapan

## ate August.

(B) Dividends historically paid in mid-March June, September, and December, Dlv'd rein

## vestment plan available

(C) In millions, adjusled for spli
(D) Includes intangities. In 2015: $\$ 30.4$ mildion/\$2.72 a share.

BUSINESS: Conneclicul Waler Sarvice, inc. is a non-operating holding company, whose income is derived from earnings of its wholly-owned subsidiary companies (regulated water utililies). In $2015,92 \%$ of net income was derived from these activities. Provides water services to 400,000 people in 77 municipalities through. out Conneclicul and Maine. Acquired The Maine Waler Company,

## Shares of Connecticut Water Service

 continue to boil higher. The stock price has risen more than $25 \%$ since our April review. Year to date, CTWS shares are up approximately $45 \%$, which far outpaces the now negative performance of the S\&P 500 Index. Too, the stock etched an alltime high over the March interim, breakIng through the $\$ 56$-a-share level.First-quarter financlals were decent. The company reported moderate anmual revenute growth of $8 \%$ during the period, helped along by surcharges and general rate activity specilically in Maine. Earnings of $\$ 0.28$ a slare were flat year over year, as a one-time tax ltem offset a notlecable improvennent in operating and malntenance expenses. Nonetheless, the strong operating showing lends support to our calls for full-year bottom-line expansion in 2016 and 2017, even more so as tax rates should return to normal levels in the near term.
We still think larger capital invest ments and smaller bolton acquisitions are likely on tap through late decade. For this year, management has earmarked approximately $\$ 66$ million for

January, 2012; Biddeford and Saco Waler, Decomber, 2012. Incorporaled: Connecticut Has 266 employees Chairman/PresidenUChief Executive Officer: Eric W. Thornburg. Officers and directors own $2.6 \%$ of the common slock; BlackRock, Inc. $7.0 \%$; (4/16 proxy). Address: 93 West Main Sireet, Clinlon, CT 06413 . Telephone: (860) 669-8636, Internel: www clwater com.

## improvements to tis existing infrastruc.

 ture, and projects a cotal of \$150 million may be spent over the pull to 2018. What's more. CTWS will probably expand lis foot print through purchases of smaller water service providers, as it has done so frequently in the past. On balance, we look for an expanding customer base to drive top- and bottom-line growth over the coming three to five years.The company raised its quarterly payout, to $\$ \mathbf{0 . 2 8 2 5}$. This is encouraging from a dividend growth standpoint. as CTWS is focused on returning value to shareholders. (Note: The current yield is now below average).
Connecticut Water shares are favor ably ranked for relative year-ahead price performance (Timeliness, 2). That said. we think this may be an op portune time to take some profits off the table. Due to the stock's steady climb in price. CTWS is currently trading at the high point of our 3-to 5 -year Target Price Range. Moreover, from a price-to-earnings perspective, the shares appear richly valued compared to historical ratios.
Nicholas P. Patrikis
July 15, 2016




| (shl) |  |  |  |
| :---: | :---: | :---: | :---: |
| Oither | 134.5 | $\begin{array}{r}8.8 \\ 118.8 \\ \hline 18\end{array}$ | 1176 |
| Current Assels | 154.1 | 127.6 | 148.5 |
| Accts Payable | 59.4 | 66.4 | 65.4 |
| Debt Due | 85.7 | 40.2 | 40.6 |
| Olher | 72.6 | 41.9 | 52.1 |
| Current Llab. | 217.7 | 148.5 | 58.1 |


| ANNUAL RATES Past of change (per sh) 10 Yrs. |  | Past | '13-15 |
| :---: | :---: | :---: | :---: |
|  |  | 5 Yrg. | to '19-21 |
| Revenues | 4.0\% | 5.0\% | 3.0\% |
| "Cash Flow" | 60\% | 5.5\% | 6.0\% |
| Eamings | 5.0\% | 4.0\% | 7.5\% |
| Dlvidends | 1.5\% | 2.0\% | 7.0\% |
| Book Value | 5.5\% | 5.0\% | 3.5\% |


| Book Value |  | 5.5\% |  | 5.0\% | 3.5\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar | QUARTERLY REVENUES \$ \% mill.jE |  |  |  | Full |
|  | Mar. 31 | Jun. 30 | Sep. 30 | Dec. 31 | Year |
| 2013 | 111.4 | 154.6 | 184.4 | 133.7 | 584.1 |
| 2014 | 110.5 | 158.4 | 191.2 | 137.4 | 597.5 |
| 2015 | 122.0 | 144.4 | 183.5 | 138.4 | 588.3 |
| 2016 | 121.7 | 148 | 190 | 140.3 | 600 |
| 2017 | 130 | 155 | 195 | 145 | 625 |
| Calendar | $\begin{array}{\|r\|} \text { EA } \\ \text { Mar. } \end{array}$ | RNINGS 1 Jun. 30 | $\begin{gathered} \text { PER SHARE } \\ \text { Sep. } 30 \end{gathered}$ | $\text { Dec. } 31$ | Full Year |
| 2013 | 01 | 28 | 61 | 12 | 1.02 |
| 2014 | d 11 | 36 | 70 | 24 | 1.19 |
| 2015 | 03 | 21 | 52 | . 18 | 94 |
| 2016 | d. 02 | . 22 | . 60 | . 20 | 1.00 |
| 2017 | . 05 | . 35 | . 65 | . 30 | 1.35 |
| Calendar | $\begin{gathered} \text { QUART } \\ \text { Mar. } 31 \end{gathered}$ | $\begin{gathered} \text { TERLY DIV } \\ \text { Jun. } 30 \end{gathered}$ | $\begin{gathered} \text { IDENDS PA } \\ \text { Sen, } 30 \end{gathered}$ | $\begin{aligned} & \text { AID } \mathrm{A} \\ & \text { Dec. } 31 \end{aligned}$ | Full Year |
| 2012 | . 1575 | 1575 | . 1575 | . 1575 | 63 |
| 2013 | . 16 | . 16 | 16 | . 16 | 64 |
| 2014 | . 1625 | . 1625 | 1625 | . 1625 | 65 |
| 2015 | . 1675 | . 1675 | 1675 | 1675 | 67 |
| 2016 | . 1725 | .1725 |  |  |  |

BUSINESS: California Waler Service Group provides regulated and nonregulated water service to 477,900 customers in 85 communities in the state of California. Accounts for over 94\% of lotal customers. Also operales in Washinglon, New Mexico, and Hawaii. Main service areas: San Frencisco Bay area, Sacramento Valley, Salinas Valley, San Joaquin Valley $\&$ parts of Los Angeles. Ac
California Water Service Group shares have risen sharply in price since our April review. Despite a rather rough start to 2016, in which both the top and bottom lines fell short of our estimates, the stock increased more than $25 \%$ in value. Not unlike other water utility equities. CWT has been a stellar performer over the past two quarters. Year to date, the stock is up approximately $45 \%$ in price, and trades at its all-time high of just over \$35 a share.
We are shaving a nickel from our fullyear 2016 earnings forecast. California Water reported an unexpected loss of $\$ 0.03$ a share in the first quarter, weighed down by several headwinds, namely higher operating expenses. ongoing drought costs. and Interest charges. We do not foresee an immediate reversal in these trends. though our outlook for 2017 is more optimistic. Lastly, the company has projected a greater tax rate going forward. further supporting our reduced call for $\$ 1.00$ share net this year.
On a brighter note, revenues appear to be holding up nicely. Specifically, greater collections of accrued unbilled rev.
quired Rio Grande Corp; West Rawail Utinlies (9/08) Revenue breakdown, '15: residential, $70 \%$; business. $20 \%$; industrial. $5 \%$; public authorilies, $4 \%$; other $1 \%$ ' 15 reported depreciation rale: 4.0\% Has 1,155 employees. President, Chairman, and CEO: Peler C Nelson. Inc:: DE, Address: 1720 North First St,, San Jose, CA 95112-4598. Tel.: 408-367-8200, Internet: www.calwatergroup com
enues (incurred expenses that CWT is walling to be reimbursed for) has been a boost. Looking further out, positive inprogress rate activity along with an eventual end to unfavorable and costly drought conditions are also encouraging All told, we continue to look for low singledigit top-line growth this year and next.
Capital spending ought to remain a staple in the company's long-term growth plan. Indeed. CWT is wellpositioned to expand its footprint through acquisitions, as it boasts a relatively stable balance sheet with a manageable debt level. Purchases aside, organic growth, mainly through investment in its water tanks, aging infrastructure, and water supply, is likely on tap.
Based on recent levels, investors with a longer-term holding period would do well to remain on the sidelines. The stock's sustained ascent now renders capital appreciation potential subpar three to five years out. Conversely, accounts with a short-term horizon could do well riding CWT's price momentum higher (Timeliness: 1).
Nicholas P. Patrikis
July 15, 2016

[^12]

| (SMLL) |  |  |  |
| :--- | ---: | ---: | ---: |
| Cash Assets | 2.7 | 3.5 | 36 |
| Other | 20.2 | 209 | 210 |
|  | 22.9 | 24.4 | 246 |
| Current Assels | 6.4 | 6.5 | 65 |
| Accts Payable | 24.9 | 8.7 | 7.7 |
| Debt Due | 126 | 13.1 | 16.3 |
| Other | 43.9 | 28.3 | 30.5 |
| Current Liab. |  |  |  |


| ANNUAL RATES | Past | Past | Est'd '43-'15 |
| :--- | :---: | :---: | :---: |
| of change (per sh) | 10 Yrs. | 5Yrs. | to'19'21 |
| Revenues | $15 \%$ | $2.0 \%$ | $4.0 \%$ |
| "Cash Flow" | $4.0 \%$ | $4.5 \%$ | $5.5 \%$ |
| Eamitngs | $5.0 \%$ | $5.5 \%$ | $5.0 \%$ |
| Dividerids | $1.5 \%$ | $1.5 \%$ | $3.0 \%$ |
| Book Value | $4.5 \%$ | $3.0 \%$ | $4.0 \%$ |


| Calendar | QUARTERLY REVENUES ( $\$ \mathrm{mlll}$. ) Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| 2013 | 27.0 | 29.1 | 31.3 | 27.4 | 114.8 |
| 2014 | 27.1 | 29.2 | 32.7 | 28.1 | 117.1 |
| 2015 | 28.8 | 31.7 | 34.7 | 30.8 | 1260 |
| 2016 | 30.6 | 32.5 | 35.5 | 32.4 | 131 |
| 2017 | 31.0 | 33.0 | 36.0 | 33.0 | 133 |
| Calendar | EARNINGS PER SHARE A Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  | Full Year |
| 2013 | 20 | 28 | 36 | 19 | 1.03 |
| 2014 | 20 | 29 | 42 | 22 | 1.13 |
| 2015 | . 22 | 31 | 41 | 28 | 1.22 |
| 2016 | . 29 | . 33 | . 44 | . 32 | 1.38 |
| 2017 | . 32 | , 34 | . 46 | . 33 | 1.45 |
| Cal- | QUARTERLY DIVIDENOS PAID - |  |  |  | Full |
| endar | Mar. 31 | Jun. 30 | Sep. 30 | Dec. 31 | Year |
| 2012 | . 185 | . 185 | 185 | . 1875 | 74 |
| 2013 | . 1875 | . 1875 | 1875 | 19 | 75 |
| 2014 | . 18 | . 19 | 19 | 1925 | 76 |
| 2015 | . 1925 | . 1925 | 1925 | 19875 | 78 |
| 2016 | . 19875 | . 19875 |  |  |  |

BUSINESS: Middesex Water Company engages in the ownership and operalion of regulated waler ulility systems in New Jersey, Delaware, and Pennsylvania. It alsc operales waler and wastewater systems under contraci on behalf of municipal and privale clients in NJ and DE, IIs Middlesex System provides waler services to 60,000 retail cuslomers, primarly in Middlesex Counly, New Jersey. in Middlesex Water Company reported better-inan-expected Mnancifal restils to begin the year. Indeed, the recently approved rate increase by the New Jersey Board of Public Utilities, alongside higher water demand, drove strong top- and bottom-line growth in the first quarter. Year over year. March interim share net expanded $32 \%$, to $\$ 0.29$. Meanwhile, fevenues increased $6 \%$ over the satne pertod. to $\$ 30.6$ million. On balarice, we are lifting our 2016 revenue and carnings estimates to $\$ 131$ million and $\$ 1.38$ share, respectively.
Middlesex shares still have some wind at their back. The stock is up more than $30 \%$ in value since our April review and $60 \%$ year to date, handily outperforming the broader market averages. We think the price momentum is apt to persist, as MSEX boasts our Highest (1) rank for Timeliness. What's more, the abovementioned strength in profitability and revenue growth supports our viewpoint.
A major infrastructure project is set to commence in Edison and South Amboy, New Jersey. A total of $\$ 12$ million has been tagged to replace eight miles

2015, the Middlesex System accounted for $59 \%$ of operaling revenues. At 12/31/15, the company had 293 empiovees Incorporated NJ. President, CEO, and Chairman: Dennis W. Doll Officers \& directors own $35 \%$ of the common stock; BlackRock Institutional Trusl Co., $64 \%$ (4/16 proxy) Add: 1500 Ronson Road, Iselin, N. 08830 Tel,: 732-634-1500, internel: www middesexwater com
of water mains, service lines, valves, meters. athl hydrants over the coming six months. This ought to balster Middtesex's water distribution system by providing greater carrying capacity, Customer cosi savings are expected to be an additional benefiit of the project, thanks to improved efficlency. Going forward, we think capital spending, mainly on its existing infrastructure, will continue to rise.
Income seeking accounts with a longterm bent may want to wait for a more attractive entry point. At present, the equity leaves much to be desired from a capital apprectation perspective, as the stock currently trades above our 3- to 5 year Target Price Range. That sald our sanguine oullook on water clemand, infrastructure upgrades, and expanding customer base (largely linto Delaware). highlights MSEX's potential out to late decade. Lastly, the company's ability to consistently raise its annual dividend payout ( 43 consecutive years) should help maintain its historically above-average yield. Note that the current yield ( $1.8 \%$ ) is below average, however.
Nicholas P. Patrikis

[^13]


| $\begin{gathered} \text { Cal- } \\ \text { endar } \end{gathered}$ | QUARTERLY REVENUES (\$ mill.) Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | 50.1 | 74.2 | 85.2 | 67.4 | 276.8 |
| 2014 | 54.6 | 70.4 | 125.4 | 69.3 | 319.7 |
| 2015 | 62.1 | 72.4 | 830 | 87.6 | 305.1 |
| 2016 | 61.1 | 75.0 | 88.9 | 80.0 | 305 |
| 2017 | 66.0 | 77.0 | 90.0 | 82.0 | 315 |
| Calendar | EARNINGS PER SHARE a Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  | $\begin{aligned} & \text { Full } \\ & \text { Year } \end{aligned}$ |
| 2013 | 07 | . 37 | 44 | 24 | 12 |
| 2014 | 04 | . 34 | 1.88 | 28 | 2.54 |
| 2015 | 23 | . 36 | 46 | 80 | 1.85 |
| 2016 | 16 | . 40 | . 60 | . 59 | 1,75 |
| 2017 | 25 | . 45 | . 65 | . 60 | 1.95 |
|  | QUARTERLY DIVIDENOS PAID ${ }^{\text {Be }}$Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  | H110 |
| ond |  |  |  |  | rar |
| 2012 | . 1775 | . 1775 | . 1775 | . 1775 | 71 |
| 2013 | . 1825 | . 1825 | . 1825 | . 1825 | 73 |
| 2014 | . 1875 | . 1875 | . 1875 | . 1875 | 75 |
| 2015 | . 1950 | . 1950 | . 1950 | . 1950 | 78 |
| 2016 | 2025 | 2025 |  |  |  |

BUSINESS: SJW Corporation engages in the production, purchase, storage, purification, distribution, and relail sale of water, Il provides walar service to approximalely 229,000 connections with a total population of roughly one million people in the San Jose area and 12,000 connections that reaches aboul 36,000 residents in the region between San Anlonio and Auslin, Texas. The company also
SJW Corp.'s stock price noticeably lagged the average gain of its peers in the water utility industry over the March interim. SJW shares rose a modest $5 \%$ over the past three months, while other participants, on average, Increased in price in the realm of $25 \%-30 \%$. A main contributor to the relatively weak performance may have been the company's underwhelming first-quarter showing. Burdened by elevated operating expenses, specifically administrative and salary costs. as well as repairs, SJW delivered net income of $\$ 0.16$ a share, a $\$ 0.07$ decline, year over year, Moreover, revenues slipped marginally, on an atmual basis, to \$61.1 million, largely due to lower customer usage. The water conservation memorandum, which is a lavorable form of revenue recognition noted in our previous report, only partially offset the dectlne. All things considered, we are trimming $\$ 5$ million and $\$ 0.05$ from our 2016 top" and bottom-line estimates, to $\$ 305$ million and $\$ 1.75$ a share, respectively. Capital spending is Ilkely to remain elevated over the foreseeable future. Accompanying the recent decision by the
offers nonregulaled waler-relaled sorvices and owns and operales commercial real estale investments. Has about 399 employees, officers and direclors (including Nancy O. Moss) own $283 \%$ of oulslanding shares. Chairman: Charles J, Toeniskoeller Incorporated: California. Address: 110 West Taylor Street San Jose, CA 95110 Telephone: (408) 279-7800 Internet: www.sjwater com
California Public Utilities Commission to authorize a rate increase, a capital improvement program of more than $\$ 300$ million has been granted to SJW. This will allow the company to upgrade its water systems infrastructure, thereby improving customer water distribution and operational elficiency.
The dividend yield should hold steady over the coming 3 to 5 years. At the receni quotation, the stock ylelds $2.1 \%$. fractionally lower than The Value Line In vestment Survey median. Nevertheless, S.JW has an impeccable track record of payout hikes, and its solid free cash flow generation leads us to expect consistent dividend increases in the years to come, thus keeping the yield about average
SJW stock has been lowered one notch for Timeliness, to 3 (Average), and is now pegged to move in line with the year-ahcad broader market. Our ranking system suggests that recent price momentum may be cooling. Too, capital appreciation three to five years out is below average. Thus, we recommend investors turn the page, for now.
Nicholas P. Patrikis
July 15, 2016
(A) Diduted earnings. Excludes nonrecurning August. Quarterly earnings may not add due to vestment plan availabla losses : '03, \$1.97; '04, \$3.78, '05, \$1.09; '06, $\begin{aligned} & \text { Augusting. } \\ & \text { rounding }\end{aligned}$
$\$ 16.36$; '08, $\$ 1.22$, '10, $\$ 0.46$. GAAP account- (B) Dividends historically paid in early March.
ing as of 2013. Next earnings report due late June, September, and December. = Div'd rein-



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| Cash Assals | 4.1 | 3.2 | 39 |
| :---: | :---: | :---: | :---: |
| Receivables | 970 | 991 | 91.7 |
| Invenlory (AvgCst) | 12.8 | 124 | 12.5 |
| Other | 38.6 | 13.7 | 14.6 |
| Current Assels | 452.5 | 128.4 | 1227 |
| Accls Payable | 60.0 | 56.5 | 34.0 |
| Debl Due | 70.0 | 52.3 | 57.1 |
| Other | 95.3 | 84.4 | 83.2 |
| Current Liab. | 2253 | 1932 | 174.3 |


| ANNUAL RATES <br> ol change (per sh) <br> Revenues <br> "Cash Flow" <br> Eamings <br> Dividends <br> Book Value |  | Past P <br> 10 Yrs. 5 <br> $5.0 \%$  <br> $8.0 \%$  <br> $8.5 \%$ 13 <br> $8.0 \%$  <br> $7.0 \%$  |  | Past Est'd '13.'15 <br> 5 Yrs. 10'19.21 <br> $2.5 \% \%$ $4.5 \%$ <br> $8.0 \%$ $6.0 \%$ <br> $13.0 \%$ $7.0 \%$ <br> $7.5 \%$ $9.0 \%$ <br> $7.0 \%$ $7.0 \%$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cal. endar | QUARTERLY REVENUES (\$ mill.) Mar. 31 Jun. 30 Sop. 30 Dec. 31 |  |  |  | Full <br> Year |
| 2013 | 180.0 | 195.7 | 204.3 | 188.6 | 768.6 |
| 2014 | 182.7 | 1953 | 2105 | 191.4 | 779.9 |
| 2015 | 190.3 | 2058 | 2210 | 197.1 | 814.2 |
| 2016 | 192.6 | 210 | 227.4 | 200 | 830 |
| 2017 | 205 | 220 | 240 | 210 | 875 |
| Calendar | $\begin{array}{\|c\|c\|} \hline \text { EAF } \\ \hline \text { EAF } \\ \hline \end{array}$ | RNINGS P | ER SHARE | $\text { Dec. } 31$ | Full <br> Year |
| 2013 | 26 | . 30 | 36 | 24 | 1.16 |
| 2014 | 24 | . 31 | . 38 | 27 | 1.20 |
| 2015 | 27 | 32 | 38 | 17 | 1.14 |
| 2016 | 29 | . 34 | . 41 | . 31 | 1.35 |
| 2017 | . 31 | . 37 | . 45 | . 32 | 1.45 |
| Cal- | QUARTERLY DIVIDENDS PAID ${ }^{\text {m }}$ |  |  |  | Full |
| endar | Mar. 31 | Jun. 30 | Sep. 30 | Dec. 31 | Year |
| 2012 | . 132 | . 132 | 132 | 14 | 54 |
| 2013 | . 14 | . 14 | 152 | . 152 | 58 |
| 2014 | . 152 | 152 | 165 | 165 | 63 |
| 2015 | . 165 | 165 | . 178 | . 178 | 69 |
| 2016 | . 178 | . 178 |  |  |  |

$18 \%$; industrial \& other, $13 \%$. Olficers and directors own less than $1 \%$ of the common slock; Vangurad Group, $7.7 \%$; Blackrock, Inc, 7.3\%; State Street Capital. 5.5\% (3/16 Proxy). President \& Chief Execulve Oficer: Chrislopher Franklin. Incorporated: Pennsylvania Address: 762 Wesl Lancasler Avenue, Bryn Mawr, Pennsylvania 19010. Tel.: 610-525-1400 Inlernel: www. squaamerica com
footing as long-term debt should accound for only slightly over $50 \%$ of cotal capt talization by late decade.
Shares of Aqua America have performed well of late. Foreign and domestic economic and political uncertainties have seemingly led to a large change in market sentiment regarding the water utility group (now ranked among the top of all industries in the value Line universe). As they are viewed as defensive plays because of their low Beta coefficients and well-defined earnings streams, increased investment in this relatively small industry (the combined market cap of all nine members of this sector only totals about $\$ 28$ billion) has resulted in WTR out pachg the S\&P 500 Index by a wide mar. gins over the past three moniths.
Our ranking system still favors this equity. WTR is expected to outleg the broader market averages in the year ahead. These shares are more suitable for momentum investors, however. Due to the recent rise in its price. the stock now has below-average total return potential through 2019-2021.
Jishes A. Flood
July 15, 2016

| Company's FInancial Strength |
| :--- |
| Stock's Price Stabillty |
| Price Growth Persistence |
| Earnings Predictability |

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YORK WATER noa.vaw


| Cash Assels | 1.5 | 2.9 | 3.2 |
| :--- | ---: | ---: | ---: |
| Accounts Receivable | 4.0 | 3.5 | 3.6 |
| lnvenlory (Avg. Cosl) | .8 | .8 | .8 |
| Other | 4.9 | 4.6 | 4.0 |
| Currenl Assels | 11.2 | 11.8 | 11.6 |
| Accls Payable | 1.6 | 1.8 | 1.9 |
| Debi Due | -.9 | $\boxed{2}$ | .8 |
| Other | -4.3 | 4.4 | -4.6 |
| Current Liab. | 5.9 | 6.2 | -6.5 |


| ANNUAL RATES <br> of change (par sh) <br> Revenues <br> "Cash Flow" <br> Eamings <br> Dividends <br> Book Value |  | Past P <br> 10 Yrs $\mathbf{5}$ <br> $4.5 \%$  <br> $7.0 \%$ 6.5 <br> $5.5 \%$  <br> $4.0 \%$ 2 <br> $6.5 \%$  |  | Past E6t'$\mathbf{5 Y r s}$ to$3.0 \%$$6.5 \%$$6.0 \%$$2.5 \%$$4.5 \%$ | $\begin{aligned} & 13-15 \\ & 9-21 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 5\% |  |
|  |  | . $0 \%$ |  |
|  |  | 0\% |  |
|  |  | $5 \%$ |  |
|  |  |  |  |
| Calendar | QUARTERLY REVENUES (\$ mill.) |  |  |  | Full Year |
|  | Mar. 31 Jun. 30 Sep. 30 Dec, 31 |  |  |  |  |
| 2013 <br> 2014 <br> 2015 <br> 2016 <br> 2017 | 10.1 |  |  | 10.7 | 10.9 | 107 | 42.4 |
|  | 106 |  |  | 11.8 | 120 | 115 | 45.8 |
|  | 11.2 |  |  | 119 | 12.4 | 116 | 47.1 |
|  | 11.3 |  |  | 12.5 | 13.0 | 13.2 | 50.0 |
|  | 12.0 |  |  | 13.0 | 13,5 | 14.5 | 53.0 |
| Calendar | EARNINGS PER SHARE A <br> Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  | Full Year |
|  |  |  |  |  |  |  |  |  |
| 2013 | 17 | . 18 | 19 | 21 | 75 |
| 2014 | . 16 | . 22 | 23 | 28 | 89 |
| 2015 | 20 | . 22 | 28 | 27 | 97 |
| 2016 | 19 | . 26 | . 28 | . 27 | 1.00 |
| 2017 | . 22 | . 27 | . 30 | . 29 | 1.08 |
| Calendar | QJARTERLY DIVIDENDS PAID a |  |  |  | Full <br> Year |
|  | Mar. 31 | Jun. 30 | Sep. 30 | Dec. 31 |  |
| 2012 | 134 | 134 | 134 | 134 | 535 |
| 2013 | . 138 | 138 | 138 | 138 | 552 |
| 2014 | . 1431 | . 1431 | . 1431 | . 1431 | 572 |
| 2015 | .1495 | . 1495 | . 1495 | 1555 | 604 |
| 2016 | . 1555 | . 1555 | 1555 |  |  |

BUSINESS: The York Water Company is (he oldesi neslor-owned regulated water utility in the United Slates. II has operated conlin uously since 1816. As of December 31, 2015, the company's aver age daily availability was 354 million gallons and its service teritory had an estimated population of 194,000 Has more than 66,000 cuslomers. Residenlial cuslomers accounted for $63 \%$ of 2015 reve-

York Water delivered first-quarter financial results roughly in line with our expectations. The Pennsylvaniabased operator generated revenues of $\$ 11.3$ million, fractionally higher than the prior-year figure. Meanwhile, earnings of $\$ 0.19$ a share during the period missed our mark by a penny, largely owing to a marginally higher tax rate than we anticipated. However, slimmer operating expenses, as well as relatively calmer weather, kept the company moving in the right direction. At this time, we are reiterating our 2016 top- and bottom-line estimates of $\$ 50.0$ million and $\$ 1.00$ per share, respectively.
This equity is neutrally ranked (Timeliness: 3). However, the market reacted positively to the aforementioned performance, sending shares to a record high price of just over $\$ 33$ a share during the March interim. We look for momenturn to persist in the near term. driven by modest year-over-year top- and bottom-line gains. Moreover, domestic water utilities exhibit lower correlations to broader market indices (Beta: 0.70), especially those outside the U.S., thus providing some
nues; commercial and induslrial ( $29 \%$ ); other ( $8 \%$ ). It also provides sewer billing services Incorporated: PA. York had 108 full-lime employees at 12/31/15. FresidenUCEO: Jeffrey $R$ Hines, of ficers/direclors own $1.1 \%$ of the common stock ( $4 / 16$ proxy) Address: 130 East Marke! Slreel, York, Pennsylvania 17401. Telephone: (717) 845-3601. internei: www yorkwater.com.
shelter from the recent global volatility. We remain confident that acquisitions and capital investments will likely comprise the longterm story. York spent just under $\$ 2$ million in capex in the first quarter, but has guided a massive ramp-up of $\$ 15$ million over the last three quarters of the year. Funds will probably be used to lead an overhaul of its aging infrastructure, after having been allocated to its water treatment systems and new water mains. In addition, much of the growth we envision over the coming years ought to be attributed to acquisitions. To wit, the company is poised to angressively spend in 2016 and 2017 to position itself for sustainable expansion through late decade.
This stock does not stand out for the near-term. In the same breath, investors looking for a buy-and-hold play would be best served walling on the sidellines for a better entry point. Based on our current 3to 5 -year earnings est tmate, YORW shares are trading near the mid-point of our Target Price Range. 'Too, the dividend yleld is below average at recent levels.
Nicholas P. Partikis
2uly 15. 2016


Assumplions: 9/30/2016
$\begin{array}{ll}\text { Debt Cost } & 3.72 \\ \text { Pref Stock Cost } & 5.02\end{array}$
$\begin{array}{ll}\text { Pref. Stock Cost } & 5.02 \\ \text { Equity Cost } & 9.02\end{array}$
Equity Cost

| Ratio | Cost | Wı | Shield | Overall |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 26.50\% | 3.720 | 0.99 | 0.6 | 0.59148 |  |
| 0.00\% | 5.020 | 0.00 | 1 | 0 |  |
| 73.50\% | 9.020 | 6.63 | 1 | 6.6297 |  |
|  |  | 762 |  | 7.22 | <<<ANSWER |
| 26.50\% | 3.720 | 0.99 | 0.6 | 0.59148 |  |
| 0.00\% | 5.020 | 0.00 | 1 | 0 |  |
| 73.50\% | 7.220 | 531 | 1 | 5.3067 |  |
|  |  | 629 |  | 5.90 | <<<<ANSWER |

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## DEP Reminds Homeowners To Maintain Septic Systems

Tue, 09/22/2015-2:08pm admin
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The Pennsylvania
Department of
Environmental Protection (DEP) is reminding Pennsylvanians about the importance of onlot septic system maintenance.

This annual initiative, led by DEP and the U.S.
Environmental Protection


Agency (EPA), encourages
residents to learn about and properly maintain their septic systems during SepticSmart Week from September 21 to 25.
"More than 29 percent of Pennsylvanians rely on a septic system," said DEP Secretary John Quigley. "It's so important that these systems are maintained properly to prevent failure and to protect the public health and environment."

Lacking or improper maintenance of an onlot septic system can contaminate groundwater supplies with E. coli and other pollutants. This is very important as many of the homeowners who rely on septic systems also have private wells that provide potable drinking water. Discharges from failed systems can also contaminate surface waters like lakes, rivers, and ponds, contributing excess nutrients that can cause toxic algal blooms and other water quality problems.

Homeowners are responsible for making sure that these systems work properly. The life-span of a septic system is generally 25 years, but septic systems are vulnerable to early failure if they are not regularly inspected and pumped, and properly maintained.

The Department of Environmental Protection (DEP) recommends property owners take the foilowing precautions to maintain their system:

- Inspect and Pump Frequently: The average household septic system should be inspected at least every three years by a septic service professional. Household septic tanks are typically pumped every three to five years.
- Conserve Water: All of the water a household sends down its pipes ends up in its septic systern. The more water a household conserves, the less water enters the septic system. Consider installing low-flow plumbing fixtures, faucet aerators, and high-efficiency toilets, washing machines, and dishwashers to
save on water use.
- Proper Waste Disposal: Do not flush anything that isn't human waste or toilet paper.
- Maintain the Drainfield: never park on the drainfield. Avoid planting trees or other plants near the drainfield to prevent root infiltration.

Throughout the week, professionals from DEP will be on hand from 11 A.M. to 1 P.M. in the Capitol's East Wing Rotunda to answer questions and provide helpful information about septic system maintenance

DEP will also share tips and information throughout the week on its Facebook page (www.facebook/PennsylvaniaDEP) and Twitter (@PennsylvaniaDEP).

Click here to learn more about SepticSmart Week.
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## Septic System Cost Analysis - Explore Your Options When Your Septic System Fails

If you're facing a complete septic system replacement you're at the right place. Learn how to deal with this expensive and stressful situation. Contrary to what you may have been told, there is an affordable alternative to replacing your septic system when it fails. Aero-Stream's ${ }^{\circledR}$ patented septic remediation system can restore a failed system without costly excavation and landscaping expenses.

## Understanding Septic System Repair Costs



- The average septic system replacement cost ranges from $\mathbf{\$ 6 , 0 0 0}$ to $\mathbf{\$ 5 0 , 0 0 0}$ including financing.
- Up to $\mathbf{5 0 \%}$ of the replacement septic system cost is profit for the installer, therefore our solution is rarely mentioned.
- Most regulators are risk averse and avoid breakthrough technology.
- On average septic system failure occurs every 15 years!
- There is a huge cost difference between an aerobic septic system vs. anaerobic septic system.
- Aerobic conversion of failed septic systems rejuvenates and extends the life of the system - saving thousands of dollars!
- Even if the regulators are forcing you to replace your system make sure this is the last time you do it!
- Discover how Aero-Stream ${ }^{\circledR}$ can reduce your septic system cost by successfully executing a controlled aerobic conversion of your new or failing septic system for under \$1500!


## Options to Repair a Failed Septic System

The cost to repair a septic system depends on if you choose a full system replacement or conversion from an anaerobic to an aerobic system with an Aero-Stream ${ }^{\circledR}$ product.

Facts: Every anaerobic septic system has a finite service life. Anaerobic systems will need replacement about every 15 years during the service life of the home or dwelling. The majority of system failures are caused by the byproducts of the anaerobic biochemical process. One damaging byproduct is the clogging of the drain field by the biomat. Another damaging byproduct is concrete corrosion that begins with the creation of hydrogen sulfide gas.Converting an anaerobic septic system to an aerobic septic system can indefinitely extend the life of the system when combined with best practices.


Concrete riser breaking down from the corrosive effects of an anaerobic septic tank

## Septic System Replacement Cost

The cost of septic system replacement depends on the type of system installed. Here are the average ranges:

- Gravity fed drainfields of all types: $\$ 5,000$ to $\$ 10,000$, or an average of $\$ 7,500$.
- Mounds: $\$ 10,000$ to $\$ 50,000$, or an average of $\$ 30,000$.

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amortization period will be used. The landscaping costs vary wildly, so for this analysis, $\$ 1,000$ is included to get the lawn or garden back to usable condition. The totals for the present value of the loan for each option plus the landscaping costs are:

- Gravity fed drain fields: \$7,500 principal + \$4,634 interest + \$1,000 landscaping costs $=\mathbf{\$ 1 3 , 1 3 4}$
- Mounds: $\$ 30,000$ principal $+\$ 18,537$ interest $+\$ 1,000$ landscaping costs $=\mathbf{\$ 4 9 , 5 3 7}$
- ATU's: \$12,500 principal + \$7224 interest $+\mathbf{\$ 1 , 0 0 0}$ landscaping costs $=\mathbf{\$ 2 1 , 2 2 4}$


## Cost Analysis of Aero-Stream Septic System Restoration

The cost of an Aero-Stream septic system restoration product is under $\mathbf{\$ 1 , 5 0 0}$ and there are no landscaping costs to consider.
The comparison is stark. You save thousands, and in some cases tens of thousands, of dollars when you choose Aero-Stream over system replacement.


## Septic System Maintenance Costs

Maintenance costs are the same regardless if the system is aerobic or anaerobic. Maintenance costs are comprised mostly of septic tank pumping by a professional pumper or plumber.

The pumping frequency varies with each system, however, most systems require pumping every 3 to 4 years and many local health departments have more frequent pumping requirements. Furthermore, as a system nears its service life, pumping frequency often increases. Using the national averages, maintenance costs are as follows:

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verage pumping frequency) $=\$ 60 /$ year or $\$ 5 /$ month

## Conclusion

You can dramatically lower your septic system cost of ownership if you choose an Aero-Stream septic system
restoration product when your system fails.


Think about this: If your system fails after 15 years and you must finance a new system, you never eliminate a monthly loan payment. But, if you choose to remediate and save your failed septic system by installing an Aero-Stream ${ }^{\circledR}$ product, the only reoccurring expense after the purchase would be the pumping fees - you save thousands of dollars.
By installing a patented Aero-Stream® product, a successful, controlled conversion of your septic system from an anaerobic to an aerobic biochemical process can be executed. You will virtually eliminate the most common causes of septic system failure while increasing the life expectancy of your septic system indefinitely and saving yourself thousands of dollars.

## The Septic System Owners Manual

Nobody plans for the expense of having septic tank problems. Whether your septic system is new or failing, this manual is a must read for any homeowner. Understand the causes and discover the solutions to your septic system and septic tank problems.

- The Reality of Your Septic System
- Terminology and Definitions
- Understanding Septic System Costs
- How Does a Septic System Work?
- Septic System Components - Septic Tank
- Septic System Components - Drain fields I
- Septic System Components - Drainfields II
- Septic Tank Problems - How a System Fails
- Resolving Septic System Problems
- Septic System Use and Maintenance Guidelines


Click Image Above to Learn How to Buy!


Fixes and Restores Any Failed or Failing Septic System
Learn more about the real causes of septic system problems and this patented and proven solution.


Download Free Report

## Aero-Stream's' patented

and scientifically proven system is CUARAMTEED to solve septic problems and prevent them - without the high costs associated with excavation or ongoing chemical treatments.


## Try it Now Risk Free!

Research \& Development are Aero-Stream's Ongoing Mission

## Are You Experiencing ...

Back-ups and slow-flowing drains . . . Wastewater pooling in the yard . . Septic odor . . . Frequent tank pumpings . . High water levels in the septic tank . . . Runback into the septic tank from the drainfield . . .

Septic tank problems
Aero-Stream® products fix these problems WITHOUT REPLACING YOUR SEPTIC SYSTEM . . GUARANTEED . . . LOW COST . . . fits ANY TYPE of system ACROSS THE U.S. AND CANADA!


Why Aero-Stream®?
Aero-Stream ${ }^{\circledR}$ was first!

- Aero-Stream ${ }^{8}$ patented the first retrofit septic remediation system.
- Aero-Stream(®8 has the \#1 rated controlled septic aerator and proven controlled septic aeration systems.

Aero-Stream ${ }^{\circledR}$ has experience! We are a Technology Company.

- Aero-Stream(® has been restoring septic systems for $\mathbf{1 5}$ years.
- We are your \#1 Authority on septic systems! Learn more on our Septic Systems blog.
- Aero-Stream ${ }^{(8)}$ is a subsidiary of Engineered Solutions, Inc., an engineering company innovating and solving problems for over 20 years.
- Engineered Solutions, Inc. has developed Aero-Spa ${ }^{\text {TM }}$ a break-through chemical free hot tub water treatment available for over 9 years.

Aero-Stream ${ }^{\circledR}$ works!

- Aero-Stream® has thousands of customers across North America.

The Bio-Brush ${ }^{\text {TM }}$ !

- Aero-Stream® is the ONLY company including the Bio-Brush ${ }^{\text {TM }}$ with each product!

Read more $>$ ge!

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Solve Your septic system Problems in 5 Easy Steps!

1 Research:

- How Aero-Stream® works $>$ go!
- Overview of installation $>\mathrm{go}$ !

2 Free Expert Advice:
Toll Free (877) 254-7093

- Get answers
- Place your order $\$$ go!

3 Receive Ongoing
Technical Support:
We are with you through the entire septic restoration process!

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| american states water | 1.666 | ${ }^{1.631}$ | 1.770 | 1.814 | ${ }^{1.652}$ | 1.741 | ${ }^{1.685}$ | 1.790 | 1.901 | 1.797 | 1.792 | ${ }^{1.774}$ | 1.796 | 1.662 | 1,712 | 1.651 | 1.690 | 1.696 |
| AMERICAN WATER WORKS | 1.531 | 1.520 | 1.635 | 1.673 | 1531 | 1.514 | 1.464 | 1.407 | 1.416 | 1.374 | 1.345 | 1.343 | 1.325 | 1.278 | 1.277 | 1.239 | 1304 | 1.328 |
| aqua america inc | 1.501 | 1.499 | 1.654 | 1.708 | 1583 | 1.559 | 1.585 | 1537 | 1.569 | 1.522 | 1.505 | 1.479 | 1.418 | 1.374 | 1379 | 1.354 | 1.427 | 1.447 |
| artesian resources -cl | 0.885 | 0863 | ${ }_{0} 0.997$ | 1.015 | 0.895 | 0.868 | 0.901 | 0.905 | 0946 | 0.894 | 0.867 | 0826 | 0.834 | 0.791 | 0.775 | 0.774 | 0.781 | 0.784 |
| Calfornia water serv | 1.202 | 1.159 | 1246 | 1.289 | 1.130 | 1096 | 1.079 | 1.022 | 1.033 | 0.976 | 0.954 | 0.949 | 0.968 | 0.925 | 0.951 | 0.993 | 1.024 | 1.024 |
| connecticut water svg | 1.341 | 1.276 | 1365 | 1.480 | 1322 | 1297 | 1.267 | 1.198 | 1.223 | 1.147 | 1.112 | 1.121 | 1.129 | 1.091 | 1.075 | 1.099 | 1,122 | 1.137 |
| middlesex water co | 1.453 | 1392 | 1.648 | 1.732 | 1517 | 1505 | 1.338 | 1241 | 1.274 | 1.228 | 1.198 | 1.200 | 1.144 | 1.107 | 1.105 | 1.111 | 1.086 | 1.118 |
| SJW CORP | 1.147 | 1.130 | 1.123 | 1.078 | 0.990 | 0.988 | 1.052 | 1051 | 0.982 | 0.933 | 0.947 | 0.972 | 0.973 | 0.934 | 0.954 | 0.977 | 0.966 | 0.949 |
| YORK WATER CO | 1.745 | 1.678 | 1829 | 1.877 | 1.631 | 1.758 | 1.815 | 1677 | 1.623 | 1.553 | 1.501 | 1.474 | 1.373 | 1.383 | 1.388 | 1381 | 1.457 | 1.596 |


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| american states water | 2.141 | 2.096 | 2.275 | 2.354 | 2.145 | 2.260 | 2.180 | 2316 | 2.460 | 2.287 | 2.281 | 2.258 | 2.270 | 2.101 | 2.164 | 2.021 | 2069 | 2.076 |
| AMERICAN WATER WORKS | 1.673 | 1660 | 1.786 | 1.832 | 1.676 | 1.657 | 1.617 | 1554 | 1.563 | 1.474 | 1.443 | 1.440 | 1.414 | 1.364 | 1.362 | 1336 | 1405 | 1.432 |
| aqua americalnc | 1994 | 1.990 | 2.196 | 2.279 | 2.113 | 2080 | 2.110 | 2.046 | 2.089 | 2.011 | 1.989 | 1.954 | 1.865 | 1.807 | 1.814 | 1.791 | 1.888 | 1.914 |
| ARTESIAN RESOURCES -cl | 1507 | 1.469 | 1.697 | 1.700 | 1.499 | 1.454 | 1.487 | 1493 | 1.561 | 1.470 | 1.426 | 1.358 | 1.355 | 1.285 | 1.250 | 1262 | 1273 | 1278 |
| CALIFORNIA WATER SERV: | 1.684 | 1.624 | 1.746 | 1.822 | 1597 | 1549 | 1.526 | 1446 | 1.461 | 1.352 | 1.322 | 1.316 | 1.351 | 1.290 | 1.327 | 1.381 | 1.424 | 1423 |
| CONNECTICUT WATER SVC | 1.709 | 1.626 | 1.740 | 1.909 | 1.705 | 1.673 | 1.643 | 1553 | 1.585 | 1.463 | 1.418 | 1.431 | 1.453 | 1.404 | 1.384 | 1407 | 1437 | 1455 |
| middlesex water co | 1995 | 1911 | 2.264 | 2.405 | 2.106 | 2089 | 1.820 | 1.689 | 1.734 | 1.603 | 1.562 | 1.565 | 1.493 | 1.444 | 1.442 | 1.447 | 1415 | 1457 |
| SJW Corp | 1585 | 1561 | 1.552 | 1.512 | 1387 | 1.385 | 1.440 | 1.438 | 1.343 | 1.292 | 1.311 | 1.346 | 1333 | 1.280 | 1.308 | 1.340 | 1.324 | 1.301 |
| YORK water co | 2347 | 2258 | 2460 | 2.530 | 2.198 | 2369 | 2.423 | 2240 | 2.167 | 2.085 | 2.014 | 1.978 | 1.843 | 1.858 | 1.864 | 1.850 | 1.951 | 2.137 |



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| 1.000 | 0.992 | 1.068 | 1.093 | 1.000 | 0988 | 0.956 | 0.919 | 0.925 | 0.898 | 0.879 | 0.877 | 0.865 | 0.835 | 0.834 | 0.809 | 0.851 | 0.867 |
| 1000 | 0998 | t. 102 | 1.138 | 1.055 | 1.038 | 1.056 | 1024 | 1045 | 1.014 | 1.003 | 0.985 | 0.944 | 0.915 | 0919 | 0.902 | 0.951 | 0.964 |
| 1.000 | 0.975 | 1.126 | 1.147 | 1.011 | 0.981 | 1.018 | 1023 | 1069 | 1.010 | 0980 | 0.933 | 0.942 | 0.893 | 0.876 | 0.875 | 0.882 | 0.886 |
| 1000 | 0964 | 1.037 | 1.073 | 0.940 | 0912 | 0898 | 0.851 | 0.859 | 0.812 | 0794 | 0.790 | 0805 | 0.769 | 0.791 | 0.826 | 0.852 | 0.852 |
| 1.000 | 0.951 | 1.018 | 1.104 | 0.986 | 0.967 | 0.945 | 0.893 | 0.912 | 0855 | 0829 | 0.836 | 0.842 | 0.814 | 0.802 | 0.819 | 0.837 | 0.847 |
| 1000 | 0.958 | 1.135 | 1.192 | 1.044 | 1.036 | 0.921 | 0.854 | 0.877 | 0.845 | 0824 | 0.826 | 0787 | 0.762 | 0.761 | 0.765 | 0.748 | 0.770 |
| 1000 | 0985 | 0.979 | 0.940 | 0.862 | 0861 | 0.917 | 0.916 | 0856 | 0.813 | 0825 | 0.847 | 0848 | 0.814 | 0.832 | 0852 | 0.842 | 0.827 |
| 1000 | 0962 | 1.048 | 1.076 | 0.935 | 1.008 | 1.040 | 0.961 | 0.930 | 0.890 | 0860 | 0.845 | 0787 | 0.793 | 0796 | 0792 | 0.835 | 0.915 |


| Company Name | Enterprise value to Inv Cap | Enterprise value to Inv Cap | Eriterprise value to Inv Cab | Enterprise value to Inv Cap | Euterprise value to Ins Cap | Enterprise value to Ins Cap | Enterprise value to Ins Cas | Enterprise value to Inv Cap | $\begin{gathered} \text { Enterprise } \\ \text { value to lnv } \\ \text { Cap } \\ \hline \end{gathered}$ | Enterprise value to $\ln v$ Cap | Enterprise value to Ins Cap | $\begin{aligned} & \text { Enierprise } \\ & \text { value to Inv } \\ & \text { Cap } \end{aligned}$ | Enterprise value to Inv Cap | $\begin{aligned} & \text { Enterprise } \\ & \text { value to lav } \\ & \text { Cap } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Eaterprise } \\ \text { value to Inv } \\ \text { Cap } \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Inv } \\ & \text { Cap } \end{aligned}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline 0 \text { 保 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| american states water | 1.000 | 0.979 | 1.062 | 1099 | 1002 | 1.056 | 1.018 | 1.082 | 1.149 | 1.068 | 1.066 | 1.055 | 1.060 | 0.981 | 1.011 | 0.944 | 0.966 | 0.970 |
| american water works | 1.000 | 0.992 | 1058 | 1.095 | 1.002 | 0.991 | 0.966 | 0.929 | 0.934 | 0.881 | 0.862 | 0.861 | 0.845 | 0.815 | 0.814 | 0799 | 0840 | 0.856 |
| aqua americainc | 1.000 | 0.998 | 1.102 | 1.143 | 1.060 | 1.043 | 1.158 | 1.026 | 1.048 | 1.009 | 0.997 | 0.980 | 0.935 | 0.907 | 0.910 | 0.898 | 0.947 | 0.960 |
| artestan resources -ci | 1.000 | 0.975 | 1126 | 1.129 | 0.995 | 0.965 | 0.987 | 0.991 | 1.036 | 0.976 | 0.947 | 0.902 | 0.900 | 0.853 | 0837 | 0.838 | 0845 | 0848 |
| CALIFORNLA WATER SERV | 1.000 | 0.964 | 1037 | 1.082 | 0948 | 0920 | 0.906 | 0.858 | 0.867 | 0.803 | 0.785 | 0.781 | 0.802 | 0.766 | 0.788 | 0.827 | 0845 | 0.845 |
| CONNECTICUT WATER SVC | 1.000 | 0.951 | 1018 | 1.117 | 0.998 | 0979 | 0.962 | 0.909 | 0.928 | 0.856 | 0.830 | 0.837 | 0.850 | 0822 | 0.810 | 0.824 | 0841 | 0852 |
| middlesex water co | 1000 | 0.958 | 1.135 | 1.205 | 1.056 | 1.047 | 0.912 | 0.847 | 0.869 | 0.803 | 0.783 | 0.784 | 0.748 | 0.724 | 0.723 | 0725 | 0.709 | 0.730 |
| SJW Corp | 1000 | 0.985 | 0979 | 0.954 | 0.875 | 0.874 | 0.908 | 0907 | 0.847 | 0.815 | 0.827 | 0.849 | 0.841 | 0.807 | 0.825 | 0845 | 0.835 | 0.821 |
| YORK WATER CO | 1.000 | 0.962 | 1.048 | 1.078 | 0.936 | 1.009 | 1.033 | 0954 | 0.924 | 0.888 | 0.858 | 0.843 | 0.786 | 0.792 | 0.794 | 0788 | 0831 | 0.91 |


Enternse value to Net PPE

| Mont End | Month End | Monti End | Momitead | Month End | Mont End | Month End | Montu End | Month End | Monti End | Month End | Murill End | Month End | Manth End | Munth End | Morth End | Month End | Monlh End |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| *3*2066 | 83112916 | 1312096 | 6302046 | S312016 | 43688016 | ท312006 | 229846 | 1312816 | 12212015 | 118382013 | 10312015 | 9308215 | 3312015 | 7312815 | ${ }^{63} 28015$ | 5312295 | *3020is |
| 100\% | 98\% | 106\% | 109\% | 99\% | 99\% | 96\% | 92\% | 92\% | 89\% | 86\% | 85\% | 85\% | 81\% | 83\% | 83\% | 85\% | 87\% |
| 100\% | 98\% | 106\% | 110\% | 100\% | 99\% | 97\% | 93\% | 93\% | 88\% | 86\% | 85\% | 85\% | $82 \%$ | 81\% | 82\% | 84\% | 85\% |


| Month End | Month End | Month End | Month End | Month End | Monti End | Month End | Mont End | Munth End | Montr End | Month End | Month End | Month End | Month End | Month bnd | Month End | Month End | Month End | Monih End | anth End |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3 m 12315 | บ\% |  | 123vens | из*ำ | наная | yspans | , з\% | zapaen | cesom | savava | 238924] | 331829 | 2082944 | Lubal4 | umbans | uskati | 1eanas | 2897013 | (312703 |
| . 18 | 19 | $\underline{20}$ | 11 | 23 | 231 | 24 | 38 | 36 | $\underline{31}$ |  | 39 | 33 | $\underline{31}$ | $\underline{31}$ | [1] | 34 | ds | 業 | 312 |
| $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \end{array}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \end{gathered}$ | $\begin{gathered} \text { Eaterprise } \\ \text { value to Net } \\ \text { PPE } \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { value to Net } \\ \text { PPF. } \\ \hline \end{array}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \\ & \text { PPE } \end{aligned}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | Eaterprise value to Net PPE | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE. } \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE. } \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE. } \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | Enterprise value to Net PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | Enterprise value to Net PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE |
| 1.769 | 1.778 | 1.766 | 1.713 | ${ }^{1.606}$ | ${ }^{1.652}$ | 1.448 | 1.522 | 1.456 | 1596 | 1.479 | ${ }^{1.482}$ | 1.574 | 1.485 | 1.420 | 1468 | 1.486 | ${ }^{1.457}$ | 1472 | 1.420 |
| 1326 | 1323 | 1352 | 1.327 | 1323 | 1327 | 1.276 | 1314 | 1.268 | 1.300 | 1.287 | 1,237 | 1.244 | 1.235 | 1.197 | 1.203 | 1.205 | 1212 | 1.215 | 1.206 |
| 1.431 | 1432 | 1456 | 1.476 | 1.471 | 1.458 | 1.371 | 1433 | 1381 | 1502 | 1.467 | 1.454 | 1.446 | 1.449 | 1.396 | 1.416 | 1.437 | ${ }^{1} 483$ | 1.493 | 1.474 |
| 0.795 | 0.801 | 0.809 | 0.815 | 0.793 | 0808 | 0.770 | 0.792 | 0.803 | 0821 | 0.818 | 0.808 | 0.823 | 0.806 | ${ }^{0.822}$ | 0.838 | 0.853 | ${ }_{0} 0.83$ | 0830 | 0.821 |
| 1.049 | 1.077 | 1.050 | 1.050 | 1.064 | 1.093 | 1.009 | 1069 | 1.020 | 1072 | 1.005 | 1.019 | 1.062 | 1.048 | 1.041 | 1.025 | 1.018 | 098 | 096 | 0.954 |
| 1.137 | 1152 | 1.128 | 1.154 | 1.122 | 1.173 | 1.080 | 1.090 | 1.065 | 1.124 | 1.083 | 1.092 | 1129 | 1.097 | 1.117 | 1.224 | 1.206 | 1.14 | 146 | 1.105 |
| 1.134 | 1.151 | 1.102 | 1.170 | 1.134 | 1.149 | 1.058 | 1092 | 1081 | 1110 | 1.085 | 1.080 | 1.143 | 1.083 | 1.072 | 1.128 | 1.166 | 1.118 | 1.148 | 1.099 |
| 0999 | 1.045 | 1.053 | 1.025 | 0.981 | 1021 | 0.927 | 0.937 | 0.926 | 0938 | 0.935 | 0.939 | 0.986 | 0.985 | 0.965 | 0.992 | 0.943 | 0958 | 0.962 | 0.922 |
| 1.556 | 1522 | 1522 | 1.508 | 1355 | 1.447 | 1.370 | 1.379 | 1.328 | 1418 | 1.395 | 1.380 | 1.398 | 1.381 | 1.391 | 1.434 | 1.485 | 1.420 | 1403 | 1374 |


| $\begin{gathered} \text { Eaterpitise } \\ \text { value to lay } \\ \text { Cap } \end{gathered}$ | $\begin{array}{c\|} \hline \text { Euterpitise } \\ \text { value to Iny } \\ \text { Cap } \end{array}$ | Enterprise value to Iny Cap | $\begin{gathered} \hline \text { Enterprise } \\ \text { value to Iav } \\ \text { Cap } \\ \hline \end{gathered}$ | Eiuterprise value to Inv CaI | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | Enterprise value to Inv <br> Cap | Ėuterprise value to Inv Cap | Enterprise value to $\operatorname{lny}$ value to in Cap | $\begin{gathered} \hline \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Entiterpife } \\ & \text { value to Inv } \\ & \text { Cap } \end{aligned}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to } \ln \mathrm{y} \\ \text { Cap } \\ \hline \end{gathered}$ | Enterprise value to Inv <br> value to in <br> Cap | Esterprise value to Inv Cap | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to } \ln \text { - } \end{aligned}$ <br> Cap | $\begin{gathered} \text { Enierprise } \\ \text { value to lnv } \\ \text { Cap } \\ \hline \end{gathered}$ | Enterprise value to Inv Cap | Enterprise value to lnv value to in Cap | Enterprise value to ln . value to сар. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2.131 | 2.142 | 2.128 | 2.061 | 1.933 | 1.987 | 1.731 | 1.819 | 1739 | 1.842 | 1.708 | 1.712 | 1.874 | 1.767 | 1.690 | 1.729 | 1.750 | 1.716 | 1.739 | 1.679 |
| 1.441 | 1439 | 1470 | 1.419 | 1415 | 1419 | 1.343 | 1.382 | 1335 | 1374 | 1.360 | 1.307 | 1.314 | 1305 | 1.265 | 1.275 | 1.277 | 1.285 | 1264 | 1255 |
| 1.913 | 1914 | 1947 | 1.947 | 1940 | 1924 | 1.799 | 1881 | 1812 | 1966 | 1.919 | 1.903 | 1.927 | 1.931 | 1.861 | 1.850 | 1.877 | 1.938 | 1.953 | 1.928 |
| 1.263 | 1.272 | 1286 | 1317 | 1280 | 1306 | 1236 | 1.272 | 1,290 | 1321 | 1.315 | 1.301 | 1.317 | 1.290 | 1.315 | 1.342 | 1.367 | 1.339 | 1.313 | 1.298 |
| 1.464 | 1.503 | 1.466 | 1.471 | 1.491 | 1532 | 1404 | 1.487 | 1418 | 1.507 | 1.412 | 1.432 | 1.479 | 1.460 | 1.450 | 1.415 | 1.406 | 1359 | 1.325 | 1309 |
| 1.473 | 1.493 | 1461 | 1.477 | 1436 | 1500 | 1364 | 1377 | 1345 | 1409 | 1.357 | 1.369 | 1.411 | 1.371 | 1.396 | 1.496 | 1.474 | 1396 | 1.413 | 1363 |
| 1.463 | 1.485 | 1422 | 1.468 | 1423 | 1.442 | 1327 | 1368 | 1355 | 1405 | 1373 | 1.366 | 1.436 | 1.361 | 1.347 | 1,398 | 1.444 | 1385 | 1.428 | 1366 |
| 1.351 | 1413 | 1423 | 1384 | 1325 | 1379 | 1304 | 1.318 | 1302 | 1328 | 1.324 | 1.329 | 1.403 | 1.402 | 1.373 | 1.420 | 1.349 | 1.371 | 1380 | ${ }^{1.322}$ |
| 2086 | 2.041 | 2.041 | 2.018 | 1813 | 1937 | 1820 | 1.832 | 1765 | 1845 | 1.815 | 1.796 | 1.817 | 1.795 | 1.809 | 1.869 | 1936 | 1.851 | 1.835 | 1.796 |


| Month End | Month End | Month End | Monit End | Month End | Month End | Month End | Month End | Monil End | Month End | Month End | Monlt End | Month End | Monil End | Month End | Monh End | Momth End | Monith End | Month End | Moril End |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| navels | $2 \pi 85315$ | пn/aw | 12angus | دhamav | нададай | 29974 | (3x)204 | 73127\% | ¢8atas | S3172014 |  | $3 \mathrm{zran4}$ | 278304 |  |  | мезта | $\frac{1 \text { reanana }}{35}$ | $\frac{239892}{36}$ | $\frac{210013}{17}$ |
| 18 | 19 | -39 | -11. | :3 | 23 | 24 | 23 | 36 | 32 | -21 | 29 | 39. | $\underline{11}$ | -32 | $211$ | $\stackrel{4}{4}$ | 造 | , 3. | 317 |
| $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \end{gathered}$ | $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{array}$ | $\begin{gathered} \text { Euterprise } \\ \text { value to Net } \\ \text { PPE } \end{gathered}$ | $\begin{gathered} \hline \text { Enterprise } \\ \text { value to Net } \\ \text { PPE. } \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{array}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | Enterprise value to Net PPE | Enterprise value fo Net PPE | Enterprise value to Net <br> PPE | Enterprise value to Net PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{gathered} \text { Entecprive } \\ \text { value to Net } \\ \text { PPE } \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE |
| 1.062 | 1.067 | 1.060 | 1.028 | 0.964 | 0.992 | 0869 | 0.914 | 0.874 | 0.958 | 0.888 | 0.890 | 0.945 | 0.892 | 0.852 | 0.881 | 0.892 | 0.875 | 0.884 | 0.853 |
| 0.866 | 0.864 | 0883 | 0.866 | 0864 | 0.867 | 0834 | 0.858 | 0.828 | 0.849 | 0841 | 0808 | 0.812 | 0.807 | 0.782 | 0786 | 0.787 | 0.791 | 0.794 | 0.788 |
| 0953 | 0.954 | 0970 | 0.983 | 0.980 | 0972 | 0913 | 0.955 | 0.920 | 1.001 | 0.977 | 0969 | 0.963 | 0.965 | 0.930 | 0.943 | 0.957 | 0.988 | 0.994 | 0982 |
| 0.898 | 0.904 | 0914 | 0.921 | 0896 | 0913 | 0870 | 0895 | 0.907 | 0.928 | 0.924 | 0913 | 0.930 | 0.911 | 0.929 | 0946 | 0.964 | 0.944 | 0.938 | 0.927 |
| 0.873 | 0.896 | 0874 | 0.873 | 0.885 | 0909 | 0840 | 0889 | 0848 | 0.892 | 0836 | 0848 | 0.883 | 0.872 | 0.866 | 0.852 | 0.847 | 0.819 | 0.803 | 0.793 |
| 0848 | 0.859 | 0841 | 0.861 | 0.837 | 0.874 | 0805 | 0.813 | 0.794 | 0.838 | 0.808 | 0.814 | 0.842 | 0.818 | 0.833 | 0913 | 0.899 | 0.851 | 0.854 | 0.824 |
| 0.781 | 0.792 | 0.759 | 0.805 | 0.781 | 0.791 | 0.729 | 0751 | 0.744 | 0.764 | 0.747 | 0.743 | 0.786 | 0745 | 0.738 | 0.777 | 0.802 | 0.769 | 0.790 | 0.756 |
| 0.871 | 0.911 | 0.917 | 0.893 | 0.855 | 0890 | 0808 | 0.816 | 0.807 | 0.818 | 0815 | 0.818 | 0.859 | 0.859 | 0.841 | 0865 | 0.822 | 0.835 | 0.839 | 0.804 |
| 0.892 | 0.873 | 0873 | 0864 | 0.776 | 0.830 | 0.785 | 0.790 | 0.761 | 0.813 | 0.799 | 0.791 | 0.801 | 0.792 | 0.798 | 0.822 | 0.851 | 0.814 | 0.804 | 0.787 |


| Enterprise value to Inv Cap | Eiltepprise value to $\ln y$ Cap | Enterprise value to Inv value to In Cap | Enterprise value to In Cap | $\begin{gathered} \hline \text { Enterprise } \\ \text { value to } \operatorname{In} \mathrm{y} \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Enterprise } \\ \text { value to Iny } \\ \text { Cap } \\ \hline \end{gathered}$ | Enterprise value to Iny <br> Cap | $\begin{gathered} \text { Enterprise } \\ \text { value to } \operatorname{lnv} \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to } \ln \text { y } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value ta Iav } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Futiepprise } \\ \text { value to Inv } \\ \text { Cop } \\ \hline \end{gathered}$ | Enterprise value fo Inv $\qquad$ <br> Cap | Enterprise value to Inv Cap | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | Enterprise value to $\operatorname{Inv}$ value to in Cap | Enterprise value to $\ln v$ Cap | Enterprise value to In Cap | Enterprise value to Inv Cap | $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{array}$ Cap | $\begin{gathered} \hline \text { Enterprise } \\ \text { vatue to five } \\ \text { Cap } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0.995 | 1.000 | 0.994 | 0.963 | 0,903 | 0.928 | ${ }^{0.808}$ | 0.849 | 0.812 | 0.861 | 0.798 | 0.800 | 0.875 | 0.825 | 0.789 | 0.807 | 0.817 | 0.801 | 0.812 | 0.784 |
| 0862 | 0860 | 0879 | 0.848 | 0.846 | 0848 | 0.803 | 0826 | 0.798 | 0.821 | 0.813 | 0781 | 0786 | 0.780 | 0.756 | 0.762 | 0.763 | 0.768 | 0.756 | 0.750 |
| 0959 | 0.960 | 0977 | 0.977 | 0.973 | 0.965 | 0.902 | 0.943 | 0.909 | 0986 | 0963 | 0954 | 0.966 | 0.969 | 0.933 | 0.928 | 0.942 | 0972 | 0.979 | 0.967 |
| 0.838 | 0844 | 0.853 | 0.874 | 0.850 | 0.867 | 0820 | 0844 | 0.856 | 0.877 | 0.873 | 0863 | 0874 | 0.856 | 0.873 | 0.891 | 0.907 | 0888 | 0.871 | 0.861 |
| 0869 | 0.892 | 0870 | 0873 | 0885 | 0.910 | 0833 | 0883 | 0.842 | 0895 | 0838 | 0850 | 0.878 | 0.866 | 0.861 | 0.840 | 0.835 | 0.807 | 0.787 | 0.777 |
| 0.862 | 0874 | 0855 | 0864 | 0840 | 0.878 | 0.798 | 0806 | 0.787 | 0.825 | 0.794 | 0.801 | 0.826 | 0.802 | 0.817 | 0.876 | 0.863 | 0.817 | 0.827 | 0.798 |
| 0.733 | 0.744 | 0.713 | 0.736 | 0713 | 0.723 | 0.665 | 0.686 | 0.679 | 0.704 | 0.688 | 0.685 | 0.720 | 0.682 | 0.675 | 0.701 | 0.724 | 0.694 | 0.715 | 0.685 |
| 0.852 | 0.892 | 0.898 | 0873 | 0836 | 0.870 | 0823 | 0831 | 0.821 | 0.838 | 0.835 | 0.838 | 0885 | 0.885 | 0.866 | 0.896 | 0.851 | 0.865 | 0.871 | 0.834 |
| 0.889 | 0.870 | 0.870 | 0860 | 0772 | 0.825 | 0.776 | 0.781 | 0.752 | 0786 | 0.773 | 0.765 | 0.774 | 0765 | 0.771 | 0.797 | 0.825 | 0.789 | 0.782 | 0.765 |

[^14]| Month End | Morth End | Month Find | Morth End | Month End | Month End | Month End | Month End | Month End | Month End | Month End | Monti End | Mortil End | Month End | Morth End | Month End | Month End | Man＇t End | Manth Fnd | Month End |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2012042 | craven | sunsen | cramen | 3 מumat | 2032313 | 2nas2 | ymanz | yeman1 | tenase | erazele | kusarz | 2 n 1012 | caman | sucan | cmanz | nupens | 23scan | 1012932 | 12931811 |
| 18 | ， 38 | －10 | 41 | 43 | 313 | 4 | 45 | 者 | 17 | 18 | － 49 | So | S1 | S2 | 23） | 34 | 88 | $\pm$ | 57 |
| Enterprise value to Net PPE． | Enterprise <br> value to Net <br> PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | Enterprise value to Net PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | Enterprise value to Net PPE | Enterprise value to Net PPE | Enterprise value to Net PPE | $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { value to Net } \end{array}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{gathered} \hline \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \end{gathered}$ | $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { value fo Net } \\ \text { PPE } \\ \hline \end{array}$ | Enterprise value to Net PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | Enterprise value to Net <br> PPE |
| 1.654 | 1.439 | 1428 | 1.477 | 1.549 | 1.449 | 1.399 | 1341 | 1.289 | 1.244 | 1.285 | 1.267 | 1203 | 1.203 | 1.145 | ${ }_{1}^{1.137}$ | ${ }^{1.141}$ | ${ }^{1.151}$ | 1.137 | 1.115 |
| 1.237 | 1215 | 1,194 | 1.226 | 1.218 | 1.182 | 1.162 | 1.155 | 1.173 | 1.147 | 1.185 | 1.181 | 1.170 | 1.153 | 1.152 | 1.152 | 1.196 | 1.200 | 1.190 | 1169 |
| 1.592 | 1.518 | 1511 | 1.529 | 1.542 | 1458 | 1391 | 1.348 | 1353 | 1346 | 1.327 | 1.335 | 1.354 | 1.382 | 1.314 | 1296 | 1293 | 1290 | 1.282 | 1323 |
| 0855 | 0.837 | 0833 | 0.862 | 0.846 | 0.840 | 0848 | 0.851 | 0.815 | 0.852 | 0.865 | 0.841 | 0.827 | 0837 | 0.774 | 0.782 | 0.787 | 0.792 | 0.788 | 0.793 |
| 1.013 | 0.938 | 0945 | 0.956 | 1.015 | 0951 | 0935 | 0.900 | 0.890 | 0.902 | 0.941 | 0.930 | 0.936 | 0.926 | 0.894 | 0915 | 0.928 | 0.958 | 0.935 | 0.918 |
| 1.102 | 1.084 | 1.075 | 1.078 | 1.093 | 1.082 | 1077 | 1236 | 1138 | 1.131 | 1.774 | 1.152 | 1.138 | ${ }^{1} .128$ | I． 103 | 1.108 | 1.125 | 1134 | 1.172 | 1.069 |
| 1.138 | 1.090 | 1.066 | 1079 | 1.102 | 1.097 | 1092 | 1.096 | 1065 | 1088 | 1.087 | 1.072 | 1.069 | 1，082 | 1.053 | 1.065 | 1.084 | 1.064 | 1.081 | 1.084 |
| 0.956 | 0.963 | ก，983 | 0945 | 0.947 | 0946 | 0959 | 0947 | 0.901 | 0.896 | 0.937 | 0.894 | 0.893 | 0.910 | 0.891 | 0.912 | 0.919 | 0.913 | 0.909 | 0911 |
| 1．459 | 1353 | 1356 | 1339 | 1.350 | 1327 | 1351 | 1.286 | 1279 | 1273 | 1345 | 1.309 | 1.326 | 1．326 | 1.278 | 1．301 | 1.299 | 1298 | 1.323 | 1323 |


| $\begin{gathered} \text { Enterprise } \\ \text { value to } \operatorname{lnv} \\ \text { Cap } \end{gathered}$ | Enterprise value to Iny value to In Cap | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Iny } \\ & \text { Cap } \end{aligned}$ | $\begin{gathered} \text { Euterprise } \\ \text { value to Iny } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to } \operatorname{lnv} \\ \text { Cap } \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Iny } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to lav } \\ \text { Cap } \end{gathered}$ | $\begin{gathered} \hline \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \end{gathered}$ | $\qquad$ value to Inv Cap | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to lav } \\ \text { Cap } \end{gathered}$ | Enterprise value to Inv <br> Cap | $\begin{gathered} \text { Enterprise } \\ \text { value to } \ln \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enierprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1.954 | 1.678 | 1.665 | 1.721 | 1.798 | 1683 | 1.624 | 1.542 | 1.482 | 1.430 | 1.505 | 1.484 | 1.408 | 1.430 | 1.360 | 1352 | 1.361 | 1373 | 1.356 | 1.325 |
| 1，287 | 1.272 | 1.250 | 1.283 | 1.284 | 1247 | 1226 | 1201 | 1220 | 1.193 | 1.210 | 1.207 | 1.195 | 1.179 | 1.178 | 1.177 | 1.167 | 1.172 | 1.161 | 1.126 |
| 2.083 | 1.968 | 1.959 | 1.982 | 1987 | 1.879 | 1.792 | 1.752 | 1758 | 1.749 | 1.723 | 1.734 | 1.759 | 1.766 | 1.676 | 1.657 | 1.647 | 1.643 | 1.634 | 1.652 |
| 1.352 | 1318 | 1.313 | 1.359 | 1.322 | 1313 | 1326 | 1.334 | 1278 | 1336 | 1.344 | 1.308 | 1.286 | 1294 | 1.198 | 1.210 | 1，206 | 1214 | 1.207 | 1217 |
| 1.390 | 1.202 | 1.211 | 1.224 | 1.403 | 1314 | 1292 | 1.271 | 1257 | 1274 | 1.302 | 1.287 | 1.294 | 1319 | 1.274 | 1.303 | 1，289 | 1331 | 1.299 | 1.270 |
| 1.359 | 1328 | 1.317 | 1.320 | 1.332 | 1318 | 1312 | 1.543 | 1.420 | 1.411 | 1.467 | 1.439 | 1.422 | 1388 | 1357 | 1.363 | 1.469 | 1482 | 1.531 | 1.453 |
| 1.415 | 1.368 | 1.338 | 1.354 | 1.349 | 1343 | 1336 | 1.357 | 1319 | 1347 | 1.349 | 1.331 | 1.327 | 1357 | 1321 | 1.336 | 1.341 | 1316 | 1.338 | 1.322 |
| 1371 | 1394 | 1.421 | 1.368 | 1346 | 1345 | 1.363 | 1.355 | 1.290 | 1283 | 1.327 | 1.266 | 1.264 | 1273 | 1246 | 1.276 | 1．260 | 1252 | 1246 | 1.223 |
| 1．907 | 1.758 | 1.762 | 1.740 | 1.755 | 1726 | 1.757 | 1.676 | 1.666 | 1.659 | 1.746 | 1.699 | 1.721 | 1.714 | 1.653 | 1.683 | 1.678 | 1.677 | 1.710 | 1.707 |


| Month End | Monit End | Month End | Month End | Month End | Monti End | Month End | Munth End | Monith End | Month End | Morit End | Month End | Month End | Monticnd | Month End | Munt End | Morth End | Manth End | Mont End | Monti End |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 201283 | ¢592801 | \＄012912 | 4898913 | 3102313 | 2289913 | L312913 | 12312012 | 山S\％ant | 1231217 | 238042 | 4312012 | 71912at | cupsul | S312012 | cemernt | з21243 | zevear | 121232 | 12723011 |
| 38 | 39 | $\underline{10}$ | $\underline{11}$ | 4 | d） | \＃ | H | 數 | 12. | 4 | 49 | St | S1 | S2 | 结 | ， 4 | 388 | 4 | 5 |
| $\begin{gathered} \hline \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Eaterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Eaterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \end{gathered}$ | $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { valae to Net } \\ \text { PPE } \\ \hline \end{array}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \\ & \text { PPE } \end{aligned}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Nef } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { valee to Net } \\ & \text { PPE } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE. } \\ \hline \end{gathered}$ | $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { value to Net } \\ \text { PPE. } \\ \hline \end{array}$ |
| 0.993 | 0.864 | 0.857 | 0.887 | 0.930 | 0.870 | 0.840 | 0.805 | 0.774 | 0.747 | 0.771 | 0.761 | 0.722 | 0.722 | 0.687 | 0.683 | 0.685 | 0.691 | 0.682 | ${ }^{0.670}$ |
| 0.808 | 0.794 | 0.780 | 0.800 | 0795 | 0.772 | 0759 | 0.754 | 0.766 | 0.749 | 0774 | 0.772 | 0.764 | 0.753 | 0.753 | 0.752 | 0.781 | 0784 | 0.777 | 0.764 |
| 1.061 | 1.012 | 1.007 | 1.019 | 1.027 | 0.972 | 0.927 | 0898 | 0.901 | 0897 | 0.884 | 0.890 | 0.902 | 0.92 । | 0.874 | 0.864 | 0.861 | 0859 | 0.854 | 0.881 |
| 0.966 | 0.945 | 0.941 | 0.974 | 0955 | 0.949 | 0.958 | 0961 | 0.921 | 0.963 | 0.977 | 0.950 | 0.934 | 0.945 | 0.875 | 0.884 | 0889 | 0895 | 0.890 | 0.896 |
| 0.843 | 0.780 | 0.786 | 0.795 | 0.845 | 0.791 | 0.778 | 0.749 | 0.740 | 0.751 | 0.783 | 0.774 | 0.778 | 0.770 | 0.744 | 0.761 | 0.772 | 0797 | 0.778 | 0.764 |
| 0.822 | 0.808 | $0_{0} \mathrm{BO}$ | 0.803 | 0.815 | 0.807 | 0803 | 0.922 | 0.848 | 0.843 | 0.875 | 0.859 | 0.848 | 0.84 ｜ | 0.823 | 0.826 | 0.839 | 0846 | 0.874 | 0.797 |
| 0.783 | 0.750 | 0.734 | 0.742 | 0.758 | 0.755 | 0.751 | 0.754 | 0.733 | 0.749 | 0.748 | 0.738 | 0.736 | 0.745 | 0.725 | 0.733 | 0.746 | 0.732 | 0.744 | 0.746 |
| 0833 | 0.839 | 0.855 | 0.823 | 0.825 | 0.824 | 0836 | 0.825 | 0.786 | 0.781 | 0817 | 0.780 | 0.778 | 0.794 | 0.776 | 0.795 | 0.801 | 0.796 | 0.792 | 0.794 |
| 0.836 | 0.776 | 0.777 | 0.768 | 0.774 | 0.761 | 0.774 | 0.737 | 0.733 | 0.730 | 0.771 | 0.750 | 0.760 | 0.760 | 0.733 | 0.746 | 0.744 | 0.744 | 0.758 | 0.758 |


| $\begin{array}{c\|} \hline \text { Euterprise } \\ \text { value to } \operatorname{Inv} \\ \text { Cap } \\ \hline \end{array}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to lov } \\ \text { Cap } \end{gathered}$ | $\begin{gathered} \text { Eaterprise } \\ \text { value te Iuy } \\ \text { Cap } \end{gathered}$ | $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { value to Iny } \\ \text { Cap } \end{array}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Iny } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to luv } \\ \text { Cap } \end{gathered}$ | $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { valoe to lav } \\ \text { Cap } \\ \hline \end{array}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Iny } \\ & \text { Cap } \end{aligned}$ | $\begin{gathered} \text { Enterprise } \\ \text { value fo Iny } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \end{gathered}$ | $\begin{gathered} \text { E.nterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\qquad$ value to lav Cap | $\begin{gathered} \text { Enterprise } \\ \text { value to Iny } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { Enterprise } \\ \text { valoe to } \operatorname{lny} \\ \text { Cap } \\ \hline \end{array}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enierprise } \\ \text { value to Inv } \\ \text { Cap } \\ \hline \end{gathered}$ | $\begin{array}{c\|} \hline \begin{array}{c} \text { Enterprise } \\ \text { value to luv } \\ \text { Cap } \end{array} \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0.913 | 0.784 | 0.777 | 0.804 | 0.840 | 0.786 | 0759 | 0.720 | 0.692 | 0.668 | 0.703 | 0.693 | 0.658 | 0.668 | 0.635 | 0.631 | 0.636 | 0.641 | 0.633 | 0.619 |
| 0.769 | 0.760 | 0.747 | 0767 | 0768 | 0.745 | 0733 | 0.718 | 0.729 | 0.713 | 0.723 | 0.721 | 0.714 | 0.705 | 0.704 | 0.704 | 0.698 | 0.700 | 0.694 | 0.673 |
| 1.045 | 0.987 | 0.982 | 0.994 | 0.997 | 0.942 | 0899 | 0879 | 0.882 | 0877 | 0864 | 0.870 | 0.882 | 0.886 | 0.841 | 0.831 | 0.826 | 0.824 | 0.819 | 0.829 |
| 0.897 | 0.875 | 0.871 | 0902 | 0.878 | 0.872 | 0880 | 0.885 | 0.848 | 0.887 | 0.892 | 0.868 | 0.853 | 0.859 | 0.795 | 0.803 | 0.800 | 0806 | 0.801 | 0.808 |
| 0.825 | 0.713 | 0.719 | 0.727 | 0833 | 0.780 | 0.767 | 0755 | 0.746 | 0.756 | 0.773 | 0764 | 0.768 | 0.783 | 0.756 | 0.774 | 0.765 | 0.790 | 0.771 | 0.754 |
| 0.795 | 0.777 | 0.771 | 0773 | 0780 | 0.772 | 0.768 | 0903 | 0.831 | 0.826 | 0859 | 0.842 | 0.832 | 0812 | 0794 | 0.798 | 0.860 | 0.867 | 0．896 | 0.850 |
| 0.709 | 0.686 | 0.670 | 0678 | 0.676 | 0.673 | 0670 | 0.680 | 0.661 | 0.675 | 0676 | 0.667 | 0.665 | 0.680 | 0.662 | 0.670 | 0.672 | 0.660 | 0.670 | 0.662 |
| 0.865 | 0.879 | 0.896 | 0.863 | 0.849 | 0.848 | 0.860 | 0.855 | 0.814 | 0.809 | 0.837 | 0799 | 0.797 | 0.803 | 0786 | 0.805 | 0.795 | 0.790 | 0.786 | 0.771 |
| 0.813 | 0.749 | 0.751 | 0.741 | 0.748 | 0.735 | 0.749 | 0.714 | 0.710 | 0.707 | 0744 | 0.724 | 0.734 | 0.731 | 0.704 | 0.717 | 0.715 | 0.715 | 0.729 | 0.728 |


| Month End | Month End | Munth End | Month End | Month End | Mont End | Monti End | Mont End | Monti End | Monh End | Morth Fnd | Mantr Fnd | Month End | Month End | Month End | Montu End | Munh End | Monht End | Menth End | Month End |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7312013 | ${ }_{6382083}$ | 5312013 | t5arsols | 3812013 | 27282013 | 13 | 12 | 11383212 | 10312012 | 9302012 | 2012 | 7912012 | ＊307012 | 5112012 | 4302312 | 3112012 | 22982012 | 1812012 | 12312811 |
| 84\％ | 81\％ | 80\％ | 80\％ | 83\％ | 81\％ | 80\％ | 81\％ | 77\％ | \％ | 78\％ | 17\％ | 78\％ | 77\％ | 75\％ | 76\％ | 78\％ | 80\％ | 78\％ | 76\％ |


| Month End | Month End | Month End | Month End | Month End | Monch End 6392011 | Month End s3yant | Month End sangen | Month Fad sywa포 | Month Fnd zamatu | Month End เ197 | Manit End 1201294日 | Monit End но⿱䒑⿻二丨匕刂 | Month End เตมวะะะ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 58 | s\％ | an | $\underline{11}$ | A | －3 | －4 | 45 | ． 60 | －67 | ， 4 星 | ， 62 | 40 | －71 |
| $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | Enterprise value to Net PPE | $\begin{aligned} & \text { Eaterprise } \\ & \text { value to Net } \end{aligned}$ PME | $\begin{gathered} \text { Enterprise } \\ \text { vatue to Net } \\ \text { PPE. } \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \\ & \text { PPE } \end{aligned}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \\ & \text { PPE } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{array}{c\|} \hline \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{array}$ | $\begin{gathered} \text { Eaterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Enterprise } \\ \text { value to Net } \\ \text { PPE } \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { valoc to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE |
| 1.123 | 1.114 | ${ }^{1.105}$ | 1138 | 1.109 | L158 | 1.157 | 1.164 | 1.200 | ${ }^{1.148}$ | 1.158 | 1.164 | 1.210 | 1.226 |
| 1.155 | 1.145 | 1.162 | 1.15 | 1.121 | 1.13 | 1.14 | 136 | 1.048 | 1.042 | 02 | 1.006 | 0.992 | 0.8 |
| 1317 | 1328 | 1310 | 1329 | 1.292 | 1339 | 1370 | 1361 | 1384 | 1.370 | 1.391 | 1.357 | 1320 | 1.3 |
| 0.786 | 0774 | 0.803 | 0.819 | 0818 | 0.777 | 0.809 | 0.809 | 0817 | 0.814 | 0799 | 0802 | 0.79 | ${ }_{0} 0.803$ |
| 0.923 | 0927 | 0.919 | 0955 | 0.938 | 0956 | 0962 | ． 959 | 0.966 | 0935 | 0.95 | 0.941 | 0.940 | 0.942 |
| 1.115 | 1058 | 1.019 | 1057 | 1025 | 1.045 | 1.03 | 1.049 | 1.06 | 1.041 | 1.016 | 12 | 1.066 | 1.038 |
| 1.078 | 1094 | 1.030 | 1.073 | 1.075 | 1.105 | 1.112 | 1.116 | 1.103 | 1.124 | 1.085 | 1.15 | 1080 | 1.094 |
| 0.935 | 0.903 | 0.876 | 0911 | 0915 | 0.938 | 0.916 | 0.915 | 0.917 | 0.955 | 0.946 | 0.991 | 0.956 | 0.938 |
| 1.338 | 1285 | 1252 | 1343 | 1297 | 1280 | 1337 | 1328 | 1.335 | 1307 | ． 301 | 1.326 | 1244 | 1244 |
| Enterprise value to lav Cap | Enterprise value to Iny Cap | Enterprise value to lnv Сар | Enterprise value to Inv Cap | Enterprise value to Iav Cas | Enterprise <br> value to $\ln$ v <br> Can | Enterprise value to Inv Cap | Enterprise value to Inv Cap | Enterprise value to Inv Cap | Enterprise value to Inv Cap | Enterprise <br> value to Inv <br> Cap | Enterprise value to Inv Cap | Enterprise value to Inv Cap | Enterprise value to inv Can |
| 1.334 | 1.323 | 1.308 | 1.348 | 1.314 | 1.355 | 1.353 | 1361 | 1389 | 1329 | 1.340 | 1.359 | 1.413 | 1.431 |
| 1.112 | 1，103 | 1.106 | 1099 | 1.067 | 1.094 | 1.104 | 1092 | 1069 | 1.064 | 1.023 | 1.017 | 1.00 | 0.9 |
| 1645 | 1.658 | 1.611 | 1.636 | 1590 | 1.646 | 1685 | 1.67 | 1700 | 1.68 | 1.708 | 1.72 | 1.678 | 1.674 |
| 1206 | 1.187 | 1230 | 1254 | 1.254 | 1.186 | 1234 | 1235 | 1234 | 1229 | 1.207 | 1.211 | 1.205 | 1.212 |
| 1277 | 1.283 | 1282 | 1333 | 1308 | 1.327 | 1336 | 1332 | 1315 | 1273 | 1.300 | 1.377 | 1.375 | 1378 |
| 1516 | 1.438 | 1399 | 1452 | 1408 | 1.426 | 1.413 | 1431 | 1457 | 1.422 | 1.387 | 1.499 | 1417 | 138 |
| 1314 | 1.334 | 1.259 | 1311 | 1314 | 1339 | 1347 | 1.352 | 1325 | 1350 | 1.30 | 133 | 128 | 1.30 |
| 1.254 | 1.211 | 1171 | 1218 | 1224 | 1348 | 1316 | 1.315 | 1312 | 1366 | 1.353 | 1.411 | 1361 | 1.335 |
| 1.728 | 1.659 | 1615 | 1.733 | 1.674 | 1.653 | 1.727 | 1.716 | 1.728 | 1.692 | 1.685 | 1.74 | 1.639 | 1.639 |
| Month End | Month End | Month End | Monsh End | Month End | Month End | Mont End | Month End | Month End | Mosth End | Monit Fnd | Mont End | Month End | Month End |
| Haszou | $19 \times 12011$ | 2292311 | H12901 | таипеп | м mazem | sıй3 | с6areal | nywan |  | 102720 | пганан | нащзо！ | ，17209 |
| 잭 | 59 | \＆90 | 41 | 62 | （4） | 74 | 685 | 64 | AT | 688 | 圱 | 70 | 71 |
| Enterprise value to Net PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | Enterpirise value to Net PPE | $\begin{gathered} \text { Eaterprise } \\ \text { value to Net } \\ \text { PPE. } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | Enterprise value to Net PPE | Enterprise value to Net PPE | Enterprise value to Net <br> PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE | Enterprise value to Net PPE | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Net } \end{aligned}$ PPE |
| 0.674 | 0.669 | 0.663 | 0.683 | 0.666 | 0.695 | 0.694 | 0.698 | 0.720 | ${ }^{0.689}$ | 0.695 | 0.699 | 0.726 | 0.736 |
| 0.75 | 0.748 | 0.759 | 0.754 | 0.732 | 0.743 | 0.750 | 0.742 | 0.684 | 0.681 | 0655 | 0.657 | 0.648 | 0.641 |
| 0877 | 0.884 | 0.872 | 0.886 | 0861 | 0.892 | 0913 | 0.907 | 0.922 | 0.912 | 0.926 | 0.904 | 0.879 | 0.877 |
| 0.888 | 0874 | 0907 | 0.925 | 0.925 | 0878 | 0913 | 0.914 | 0.923 | 0919 | 0903 | 0.906 | 0.902 | 0.907 |
| 0.768 | 0772 | 0.764 | 0.795 | 0.780 | 0795 | 0801 | 0.798 | 0.804 | 0.778 | 0.794 | 783 | 0.782 | 0.784 |
| 0831 | 0789 | 0.760 | 0.7 | 765 | 0.779 | 0.772 | 0.782 | 0.795 | 0776 | 0757 | 0.841 | 0.795 | 0.774 |
| 0.742 | 0.753 | 0709 | 0.738 | 0.740 | 0.760 | 0.765 | 0.768 | 0.759 | 0.773 | 0747 | 0768 | 0.744 | 0.753 |
| 0815 | 0.787 | 0.763 | 0.794 | 0.798 | 0817 | 0798 | 0.797 | 0.799 | 0833 | 0825 | 0864 | 0.834 | 0.817 |
| 0.767 | 0.737 | 0.717 | 0.770 | 0744 | 0.733 | 0767 | 0.761 | 0.765 | 0.749 | 1746 | 760 | 13 | 0713 |
| Enterprise value to Inv Cap | Enterprise value to Inv Cap | Enterprise value to Ins value to In Cap | Enterprise value to Inv value to in Cap | Enterprise value to Iny Cap | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Inv } \end{aligned}$ Cap | Enterprise value to Inv Cap | Eaterprise value to Inv Cap | $\begin{aligned} & \text { Enterprise } \\ & \text { value to } \ln \mathrm{y} \end{aligned}$ Cap | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Inv } \end{aligned}$ Cap | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Inv } \end{aligned}$ Cap | $\begin{aligned} & \text { Enterprise } \\ & \text { value to Inv } \end{aligned}$ Сар | Enterprise value to Inv Cap | Enterprise value to Inv Cap |
| 0.623 | 0.618 | 0.611 | 0.629 | 0.614 | 0.633 | 0.632 | 0.636 | 0.649 | 0.621 | 0.626 | 0.635 | 0.660 | 0.669 |
| 0.665 | 0659 | 0.661 | 0657 | 0.638 | 0.654 | 0.660 | 0.653 | 0.639 | 0.636 | 0.611 | 0.608 | 0.600 | 0.593 |
| 0.825 | 0.831 | ${ }^{0.808}$ | 0820 | 0.797 | 0826 | 0.845 | 0.840 | 0.8 | 0.844 | 0.857 | 65 | 41 | 0.840 |
| 0.800 | 0.788 | 0.817 | 0832 | 0.832 | 0.787 | 0819 | 0.820 | 0.819 | 0.816 | 0801 | 0.804 | 0.800 | 0.805 |
| 0.758 | 0.762 | 0.761 | 0792 | 0.777 | 0.788 | 0.793 | 0.791 | 0.781 | 0.756 | 0.772 | 0818 | 0.817 | 0.818 |
| 0.887 | 0.842 | 0819 | 0850 | 0.824 | 0835 | 0827 | 0.838 | 0.853 | 0833 | 0.812 | 0.877 | 0829 | 0808 |
| 0.659 | 0.669 | 0631 | 0.657 | 0.659 | 0.671 | 0675 | 0.678 | 0.664 | 0.677 | 0.653 | 0.667 | 0.646 | 54 |
| 0.791 | 0.764 | 0.739 | 0.769 | 0.772 | 0.851 | 0830 | 0.830 | 0.828 | 0.862 | 0.854 | 0.890 | 0.859 | 0.842 |
| 0736 | 0.707 | 0.688 | 0.738 | 0.713 | 0.704 | 0.736 | 0.731 | 0736 | 0.721 | 0.718 | 0.744 | 0.699 | 0.699 |
| Month End | Mond End | Month End | Month End | Mont End | Month End | Mooth End | Month End | Month End | Month End | Monit Fnd | Monith End | Month End | Manth End |
| H\％＊201 | เบบร＂ | ＊32001 | v11324 | т012001 | งз3zen | swizu | งз32901 | з312011 | z2amat | ทมวงก1 | 123นมง | 113wzote | 103423010 |
| 77\％ | 77\％ | 76\％ | 795 | 76\％ | 78\％ | 77\％ | 78\％ | 80\％ | ${ }^{78 \%}$ | 76\％ | 78\％ | 78\％ | 77\％ |
| 76\％ | 76\％ | 74\％ | 77\％ | 77\％ | 79\％ | 79\％ | 79\％ | 78\％ | 76\％ | 77\％ | 80\％ | 80\％ | 80\％ |

## VERIFICATION

I, Harold Walker, III, Manager of Financial Studies of Gannett Fleming Valuation and Rate Consultants, LLC, a Utility Valuation Expert in the Commonwealth of Pennsylvania, hereby state that Gannett Fleming Valuation and Rate Consultants, LLC was selected by Aqua Pennsylvania Wastewater, Inc. to perform a fair market value appraisal of the New Garden Township/New Garden Township Sewer Authority System ("System"); that, as Manager of Financial Studies of Gannett Fleming Valuation and Rate Consultants, LLC, I prepared the foregoing Fair Market Value Appraisal of the New Garden Township/New Garden Township Sewer Authority System, dated December 7, 2016; that the facts set forth in the Fair Market Value Appraisal are true and correct to the best of my knowledge, information, and belief; that, as Manager of Financial Studies of Gannett Fleming Valuation and Rate Consultants, LLC, I determined the fair market value of the System in compliance with the Uniform Standards of Professional Appraisal Practices, employing the cost, market and income approaches; that neither Gannett Fleming Valuation and Rate Consultants, LLC nor I have derived any material benefit from the sale of the selling utility other than fees for services rendered; that I am not an immediate family member of a director, officer or employee of either Aqua Pennsylvania Wastewater, Inc. or New Garden Township/New Garden Township Sewer Authority within a 12-month period of the date Gannett Fleming Valuation and Rate Consultants, LLC was engaged to perform the appraisal; and that I make this verification subject to the penalties of 18 Pa . Cons. Stat. $\S 4904$ (relating to unsworn falsification to authorities).


Harold Walker, III
Gannett Fleming Valuation and Rate Consultants, LLC.

Dated: December 7, 2016


[^0]:    1 The International Glossary of Business Valuation Standards

[^1]:    2 Estimate of accounts and units are based on 1\% population growth (see Exhibit 2, Table 2.2) and estimate of flows is the average of 2014 and 2015 flows.

[^2]:    3 The SDWA, or Safe Drinking Water Act, is the principal federal law in the United States intended to ensure safe drinking water for the public. Pursuant to the act, the EPA is required to set standards for drinking water quality and oversee all states, localities, and water suppliers who implement these standards. The CWA, or Clean Water Act, is the primary federal law in the United States governing water pollution. The CWA's objective is to restore and maintain the chemical, physical, and biological integrity of the nation's waters by preventing point and nonpoint pollution sources, providing assistance to publicly owned treatment works for the improvement of wastewater treatment, and maintaining the integrity of wetlands.

[^3]:    5 The aforesaid illustration assumes the Comparable Group is the largest company in decile 8 and the Sewer System is the smallest company in decile 10 , neither of which is currently true.

[^4]:    6 The administration costs and entrepreneurial profit are those of the contractors and engineers. The cost of overhead of the entity having the assets constructed can also be included. Generally overhead costs are allocated as part of an asset's cost, and usually represent $5 \%$ to $15 \%$ of infrastructure asset total costs.

[^5]:    Source of Information: Audited Financial Statements

[^6]:    Source of Information: 2015 Ibbotson Stocks, Bonds, Bills, and Inflation (SBBI) Classic Yearbook
    S\&P Research Insight

[^7]:    See page 3 for notes and assumptions

[^8]:    NOTE:
    The following accounts are not included in the above breakdown of accounts (no flows).

    Acct 172 / CO1 / 60 units billed minimum
    Acct 332 / RES / 1 unit billed minimum.

[^9]:    Source: Delaware Valley Regional Planning Commission, October, 2016. Does not include Philadelphia, which is both a county and a municipality.

[^10]:    Appendix A: Page 4

[^11]:    (A) Primary earnings. Excludes nonrecurring (B) Olwidends historically paid in early March, (C) In millions, adjusted for spit gains(losses): 04, 74; '05, 13\&; '06, 3q; '08, 144), '10, (23e) $11,10 \&$. Nex earnings report due early August.
    (B) Olwidends, historically paid in eariy March,
    Juns, Sepiember, and December. - Divid rein--
    vestrienil plan avalable.

    > Company's Financial Strength Stock's Price Stabillty Price Growth Persistence
    > Earnings Predictability

[^12]:    A) Basic EPS, Excl. nonrecurting gain (loss): $00,(4 \xi),{ }^{0} 01,2 \xi, 02,4 \xi: 11,4 \xi$. Next earmings report due late August.

    ## May, Aug, and Nov. Div'd relmuestment plan available. (D) In millions, adjusled for spilts available.

    avalabie.
    (C) Ind, intangible assets. In ' $15: \$ 7.5$ mill, \$0.16/sh.
    .

    ## Companys Financlal Strength

    Stock's Price Stabillty Price Growh Persistonce Earnings PredictabilityEarnings Predictability
    To subscribe call 1-800-VALUELINE

[^13]:    (A) Dilutod earnings. May not sum dwe 10 |May, Aug., and November.a Div'd reinvestment rounding. Next earnings report due early August
    (C) In millions, ardusled for split
    (B) Dividends historically paid in nitd-Fgb.,
    
    

[^14]:     $87 \%$
    $86 \%$

