

A blue-tinted photograph of three business professionals in an office setting, looking at documents and a laptop.

# EQUITY

A yellow-tinted photograph of a hand holding a pen, writing on a document.

# ECONOMY



**BUSINESS PLAN ADOPTED BUDGET AND FIVE-YEAR FINANCIAL OUTLOOK**  
MIAMI-DADE COUNTY, FLORIDA

A yellow-tinted photograph of several palm trees against a bright sky.

# ENVIRONMENT

A blue-tinted photograph of a diverse group of people, with one woman in the foreground smiling and raising her hand.

# ENGAGEMENT





Daniella Levine Cava, *Mayor*

## Board of County Commissioners

José "Pepe" Diaz, *Chairman*

Oliver G. Gilbert III, *Vice Chairman*

Oliver G. Gilbert III, *District 1*

Jean Monestime, *District 2*

Keon Hardemon, *District 3*

Sally A. Heyman, *District 4*

Eileen Higgins, *District 5*

Rebeca Sosa, *District 6*

Raquel A. Regalado, *District 7*

Danielle Cohen Higgins, *District 8*

Kionne L. McGhee, *District 9*

Sen. Javier D. Souto, *District 10*

Joe A. Martinez, *District 11*

José "Pepe" Díaz, *District 12*

Sen. René Garcia, *District 13*

Harvey Ruvín, *Clerk of Courts*

Pedro J. Garcia, *Property Appraiser*

Geri Bonzon-Keenan, *County Attorney*

David Clodfelter, *Director, Management and Budget*

**miamidade.gov or call 311**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Miami-Dade County, Florida for its annual budget for the fiscal year beginning October 1, 2020. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Miami-Dade County  
Florida**

For the Fiscal Year Beginning

**October 01, 2020**



## Our Vision

Delivering excellent service today and tomorrow

## Our Mission

Delivering excellent public services that address our community's needs and enhance our quality of life, now and in the future

## Our Guiding Principles

In Miami-Dade County government  
we are committed to being:

- Resilient
- Customer-focused
- Honest, ethical and fair
- Accountable and responsive
- Diverse and sensitive
- Efficient and effective
- Innovative
- Valuing and respectful
- Action-oriented



# MESSAGE FROM THE MAYOR



Dear Miami-Dade County residents,

Since taking office one year ago, my top priority has been to protect lives and livelihoods and begin rebuilding a stronger, more inclusive, and more resilient Miami-Dade. We have faced great challenges and overlapping crises in the last year, not just the COVID pandemic but the unprecedented tragedy in Surfside. I am enormously proud of our extraordinary response to these unprecedented events as a community and as a County family, and I have no doubt that together we can overcome any challenges we face.

I'm also extremely proud of our work to produce a historic budget in the midst of a uniquely challenging fiscal cycle – not only a budget that puts us in a strong position to accelerate economic recovery, but a people-powered budget that brought our residents directly into government decision-making.

This year we engaged directly with residents in unprecedented new ways to better understand their priorities going into the budget process. We embarked on Thrive305 – a comprehensive, community-wide engagement campaign that gathered substantial and diverse feedback from tens of thousands of Miami-Dade residents about their priorities for local government. Partnering with over 80 civic groups and local and national foundations, we received direct input through a survey answered by nearly 27,000 residents and series of in-person and virtual conversations. We also hosted a series of budget town hall meetings in February to engage the public earlier than ever before in the budget process. All this input and feedback was incorporated into our Thrive305 Action Plan – released in November – and built into this Adopted Budget, a budget that reflects our residents' priorities and will help drive an economic recovery that leaves no families behind.

Miami-Dade County has worked as hard as ever these last few months to protect residents, businesses, and visitors throughout the pandemic, to safeguard lives and livelihoods and keep our economy moving forward. Through the dedicated efforts of Miami-Dade Fire Rescue, Miami-Dade Police Department, and our tireless healthcare workers, we built and scaled a community-wide vaccination campaign – prioritizing vaccination for the most vulnerable including our seniors, launching mobile units to bring vaccines to all corners of the community, and knocking on nearly 200,000 doors in under-vaccinated neighborhoods. Thanks to these efforts, we have vaccinated over 2 million people and achieved a 78 percent vaccination rate according to the U.S. Centers for Disease Control and Prevention.

At the same time, we know COVID exposed and compounded deep disparities in our community and nationwide, particularly for low-wage workers who were first hit with unemployment and for Hispanic and Black families who suffered disproportionate impacts of the virus. Lack of access to childcare and housing that is affordable deepened further still during the pandemic. Minority-owned businesses were harder-hit and struggled to access relief programs. I'm proud of the swift action our community took under the leadership of the Board to distribute \$474 million in CARES Act funding to maintain critical services to our community and provide much-needed relief through hardship assistance, food distribution, small business loans, and more.

Additionally, funding from the American Rescue Plan (ARPA), signed into law by the President in March, allowed us to continue efforts to sustain a strong long-term economic recovery. ARPA provided \$1.9 trillion in response to the COVID-19 pandemic's impact on the nation's health and economy; the legislation also includes fiscal recovery funds for local governments, including \$527.7 million for Miami-Dade County. Miami-Dade County received a partial payment of \$263.8 million from the Treasury on May 19, 2021 and the balance of the funds will be released within twelve months of the first disbursement; the Board passed a resolution to accept those

funds. In the Adopted Budget, a projected \$321 million will be used to reimburse allowable governmental services to the extent of reductions in revenue over several years. The remaining \$206 million is being utilized to advance critical infrastructure projects that will protect our environments, priority projects in each County Commission district, and economic and social impact projects/programs that include investments in mental health and housing to address the ongoing toll of COVID and build a healthier, more resilient community.

To protect both lives and livelihoods, we deployed \$60 million in federal relief through the Emergency Rental Assistance Program to keep tenants in their homes and provide up to a year of back rent owed to struggling landlords. Additionally, the federal government has created programs to help those hardest hit by the economic downturn and provide assistance for utilities and other critical needs. It's important to stress that history tells us that we are likely to experience delayed, ongoing effects of the economic crisis related to the pandemic in the near future – so adopting this budget was extremely important to prepare for future impacts and minimize adjustments in governmental services.

Gun violence is an epidemic that the pandemic only intensified. Working in partnership with the Board of County Commissioners, community leaders, and subject-matter experts, we developed the Peace and Prosperity Plan to combat the root causes of gun violence. The plan offers a best practice-driven approach to address the gun violence epidemic through prevention, intervention, enforcement, and re-entry with a focus on the neighborhoods most affected, while tackling underlying social and economic disparities – targeting resources towards community revitalization needs and economic insecurity. In conjunction with this plan, the Miami-Dade Police Department kicked off Operation Summer Heat to invest in strategic enforcement efforts to curb gun violence Countywide. This program has been extended and renamed Operation Community Shield, continuing through FY 2021-22 due to its great success last fiscal year.

I made a commitment when I took office as Mayor to prioritize four key pillars to build a stronger Miami-Dade: our economy, our environment, equity for all residents, and engagement with our community. I'm proud that we were able to maintain critical services in the Adopted Budget, while working to enhance programs and services that support all of these priority areas – our community's economic recovery; resilience projects that will rebuild our infrastructure while also creating jobs; greater public safety achieved equitably across all neighborhoods; and expanded partnerships with community-based organizations. The Adopted Budget also funds targeted service increases that result from the completion or acquisition of new facilities such as new fire rescue units and new library locations and extended hours.

We have a transformational opportunity heading into FY 21-22 not just to bring back our economy, but to rebuild stronger than ever by prioritizing investments in our residents, small businesses, and our infrastructure for future prosperity and greater resilience. This budget lays the groundwork for a growing and diversified economy; a healthier Biscayne Bay and environment; expanded engagement with all our residents; and new opportunities for families and small businesses, especially those that historically have been left behind.

I look forward to working alongside our County Commissioners, hardworking County employees, our local, state, and federal leaders, and all our residents, to turn the page to an even more prosperous future for the community we all love.

Sincerely,



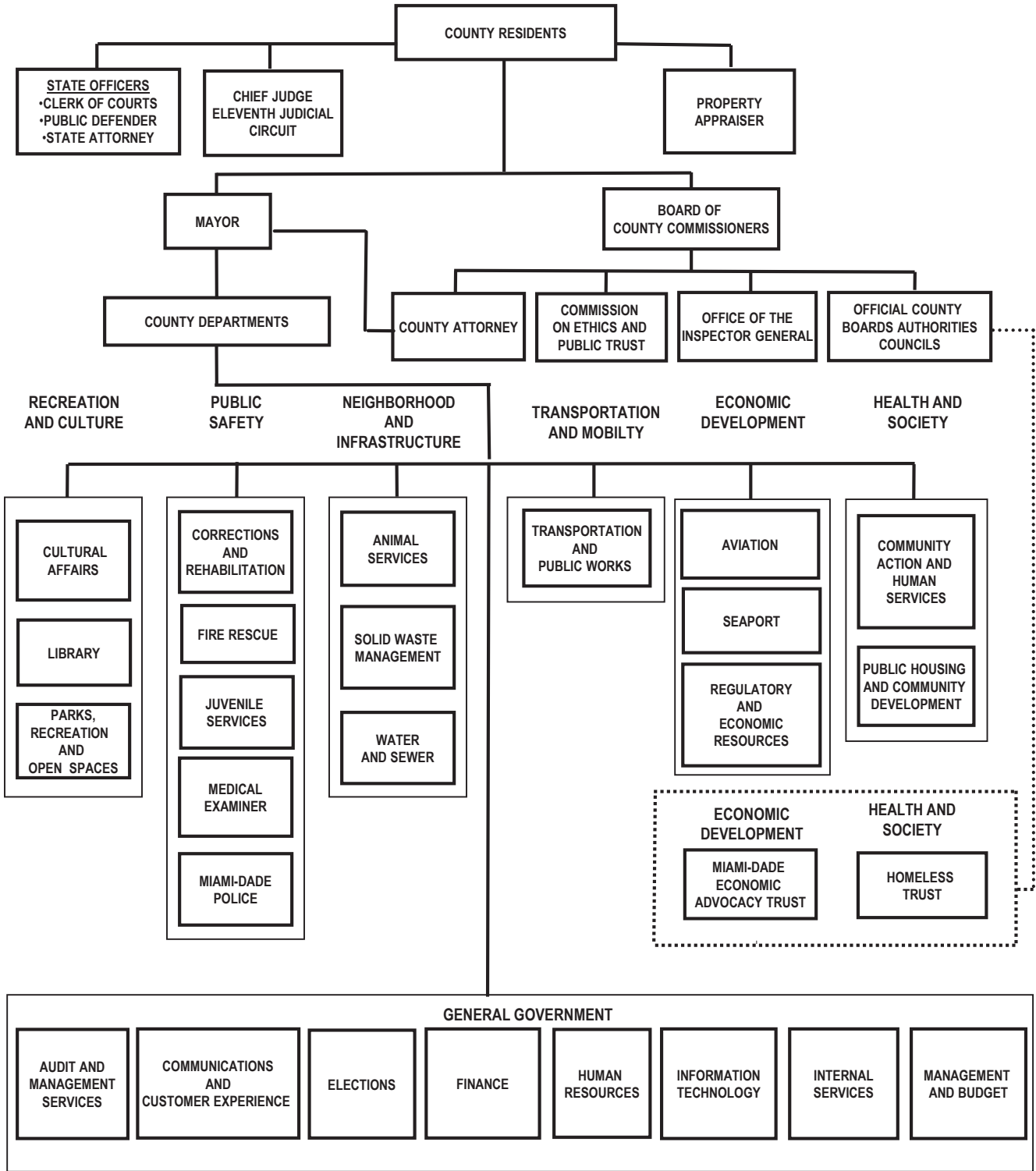
Mayor Daniella Levine Cava



# MIAMI-DADE COUNTY

## TABLE OF ORGANIZATION

by STRATEGIC AREA  
2021-22



# TABLE OF CONTENTS

Budget Message to the Residents.....	7
Miami-Dade County Table of Organization.....	9
<b>Table of Contents</b> .....	<b>10</b>
<b>Budget-in-Brief</b> .....	<b>15</b>
<b>EXECUTIVE SUMMARY</b> .....	<b>23</b>
<b>Our County</b> .....	<b>29</b>
<b>Our Government</b> .....	<b>32</b>
Government Structure.....	35
Organizational Structure.....	36
<b>Results-Oriented and Resilience-Focused Governing</b> .....	<b>38</b>
<b>Our Financial Structure</b> .....	<b>42</b>
<b>Budget and Financial Policies</b> .....	<b>49</b>
<b>The Budget Process</b> .....	<b>55</b>
<b>Miami-Dade Rescue Plan</b> .....	<b>57</b>
<b>The FY 2021-22 Adopted Budget</b> .....	<b>59</b>
Revenues .....	61
Expenditures.....	65
Mayoral Priorities: 4Es .....	66
Miami-Dade County Resilience .....	76
<b>Five-Year Financial Outlook</b> .....	<b>90</b>
Property Tax Supported Budgets .....	90
Assumptions .....	91
Revenue Forecast .....	94
Expenditure Forecast.....	102
Revenue/Expenditure Reconciliation.....	112
Financial Outlook Summary Charts.....	113
Major Proprietary Departments .....	116
<b>Budget Appropriation Schedules</b> .....	<b>132</b>
<b>APPENDICES</b> .....	<b>287</b>
Funding Summary .....	289
Operating Budget Expenditure by Revenue Source with Total Positions....	290
Expenditure by Category of Spending.....	297
Countywide General Fund Revenue .....	312
Unincorporated Municipal Service Area General Fund Revenue.....	314

## TABLE OF CONTENTS (cont'd)

Non-Departmental Expenditures .....	316
Capital Revenue Summary by Source .....	320
Capital Expenditure Summary by Strategic Area .....	324
Capital Budget .....	325
General Government Improvement Fund.....	343
Capital Unfunded Project Summary by Strategic Area and Department.....	344
Resilience Capital Projects .....	345
Community-based Organizations Funding Summary .....	362
Gas Tax Revenue .....	366
Transient Lodging and Food and Beverage Taxes .....	367
Revenue Capacity .....	368
Debt Capacity.....	369
Ratios of Outstanding Debt by Type .....	370
Miami-Dade County Outstanding Debt.....	371
Outstanding Long-Term Liabilities .....	381
Financial Note 8 Long-Term Debt .....	382
Alignment of Selected Highlights to the Mayor's 4Es .....	383
Resilience Initiatives .....	406
Strategic Plan Objectives .....	420
Active Good and Services Contracts.....	425
Peace and Prosperity Plan .....	449
Miami-Dade Rescue Plan .....	450
<b>ACRONYMS, GLOSSARY, AND INDEX .....</b>	<b>451</b>

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# **FY 2021-22 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN**





# BUDGET-IN-BRIEF

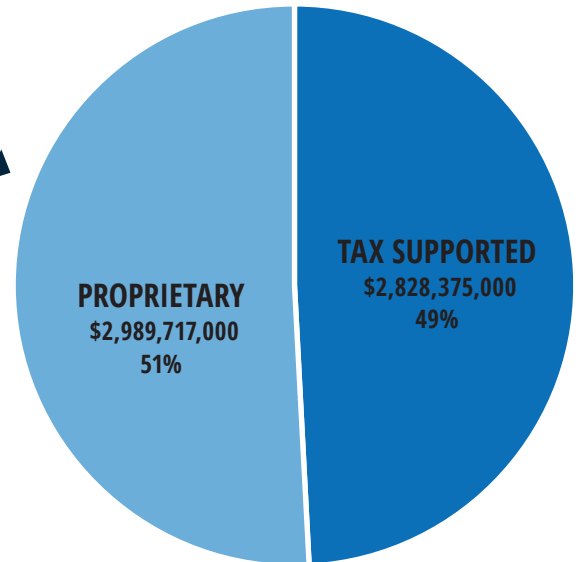
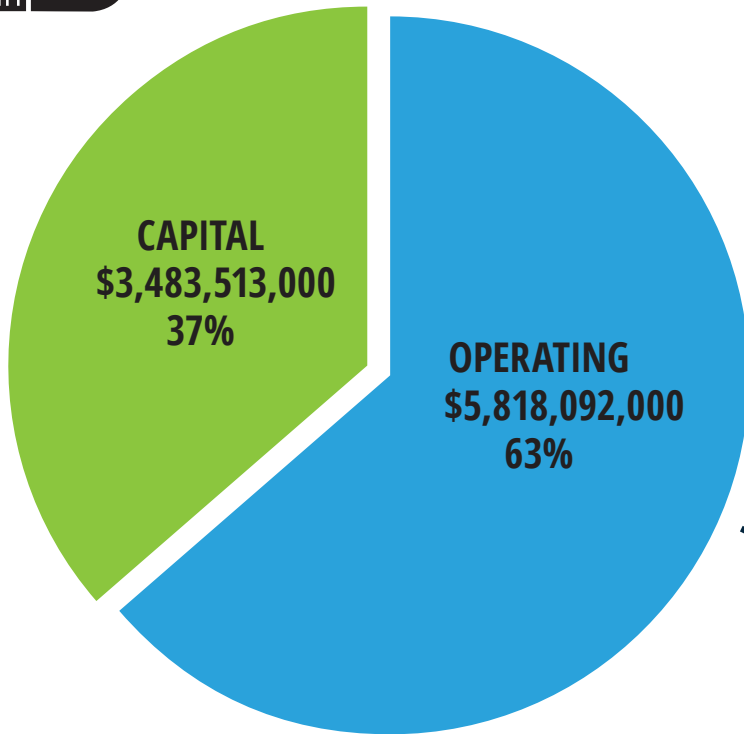




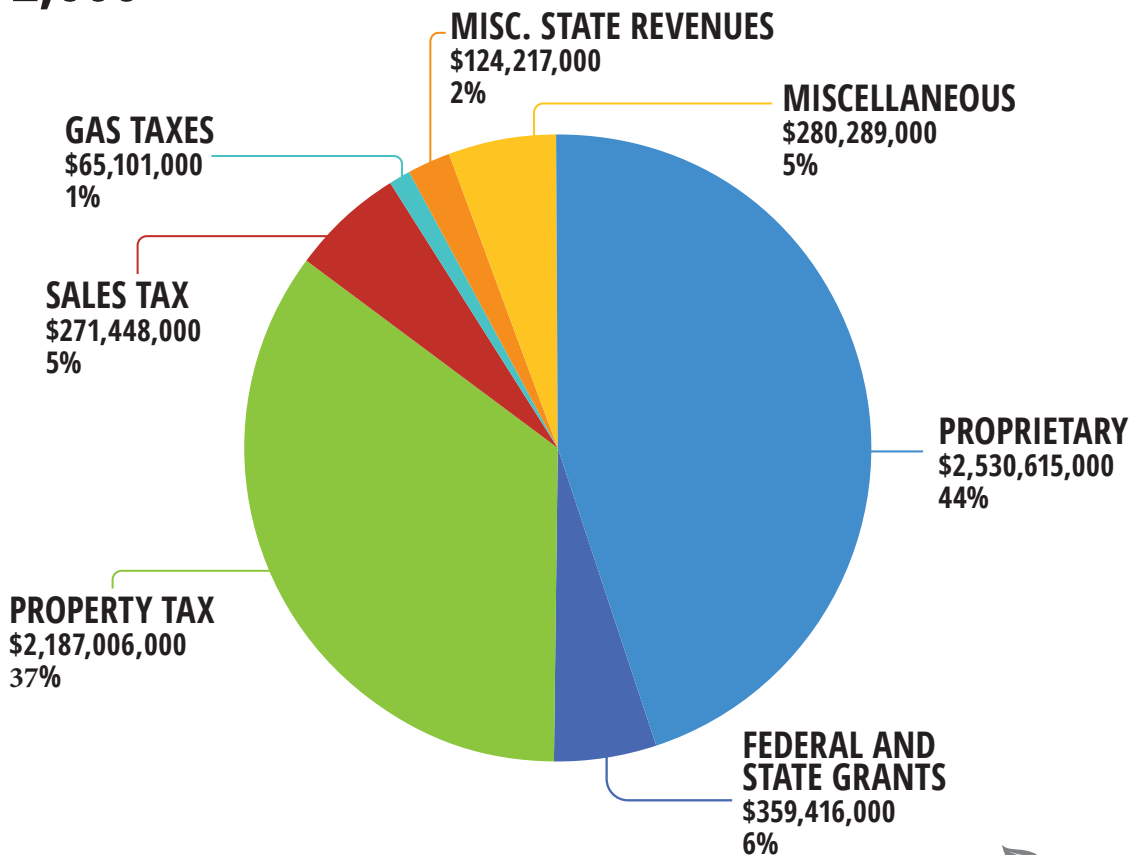
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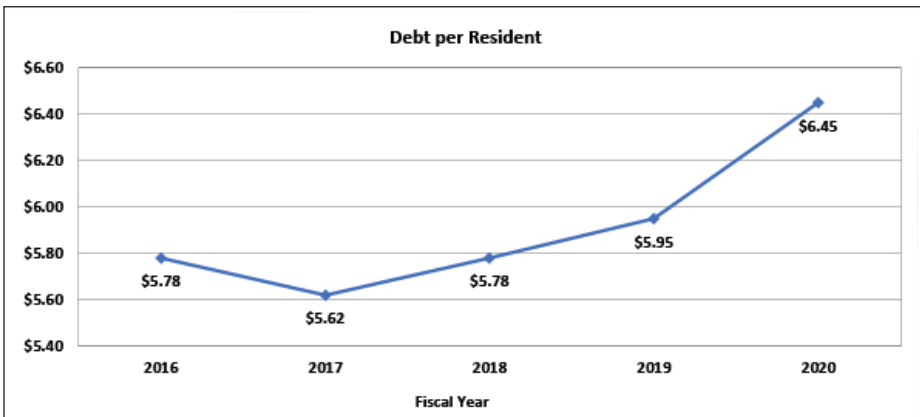
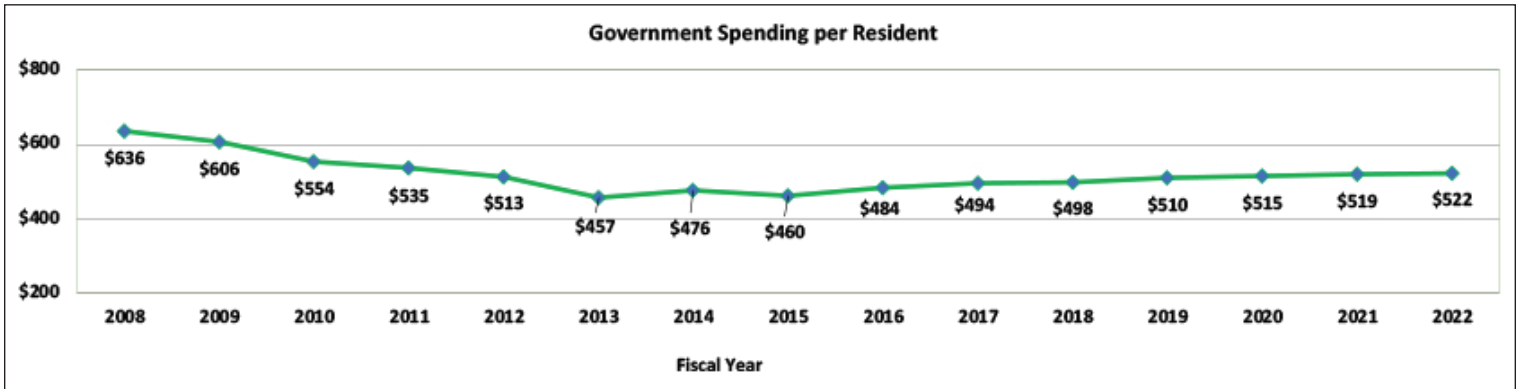


**TOTAL BUDGET:  
\$9,301,605,000**



**OPERATING BUDGET BY SOURCE:  
\$5,818,092,000**





### 2021 Median income within the County

**\$61,000**

### Percent of Budget Spent on Salaries and Benefits for County Employees

Salaries	\$2,397,793,000
Benefits	\$1,039,713,000
<b>Total Personnel Costs</b>	<b>\$3,437,506,000</b>
<b>Total Budget</b>	<b>\$5,818,092,000</b>
	<b>59.08%</b>
<b>Average Salary*</b>	<b>\$81,710</b>

\*Reflects Base Salary including Supplements

	ACTUALS						BUDGET			
FUNDING SOURCE	FY 2017-18	%	FY 2018-19	%	FY 2019-20	%	FY 2020-21	%	FY 2021-22	%
PROPRIETARY	\$3,515,224,000	55	\$3,854,264,000	55	\$4,103,210,000	55	\$2,531,792,000	44	\$2,530,615,000	43
FEDERAL & STATE GRANTS	\$269,309,000	4	\$286,282,000	4	\$507,062,000	7	\$331,770,000	6	\$359,416,000	6
PROPERTY TAX	\$1,765,215,000	28	\$1,886,633,000	28	\$2,005,518,000	27	\$2,094,282,000	37	\$2,187,006,000	39
SALES TAX	\$369,937,000	6	\$378,637,000	6	\$313,357,000	4	\$287,279,000	5	\$271,448,000	5
GAS TAXES	\$70,940,000	1	\$73,086,000	1	\$64,306,000	1	\$66,962,000	1	\$65,101,000	1
MISC. STATE REVENUES	\$105,247,000	2	\$120,476,000	2	\$116,230,000	2	\$115,413,000	2	\$124,217,000	2
MISCELLANEOUS	\$289,164,000	4	\$341,145,000	4	\$323,800,000	4	\$309,253,000	5	\$280,289,000	4
TOTAL OPERATING BUDGET	\$6,385,036,000		\$6,940,523,000		\$7,433,483,000		\$5,736,751,000		\$5,818,092,000	
TOTAL EMPLOYEES	26,847		27,227		28,418		28,632		29,345	

# YOUR DOLLAR AT WORK



## PUBLIC SAFETY 25¢

*To provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services*

**Goals:**

- Safe community for all
- Reductions in preventable death, injury and property loss
- Effective emergency and disaster management

**Departments:** Corrections and Rehabilitation, Fire Rescue, Judicial Administration, Juvenile Services, Medical Examiner, Office of the Clerk, Police

## NEIGHBORHOOD AND INFRASTRUCTURE 24¢

*To provide efficient, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community*

**Goals:**

- Safe, healthy and attractive neighborhoods and communities
- Continuity of clean water and community sanitation services
- Protected and restored environment resources

**Departments:** Animal Services, Solid Waste Management, Water and Sewer

## RECREATION AND CULTURE 7¢

*To develop, promote and preserve outstanding cultural, recreational, library, and natural experiences and opportunities for residents and visitors of this and future generations*

**Goals:**

- Inviting recreational and cultural venues that provide world-class enrichment opportunities throughout Miami-Dade County
- Wide array of outstanding, affordable programs and services for residents and visitors

**Departments:** Cultural Affairs, Library, Parks, Recreation and Open Spaces

## TRANSPORTATION AND MOBILITY 7¢

*To provide a safe, intermodal, sustainable transportation system that enhances mobility, expedites commerce within and throughout the County, and supports economic growth*

**Goals:**

- Transportation system that facilitates mobility
- Safe transportation system
- Well-maintained, modern transportation infrastructure and assets

**Departments:** Transportation and Public Works

## HEALTH AND SOCIETY 11¢

*To improve the quality of life and promote independence by providing health care, housing, and social and human services to those in need*

**Goals:**

- Basic needs of vulnerable Miami-Dade County residents are met
- Self-sufficient and healthy population

**Departments:** Community Action and Human Services, Homeless Trust, Public Housing and Community Development

## GENERAL GOVERNMENT 10¢

*To provide good government and support excellent public service delivery*

**Goals:**

- Accessible, fair and responsible government
- Excellent, engaged and resilient workforce
- Optimal internal Miami-Dade County operations and service delivery
- Effective leadership and management practices

**Departments:** Audit and Management Services, Commission on Ethics and Public Trust, Communications and Customer Experience, Elections, Finance, Human Resources, Information Technology, Inspector General, Internal Services, Management and Budget, Property Appraiser

## ECONOMIC DEVELOPMENT 15¢

*To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of life of all residents.*

**Goals:**

- An environment that promotes a growing, resilient and diversified economy
- Entrepreneurial development opportunities within Miami-Dade County
- Revitalized communities

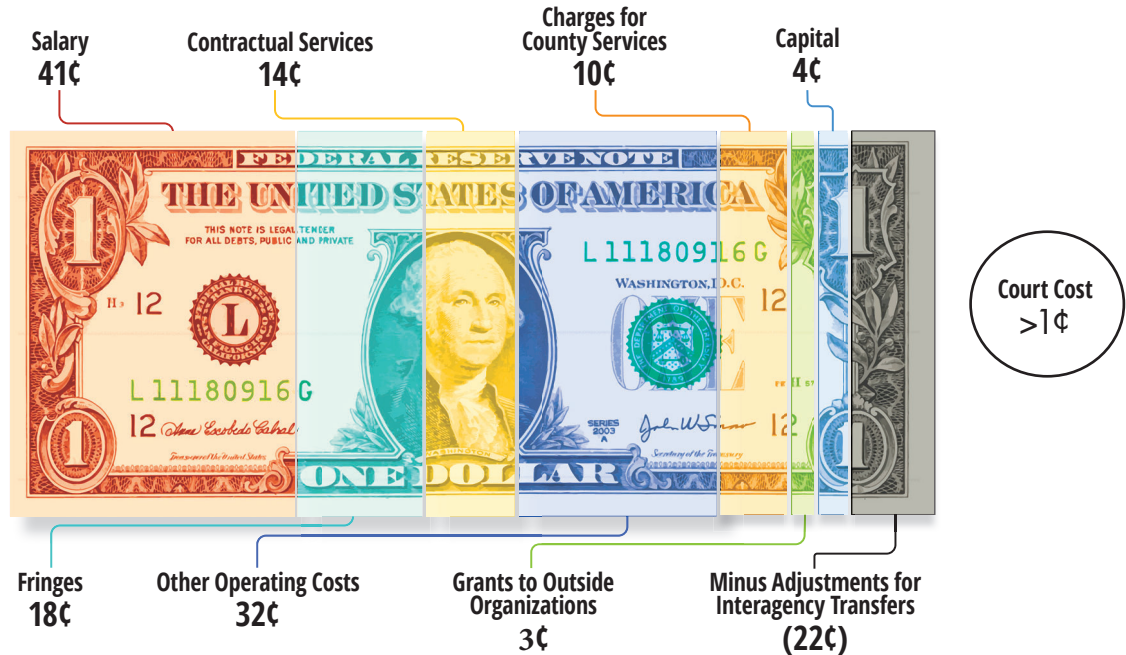
**Departments:** Aviation, Seaport, Miami-Dade Economic Advocacy Trust, Regulatory and Economic Resources

## POLICY FORMULATION 1¢

*Delivering excellent public services that address our community's needs and enhance our quality of life, now and in the future.*

**Departments:** Office of the Mayor, Board of County Commissioners, County Attorney's Office

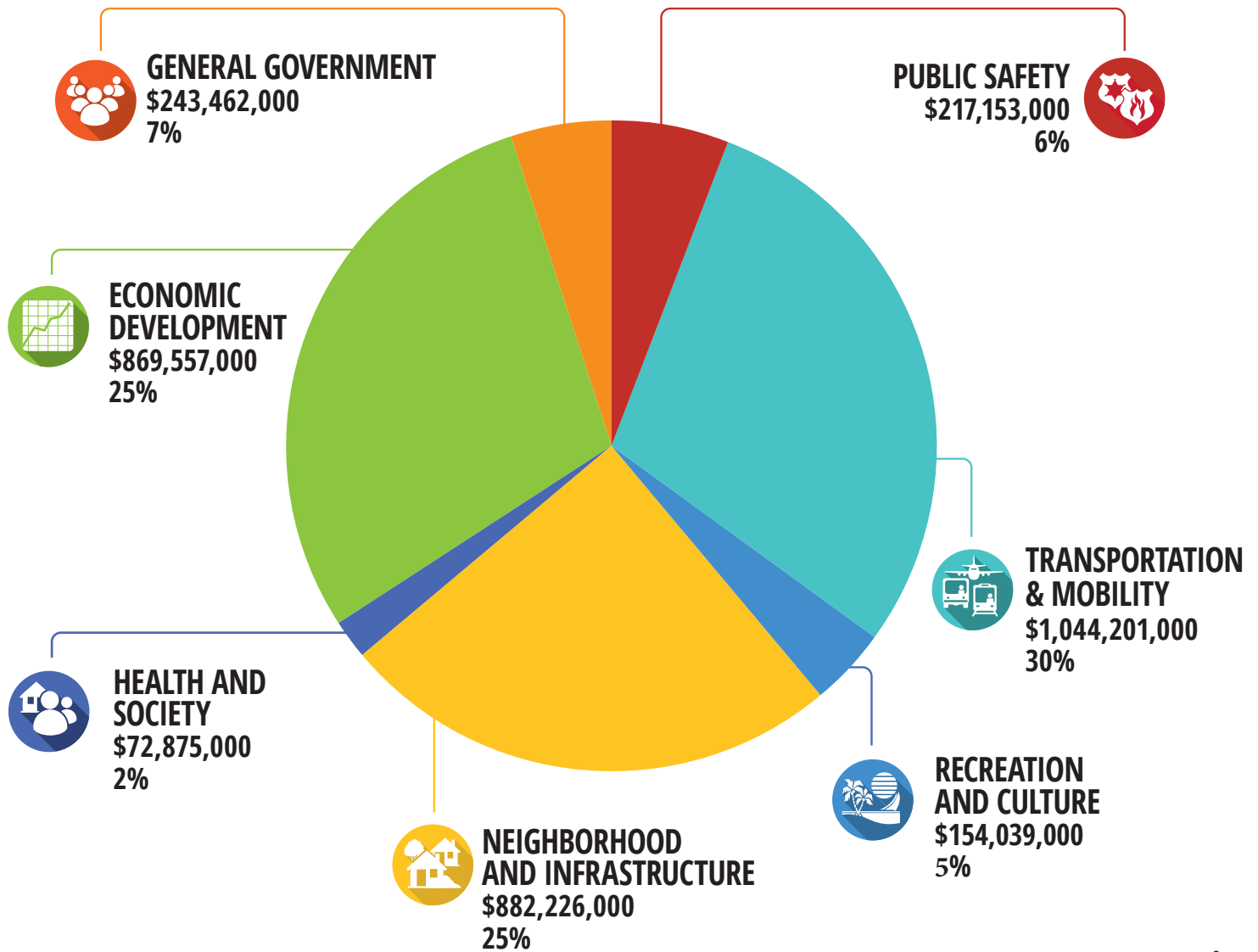
# CATEGORY DESCRIPTIONS



DESCRIPTION OF EXPENSES	
Salary	Total compensation costs associated with the 29,345 County Employees
Fringes	Employee federal taxes, pension, health insurance, and other expenses
Court Costs	Fees for accessing the court system and related services
Contractual Services	Work provided by outside contractors
Other Operating Cost	Leases of rental space, office supplies, travel, and other general goods and services
Charges for County Services	Services provided by internal support functions to County departments, such as telephone and network charges, fuel, vehicle repairs, and facility repairs and maintenance
Grants to Outside Organizations	Funding provided to community-based organizations and other not-for-profit entities
Capital	Purchase of office related equipment, furniture, and other assets
Interagency Transfers	Transfers between departments for services provided

Taxes Paid - \$200,000 Home In UMSA			
AUTHORITY	MILLAGE RATE	TAX	PERCENT OF TOTAL
Countywide Operating	4.6669	\$700	26.5%
UMSA Operating	1.9283	\$289	10.9%
Fire Rescue Operating	2.4207	\$363	13.7%
Library System	0.2840	\$43	1.6%
Countywide Debt Service	0.5075	\$76	2.9%
<b>Total to County</b>	<b>9.8074</b>	<b>\$1,471</b>	<b>55.7%</b>
<i>Other (School Board, Children's Trust, Everglades, Okeechobee Basin, S. Fl. Water Mgmt, Inland Navigation)</i>	7.7982	\$1,171	44.3%
<b>Total</b>	<b>17.6056</b>	<b>\$2,642</b>	<b>100%</b>

FY 2021-22 Adopted Budget and Multi-Year Capital Plan totals \$27.042 billion and includes 518 capital projects across all strategic areas. The Adopted Budget and Multi-Year Capital Plan is budgeted at \$3.484 billion. Below is the breakdown of the FY 2021-22 Adopted Capital budget by strategic area.



**TOTAL ADOPTED CAPITAL PLAN:  
\$3,483,513,000**

### EXECUTIVE SUMMARY

As the seventh most populous county in the United States, home to a diverse community of 2.8 million residents, Miami-Dade County is at the forefront of challenges that will define the 21<sup>st</sup> century. Our 29,000 County employees, Miami-Dade strong, have proven again and again that they are ready to mobilize and respond to whatever comes our way. In the throes of a global pandemic, our workforce was able to nimbly adjust – educating the community about the virus, developing new programs to better serve the most vulnerable during crisis, like senior meals delivery, and facilitating and expanding access to vaccinations to get our community back to a healthier normal. At the same time, our teams continued delivery of key services throughout the County without missing a beat.

This year, our community was also faced with an unthinkable, unprecedented disaster when Champlain Towers South in the Town of Surfside collapsed. Miami-Dade County employees rose to the moment as never before to respond to this tragedy. Our heroic first responders – truly the best in the world – ran into a building on the verge of collapse to pull people out and led the search, rescue, and recovery operation from day one. Hundreds of other employees from departments ranging from Transportation and Public Works to Community Action & Human Services and many others have supported all aspects of the response with professionalism, grace, and empathy. The response to this tragedy – the largest non-hurricane emergency operation in Florida’s history, pulling together local, state, federal, and even international resources – has been marked by coordination, collaboration, and compassion at all levels.

It is not only the resources, the capital projects, the equipment, or the initiatives funded in this budget that make our County resilient – it is also the people of this County that, through their service and selflessness, make Miami-Dade County the place we are all so proud to call home.

The FY 2021-22 Adopted Budget is balanced, enabling our County to continue to support the critical services our growing, diverse community needs. Public safety services will continue to protect our residents; parks and libraries are funded and will remain a foundational place for our community to learn, play, and access resources. Our airports and seaport are welcoming visitors back to our County and are still positioned to continue their stronghold as international travel hubs and key economic drivers for our region. As we navigate this final stage of the pandemic, services for our most vulnerable populations continue to be prioritized and funded. This budget utilizes a significant amount of federal relief funding to balance operations to continue the same level of services that were provided before the pandemic and ensure we can.

Early in 2020, the County published its revised [2020 Strategic Plan](#). With a mission of “*Delivering excellent public services that address our community’s needs and enhance our quality of life, now and in the future,*” the Strategic Plan enables us to coordinate strategic and resilience planning while strengthening our ability to address both short and long-term challenges. The Strategic Plan aligns departmental objectives and measures found throughout the budget. Along with our traditional departmental Balanced Scorecards we have tools to monitor progress on the County’s top priorities.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

Throughout 2021, the County engaged in a significant public engagement effort through the Mayor's Thrive305 initiative, with a formal plan released in November 2021. Thousands of community participants from all walks of life and all corners of the County provided input via a survey as well as online and in-person workshops. This broad and wide-ranging input will form the basis from which the County will revisit its Strategic Plan to ensure we can address emerging priorities.

Some of the priorities we identified through community feedback center on four central themes: Economy, Environment, Equity and Engagement – otherwise referred to as the 4Es.



To fully recover from the COVID-19 pandemic, Miami-Dade County government is committed to taking proactive steps to promote economic development and diversify and grow our local economy. This will help ensure a recovery that is sustainable and shared by families across our community. By supporting key industries and investing in our workforce, we can continue to grow a dynamic, resilient economy that will build greater prosperity for future generations. Environmental stewardship and preparation for the impacts of climate change and sea level rise are critical needs for our long-term wellbeing, and resilience – a hallmark of our budgets in the past – continues as a major theme. We have also learned during these challenging times that we have much we can do to foster a more equitable community where all families and businesses can survive hard times and continue to thrive. And by making it easier for residents to participate in their government and listening to all our community's diverse voices, we can make sure we are delivering services that address our residents' needs and priorities. Many initiatives related to the 4Es have been identified and are displayed in the section called *The FY 2021-22 Adopted Budget* and in Appendix W.

In addition, , initiatives that are specifically targeted towards our resilience efforts are notated with a leaf emoji (🍃). Details regarding individual departmental budgets may be found in Volumes 2 and 3. Volume 1 includes summary information, including Appendix B and C which lists all the efforts outlined in the Adopted Budget. Most of what we do as local government is to promote the sustainability and resilience of our community. The operating budget includes \$766.730 million in expenditures specifically targeted toward resilience efforts. In FY 2021-22, we anticipate spending more than \$3.375 billion of the total \$3.484 billion in capital projects dedicated to community resiliency in the capital plan. The multi-year total for all resiliency projects is \$26.865 billion.

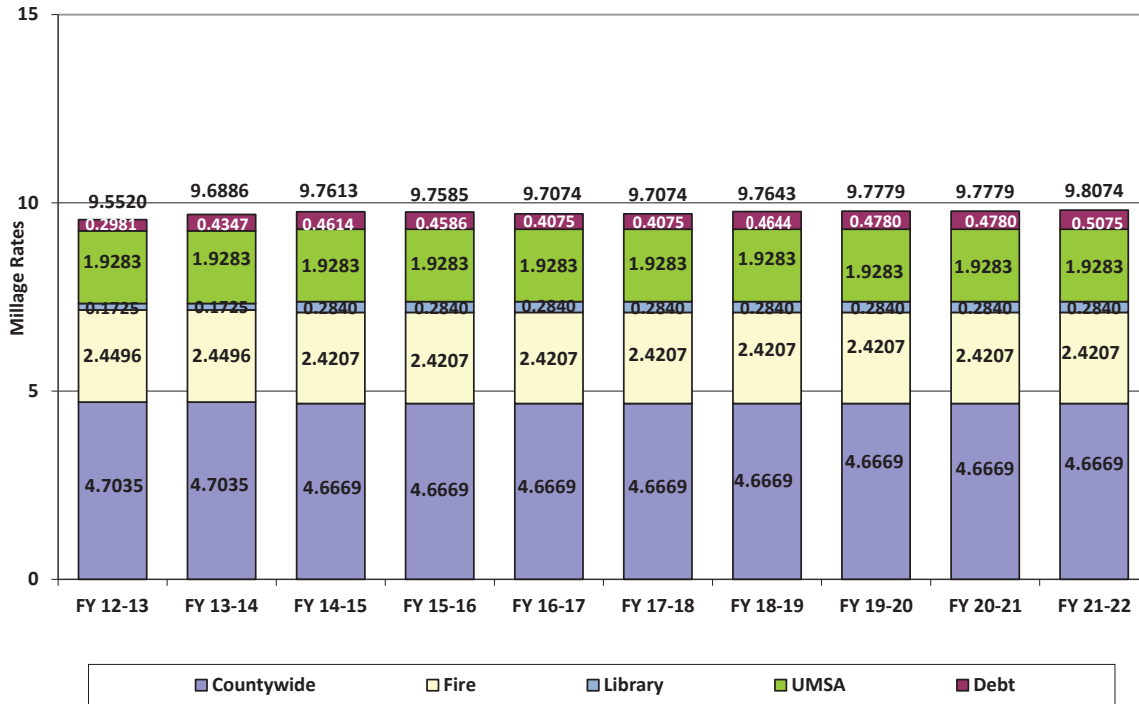


## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

<b>FY 2021-22 Adopted Budget</b>	<b>\$9.302 billion</b>
Adopted Capital Budget	\$3.484 billion
Adopted Operating Budget	\$5.818 billion
Proprietary Budget	\$2.990 billion
Tax-Supported Budget	\$2.828 billion
<b>Multi-Year Capital Plan</b>	<b>\$27.042 billion</b>
Unmet Operating Needs	\$70.3 million
Unfunded Capital Projects	\$17.335 billion

The FY 2021-22 Adopted Budget is balanced using the same operating tax (millage) rates as adopted for FY 2020-21 and after the application of the American Rescue Plan Act (ARPA), is two percent higher than the FY 2020-21 Adopted Budget. The countywide debt service millage rate is 0.0295 mills higher than the adopted for FY 2020-21. The chart below illustrates the combined tax (millage) rates for the last 10 years.

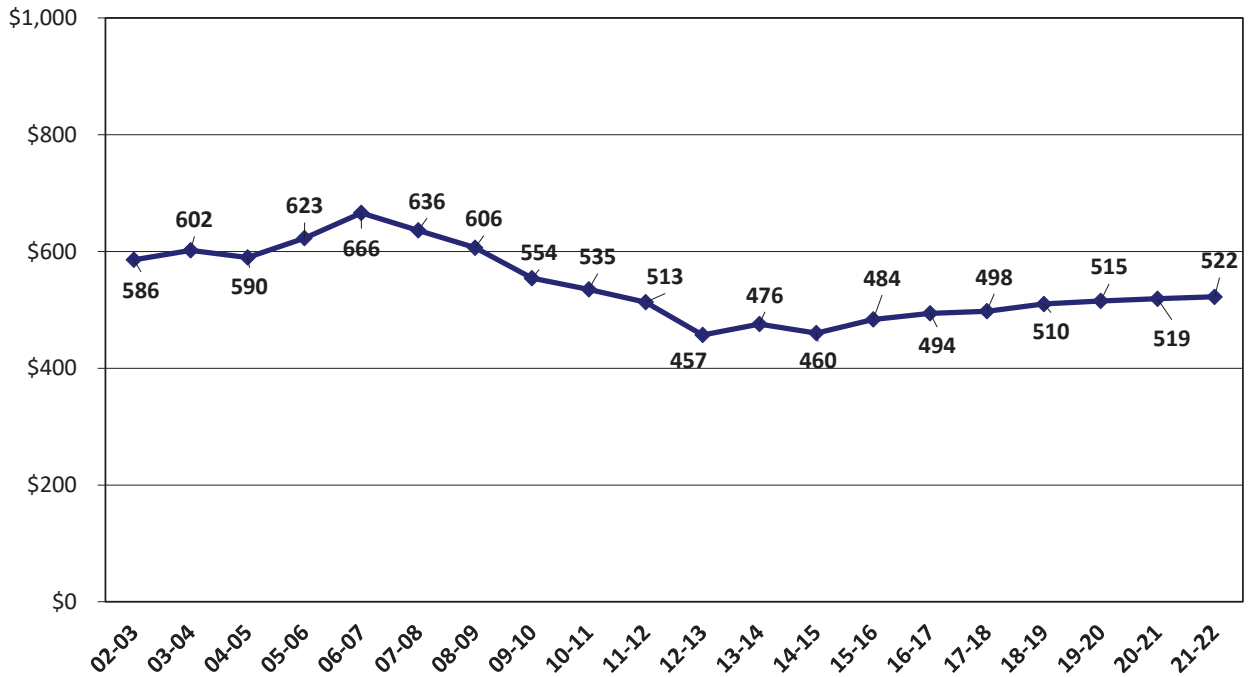
**Countywide, Fire Rescue District, Library, and UMSA Operating Millages and Voted Debt Millages**



## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

Over the last nine years, Miami-Dade County has reduced taxes, reduced the County workforce and consolidated the County departments by almost half, all while maintaining service levels and keeping the price of government at historic lows. The chart below is both a simple and a compelling illustration of that progress. The “price of government” is a calculation that measures the cost of our general fund against our population, adjusted for inflation. Today, even with the enhancements we have put into place, our residents continue to pay a lower per capita cost than the average for the past 20 years.

**Price of Government**  
**General Fund Budget Per Capita Adjusted for Inflation**



The FY 2021-22 Adopted Budget adds 718 positions, with a net change of 713 more positions than the FY 2020-21 Adopted Budget. 291 of these are full-time positions created by converting part-time hours to more stable full-time positions. The remainder of the positions are not only to enhance some services but are required to manage board adopted initiatives, capital projects and grant funded programs. The table on the next page summarizes the budget and position changes by department.

These volumes reflect our efforts towards resilience and provide context for the relationship between the annual budget, individual departmental business plans, the new Strategic Plan and the Resilient 305 strategy. The FY 2021-22 Adopted Budget sets forth specific goals and measurable objectives for the upcoming fiscal year and anticipated one-year results within each departmental narrative.

## **FY 2021-22 Adopted Budget and Multi-Year Capital Plan**

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Also included is an overall five-year financial forecast for our tax-supported funds and major proprietary enterprises. The five-year financial forecast is not intended to be a multi-year budget, but rather a fiscal outlook based on current economic growth assumptions, state legislation and anticipated cost increases. The forecast reflects continuation of the adopted levels of service and does not include a contribution to the Emergency Contingency Reserve. Because of an anticipated slowdown in property tax value growth and an imposed increase in the General Fund contribution to transit operations in future years, this forecast is no longer balanced for the General Fund beginning in FY 2024-25. It continues to remain true that in the coming months and years, difficult decisions will have to be made as we develop solid plans for the future of public transportation efforts, the establishment of voter approved constitutional offices and the future of our collection and disposal of garbage and trash.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

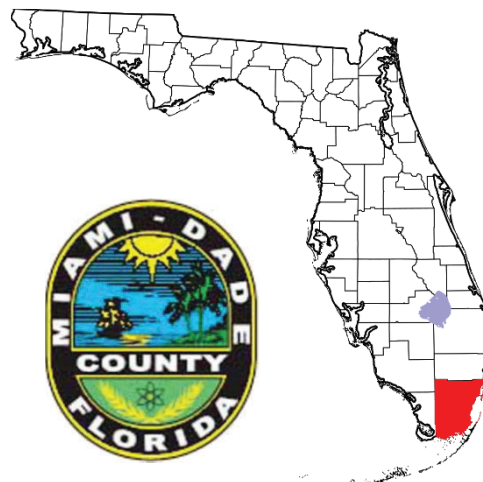
FY 2021-22 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN TOTAL FUNDING AND POSITIONS BY DEPARTMENT									
Department	Total Funding			Total Positions			Position Changes		
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2019-20	FY 2020-21	FY 2021-22	Enhancements	Reductions	Transfers
<b>Policy Formulation</b>									
Office of the Mayor	\$ 4,835	\$ 4,838	\$ 7,591	41	41	45	4	0	0
Board of County Commissioners	20,172	28,219	28,858	197	201	210	9	-1	1
County Attorney's Office	26,738	29,711	30,760	132	132	136	4	0	0
	\$ 51,745	\$ 62,768	\$ 67,209	370	374	391	17	-1	1
<b>Public Safety</b>									
Corrections and Rehabilitation	\$ 370,483	\$ 383,686	\$ 397,094	3,077	3,077	3,073	0	0	-4
Fire Rescue	500,467	536,638	567,204	2,700	2,725	2,803	78	0	0
Judicial Administration	34,763	42,833	43,749	303	304	319	15	0	0
Juvenile Services	14,456	16,700	16,802	99	99	99	0	0	0
Law Library	279	493	566	3	3	4	1	0	0
Legal Aid	4,760	4,909	4,660	38	43	43	0	0	0
Medical Examiner	12,303	14,743	15,129	88	88	89	1	0	0
Office of the Clerk	21,373	20,927	22,227	182	177	182	5	0	0
Police	707,759	764,598	796,919	4,344	4,391	4,450	59	0	0
Miami-Dade Economic Advocacy Trust	434	850	877	8	8	8	0	0	0
General Government Improvement Fund	18,237	16,595	18,652	0	0	0	0	0	0
Non-Departmental	8,751	8,571	8,854	0	0	0	0	0	0
	\$ 1,694,065	\$ 1,811,543	\$ 1,892,733	10,842	10,915	11,070	159	0	-4
<b>Transportation and Mobility</b>									
Office of the Citizens' Independent Transportation Trust	\$ 2,034.00	\$ 2,857.00	\$ 2,998.00	9	9	9	0	0	0
Transportation and Public Works	540,788	616,801	712,056	3,604	3,603	3,812	212	-1	-2
Parks, Recreation and Open Spaces	6,797	8,436	7,761	33	31	32	1	0	0
General Government Improvement Fund	0	123	0	0	0	0	0	0	0
Non-Departmental	10,609	2,632	0	0	0	0	0	0	0
	\$ 560,228	\$ 630,849	\$ 722,815	3,646	3,643	3,853	213	-1	-2
<b>Recreation and Culture</b>									
Cultural Affairs	\$ 38,229	\$ 52,841	\$ 54,447	85	89	90	1	0	0
HistoryMiami	3,854	3,854	3,854	0	0	0	0	0	0
Library	63,480	91,425	90,683	510	508	512	4	0	0
Perez Art Museum Miami	4,000	4,000	4,000	0	0	0	0	0	0
Parks, Recreation and Open Spaces	140,309	155,717	160,383	1,080	1,096	1,210	114	0	0
Adrienne Arsht Center for the Performing Arts Trust	13,925	14,227	14,222	0	0	0	0	0	0
Tourist Taxes	100,768	146,161	118,751	0	0	0	0	0	0
Vizcaya Museum and Gardens	2,500	2,500	2,500	0	0	0	0	0	0
General Government Improvement Fund	3,024	3,078	2,768	0	0	0	0	0	0
Non-Departmental	4,150	4,160	4,437	0	0	0	0	0	0
	\$ 374,239	\$ 477,963	\$ 456,045	1,675	1,693	1,812	119	0	0
<b>Neighborhood and Infrastructure</b>									
Transportation and Public Works	\$ 30,010	\$ 36,990	\$ 37,546	250	250	250	0	0	0
Parks, Recreation and Open Spaces	54,255	65,392	72,980	281	280	281	1	0	0
Animal Services	26,652	29,705	31,988	260	260	265	5	0	0
Solid Waste Management	334,974	319,704	349,129	1,096	1,112	1,119	7	0	0
Water and Sewer	593,508	573,064	594,901	2,816	2,816	2,819	3	0	0
Regulatory and Economic Resources	145,459	167,632	205,893	967	985	1,032	47	0	0
General Government Improvement Fund	4,163	6,079	12,180	0	0	0	0	0	0
Non-Departmental	1,501	606	120,606	0	0	0	0	0	0
	\$ 1,190,522	\$ 1,199,172	\$ 1,425,223	5,670	5,703	5,766	63	0	0
<b>Health and Society</b>									
Community Action and Human Services	\$ 131,159	\$ 148,929	\$ 160,758	537	567	618	48	0	3
Homeless Trust	57,835	69,490	68,516	21	20	20	0	0	0
Jackson Health System	213,259	222,563	237,687	0	0	0	0	0	0
Public Housing and Community Development	90,971	97,602	96,132	391	391	387	0	-3	-1
Management and Budget	25,190	30,975	31,500	14	13	14	1	0	0
General Government Improvement Fund	9,521	9,507	9,683	0	0	0	0	0	0
Non-Departmental	51,269	45,307	44,105	0	0	0	0	0	0
	\$ 579,204	\$ 624,373	\$ 648,381	963	991	1,039	49	-3	2
<b>Economic Development</b>									
Public Housing and Community Development	\$ 65,680	\$ 77,261	\$ 73,432	29	29	30	0	0	1
Aviation	452,022	524,286	515,638	1,432	1,432	1,456	24	0	0
Miami-Dade Economic Advocacy Trust	2,477	4,531	5,130	16	16	19	3	0	0
Regulatory and Economic Resources	5,397	5,717	6,779	40	41	46	5	0	0
Seaport	87,249	118,900	107,797	461	461	461	0	0	0
Non-Departmental	70,519	87,175	138,232	0	0	0	0	0	0
	\$ 683,344	\$ 817,870	\$ 847,008	1,978	1,979	2,012	32	0	1
<b>General Government</b>									
Audit and Management Services	\$ 4,548	\$ 5,181	\$ 5,284	38	39	39	0	0	0
Commission on Ethics and Public Trust	2,495	2,571	2,821	16	16	16	0	0	0
Communications and Customer Experience	15,467	20,424	21,579	161	166	169	3	0	0
Elections	34,331	32,454	27,564	106	106	110	4	0	0
Finance	44,879	54,555	59,144	415	415	424	11	0	-2
Human Resources	13,520	15,454	17,484	130	130	143	9	0	4
Information Technology	211,788	215,048	213,435	942	942	949	7	0	0
Inspector General	6,722	7,374	7,650	38	40	40	0	0	0
Internal Services	234,259	261,710	289,823	970	995	1,005	10	0	0
Management and Budget	9,088	12,432	16,286	53	75	97	22	0	0
Property Appraiser	48,373	54,657	54,482	405	410	410	0	0	0
General Government Improvement Fund	5,003	10,134	7,984	0	0	0	0	0	0
Non-Departmental	75,647	130,439	310,272	0	0	0	0	0	0
	\$ 706,120	\$ 822,433	\$ 1,093,808	3,274	3,334	3,402	66	0	2
	\$ 5,839,467	\$ 6,446,971	\$ 7,093,222	28,418	28,632	29,345	718	-5	0
Less Interagency Transfers	\$ 742,314	\$ 710,220	\$ 1,275,130						
<b>Grand Total</b>	<b>\$ 5,097,153</b>	<b>\$ 5,736,751</b>	<b>\$ 5,818,092</b>	<b>28,418</b>	<b>28,632</b>	<b>29,345</b>	<b>718</b>	<b>-5</b>	<b>0</b>

Note: Each departmental narrative describes, in detail, all positions changes listed

### OUR COUNTY

Miami-Dade County has always existed as a crossroads. Early in our history, our region was a site of conflict between Native Americans and European explorers. Miami-Dade County was a transportation hub serving as the end point of Henry Flagler’s railroad that extended from Jacksonville to the Miami River and what later became Downtown Miami. As a diverse community, we are representative of the American experience, reflecting both the conflict and concord that comes with bringing different people together. Our geographic location has put us squarely at the epicenter of climate change. We stand today at the crossroads of our past and the future.

Dade County was created in 1836 and encompassed an area from the present-day Palm Beach County to the Florida Keys. Interpretations of the name “Miami” include the Native American words for “very large lake,” “sweet waters” and “friends.” Major Francis Langhorne Dade, our County’s namesake, was a soldier killed during the Second Seminole War. In 1997, the County electorate voted to combine the two names to become the current Miami-Dade County. With an estimated population of 2.8 million residents, Miami-Dade County is the most populous county east of Chicago and the seventh largest in the nation by population. Palm Beach, Broward and Miami-Dade counties comprise the Miami-Fort Lauderdale - Pompano Beach, Florida Metropolitan Statistical Area (MSA), the nation’s seventh largest MSA and fourth largest urbanized area, with a total population of nearly 6.2 million.



Approximately 424 square miles (excluding bay and coastal waters) of the County are within the urbanized area, while the total county area currently covers a total of 2,431 square miles, bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south and Broward County to the north. Miami-Dade County has the unique distinction of being the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

Because of our location, we are considered to be one of the most vulnerable areas to climate change. The impact of sea level rise has been the focus of our resilience efforts from the beginning. In 2009, Miami-Dade County joined the Southeast Florida Climate Change Compact to collaborate with our neighbors on issues related to climate change mitigation and adaptation. Since its creation, the partners in the Compact have successfully completed a Regional Climate Action Plan, developed a unified sea level rise projection for Southeast Florida and completed a regional greenhouse gas emissions inventory and a regional vulnerability to sea-level rise analysis. We take into account future climate change impacts, along with other shocks and stresses, in making decisions regarding capital development, operational needs and land use. By learning more about the people who comprise our community and the economic realities they face, we can better prepare for the future. Miami-Dade County is a diverse, international community. More than half of the people living in Miami-Dade County at the beginning of this decade were foreign-

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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born and more than 70 percent of residents spoke a language other than English at home. Based on 2019 population estimates, individuals of Hispanic origin comprise 69 percent of the population of Miami-Dade County, followed by Black (15 percent) and White (13 percent) individuals.

The average income of residents in Miami-Dade County is lower than that of the nation as a whole and our rate of poverty is higher than the average for the United States. The estimated 2020 Area Median Family Income (MFI) for a four-person household as determined by the United States Department of Housing and Urban Development is \$61,000. For 2019, the American Community Survey (ACS) estimated that approximately 16 percent of the residents of Miami-Dade lived below the poverty line. Miami-Dade County, a region of extremes, is one of the most extreme examples of economic inequity, with the top 5 percent of Miami households earning an average income of more than \$200,000 annually, while the lowest 20 percent earn just under \$20,000 per year – ten times less. Unemployment, foreclosures and poverty rates were all higher in South Florida as a result of the worst recession since the Great Depression. Last year, all these metrics were greatly improving from their worst recent performance. The unemployment rate improved from a high of 11.6 percent in 2010 and had dropped to under 2 percent in early 2020. The COVID-19 pandemic has reversed this trend and may have lasting and lingering effects throughout our economy.

As our local economy begins its recovery, the tourism industry will play a vital role. Our County's beaches, events, attractions and weather make us a desirable destination for both domestic and international visitors. In 2019, Greater Miami and the beaches were visited by more than 24.5 million people, 16.3 million of which stayed overnight. Roughly two thirds of these visitors came from within the United States and one-third were international tourists, with the most coming from South America and Europe. In 2019, the total economic impact of visitors was \$17.9 billion. Fifty-three percent of all visitors came to Miami-Dade for vacation, another 21 percent cited either visiting relatives or business as their main reason for travel. During the first quarter of 2020 the County experienced strong growth in visitors bolstered by the Super Bowl, followed by the COVID19 shutdown beginning in March. For 2020, total visitors fell 58 percent to 11.6 million visitors, 7.9 million stayed overnight and the remaining 3.7 million visiting for the day, with an estimated economic impact of \$7.9 billion. Since the release of the COVID vaccine and new rules from the Centers for Disease Control and Prevention, our economy has begun to recover. Based on June 2021 data from the Greater Miami Convention and Visitors Bureau, air travel is almost at pre-pandemic levels, and hotel room bookings have surpassed pre-pandemic levels as have dining and attraction attendance. Port Miami is preparing for cruise ship passengers by the end of the summer, which will further improve the County's economic outlook.

In 2019, the Resilient 305 Strategy was officially released. A product of Greater Miami & the Beaches, a partnership of Miami-Dade County, the City of Miami and the City of Miami Beach, the Resilient 305 Strategy addresses resilience challenges prioritized through hundreds of hours of collaborative work with thousands of stakeholders, both governmental agencies and representatives of the private sector and not-for-profit worlds.. Greater Miami & the Beaches is proud to be one of the first communities recognized as a partner of this important effort.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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The Resilient 305 Strategy is a document created to establish a framework to address priority resilience challenges through intergovernmental and community collaboration. It has opened up opportunities for us as we look for ways to address the impacts of the pandemic on our local economy.

Like many other regions in the world, Miami-Dade County faces a number of current and future challenges including the impacts of climate change, aging facilities and transportation infrastructure, economic disparity, pandemics, cyber-attacks, terrorism and other natural and man-made disasters. A Resilient Strategy addresses these global issues, to ensure that the County has the wherewithal to continue to thrive.

To provide for a safer and more resilient community, we also need to continue our focus on infrastructure investment, provision of affordable and workforce housing, development of a diverse economy, community engagement and public safety. Development of a diverse economy is perhaps the most critical because a healthy economy can provide the resources needed to fund the other needs.

The COVID19 pandemic continues to be a shock to our system, but it exacerbates a long-time stressor of our reliance on the tourism industry for our ultimate economic success. As a result, the [One Community One Goal](#) (OCOG) initiative provides Miami-Dade County with a roadmap for its economic, entrepreneurial and educational success. OCOG is a collaboration between the public and private sectors to promote community-wide economic development and prosperity in Miami-Dade County, by encouraging innovation, amplifying strengths and imparting leadership to join public and private priorities. This community-wide initiative which began in 1998 has led to an increase in higher paying jobs, enhancement our educational ecosystem and development of a vibrant population of young professionals.

In addition to the Mayor's Thrive305 public input initiative and resulting action plan, the Strive 305 program released in 2020 is designed to help the growth of small businesses and support entrepreneurial efforts to launch and grow new businesses. This new program will support the small business community through online small business and entrepreneurship hub for information, education and networking; a virtual small business incubator for education and mentorship; a countywide network of physical incubators to assist the launch of new businesses; technical assistance boot camps to assist small businesses in access to capital, finances, business planning, branding, digital marketing, sales, operations and more.

OCOG and Strive 305 will be an ongoing initiative critical to our community's post-pandemic recovery. Their missions are to continue bringing a broad spectrum of Miami-Dade individuals and organizations together to advance the goal of a thriving, inclusive and diverse community.

### OUR GOVERNMENT

Miami-Dade County is unique in its structure and has been recognized nationally for our dedication to results-oriented and resilience-focused management. Many of our programs and services have received awards based on our service delivery planning and allocation of resources. The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a [Home Rule Charter](#). At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter by countywide vote. The most recent amendment was in November 2020.

The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. We are, in effect, a regional government with certain powers effective throughout the entire county, including 34 municipalities located within the county and a municipal government for the unincorporated area of the county. Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead there are two "tiers" or levels, of government: city and county. The County can take over certain activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city. The County can also dissolve a city with fewer than 20 electors.

Of the county's total population, an estimated 1.2 million or 43 percent live in the unincorporated area, the majority of which is heavily urbanized. For residents living in the Unincorporated Municipal Service Area (UMSA), the County fills the role of both tiers of government. All County residents pay a property tax to support regional services, such as transportation, jails and regional parks. Residents within UMSA also pay a property tax for municipal-type services provided by the County such as local police patrol, local parks and local roads. Residents of municipalities do not pay UMSA tax, but rather pay a property tax to the municipality in which they reside. Each municipality levies taxes against its property tax roll. Municipalities develop and approve their own budgets, which are not part of the County's budget. The following table shows the population and roll value for each municipal taxing jurisdiction.



## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

<b>MIAMI-DADE COUNTY POPULATION AND ASSESSMENT ROLLS</b>				
<b>Jurisdiction</b>	<b>2020 Population *</b>	<b>Percent of Total Population</b>	<b>2021 Assessment Roll Value (in \$1,000) **</b>	<b>Percent of Tax Roll</b>
Aventura	38,041	1.35	\$10,451,357	3.09
Bal Harbour	2,932	0.10	\$5,263,076	1.56
Bay Harbor Islands	6,091	0.22	\$1,374,484	0.41
Biscayne Park	3,181	0.11	\$270,115	0.08
Coral Gables	51,133	1.81	\$18,125,125	5.36
Cutler Bay	45,480	1.61	\$2,916,184	0.86
Doral	71,314	2.53	\$14,891,127	4.41
El Portal	2,146	0.08	\$195,388	0.06
Florida City	13,405	0.47	\$697,121	0.21
Golden Beach	943	0.03	\$1,195,353	0.35
Hialeah	239,956	8.50	\$13,574,919	4.02
Hialeah Gardens	23,644	0.84	\$1,596,395	0.47
Homestead	76,317	2.70	\$3,748,724	1.11
Indian Creek	87	0.00	\$723,161	0.21
Key Biscayne	12,925	0.46	\$8,269,112	2.45
Medley	995	0.04	\$2,833,900	0.84
Miami	494,979	17.53	\$65,835,240	19.48
Miami Beach	94,161	3.34	\$41,866,675	12.39
Miami Gardens	114,363	4.05	\$5,723,170	1.69
Miami Lakes	32,288	1.14	\$3,767,372	1.12
Miami Shores	10,817	0.38	\$1,317,454	0.39
Miami Springs	14,255	0.50	\$1,337,476	0.40
North Bay Village	9,064	0.32	\$1,119,779	0.33
North Miami	65,089	2.31	\$3,979,949	1.18
North Miami Beach	47,722	1.69	\$3,665,482	1.09
Opa-locka	18,090	0.64	\$1,317,920	0.39
Palmetto Bay	24,870	0.88	\$3,366,980	1.00
Pinecrest	18,619	0.66	\$5,378,007	1.59
South Miami	12,900	0.46	\$2,108,476	0.62
Sunny Isles Beach	23,869	0.85	\$12,635,843	3.74
Surfside	5,997	0.21	\$3,292,260	0.97
Sweetwater	22,348	0.79	\$2,046,875	0.61
Virginia Gardens	2,439	0.09	\$312,170	0.09
West Miami	8,915	0.32	\$721,276	0.21
Subtotal - cities	1,609,375	57.00	\$245,917,943	72.76
Adjustment for Senior Citizen Exemption, Eastern Shores and Opa-Locka Airport			(144,416)	(0.04)
Unincorporated Area	1,213,928	43.00	92,195,167	27.28
<b>TOTAL - Miami-Dade County</b>	<b>2,823,303</b>	<b>100.00</b>	<b>337,968,694</b>	<b>100.00</b>

\* Official April 1, 2020 Florida Population Estimates by County and Municipality for Revenue Sharing; Posted January 29, 2021

\*\* Assessment roll values are based on the Estimate of Taxable Value published by the Office of the Property Appraiser on July 1, 2021

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

The County budgets for four separate taxing jurisdictions: Countywide, UMSA, the Fire Rescue District and the Library System. Each taxing jurisdiction is responsible for different types of services. The Countywide jurisdiction provides regional services such as public health and social services, transportation, regional parks, county roads, support for the court system, regional sheriff services and jails. The UMSA jurisdiction provides the municipal services for the residents of the county who do not live in municipalities. These services include local police patrol, local parks and roads, planning and code enforcement. The Fire Rescue District provides fire rescue service for the entire county, except for the cities of Hialeah, Miami, Miami Beach, Key Biscayne and Coral Gables. The Library System jurisdiction includes all municipalities and UMSA, except for Bal Harbour, Hialeah, Homestead Miami Shores, North Miami, North Miami Beach and Surfside.

The table below shows the value of the property tax roll for each of the County's four taxing jurisdictions.

<b>CERTIFIED TAX ROLLS</b>				
Taxing Unit	Value per Mill of Taxable Property in 2020	Net Change in Value Due to Reassessment	Current Year Net New Construction Taxable Value	Value per Mill of Taxable Property in 2021
Countywide	\$318,355,584	\$14,082,581	\$5,530,529	\$337,968,694
Miami-Dade Fire Rescue Service District	178,827,966	8,424,447	3,164,893	190,417,306
Miami-Dade Public Library System	286,079,109	12,026,543	5,151,518	303,257,170
Unincorporated Municipal Service Area	86,257,129	5,031,240	906,798	92,195,167

**Notes:**

1. Tax roll figures are current Certified Preliminary roll values as of July 1, 2021.
2. The Current Year Net New Taxable Value column represents the value per mill of:  
 new construction + additions + improvements increasing value by at least 100% + annexations from the tax rolls  
 + total tangible personal property taxable value in excess of 115% of the previous year's total taxable value - deletions

## **FY 2021-22 Adopted Budget and Multi-Year Capital Plan**

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### **GOVERNANCE**

On January 23, 2007, the Miami-Dade County Charter was amended to create a Strong Mayor form of government, with further charter amendments approved on November 2, 2010. The Mayor is elected countywide to serve a four-year term and is limited to two terms in office. The Mayor, who is not a member of the BCC, serves as the elected head of County government. In this role, the Mayor is responsible for the management of all administrative departments and for carrying out policies adopted by the Commission. The Mayor has, within ten days of final adoption by the BCC, veto authority over most legislative, quasi-judicial, zoning and master plan or land use decisions of the BCC, including the budget or any particular component, and the right to appoint all department directors unless disapproved by a two-thirds majority of those Commissioners then in office at the next regularly scheduled BCC meeting.

The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members may be elected to serve two consecutive four-year terms and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC and appoints the members of its legislative committees. The BCC has a wide array of powers to enact legislation, establish service standards and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for five elected officials to oversee executive and administrative functions for each county: Sheriff, Supervisor of Elections, Tax Collector, Property Appraiser and Clerk. Through the Home Rule Charter, the first three of these offices were reorganized and became subordinate County Departments. Currently, Miami-Dade County is the only county in Florida that does not have an elected sheriff, or an agency titled "Sheriff's Office." Instead, the equivalent agency is known as the Miami-Dade Police Department and its chief executive is known as the Director of the Miami-Dade Police Department. The Property Appraiser is elected to a four-year term, with no term limits. The Clerk of the Board is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. The Clerk is elected to a four-year term by the electorate of Miami-Dade County. In this capacity, the Clerk serves as the Clerk of the Board of County Commissioners, County Recorder, County Auditor, custodian of all County funds and custodian of all records filed with the Court.

In November 2018, Amendment 10 to the Florida Constitution was adopted calling for, among other things, the election of these five offices in all counties by removing the counties' charters ability to abolish, change the term, transfer the duties or eliminate the election of these offices. The election for these offices under this amendment will take place in November 2024 and the newly elected officials will take office at the beginning of January 2025. To prepare for this reorganization, the duties of the current offices are under legal and process reviews so that the transition to the newly elected offices will be as seamless as possible to avoid impacting the services delivered to our community. Personnel, procurement, financial management, budgeting and other legal issues must be analyzed and recommendations regarding the implementation of the new officers will be provided to the Board of County Commissioners in the coming years.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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### **ORGANIZATIONAL STRUCTURE**

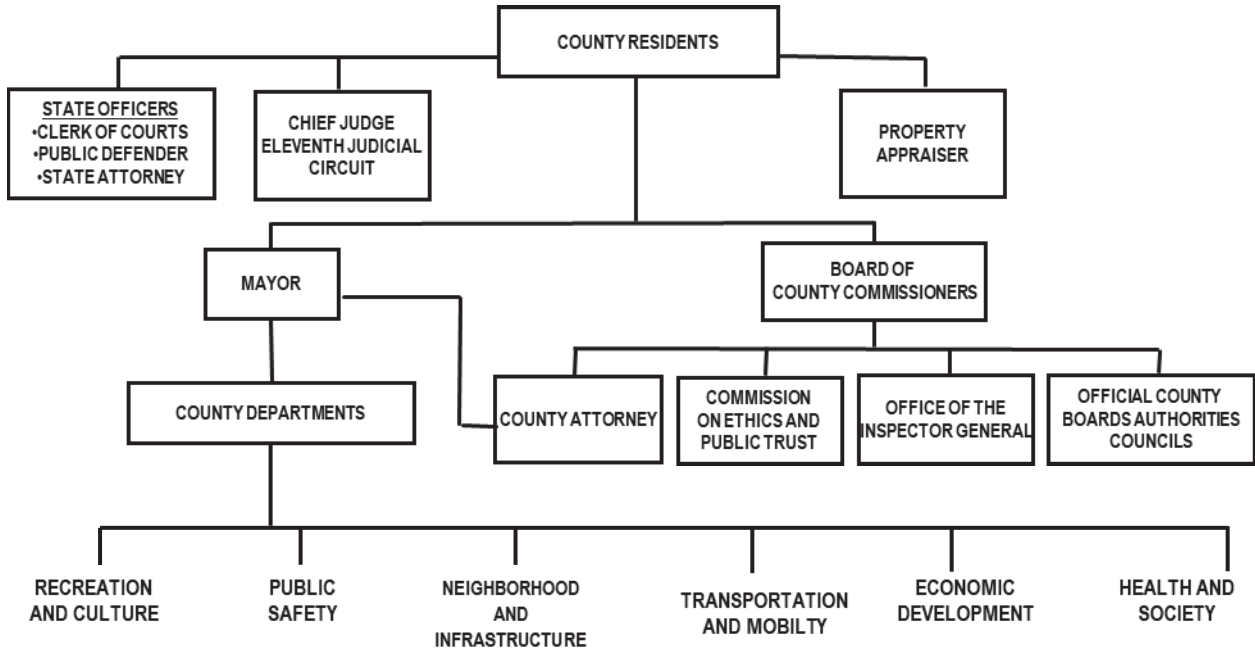
Since 2003, Miami-Dade County has been a leader in the implementation of strategic planning and results-oriented management. Included in the [County Code](#) in 2007, our organizational strategic plan and departmental business plans keep the County focused to support efforts in our community, even as priorities and goals evolve and change. Strong leadership and the ability to adjust to shocks and stresses are vital to the success of a resilient community.

Miami-Dade County departments and entities are divided into Policy Formulation, six strategic service delivery areas and general government functions.

- *Policy Formulation:* provides the leadership for the County as whole; the Office of the Mayor, the Board of County Commissioners and the County Attorney
- *Public Safety:* provides comprehensive and humane programs for crime prevention, treatment and rehabilitation and improves public safety through the use of community planning and enforcement of quality of life issues; Corrections and Rehabilitation, Fire Rescue, Juvenile Services, Medical Examiner and Police and funding for the County obligations and local requirements for the Eleventh Judicial Circuit (State Attorney, Public Defender and Administrative Office of the Courts) and the Office of the Clerk is included in this strategic area
- *Transportation and Mobility:* promotes innovative solutions to transportation challenges by maximizing the use of transportation systems on a neighborhood, county and regional basis; Transportation and Public Works represents this area
- *Recreation and Culture:* develops, promotes and preserves cultural, recreational, library and natural experiences and opportunities for residents and visitors; Cultural Affairs, Library and Parks, Recreation and Open Spaces are included in this area
- *Neighborhood and Infrastructure:* provides efficient, consistent and appropriate growth management and urban planning services and also promotes responsible stewardship of the environment and our natural resources, and provides timely and reliable public infrastructure services including animal care and control, stormwater, mosquito control, solid waste and wastewater management and a safe and clean water delivery system; Animal Services, Solid Waste Management and Water and Sewer make up this area
- *Health and Society:* improves the quality of life and promotes maximum independence through the provision of health care, housing and social and human services to those in need; Community Action and Human Services, Homeless Trust and Public Housing and Community Development and the maintenance of effort funding for the Public Health Trust are included in this strategic area
- *Economic Development:* supports activities that increase and diversify jobs and incomes while promoting equity by addressing socio-economic disparities in underserved areas and lead the coordination of economic development activities, expand entrepreneurial opportunities and create a more business friendly environment in Miami-Dade County; Aviation, Regulatory and Economic Resources, funding for the Miami-Dade Economic Advocacy Trust and Seaport are included in this strategic area

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

- General Government:** provides countywide services promoting community outreach, education and engagement as well as the internal support functions that ensure the successful implementation of the six other strategic areas; Audit and Management Services, Elections, Information Technology, Human Resources, Finance, Internal Services, Communications and Customer Experience, and Office of Management and Budget along with funding to support the Commission on Ethics and Public Trust, the Office of the Inspector General and the Property Appraiser are included in this strategic area



On page 9 of this book, a more detailed Table of Organization is displayed illustrating the reporting relationships for the various entities of the County, including all the various departments and entities included in the County’s Adopted Budget.

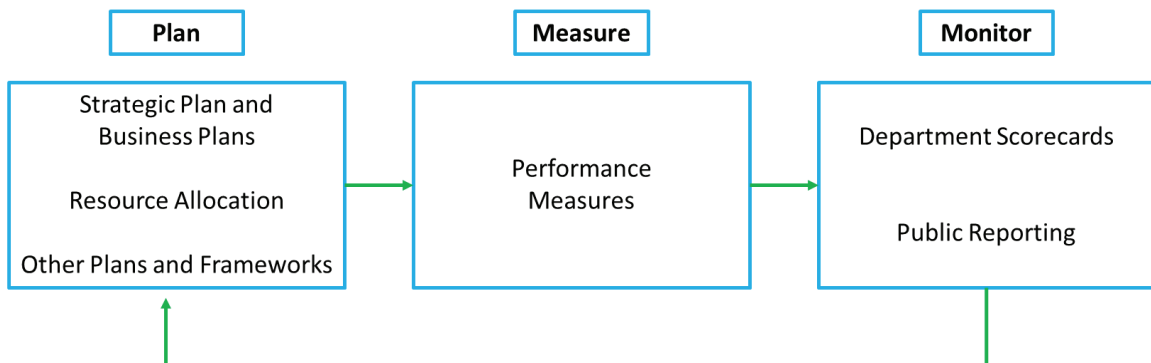
**RESULTS-ORIENTED AND RESILIENCE-FOCUSED GOVERNING**

For many years, Miami-Dade County has been recognized internationally for our achievements in implementing a result-oriented government culture and embracing the concepts of resilient communities. Guided by a comprehensive Strategic Plan – initially developed with significant input from the community in setting priorities – each year County departments update their Business Plans alongside their annual budget submissions. The annual budget is the funding needed for that fiscal year to support the activities of the departments to meet the goals and objectives of their Business Plans, and by extension, of the Strategic Plan. Using a balanced scorecard approach, we monitor performance results and produce quarterly performance and financial reports for the community. The management of our organization is data driven and flexible so that we may react to changes in our community. We have also incorporated the concepts of resilience decision making into the management of our organization, supporting the development and implementation of the Resilient 305 Strategy. In the coming year, we plan to further update the Strategic Plan to address emerging priorities such as the need for economic development, enhanced equity in our community, greater engagement from our residents and stakeholders, and greater environmental protection.

Links to the Strategic Plan, Business Plans, Budget and Quarterly Reports and the Resilient 305 Strategy are all available on our website.

- Strategic Plan** <https://www.miamidade.gov/performance/library/strategic-plan/2020-strategic-planning-book.pdf>
- Business Plans and Quarterly Performance Reports** <http://www.miamidade.gov/performance/business-plans.asp>
- Budget and Quarterly Financial Reports** <http://www.miamidade.gov/budget/>
- Resilient 305 Strategy** <http://resilient305.com/>

Through the adoption of the [“Governing for Results” Ordinance \(05-136\)](#), the Board of County Commissioners (BCC) committed the County to revitalizing and strengthening its public services through a series of management processes: strategic planning, business planning, aligned resource allocation, accountability, measurement, monitoring and review. To communicate this management approach and to enhance its understanding among all our employees, the Governing for Results framework is often expressed in terms of “Plan, Measure, Monitor.”



## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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The Strategic Plan is the foundation for the management of our organization and is intended to be complementary to community strategies, as well as supportive of community priorities such as improving transportation, expanding the availability of affordable housing and enhancing community resilience. It defines the County's vision, mission, guiding principles, goals, objectives, and key performance indicators. It ultimately serves as a strategic roadmap – one that articulates where we want to be, how we will get there and how we will know when we have arrived.

An annual budget is a financial, operating and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen and public capital investments in the community, to be used by both our customers and us. Miami-Dade County's budget document is a tool that serves five purposes:



- **Prioritization:** *County resources that address needs identified by the Mayor, the Board of County Commissioners (BCC) and the County's strategic plan are prioritized through this process.*
- **Information:** *The budget document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the budget document, the public can see how and where tax dollars and other revenues raised by the County will be spent.*
- **Planning:** *The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.*
- **Evaluation:** *The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.*
- **Accountability:** *The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.*

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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The annual budget is determined for a fiscal year, which is the twelve-month cycle that comprises the jurisdiction’s reporting period. The State of Florida and certain federal programs have different fiscal years than the County. The County's fiscal year starts on October 1 and ends September 30 of the following year. This Budget is for the period October 1, 2021 to September 30, 2022 and is shown as either “FY 2021-22” or “FY 21-22.”

The County employs a balanced scorecard approach to track departmental performance. A traditional balanced scorecard is a framework that combines strategic non-financial performance measures with financial metrics to give managers and executives a more 'balanced' view of organizational performance. Our traditional scorecards include measures from four perspectives: learning and growth, business process, customer service, and financial.





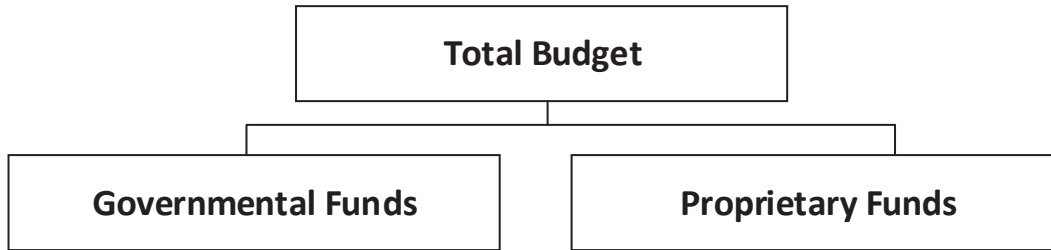
## **FY 2021-22 Adopted Budget and Multi-Year Capital Plan**

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In these volumes, we join together the elements of the County Strategic Plan, the Resilient 305 Strategy, the business plans, the budget, and the scorecards in each departmental narrative. The narratives are organized by Strategic Area, placing similar services together to reinforce the cross-functional teams working together to meet the same goals and objectives.

**OUR FINANCIAL STRUCTURE**

The Miami-Dade County Budget is comprised of appropriations in various funds. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions or limitations. Miami-Dade County’s funds can be divided into three categories: governmental funds, proprietary funds and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. Governmental funds account for most of the County’s basic services. Taxes, intergovernmental revenues, charges for services and proceeds from bond sales principally support the activities reported in these funds. There are nine enterprise funds reported in the County’s annual financial report that are considered proprietary funds. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows this fund structure.



**GOVERNMENTAL FUNDS**

The General Fund is the County’s primary operating fund. All financial activity not included within a proprietary (or enterprise) fund is included in the General Fund. Property taxes, also known as ad valorem revenues, are a significant source of funding for the General Fund, as well as the Fire Rescue and Library taxing districts, which operate within their own special revenue funds. The amount of property taxes received by a taxing jurisdiction is derived by a tax rate (millage rate) applied to the property tax roll for the jurisdiction. A mill is a rate of tax equal to \$1 for each \$1,000 of assessed taxable property value. If a property has a taxable value of \$100,000 and the millage rate is one mill, the property owner would pay \$100 in taxes.

Each of the four County taxing jurisdictions has its own millage rate, along with millage rates set to fund voter-approved debt governed by the BCC. Three of the operating millage rates (Countywide, Fire Rescue and Library) are subject to a State imposed cap of ten mills. The municipal millage rate (UMSA) has its own ten-mill cap. Voter-approved debt millage rates are not subject to this cap. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds, such as the County’s Building Better Communities General Obligation Bond Program and the Public Health Trust’s Miracle Building Bond Program. The County has debt service millages for voter approved countywide debt. FY 2021-22 is the 27<sup>th</sup> consecutive year that the area-wide total millage is below the state defined ten-mill cap.

For the FY 2021-22 Adopted Budget, the total millage rate is 7.3716 mills for the three taxing jurisdictions under the regional ten-mill cap; therefore, we have 2.6284 mills in capacity, which could generate

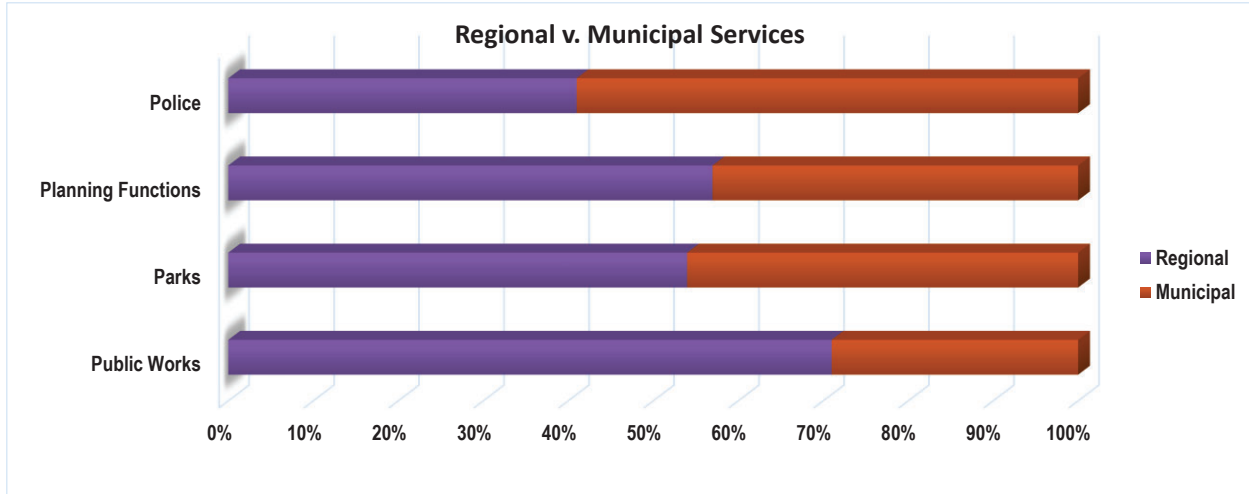
## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

approximately more than \$888.317 million of additional revenue to fund regional services. With the Unincorporated Municipal Service Area (UMSA) millage, we also have the potential of 8.0717 mills in capacity for the UMSA services, which could generate approximately \$744.172 million of additional revenue. The total of all adopted operating and voted debt millage rates for FY 2021-22 is 9.8074. The following table shows the millage rates for FY 2020-21 and Adopted FY 2021-22.

<b>MILLAGE TABLE</b>					
<b>Taxing Unit</b>	<b>FY 2020-21 Actual Millage</b>	<b>FY 2021-22 Rolled-Back Millage (1)</b>	<b>FY 2021-22 Adopted Millage Rates</b>	<b>Percent Change From FY 2020-21 Rolled-Back Millage</b>	<b>Percent Change From FY 2020-21 Actual Millage</b>
Countywide Operating	4.6669	4.4757	4.6669	4.27%	0.00%
Miami-Dade Fire Rescue Service District	2.4207	2.3118	2.4207	4.71%	0.00%
Miami-Dade Public Library System	0.2840	0.2725	0.2840	4.22%	0.00%
Total Millage Subject to 10 Mill Cap	7.3716	7.0600	7.3716	4.41%	0.00%
Unincorporated Municipal Service Area (UMSA)	1.9283	1.8276	1.9283	5.51%	0.00%
<b>Sum of Operating Millages</b>	<b>9.2999</b>	<b>8.8876</b>	<b>9.2999</b>	4.64%	<b>0.00%</b>
Aggregate Millage (2)		6.6160	6.8116	2.96%	
Voted Millages (3) -- Debt Service					
Countywide (4)	0.4780	N/A	0.5075	N/A	6.17%
Fire Rescue District Special Obligation Bonds	0.0000	N/A	0.0000	N/A	0.00%
<b>Sum of Operating and Debt Millages</b>	<b>9.7779</b>	N/A	<b>9.8074</b>	N/A	<b>0.30%</b>
<p>(1) "Rolled-back millage" is the State defined rate which allows no increase in property tax revenue except for that from new construction. Starting in FY 2008-09 the proportionate roll value of dedicated increment districts and the associated prior year payments are subtracted prior to computing the "rolled-back millage." This rate ignores the impact of inflation on government and market valuation changes on taxable real and personal property.</p> <p>(2) "Aggregate millage" is the State defined weighted sum of the non-voted millages. Each millage is weighted by the proportion of its respective certified tax roll to the certified countywide roll (the Fire District millage is weighted by 56 percent, the Library District millage by 89.9 percent, and the UMSA millage by 26.9 percent).</p> <p>(3) Rolled-back millage and aggregate millage calculations do not apply to voted debt millages.</p> <p>(4) Countywide debt includes 0.1190 mills for Jackson Health System bonds and 0.3885 mills for County general obligation</p>					

Within the General Fund, the operating budget separates Countywide expenditures (for regional services) from UMSA expenditures (for municipal services). That separation ensures that residents pay only for the services they receive. Some services are easy to differentiate: health care, mass transit, correctional facilities operations and support and elections, for example are all countywide services. Many departments, including Miami-Dade Police, Parks, Recreation and Open Spaces, Transportation and Public Works and Regulatory and Economic Resources, however, provide both regional and municipal services and their general fund subsidies are allocated between the Countywide revenues and UMSA revenues as appropriate. Each department's allocation is reviewed annually.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan



Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the Countywide and UMSA budgets based on relative workloads during the previous fiscal year. Countywide police functions are generally the sheriff's functions and include the crime laboratory, court services, civil process, warrants, public corruption investigations and portions of the communications and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus and information technology services are allocated in accordance with the overall department-wide allocation between Countywide and UMSA budgets. Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance are also considered countywide functions. The allocation of the police subsidy is 41 percent to the Countywide budget and 59 percent to the UMSA budget for FY 2021-22.

The Parks, Recreation and Open Spaces (PROS) Department expenditures are divided similarly. Community and neighborhood parks and community pools providing local services to the residents of the surrounding neighborhoods are supported by the UMSA budget. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami and Tropical parks, metropolitan parks, Zoo Miami, cultural facilities, natural areas, cooperative extension and beaches. Administrative support and construction (planning, design, development and maintenance) costs are allocated between the Countywide and UMSA budgets – or capital funds, as appropriate - on the basis of the relative costs of direct services. Some countywide park facilities such as marinas generate revenues to support their operations and require little if any property tax support. Roadside maintenance and landscaping are supported by both the Countywide and UMSA budget. Causeways and special taxing districts are self-supporting and require no property tax support. As a result of this year's review of the cost allocation method and service enhancements, countywide support in this fiscal year is 55 percent of the PROS subsidy and 45 percent supported by the UMSA budget.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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General Fund support to planning and administration functions within the Regulatory and Economic Resources (RER) Department is allocated based on proportions of workload that relate to the unincorporated area as compared to the overall county. As most planning activities such as charrettes, development reviews, preparation of special planning studies and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, areawide economic forecasting and census related activities, however, are included in the Countywide budget because of their countywide significance. In FY 2021-22, UMSA General Fund support of the planning function in the Regulatory and Economic Resources Department is 57 percent of the subsidy. Other functions in RER such as Business Affairs and the Office of Resiliency are funded by the Countywide General Fund.

The Department of Transportation and Public Works' (DTPW) unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing and sidewalk repair, as well as other work done in the UMSA area. Countywide transportation and public works responsibilities such as mass transit, traffic signalization and signage, traffic engineering design, arterial road maintenance in municipalities and bridge operations throughout the county are funded by Countywide funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying, land acquisition and highway engineering. Administrative costs are allocated based on the relative costs of direct services. The required Maintenance of Effort (MOE) for transit services is \$222.450 million for FY 2021-22. Of the total General Fund support for the public works functions 71 percent is Countywide and 29 percent is UMSA for FY 2021-22.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of countywide versus UMSA operating costs across the entire General Fund. This allocation for FY 2021-22 is 78 percent to the Countywide budget and 22 percent to the UMSA budget. In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently. For example, the Information Technology Department has administrative functions funded by Countywide and UMSA General Fund however other services provided are funded through internal service charges such as telephone and radio services. Finally, the central administration is partially funded through an administrative reimbursement charged to proprietary funds. For the FY 2021-22 Budget, that percentage is 2.69 percent of proprietary operating budgets, 11.2 percent lower than FY 2020-21.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with state law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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There are three other governmental funds included in the budget:

- **Special Revenue Funds:** Special revenue funds are used to account for revenues from specific sources that are restricted by law or policy to finance specific activities. The Fire Rescue District and the Library District operate in individual Special Revenue Funds.
- **Debt Service Funds:** Debt service funds are used to account for the accumulation of resources for and the payment of principal and interest on long-term obligations.
- **Capital Project Funds:** Capital project funds are used to account for financial resources used for the acquisition and/or construction of major capital facilities and infrastructure.

### **PROPRIETARY FUNDS**

Proprietary funds are those funds where the County charges a user fee to recover costs. The County's proprietary funds include enterprise funds and internal service funds. Enterprise funds are used to finance and account for the acquisition, operation and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

- **Department of Transportation and Public Works (DTPW):** Operates the County's mass transit rail system, bus system, metro-mover system and paratransit services.
- **Solid Waste Management (DSWM):** Provides solid waste collection and recycling services to the unincorporated area of Miami-Dade County and some municipalities. Also, provides solid waste disposal services to 15 municipalities and operates a variety of facilities, including landfills, transfer stations and neighborhood trash and recycling centers.
- **Seaport:** Operates the Dante B. Fascell Port of Miami-Dade County.
- **Aviation:** Operates and develops the activities of the Miami International Airport, three other general aviation airports and one training airport.
- **Water and Sewer Department (WASD):** Maintains and operates the County's water distribution system and wastewater collection and treatment system.
- **Public Health Trust/Jackson Health System (PHT):** The PHT was created by a County ordinance in 1973 to provide for an independent governing body responsible for the operation, governance and maintenance of certain designated health facilities. These facilities include Jackson Memorial Hospital, a teaching hospital operating in association with the University of Miami School of Medicine, Jackson North Medical Center, Jackson South Medical Center, Holtz Children's Hospital, Jackson Rehabilitation Hospital, Jackson Behavioral Health Hospital and several urgent care centers, primary care centers and clinics throughout Miami-Dade County.

There are four additional enterprise funds: the **Rickenbacker Causeway** fund (PROS), the **Venetian Causeway** fund (PROS), the **Section 8 Allocation** fund (within Public Housing and Community Development (PHCD)) and **Mixed Income Properties** fund (PHCD).

Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a fee for cost and overhead or a reimbursement basis. The County has one internal service fund, the Self-Insurance Fund, which accounts for the County's insurance

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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programs covering property, automobile, general liability and workers' compensation. It is also used for medical, dental, life and disability insurance accounts for County employees. A large portion of the group medical insurance program is self-insured.

### ***FIDUCIARY FUNDS***

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity by the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not required to be appropriated as part of the annual budget.

- ***Clerk of Circuit and County Courts Agency Fund:*** Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.
- ***Tax Collector Agency Fund:*** Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.
- ***Pension Trust Fund:*** Accounts for assets held by Northern Trust Bank for the benefit of employees of the Public Health Trust who participate in the Public Health Trust Defined Benefit Retirement Plan.
- ***Other Agency Funds:*** Accounts for various funds placed in escrow pending timed distributions.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

Department	General Fund			Proprietary Funds					Grant Funds		Capital Project Funds	
	CW Jurisdiction (Tax Supported)	UMSA Jurisdiction (Tax Supported)	Other Governmental Revenues	Enterprise Funds	User Fees / Charges/ Permit Fees	Miscellaneous Revenues	Fire District	Library District	Federal	State	Bonds	Impact Fees
<b>POLICY FORMULATION</b>												
Board of County Commissioners	√	√				√						
County Attorney's Office	√	√				√						
Office of the Mayor	√	√										
<b>PUBLIC SAFETY</b>												
Corrections and Rehabilitation	√				√	√			√		√	
Fire Rescue	√				√	√	√		√	√	√	√
Judicial Administration	√		√		√						√	
Juvenile Services	√				√	√			√	√		
Law Library			√		√							
Legal Aid	√		√		√							
Medical Examiner	√				√						√	
Office of the Clerk	√		√		√				√	√		
Police	√	√	√		√	√			√	√	√	√
<b>TRANSPORTATION</b>												
Transportation and Public Works	√	√	√	√	√	√			√	√	√	√
<b>RECREATION AND CULTURE</b>												
Cultural Affairs	√		√		√	√				√	√	
Library					√	√		√	√	√	√	
Parks, Recreation and Open Spaces	√	√		√	√	√			√	√	√	√
<b>NEIGHBORHOOD AND INFRASTRUCTURE</b>												
Animal Services	√		√		√	√					√	
Solid Waste Management	√			√	√	√				√	√	
Water and Sewer				√	√						√	
<b>HEALTH AND HUMAN SERVICES</b>												
Community Action and Human Services	√				√	√			√	√	√	
Homeless Trust			√			√			√	√		
Jackson Health System	√			√	√						√	
Public Housing and Community Development					√				√		√	
<b>ECONOMIC DEVELOPMENT</b>												
Aviation				√					√	√	√	
Miami-Dade Economic Advocacy Trust	√				√	√						
Regulatory and Economic Resources	√	√	√		√	√			√	√	√	√
Seaport				√	√	√			√	√	√	
<b>GENERAL GOVERNMENT</b>												
Audit and Management Services	√	√	√									
Commission on Ethics and Public Trust	√		√		√	√						
Communications and Customer Experience	√	√	√		√							
Elections	√		√		√	√			√	√		
Finance			√		√	√						
Human Resources	√	√			√							
Information Technology	√		√		√	√						
Inspector General	√				√							
Internal Services	√	√	√		√	√					√	
Management and Budget	√	√							√		√	
Property Appraiser	√		√		√	√						
<b>OTHER</b>												
General Government Improvement Fund	√	√	√								√	
Non-Departmental	√	√	√	√	√	√	√	√	√	√	√	√



### BUDGET AND FINANCIAL POLICIES

Miami-Dade County follows the policies required by the Miami-Dade County Home Rule Amendment and Charter, the Miami-Dade County Code of Ordinances, Florida Statutes Chapter 129 (County Annual Budget) and Chapter 200 (Determination of Millage) and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB). State and local laws and legislation generally outline the budget development process. Reporting of financial activity is regulated by GASB. Both the [Budget](#) and the [Comprehensive Annual Financial Report](#) (CAFR) provide our County's financial plans and statements following these policies.

#### **LOCAL LEGISLATION**

The [Miami-Dade County Home Rule Amendment and Charter](#) is the constitution for Miami-Dade County and governs all activity:

- The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the Mayor prepares a budget showing the cost of each program for each budget year. Also, before the first public hearing on the Adopted Budget required by state law, the Mayor makes public a budget summary setting forth the adopted cost of each individual program and reflecting all major adopted increases and decreases in funds and personnel for each program, the purposes for those adjustments, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.
- The Charter also says that the Mayor prepares and delivers a budgetary address annually to the people of the county in March to set forth the recommended funding priorities for the County and that between June 1 and July 15, the Mayor releases a Adopted Budget containing a complete financial plan, including capital and operating budgets, for the next fiscal year. Pursuant to the Charter, the budget is presented to the Commission before the BCC adopts tentative millage rates for the next fiscal year.
- The Finance Director, appointed jointly by the Mayor and the Clerk of the Circuit and County Courts, has charge of the financial affairs of the County. While not delineated in the Charter, currently the Budget Director is the designated Budget Officer. At the end of each fiscal year an audit is performed by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

The Miami-Dade Code of Ordinances also contains financial policies codified by the Board of County Commissioners:

- [Article CXVIII.5 of the Code of Ordinances](#) is entitled "Governing for Results" and codifies our results-oriented governing management concepts. Section 2-1795 lays out policies for the allocation of resources and requires the Mayor or his/her designee to include them in the annual Budget Address which takes place during the month of March of each year. It also requires the submission of a five-year financial forecast. Section 2-1795 of the Code outlines

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- the resource allocation and reserve procedures for the preparation and adoption of the County's annual budget requiring budget format to provide clear basis for which to hold management accountable for operating within the Budget. In addition, the Section places restrictions on the re-appropriation of line items within funds.
- The annual budget establishes the appropriations, or the approved expenditure levels, for the fiscal year and expenditures above the adopted levels cannot be incurred. There are some kinds of funds – working capital, revolving, pension or trust funds – that may be accessed without approved expenditure authority. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another, subject to the provisions of ordinance. Any portion of the earnings or balance in any fund, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. The adopted budget may be amended at any time during the year, by BCC action. Re-appropriations within a fund without increasing the total fund may be approved by motion or resolution. Increasing the total appropriations for a fund requires an ordinance, with two readings and a public hearing.
  - Miami-Dade County [Resolution No. R-31-09](#) establishes the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.
  - Miami-Dade County [Ordinance No. 14-02](#) requires separate votes of the Board for each millage rate, including voter approved debt. A separate vote is required to set the tentative millage rates in July, as well as at each public budget hearing in September.
  - As prescribed by [Ordinance No. 15-58](#), no later than April 1st of each year, the Commission Auditor provides to the Commission a written report detailing, for each department, office, division or other unit of County government the services provided to the community, the resources allocated for the delivery of services and the achievement of performance measures with respect to the delivery of services. The report includes the Commission Auditor's recommendations regarding adjustments to resource allocations to yield desired service delivery results. Each commission committee then meets no later than May 1st of each year to review and discuss the Commission Auditor's report, identify new service delivery priorities for the next fiscal year for those services under the commission committee's jurisdiction, approve by motion new service delivery priorities for the next fiscal year and forward its recommended priorities to the Commission. No later than June 1st of each year, the committee with jurisdiction over budgetary matters meets to review and discuss the commission committees' recommended new service delivery priorities for the next fiscal year, identify revenues and resources necessary to fund such priorities, and no later than June 15th, forward its findings to the Commission for its consideration at its regularly scheduled meeting immediately following June 15th or a special meeting called to discuss priorities. At that meeting, the Commission, by motion, approves those new service delivery priorities it wishes to implement in the ensuing fiscal year's County budget.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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### STATE LAW

The Florida legislature enacts laws that govern the budget development and approval processes <http://www.leg.state.fl.us/statutes/>:

- [Chapter 129.01\(2\) \(a\), Florida Statutes](#) establishes that the budget will be prepared, summarized and approved by the BCC of each county, (b) and that it will be balanced. That is, the estimated revenues, including balances brought forward, equals the total of the appropriations and reserves. The budget must conform to the uniform classification of accounts prescribed by the appropriate state agency. Revenues must be budgeted at 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.
- [Chapter 129.01\(2\) \(c\) \(1\), Florida Statutes](#) provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.
- [Chapter 129.025, Florida Statutes](#) allows for the designation of a county budget officer that may carry out the duties set forth in this chapter.
- During the 2019-20 Session of the Florida Legislature, [Chapter 129.03 Preparation and adoption of budget](#) - Subsection (3) was amended to include paragraph (d) requiring counties to include and report the following information as part of the jurisdictions budget documents:
  1. Government spending per resident, including, at a minimum, the spending per resident for the previous five fiscal years ([Budget-in-Brief, Volume 1](#));
  2. Debt per resident, including, at a minimum, the debt per resident for the previous five fiscal years ([Budget-in-Brief, Volume 1](#));
  3. Median income within the County ([Our County, Volume 1](#));
  4. The average county employee salary ([Budget-in-Brief, Volume 1](#));
  5. Percent of budget spent on salaries and benefits for county employees ([Appendix B, Volume 1](#)); and
  6. Number of special taxing districts, wholly or partially, within the County ([Volume 2, Parks, Recreation and Open Spaces, Special Assessment District Division, page 219](#))
- [Chapter 129.06\(1\), Florida Statutes](#) requires that adopted budgets regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures are fixed appropriations and cannot be amended, altered or exceeded except by action of the governing body.
- [Chapter 129.06\(2\), Florida Statutes](#) allows that the BCC at any time within a fiscal year may amend a budget for that year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year. The amendments can be made by motion or resolution when expenditure appropriations in any fund are decreased and other appropriations in the same correspondingly increased provided that the total of the appropriation in the fund may not be changed. Otherwise, the amendment will require an ordinance of the BCC for its authorization.
- [Chapter 129.07, Florida Statutes](#) states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount appropriated in each fund's budget.
- [Chapter 200.011, Florida Statutes](#) states that the BCC determines the amount to be raised for all county purposes, except for county school purposes, and the millage rates to be levied for each

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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fund respectively. The BCC also determines the rates for use by the county, including special taxing district, board, agency or other taxing unit within the county for which the BCC is required by law to levy taxes.

- [Chapter 200.065, Florida Statutes](#) establishes a rolled-back millage rate, a maximum millage rate and advertising and voting requirements for taxing jurisdictions, requiring an extraordinary vote of the local governing body to exceed the maximum millage rate for taxing purposes. Each year, the Adopted Budget is developed with millage rates necessary to fund the property tax-supported portion of the budget. At its second meeting in July, the BCC considers the millage rates that will be used for the tax notices that will be mailed to all property owners in August. The tax notices are also referred to as TRIM notices; TRIM stands for Truth in Millage. The tax rates that are on the notices property owners receive in August represent the ceiling of the rates that can be approved by the BCC at the September budget hearings, unless additional notices are sent to all property taxpayers. Because re-noticing all taxpayers is difficult and expensive, the tax rates included in the TRIM notices are considered the ceiling.
- [Chapter 200.065, Florida Statutes](#) outlines the rolled-back millage rate, known as the “no tax increase” rate because it allows the entity to generate the same property tax revenue from year to year, adjusted only by any new properties that may have been placed on the property tax roll. Because it does not take into account value adjustments for properties already on the property tax roll, the rolled-back rate does not take into account growth in the County. Another state-defined measure, the aggregate rolled-back millage rate, is the sum of the rolled-back millage rates for each of the taxing jurisdictions, in the case of Miami-Dade County we have four, weighted by the proportion of its respective roll to the countywide tax roll. The table below shows the calculation of the rolled-back rates for FY 2021-22.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

ROLLED-BACK MILLAGE AND AGGREGATE MILLAGE CALCULATION (Dollars in Thousands)										
Taxing Unit	2020-21	2020-21	2020-21	2021-22		2021-22	2021-22	2021-22	2021-22	Millage Percent Change
	Est. Value of One Mill	Adopted Millage	Levy, net of TIF Payment	Roll without CRA and New Construction	Rolled- Back Millage	Maximum Millage	Value of One Mill	Adopted Millages	2021-22 Levy	
Countywide	\$318,355.584	4.6669	\$1,418,828	317,008,373	4.4757	4.6740	\$337,968.694	4.6669	\$1,577,266	4.27%
Fire District	178,827.966	2.4207	432,889	187,252,413	2.3118	2.4142	190,417.306	2.4207	460,943	4.71%
Library District	286,079.109	0.2840	81,246	298,105,652	0.2725	0.3276	303,257.170	0.2840	86,125	4.20%
Millage Total		7.3716			7.0600			7.3716		4.41%
Unincorporated Area	86,257.129	1.9283	\$164,379	89,944,622	1.8276	1.9448	92,195.167	1.9283	177,780	5.51%
Total Levy			\$2,097,343						\$2,302,114	
Aggregate Millage					6.6160			6.8116		2.96%

**Notes:**

1. In accordance with State law, property tax revenue is budgeted at 95 percent of the levy.
2. All tax roll values are current estimates as of tax rolls of July 1, 2021
3. Tax Increment Financing (TIF) payments are contributions made by the County to Community Redevelopment Areas; these payments apply to the Countywide and Unincorporated portions of the levy.
4. A Community Redevelopment Area (CRA) is a geographic area created by Board action to revitalize areas designated as slum and blight through a finding of necessity that require the creation of a trust fund and redevelopment plan. Funds are used to implement the redevelopment plan of these areas.
5. At individual rolled-back millage rates, the tax supported budget would be reduced by \$93.219 million
6. The millage rates utilized for the Adopted Budget are below the maximum millage rate and above the rolled-back rate with the exception of the Countywide and Fire District millage that is above the maximum millage rate.

- The State has defined the highest millage rate that may be levied with a simple majority vote of the governing body known as the maximum millage rate. This rate is the rolled-back rate, adjusted for the growth in per capital personal income in Florida. Beginning in FY 2009-10, the maximum millage rate is based on the rolled-back rate (the rate that generates the same property tax revenue) assuming the maximum millage rate had been adopted for the prior year and then adjusted for growth in per capita Florida personal income, whether or not the maximum millage rate had been adopted in the prior year. In other words, if the millage rate that was adopted was higher than the calculated maximum millage rate, that rate is the cap. If a millage rate below the maximum millage rate is adopted, an adjustment is made to credit the revenue that was lost because a rate below the maximum millage rate was adopted. The formulas used to calculate the various millage rates are defined by the Florida Department of Revenue.
- The BCC may adopt a rate that is higher than the state defined maximum millage rate. State law provides that a millage rate of up to 110 percent of the calculated maximum millage rate may be adopted if approved by a two-thirds vote of the governing body of the county, municipality or independent district. A millage rate higher than 110 percent may be adopted by three-fourths vote if the governing body has nine or more members (Miami-Dade County has 13 Commissioners) or if approved by a referendum of the voters. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- [Chapter 200.071, Florida Statutes](#) mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of ten mills, except for voted levies. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millage rates otherwise provided in this section, an ad valorem tax millage not in excess of ten mills against real property and tangible personal property within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.
- The [State Constitution](#) allows an exemption of up to \$50,000 for homesteaded properties and \$25,000 tangible personal property (TPP) for business equipment. In addition, in November 2012, State of Florida voters approved a referendum that amended the State Constitution, which provides a local option to allow an additional exemption for senior citizens, who meet income and ownership criteria, equal to the assessed value of the property with a just value less than \$250,000.

### **GAAP and GASB**

- The General Fund, Fire Rescue District, Library District and debt service funds are prepared on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available or collectible within the current period to pay for expenditures or liabilities of the current period. Expenditures are recorded when a liability is incurred. Debt service payments, as well as expenditures related to claims and judgments, are recorded only when payment is due. Encumbrances (transactions that reserve funding for expected purchases) lapse at year-end and are re-appropriated as part of the subsequent year's budget in a reserve for encumbrances. The notes section of the [CAFR](#) describes the County's policies for assets, liabilities and net assets or fund balances.
- The budgets for the Proprietary and Internal Service Funds are prepared on the economic resource measurement focus and the full accrual basis of accounting. These funds include Aviation, Seaport, Water and Sewer, Public Health Trust, Transportation and Public Works, Solid Waste Management, Mixed Income Properties, Section 8 Allocation Properties and the Self-Insurance Fund. Under the full accrual basis, revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. The differences between the modified-accrual and accrual basis of accounting include budgeting the full amount of capital expenditures rather than depreciating expense over time, and budgeting the principal payments of outstanding debt, as well as the recognition of the issuance of debt since it does increase the government's current financial resources. The fund balance is defined as the excess of assets over the liabilities in any given fund.

### THE BUDGET PROCESS

Miami-Dade County's budget is actually many budgets relating to distinct services, including regional area-wide services provided countywide, local services in the unincorporated area, referred to as the UMSA, library services provided by the Miami-Dade County Public Library System and fire rescue services provided within the Miami-Dade Fire Rescue Service District, as well as numerous proprietary operations and special assessment district functions all aggregated. Each budget is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues are restricted in their use, which complicates the process of balancing the budget. Summary information describing major revenue sources and operating expenditure by strategic area, as well as information for each department showing the activities by supporting revenue source and the categories of expenditures are included as Appendices B and C in this volume. Capital program revenue and expenditure summaries are included as Appendices H and I.

The Multi-Year Capital Plan (also known as the Capital Improvement Plan) is prepared following state growth management legislation and the Miami-Dade County Code and is prepared along with the operating budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan and the other major County capital planning documents. The operating budget and capital budget details are combined in each departmental narrative so that the entire story of each department is contained within a single section of the budget document.

The budget process is a year-round activity. A budget is a very dynamic plan; while typically major revenue sources, priorities and activities remain static, things change frequently as a source of funding may drop unexpectedly, a program hits a snag or a problem develops that must be addressed. Over the past year, we have seen changes never experienced before that have impacted both revenues and expenditures. For those reasons, budget monitoring is as important as budget development so that changes can be addressed as quickly as possible.

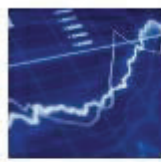



At the beginning of the fiscal year, departmental staff updates the current year's business plans. In December and January, staff completes initial projections and estimates of revenues for the current fiscal year and the next. In February, County departments submit new business plans along with their budget requests to the Office of Management and Budget (OMB). To ensure the funding of priorities, a department's submitted budget requests are linked to the priorities identified in its business plan. Departmental and OMB staff meet to discuss service priorities and begin the process to match them with available resources. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding. In March, the Mayor delivers a budget address to set funding priorities. Throughout the budget development process, administrative staff interacts with Commission staff, the staff of the Office of Policy and Budgetary Affairs, and the Commission Auditor to share revenue and expenditure information. Pursuant to the County Code, the Proposed Budget must be submitted to the BCC by July 15.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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There are certain budget-related deadlines that are established by state statute. By July 1, the Property Appraiser certifies the Preliminary Final Property Tax Rolls. In July, the BCC considers the recommended millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" (also referred to as "Truth in Millage" or "TRIM" notices) sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates included on the TRIM notices, in practice, represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was advertised, all taxpayers must be re-noticed, which is expensive and would be difficult, if not impossible, to accomplish within the prescribed time frames.

In accordance with [Section 1800A of the Code](#), public meetings are required to be held throughout the County in August to discuss proposed new or increased rates for fees and taxes. Two public budget hearings are held in September prior to the adoption of the budget, set by a very specific calendar outlined in state law. At the conclusion of the second public hearing, the BCC makes final budget decisions, establishes tax rates and adopts the budget ordinances for the fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during mid-year and at year-end.

	<p><b>December - January</b> Budget forecasting for coming year</p>		<p><b>July 20</b> Maximum tax rates adopted by County Commission</p>
	<p><b>January - April</b> Departmental budget preparation and meetings</p>		<p><b>August</b> Notices of Property Taxes mailed; Commission workshops held</p>
	<p><b>March</b> Mayor's budget address</p>		<p><b>September 14</b> First public budget hearing  <b>September 28</b> Second public budget hearing</p>
	<p><b>July 1</b> Tax Roll Released</p>		<p><b>October 1</b> New budget becomes effective</p>
	<p><b>July</b> Proposed Budget presented</p>		



### MIAMI-DADE RESCUE PLAN

During the development of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan, several budgetary shortfalls were identified that required various adjustments to the County's current level of service, in order to produce a balanced budget proposal without increasing ad-valorem taxes to the residents of Miami-Dade County.

As the County approached the final phase of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan development process, the American Rescue Plan Act (Act) (ARP) (H.R. 1319) was approved by Congress and signed into law by the President on March 11, 2021. The Act, which included fiscal recovery funds for local governments, provided the nation with \$1.9 trillion in financial relief in response to the economic impact of the COVID-19 pandemic. There are six municipalities within Miami-Dade County that received direct funding assistance from the federal government and included the cities of Hialeah, Homestead, Miami, Miami Beach, Miami Gardens and North Miami. All other municipal funding was provided by the State of Florida for a total of approximately \$510 million in relief assistance. In addition, Miami-Dade County was allocated \$527 million from the Department of Treasury's American Rescue Plan, Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) for general governmental services.

CSLFRF funds were allocated based on population using 2019 data from the U.S. Census Bureau. Urban Counties, such as Miami-Dade, could not receive less from CSLFRF than they would have received if the funding had been distributed according to section 106(b) of the Housing and Community Development Act of 1974 (the Community Development Block Grant, or CDBG, formula). Urban Counties received an upward adjustment to their allocation as a result of this provision. Miami-Dade County received a partial payment of \$263.8 million from the Treasury on May 19, 2021 and the balance of the funds will be released within twelve months of the first disbursement. On May 10, 2021, the Treasury released the Interim Final Rule providing general guidelines on the allowable uses of CSLFRF funds which required CSLFRF funds to be fully obligated by December 31, 2024 and fully expended by December 31, 2026. As was anticipated, the guidelines emphasized that these funds were intended to address negative impacts of the pandemic on disproportionately affected communities and populations as well as to respond to the negative economic impacts created or exacerbated as a result of the pandemic.

After much deliberation, the administration in consultation with the Board of County Commissioners (Board) developed and adopted the Miami-Dade Rescue Plan – Resolution No. R-777-21, adopted by the Board on July 20, 2021 – to allocate ARP funds toward the following priorities:

- \$321 million for revenue replacement to continue providing critical County services without interruption
- Key infrastructure projects that support thousands of good-paying jobs while simultaneously investing in our community's long-term health and prosperity
- District-specific priority projects, allocating \$2 million to each of our 13 County Commission districts for each Commissioner to determine how those funds are spent to support our communities and

## **FY 2021-22 Adopted Budget and Multi-Year Capital Plan**

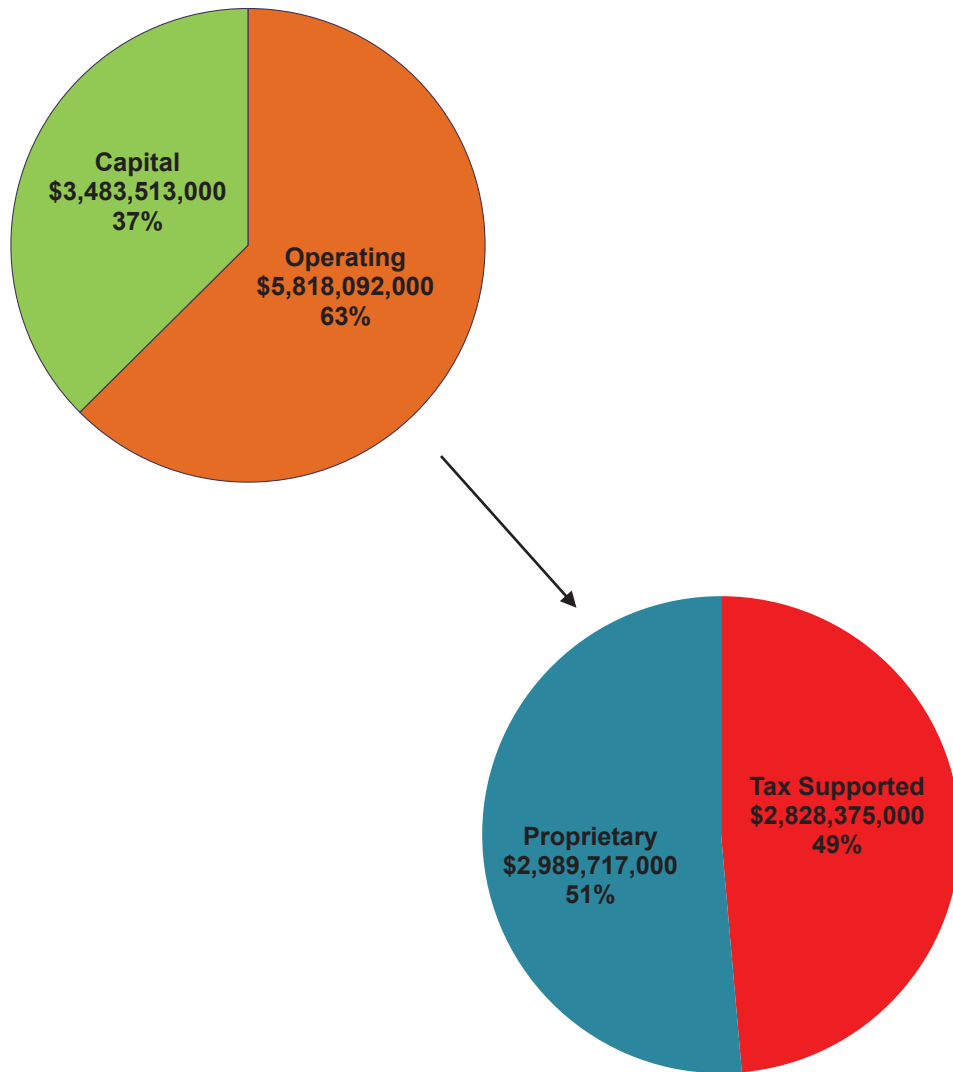
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- Funding to support the families disproportionately affected by the pandemic, including funds for business grants, workforce training, the preservation and development of workforce housing, violence prevention, behavioral health programs and more

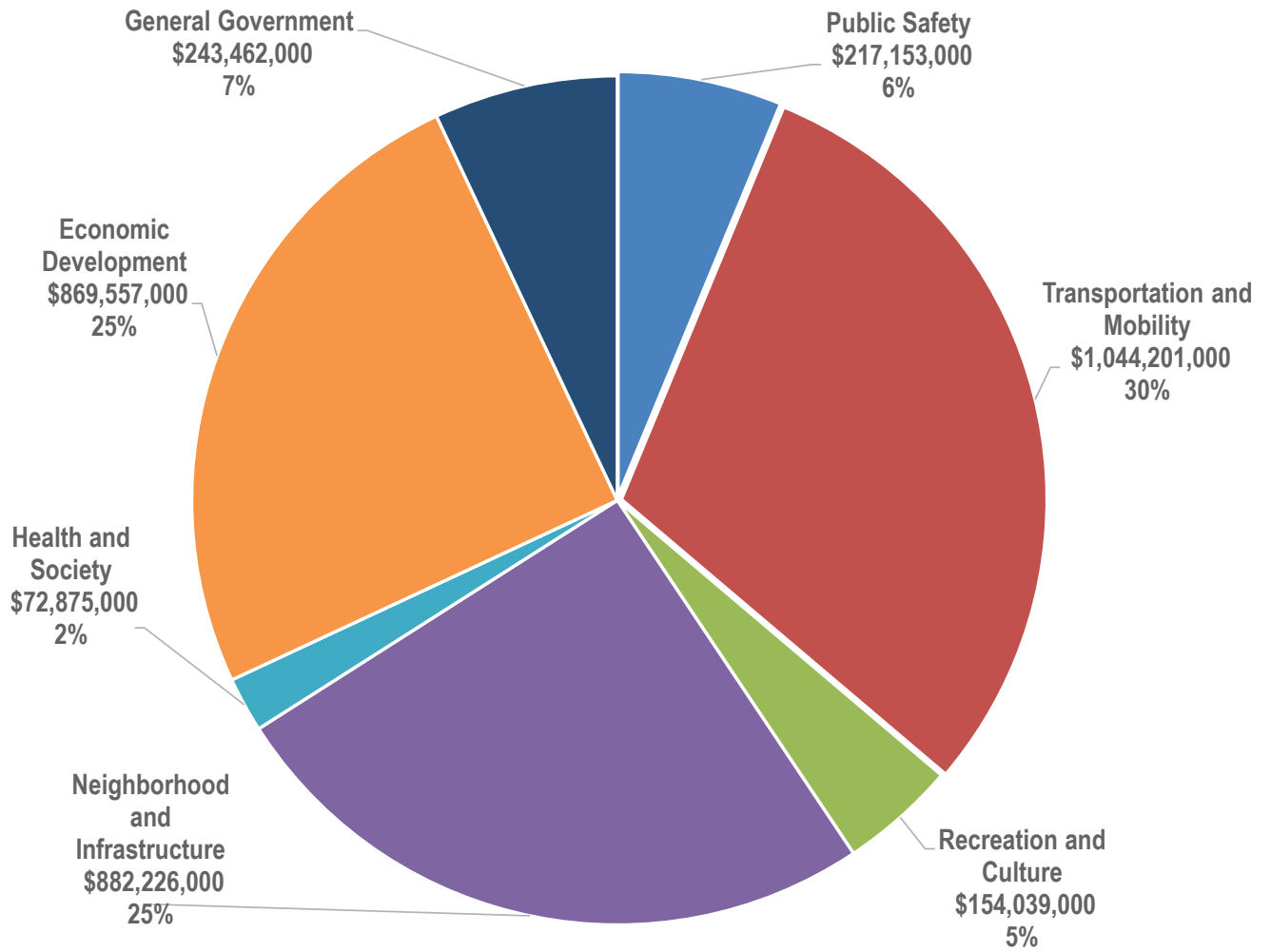
During the County's FY 2021-22 September budget hearings, Resolution No. R-777-21 was modified to include revenue replacement reimbursements for the entire allocation of \$527 million, which gave the County flexibility to generate new general revenue that allowed for the establishment of the Miami-Dade Rescue Plan while satisfying the provisions of the grant as stated in the interim rule. This plan adheres to the same categories that prioritize provisions to continue the same level of County services (\$321 million), develop key infrastructure projects (\$121 million), provide for commission district priority projects (\$26 million) and fund support to families that were disproportionately affected by the pandemic with the establishment of economic and social impact projects (\$59 million).

**THE FY 2021-22 ADOPTED BUDGET**

The FY 2021-22 Adopted Budget is balanced at \$9.302 billion. The operating budget totals \$5.818 billion and is two percent higher than the FY 2020-21 Adopted Budget of \$5.737 billion. The tax supported budgets, the Countywide General Fund, UMSA General Fund, Library System and Fire Rescue Service District budgets, total \$2.828 billion, which is 2.59 percent higher than the FY 2020-21 Adopted Budget and represents 49 percent of the total operating budget. The FY 2021-22 Capital Budget, the first programmed year of the Adopted Multi-Year Capital Plan, totals \$3.484 billion, which is approximately 4.46 percent higher than the FY 2020-21 Adopted Budget of \$3.335 billion. The County’s Multi-Year Capital Plan totals \$27.042 billion and includes 518 active capital projects. The strategic areas with the largest capital spending plans are Transportation and Mobility (\$1.044 billion), Neighborhood and Infrastructure (\$882 million) and Economic Development (\$869 million). Unfunded needs in the operating budget total \$70.3 million and \$17.335 billion of unfunded capital projects.



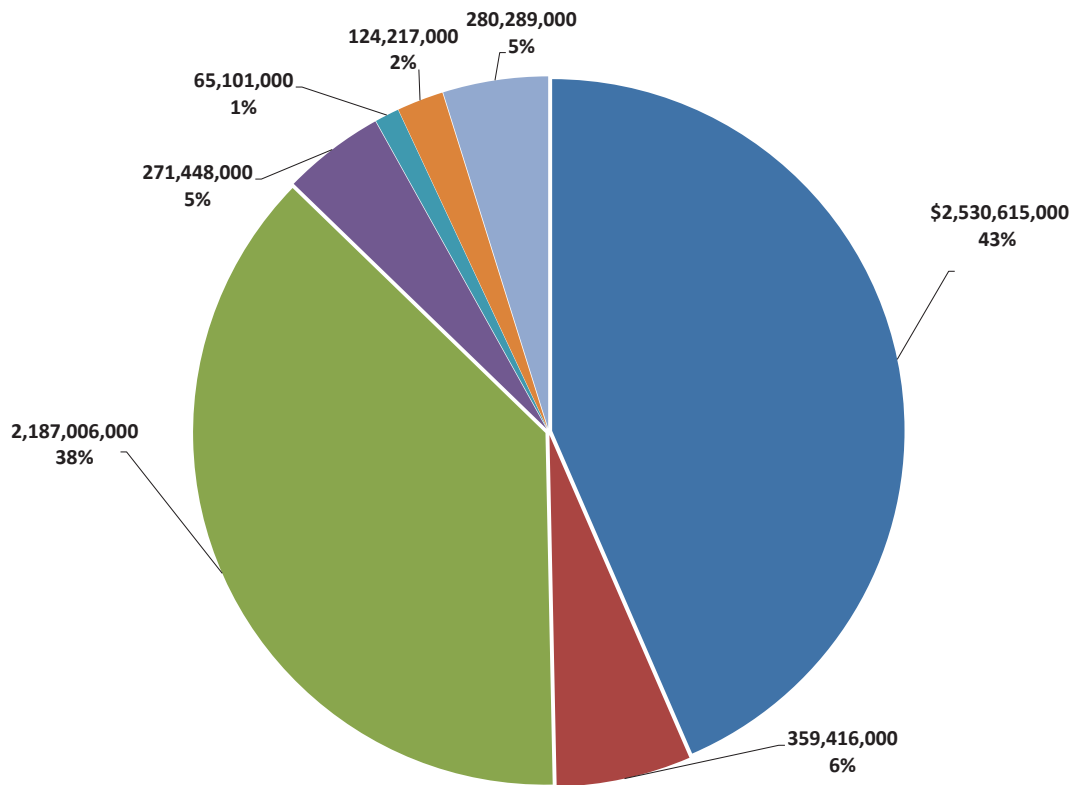
FY 2021-22 Adopted Capital Plan by Strategic Area



## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

### REVENUES

Funding Source	Actuals		Actuals		Actuals		Budget			
	FY 2017-18	%	FY 2018-19	%	FY 2019-20	%	FY 2020-21	%	FY 2021-22	%
Proprietary	\$ 3,515,224,000	55	\$ 3,854,264,000	56	\$4,103,210,000	55	\$ 2,531,793,000	44	\$ 2,530,615,000	43
Federal and State Grants	\$ 269,309,000	4	286,282,000	4	507,062,000	7	331,770,000	6	359,416,000	6
Property Tax	\$ 1,765,215,000	28	1,886,633,000	27	2,005,518,000	27	2,094,282,000	37	2,187,006,000	38
Sales Tax	\$ 369,937,000	6	378,637,000	5	313,357,000	4	287,279,000	5	271,448,000	5
Gas Taxes	\$ 70,940,000	1	73,086,000	1	64,306,000	1	66,962,000	1	65,101,000	1
Misc. State Revenues	\$ 105,247,000	2	120,476,000	2	116,230,000	2	115,413,000	2	124,217,000	2
Miscellaneous	\$ 289,164,000	4	341,145,000	5	323,800,000	4	309,252,000	5	280,289,000	5
<b>Total</b>	<b>\$ 6,385,036,000</b>		<b>\$ 6,940,523,000</b>		<b>\$ 7,433,483,000</b>		<b>\$ 5,736,751,000</b>		<b>\$ 5,818,092,000</b>	



The development of the County Budget is the method for determining the services and the levels of those services you will receive for the next 12 months. It also determines how much you will pay in property taxes and other fees and charges to support those services. Although not the largest source of revenue in the operating budget, the most significant source of discretionary operating revenue to local governments in Florida is property tax revenue. The certified countywide tax roll value change (from the 2020 preliminary roll) for FY 2021-22 is an increase of 4.2 percent. In accordance with Article VII to the State Constitution, the increase in property assessments for 2021 homestead residential properties was set at 1.4 percent. As a result of a robust real estate market, property values and property tax revenue increased by \$92.724 million more than the FY 2020-21 Adopted Budget and is \$50.89 million more than contemplated in the five-year financial forecast. The change in taxes paid by property owners is affected by four factors:

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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1. The value of the property (determined by the Property Appraiser’s Office);
2. Adjustments for Article VII of the State Constitution, which limits the growth in the value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2020-21 such growth was the 1.4 percent noted above) and ten percent for non-homesteaded properties, respectively;
3. The amount of value that is not subject to taxes (e.g., the \$50,000 homestead exemption, the additional homestead exemptions for senior citizens who meet income and ownership criteria as described above, the \$25,000 exemption for personal property); and
4. The millage rate set by the board of the taxing jurisdiction.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Article VII adjustments are applied to calculate the assessed value. Finally, exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the tax notice is mailed in November by the Tax Collector.

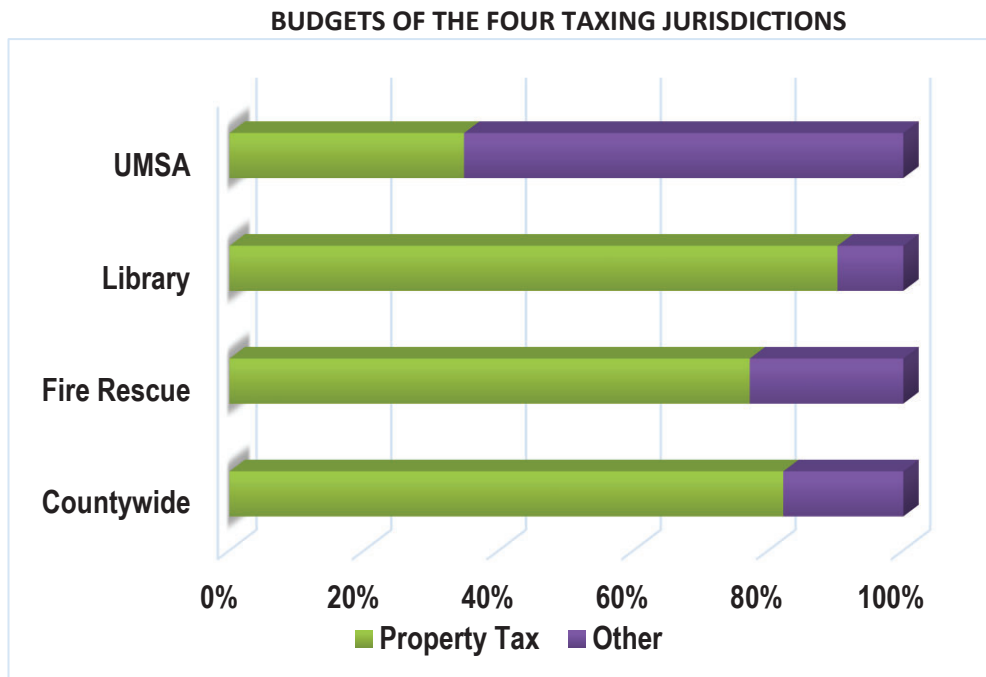
While Miami-Dade is responsible under state law to collect all taxes imposed within geographic Miami-Dade County, the County government itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes that a residential property located in unincorporated Miami-Dade with an assessed value of \$200,000, a \$50,000 homestead exemption (HEX) and a taxable value after the HEX of \$150,000 would pay in FY 2021-22. These rates include debt service, as well as operating millage rates.

TABLE 1.1 FY 2021-22 Operating and Debt Service Tax Rates and Calculated Taxes for a Property with a Taxable Value of \$150,000 in Unincorporated Miami-Dade County (Taxes are rounded to the nearest dollar)			
Authority	Millage Rate	Tax	Percent of Total
UMSA Operating	1.9283	\$289	10.9%
Countywide Operating	4.6669	\$700	26.5%
Fire Rescue Operating	2.4207	\$363	13.7%
Library System	0.2840	\$43	1.6%
Countywide Debt Service	0.5075	\$76	2.9%
<b>Total to County</b>	<b>9.8074</b>	<b>\$1,471</b>	<b>55.7%</b>
Other (School Board, Children's Trust, Everglades, Okeechobee Basin, S. Fl. Water Mgmt, Inland Navigation)	7.7982	\$1,171	44.3%
<b>Total</b>	<b>17.6056</b>	<b>\$2,642</b>	<b>100%</b>

Using the example above, of the \$1,471 of property tax collected, \$700 or 26.5 percent is used for countywide services, \$695 for UMSA, Fire Rescue, and Library services (city-type services) and \$76 for Countywide Debt Service. Overall, the County levies 55.7 percent of the property taxes for a property in UMSA.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

For residents of municipalities, the same rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Also, some municipalities are not in the Fire Rescue Service District or Library System and their residents pay for those services through the municipal millage rates. The County levies less than half of the property taxes for the majority of properties in municipalities. All residents in Miami-Dade County pay property taxes for the regional taxing jurisdictions such as Public Schools, The Children's Trust and others.



As the chart above displays how ad valorem revenues comprise the majority of the Library, Fire Rescue and Countywide budgets.

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (i.e. Miami-Dade Fire Rescue Service District and Library System); a special assessment (e.g. solid waste collection services in Department of Solid Waste Management (DSWM)); or by proprietary revenue, including grants, which augment a General Fund subsidy (e.g. Parks, Recreation and Open Spaces (PROS) and Animal Services). Certain proprietary revenues also support functions in multiple departments, such as stormwater utility revenues, local option gas and tourist tax revenues taxes (as described in Appendices N and O). Proprietary operations, such as the Seaport and the Water and Sewer Department (WASD), will grow to the extent that their activity and operating revenues permit. All rate adjustments are discussed in individual departmental narratives.

- The residential solid waste collection remains at \$484 per year; solid waste disposal fees will increase by five percent (adjusted for the estimated consumer price index)

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- Water and wastewater retail bills will continue an approach that results in a rate that is reflective of actual usage combined with the consideration of mandated capital investments; rate structures for all tiers of residential, multi-family and non-residential customers will be increased; the wholesale water rate will increase to \$1.8644 from \$1.7947, or by \$0.0697 per thousand gallons; the wastewater wholesale rate will increase to \$3.4741 from \$3.2971 per thousand gallons, or by \$0.1770 per thousand gallons
- The Seaport is adjusting fees according to existing contractual agreements

As previously mentioned, the proprietary departments pay an administrative reimbursement payment to the general fund. The administrative reimbursement payment is calculated by determining the percentage of the entire general fund represented by the internal support functions that serve the whole County and all departments. This percentage is then applied to the operating budget of the proprietary functions. In FY 2021-22, this rate will decrease to 2.69 percent from 3.03 percent. The payment from the Miami-Dade Aviation Department (MDAD) is calculated utilizing a unique basis determined in concert with the Federal Aviation Administration. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support: 78 percent Countywide and 22 percent UMSA. Countywide or regional services represent a larger portion of the budget as the resources to support UMSA services are further limited.

The Adopted Capital Budget and Multi-Year Capital Plan is supported largely by debt issuances backed by proprietary revenues, such as water and wastewater charges and the fees at the Airports and Seaport. There are also projects funded by impact fees, grants and debt backed by non-ad valorem revenues such as tourist taxes and sales and utility taxes. General obligation bonds – payable from ad valorem revenues – approved by referendum also support projects of the Building Better Communities General Obligation Bond Program (BBC GOB) and the Jackson Miracle Bond Program. A separate millage rate is charged to pay the annual debt service to support these programs.

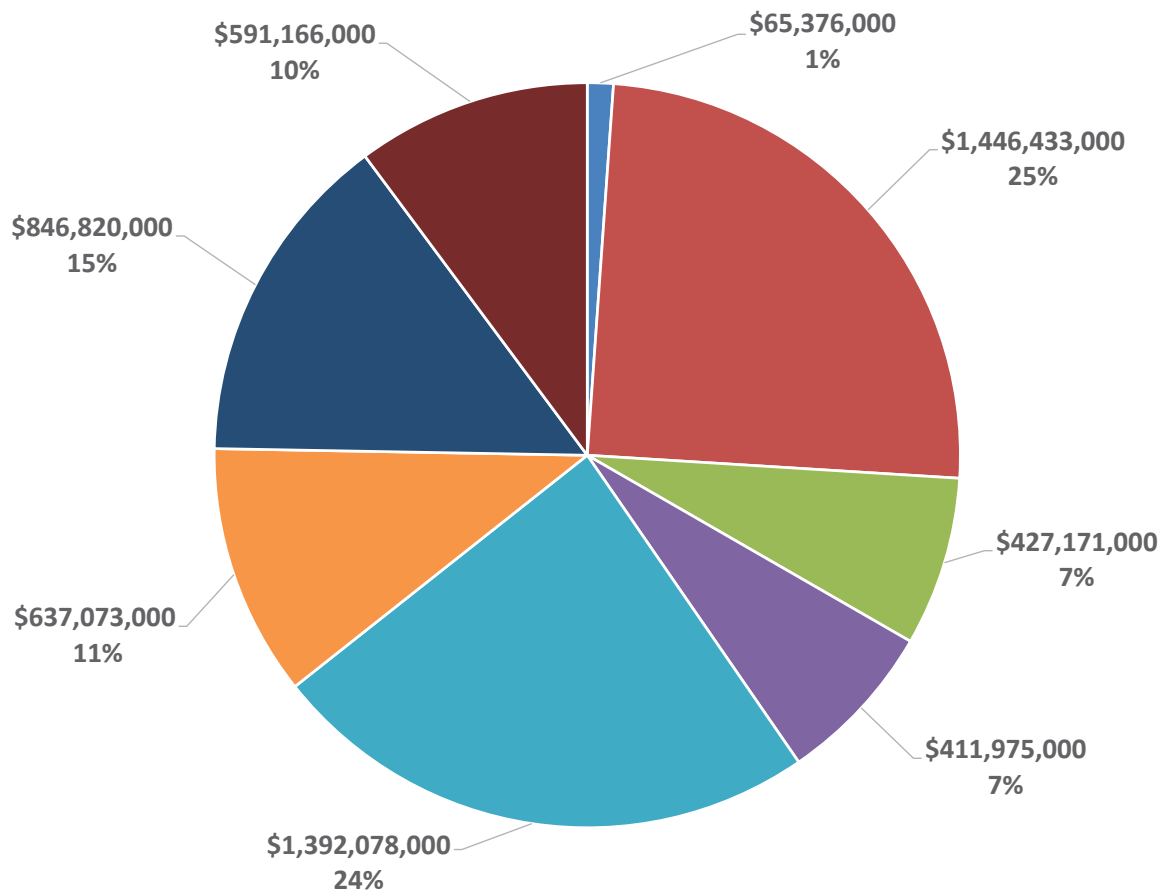
The Adopted Capital Budget includes projected capital financings that are planned for the next 12 months. While we have estimated the debt service payments necessary to support these issuances, the financial markets are very unpredictable so final amounts for these adopted transactions will be determined when the authorizing legislation is presented to the Board of County Commissioners for approval at the time the transactions are priced in the market.



## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

### EXPENDITURES

Funding Use	Actuals		Actuals		Actuals		Budget			
	FY 2017-18	%	FY 2018-19	%	FY 2019-20	%	FY 2020-21	%	FY 2021-22	%
Policy Formulation	\$ 48,693,000	1	\$ 52,485,000	1	\$ 50,918,000	1	\$ 62,018,000	1	\$ 65,376,000	1
Public Safety	\$ 1,534,709,000	31	\$ 1,650,454,000	31	\$ 1,680,754,000	33	\$ 1,799,051,000	31	\$ 1,446,433,000	25
Transportation and Mobility	\$ 439,664,000	9	\$ 453,338,000	9	\$ 390,464,000	8	\$ 429,512,000	7	\$ 427,171,000	7
Recreation/Culture	\$ 357,675,000	7	\$ 372,602,000	7	\$ 328,320,000	6	\$ 435,014,000	8	\$ 411,975,000	7
Neighborhood/Infrastructure	\$ 1,079,115,000	22	\$ 1,120,472,000	21	\$ 1,158,622,000	23	\$ 1,175,656,000	20	\$ 1,392,078,000	24
Health and Society	\$ 516,789,000	11	\$ 540,359,000	10	\$ 569,464,000	11	\$ 616,346,000	11	\$ 637,073,000	11
Economic Development	\$ 673,289,000	14	\$ 725,384,000	14	\$ 683,053,000	13	\$ 817,668,000	14	\$ 846,820,000	15
General Government	\$ 242,410,000	5	\$ 355,406,000	7	\$ 235,558,000	5	\$ 401,486,000	7	\$ 591,166,000	10
<b>Total</b>	<b>\$ 4,892,344,000</b>		<b>\$ 5,270,500,000</b>		<b>\$ 5,097,153,000</b>		<b>\$ 5,736,751,000</b>		<b>\$ 5,818,092,000</b>	



For several years, we planned our annual budgets to ensure that our continuing services are sustainable within our expected revenues over a five-year period. While the five-year financial forecast should not be considered a five-year budget, it is a tool we use to determine whether we can sustain current service levels and absorb new costs coming on-line as our capital plans mature. Over the past three years, due to a requirement approved by the BCC in 2018 to make extraordinary contributions from the General Fund to the SMART plan, the end of the electrical franchise fee payments, budgeting the anticipated availability payment for the Civil Courthouse and the impact of the COVID19 pandemic the five-year financial forecast is no longer balanced.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan



The FY 2021-22 Adopted Budget and Multi-Year Capital Plan document reflects both the service delivery areas in the County's Strategic Plan, with additional focus on the Mayor's 4Es of Economy, Environment, Equity and Engagement, as well as the Resilience Dimensions originally created as a part of the Rockefeller 100 Resilient Cities program.

Below are selected FY 2021-22 operating and capital highlights from the Adopted Budget that show how we are investing in activities aligned to the Mayor's 4Es. Appendix W contains a comprehensive list of these and additional highlights too voluminous to display here.

Immediately after this section, highlights from the FY 2021-22 Adopted Budget detail how we are also investing in the current and future resilience of Miami-Dade County. These highlights are organized by the resilience dimensions of Health and Wellbeing, Economy and Society, Environment and Infrastructure, and Leadership and Strategy

### ***Aligning Miami-Dade County Budget Highlights to the 4Es***

#### ***Economy***

Miami-Dade County is committed to laying the groundwork for a strong local economy. Activities and services designed to support small business, international trade, travel and commerce, and other vital industries that are vital for building a diverse, prosperous, and thriving economy, especially as the community recovers from the pandemic.

- In FY 2021-22, the Animal Services Department will continue its relationship with Miami-Dade Corrections and Rehabilitation's Second Chance Program; the program develops marketable skills for inmate participants to increase their employability upon release and improves the behavior of the dogs to increase their opportunities for rehoming
- In the first quarter of FY 2022-23, the Aviation Department will start the design for the expansion of the South Terminal and its associated apron to the east; the project will add an additional three gates available for increased air traffic volume and provide more hardstand positions that will help the airlines and airport operations meet growing industry demands; construction is expected to be completed by the third quarter of FY 2027-28; total South Terminal Expansion Subprogram cost is \$448.893 million, \$19.870 million in FY 2021-22)
- The Aviation Department's Capital Improvement Program (CIP) for FY 2021-22, has 20 subprogram projects that include: MIA Central Base Apron and Utilities, MIA Concourse E, MIA South Terminal, MIA Miscellaneous Projects, MIA Passenger Boarding Bridges, MIA Land Acquisition (MII 2020), MIA Airfield and Airside, MIA North Terminal, MIA Central Terminal, MIA South Terminal Expansion, MIA Terminal Wide, MIA Terminal Wide Roof, MIA Terminal Wide Restrooms, MIA Cargo and Non-Terminal Buildings, MIA Landside and Roadways, MIA Fuel Facilities, General Aviation Airports, MIA Land Acquisition, MIA Support Projects, and MIA Reserve Maintenance; total program cost is \$5.857 billion; \$479.099 million in FY 2021-22)
- MDAD's promotional funds total \$258,100 and will be used for activities that promote Miami-Dade County's airport system; major programs include Community and Global Outreach Programs (\$158,100), 2021 Air Cargo and Air Logistics Americas (\$50,000) and various other activities (\$50,000)
- The FY 2021-22 Adopted Budget for the BCC includes \$100,000 from the Greater Miami Visitors and Convention Bureau to support and promote Miami-Dade County through trade activities coordinated by the International Trade Consortium

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- ISD's FY 2021-22 budget includes a transfer of \$477,000 in User Access Program (UAP) revenue to support procurement-related functions in the Small Business Development Division
- As part of the First Budget Hearing, the Board approved allocating \$500,000 to the Downtown Redevelopment project for consulting services that will assist the County in developing a plan for County-owned land in downtown Miami; these funds are included in ISD's FY 2021-22 operating budget
- In FY 2021-22 OMB will continue the implementation of the Countywide Infrastructure Investment Program (CIIP); OMB staff will facilitate the program, coordinating contracting efforts, developing reporting requirements and communicating program progress; staff will be funded with CIIP proceeds (\$738,000)
- PHCD will continue to explore ways to effectively manage federal budgetary shortfalls through the use of US HUD's Rental Assistance Demonstration (RAD) program; all funds that are obtained by PHCD through the RAD program are subject to US HUD approval and availability of funding from both federal and private sector resources and, in past years, the RAD program maintained a hard limit on the number of units nationally that were eligible for redevelopment; Congress increased the number of units eligible for redevelopment that may qualify for funds under the program from 225,000 to 455,000; this increase in the eligible unit limit serves as the basis for the comprehensive redevelopment of all of HUD's public housing inventory
- PHCD's FY 2021-22 budget includes funding for the County's Safety NET Program, a summer and year-round afterschool initiative operated by the Greater Miami Service Corps, funded by CDBG CARES Act funds and approved through the Annual Action Plan (\$573,646); the budget also includes funding for a summer jobs program for at-risk youth through CareerSource South Florida, funded by CDBG-CARES Act funds and approved through the Annual Action Plan (\$175,000)
- In FY 2021-22, the Regulatory and Economic Resources Department will verify compliance with the amended Film and Entertainment Production Incentive Program which modified minimum application requirements and procedures to ensure productions continue to be attracted to film in the County; the program was designed to attract production companies through rebates of \$50,000 or \$100,000 based on expenditures within the County, the budget includes \$400,000 programmed in General Government
- In anticipation of the Port of Miami receiving larger ships, the Seaport will add up to five new post-panamax gantry cranes which will bring the total number of cranes to 17; the additional cranes will allow the Port to handle more than one million TEUs annually; total project cost is \$82.745 million, \$9.2 million in FY 2021-22; it is anticipated that this project will have an annual operating impact of \$500,000 per crane and require an additional eight FTE's beginning in FY 2022-23

### **Environment**

Protecting our environment for future generations of families is of paramount importance. Miami-Dade County, which is bordered by Biscayne Bay on the east and the Everglades on the west, has a unique environmental eco-system that requires focused and sustained preservation efforts. This priority has taken on further urgency with the onset of climate change and the resulting need to build resilient systems to protect our infrastructure from sea level rise and natural disasters such as tropical storms and hurricanes.

- The FY 2021-22 Adopted Budget for CAHSD includes a total of \$578,000 for the Weatherization Assistance Program, which enables 38 low-income families to permanently reduce their energy bills by making their homes more energy efficient

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- The FY 2021-22 Adopted Budget includes a reimbursement of expenses of \$117,000 from the General Fund to support the Department's Hurricane Shutter Installation Program
- MDRF has negotiated a guaranteed energy, water and wastewater performance savings contract with Honeywell International that was approved by the Board in July 2021; this \$10.8 million project will replace the two 50-year old diesel generators at Headquarters with natural gas engines; replace the main chiller unit; and improve energy efficiency at 39 fire stations to reduce electricity cost throughout the department by 37 percent while saving more than 1.9 million gallons of water per year; annual operational savings will fund the project
- In FY 2020-21, MDRF received approval from the Board to purchase an electric fire truck; the Department will commence design immediately, with production expected in FY 2021-22 and final payment in FY 2022-23 (\$1.3 million)
- In FY 2021-22, MDRF will continue construction of the 12,308 square foot three-bay Dolphin Fire Rescue Station 68 in Sweetwater; total project cost is \$8.630 million, \$4.164 million in FY 2021-22; as part of the County's effort to be more resilient, this will be the first MDRF station with solar power through net metering and will use solar power as a primary energy source; the station will have batteries and generators for back-up power as well as a grid connection for emergency needs; this project will reduce the County's carbon footprint and decrease dependence on outside electricity sources, thus providing approximately \$15,000 annually in operational savings to the Department; the station is scheduled to open in FY 2022-23
- The FY 2021-22 Adopted Budget for ISD includes the continuation of the Countywide Infrastructure Investment Program (CIIP) that will focus on the renovation and rehabilitation of power systems, life safety, security, elevators and other related infrastructure required improvements at all County owned facilities; total project cost is \$225.935 million; \$65.631 million in FY 2021-22
- The FY 2021-22 Adopted Budget for MDPLS includes funding for facility resiliency projects that are part of the Mayor's Climate Action Strategy; projects include Coconut Grove, Kendall, Miami Beach, Naranja, Pinecrest, Westchester Regional and West Flagler
- During FY 2020-21 a new division, Program Management Administration, was created in OMB to support and maximize reimbursement opportunities to the County for emergency situations, including COVID-19, hurricanes, and other disasters
- Through PROS' Million Trees Miami initiative, Neat Streets Miami expects to give away 1,500 trees to Miami-Dade County residents and plant 3,500 trees on public land in FY 2020-21; in FY 2021-22, 2,000 trees are expected to be given to County residents and 2,500 new trees will be planted on public land
- In FY 2021-22, PROS will be procuring Professional Service Agreements for consultants to start design on system-wide sea-level rise and resiliency projects at coastal parks; these improvements will be based on ongoing studies and recommendations prepared by various consultants during FY 2020-21; in conjunction with the County's Office of Resiliency efforts, these projects will provide improved patron safety and address issues of sea level rise and increased range of tides
- In FY 2021-22, PROS will continue coordination with DTPW to enter into an interdepartmental agreement and begin design of a green space with dog area under the guideway at the First Street Metromover Station; the project will be partially funded with BBC-GOB and Downtown Development Authority (DDA) funding, and is scheduled to be completed in FY 2022-23; total project cost is \$650,000, \$450,000 in FY 2021-22
- In FY 2021-22 RER's budget includes \$100,000 to fund a full-time Chief Heat Officer in partnership with the Resilient305 Network; the goal of the Chief Heat Officer is to develop and implement initiatives to combat extreme heat in Miami-Dade County

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- The FY 2021-22 Adopted Budget for RER includes the addition of six positions (\$541,000, funded by Utility Service Fee) to assist with water quality investigations and grant administration that includes a Senior Scientist position to serve as the lead surface water technical expert, four support staff positions for data management and mapping of the groundwater and surface water components of investigations, and a permanent grant administrator and support position for management of potential and future grants
- RER's FY 2021-22 Adopted Budget includes \$500,000 to support efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process
- In FY 2021-22, PROS will continue managing land in the Environmentally Endangered Lands (EEL) Program, with funding support from the EEL Program (\$3 million); additionally, the FY 2021-22 Adopted Budget includes a \$2.7 million transfer from the Environmentally Endangered Lands (EEL) Acquisition Trust Fund to the EEL Management Trust Fund for continued maintenance of previously purchased properties
- In FY 2021-22, RER will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$151,000) and funding for Environmental Protection and Education grant programs administered by OMB's Grants Coordination Division (\$430,000)
- The FY 2021-22 Adopted Budget includes funding (\$100,000) in RER for the Solar and Energy Loan Fund (SELF) program to establish a physical presence in Miami-Dade County; SELF is a 501(c) non-profit organization that offers financing programs for residents to make energy improvements at their residence
- RER's FY 2021-22 Adopted Budget will also continue to ensure that environmentally endangered lands are protected and thrive as native habitats through the Environmentally Endangered Lands (EEL) purchasing land program funded from BBC-GOB proceeds; the total project cost is \$40 million, \$654,000 in FY 2021-22
- The FY 2021-22 expenditures for the Shore Power capital program at the Port was adjusted from \$4.038 million to \$55 million; moving these expenditures from future years will allow the Port to purchase equipment in greater volume, taking advantage of volume discounts as well as ensuring that Phase 1 of the project is completed by the Fall of 2023; total project cost is \$121 million, \$55 million in FY 2021-22
- In FY 2021-22, DSWM will continue a proactive Mosquito Control program in areas previously impacted by the Zika virus and other areas where residents and visitors are known to congregate (\$5.408 million)
- In FY 2021-22, DSWM will continue to pursue options to replace the expired power purchase agreement associated with the Resource Recovery plant to obtain long-term energy rates; in June 2017, DSWM entered into an Electric Power Purchase Agreement with the City of Homestead through December 31, 2029 (\$5 million per year); the FY 2021-22 Adopted Budget also includes the continuation of the contract with Covanta Dade Renewable Energy, Ltd. to operate and maintain the County's Resource Recovery facility (\$72.284 million), including other supplemental contracts to support the Resource Recovery operation (\$501,500)
- DSWM's FY 2021-22 Adopted Budget includes construction of a new Home Chemical Collection (HC2) Center that will give area residents an option of disposing household chemicals in a sustainable manner; the new HC2 will be located at the 58th Street facility; the total project cost is \$4.211 million, \$2.621 million in FY 2021-22

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- The FY 2021-22 Adopted Budget for DTPW includes a Vision Zero Network strategy Projects to approach traffic safety by providing safe, healthy, equitable mobility for the community; as part of the County's continued effort to improving pedestrian and cycling safety, an additional \$500,000 was added to the project - approved at the First Budget Hearing; the total project cost is \$13.744 million, \$5.008 million in FY 2021-22
- The FY 2021-22 Adopted Budget for DTPW includes the project development and environmental studies for six rapid transit corridors in the Strategic Miami Area Rapid Transit (SMART) Plan - Beach, East-West, North, Northeast, Flagler and Kendall corridors; the Beach and East-West corridors consultant teams made recommendations on the preferred alternative to the Miami-Dade Transportation Planning Organization (TPO) in January 2020 and October 2020 respectively and both recommendations were adopted by the TPO as the locally preferred alternatives; the TPO also adopted the locally preferred alternative for the Northeast Corridor in March 2021; the consultant teams are now working on completing preliminary engineering and environmental evaluations of the transit alternatives and are projected to complete National Environmental Policy Act (NEPA) process in 2022
- The FY 2021-22 Adopted Budget for DTPW contains several bus related projects including a fleet replacement program and build out of Compressed Natural Gas (CNG) facilities; all of the 560 CNG buses have been procured and released for service; the CNG stations at Coral Way and Central bus facilities are under construction and are estimated to be completed by December 2021 and March 2022, respectively; the construction for the Northeast garage is expected to begin March 2022; the replacement of the Department's aging bus fleet will decrease bus delays, unplanned overtime and maintenance expenditures due to breakdowns and increase bus service performance and reliability, which will lead to increased rider satisfaction; total project cost is \$624.686 million, \$53.092 million in FY 2021-22
- The FY 2021-22 Adopted Budget for DTPW includes the design and development of the ten-mile Underline corridor running below the Metrorail guideway from the Miami River to Dadeland South Station, a multi-modal corridor and linear park that will enhance connectivity, mobility and biking safety for Miami-Dade County residents and visitors; Phase One extends from the Miami River to SW 13th Street; Phase Two extends from SW 13th Street to SW 19th Avenue; and Phase 3 extends from SW 19th Avenue to the kiss and ride at the Dadeland South Metrorail Station; total project cost is \$148.579 million, \$18.922 million in FY 2021-22
- WASD's FY 2021-22 Adopted Budget includes projects that directly impact the resilience of the County's built and natural systems to include designing infrastructure that considers sea-level rise and storm surge for the life of the assets; the C51 Reservoir Alternate Water Supply project that will diversify water resources and benefit environmental and agricultural uses; investments to maximize the use of biogas from the wastewater treatment process to increase onsite energy production; the expansion of the sanitary sewer system to remove septic systems through the General Obligation Bond Commercial Corridors Septic-to-Sewer Project; the installation of public sewer laterals; and the Ojus Special Benefit Area project
- In FY 2021-22, WASD will continuing to increase its focus on its Inflow and Infiltration Program to reduce flows into the wastewater system from ground water and rain; this will result in a reduction of conveyed and treated flows at wastewater treatment plants resulting in capital and operational savings; the FY 2021-22 budget for the Flow Reduction Program is \$13.565 million

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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### *Equity*

During these challenging times, services that foster a more equitable community where all families and businesses can withstand challenges and thus continue to thrive are critical. Targeted investments in early intervention, housing and public safety that are aimed at helping the needy and vulnerable will help build an equitable community where all residents can prosper.

- In FY 2021-22, ASD will continue to provide free large scale spay/neuter surgeries for at risk populations
- In FY 2021-22, CAHSD's Elderly and Disability Services Division will provide community-based services to 16,000 elderly clients with funding from the Department of Elder Affairs through the Alliance for Aging
- In FY 2021-22, the CAHSD-administered Low Income Home Energy Assistance Program (LIHEAP) funding increased by \$1.02 million; it is expected to serve approximately 22,979 residents with financial assistance in paying their electricity bills
- In FY 2021-22, CAHSD will establish the New Citizen's Support Program designed to provide newly arrived individuals and families with the resources and referrals to foster assimilation and integration into the American society and promote economic self-sufficiency to include the addition of three positions (\$750,000)
- On April 16, 2013, the BCC approved a settlement agreement with the U.S. Department of Justice (DOJ) to address standards of care established by the Civil Rights of Institutionalized Persons Act (CRIPA); the agreement specifically addresses MDCR inmate medical and mental health care, suicide prevention, protection of inmates from harm and sanitation conditions, as well as compliance with the Prison Rape Elimination Act (PREA); as required by the provisions set forth in the Settlement Agreement, the Miami-Dade Corrections and Rehabilitation Department conducts a comprehensive staffing analysis semi-annually to determine appropriate staffing levels necessary to ensure constitutional and legally compliant conditions in the County's jail system
- The Florida Legislature included \$136.1 million in the FY 2021-22 state budget to provide appropriation authority for continuing the Certified Public Expenditure (CPE) Program and the Managed Care Intergovernmental Transfer (IGT) program, which increases federal Medicaid reimbursements for public ambulance providers statewide; the appropriation from the state increased by \$46 million for next year and is comprised of \$42 million for the Medicaid Fee for Service CPE program and \$94.1 million for the Managed Care IGT program statewide; in FY 2021-22, MDRF CPE revenues are estimated to total \$7 million; the Managed Care program will require an estimated IGT of \$1.8 million and will return \$4.5 million to MDRF, a net revenue of \$2.7 million; MDRF will continue working with the Florida Fire Chiefs to seek additional appropriation authority to generate increased revenue from this pass through program
- During the 2021 State Legislative Session, the Homeless Trust secured a special appropriation of \$562,000 for low barrier, single-site permanent supportive housing allowing for quick placement of individuals coming directly from the streets who would likely not do well in a congregate living facility, such as an emergency shelter; this new housing serves as a bridge to other permanent housing within the homeless continuum
- The FY 2021-22 Adopted Budget includes an allocation in the General Fund Health and Society Community-based Organizations to the Sundari Foundation, Inc. operators of the Lotus House Women's Shelter, for emergency shelter to provide evidence-based, trauma informed housing and services for homeless women, youth and children with special needs (\$520,000)
- ITD's FY 2021-22 Adopted Budget includes development towards the replacement of the existing Computer Aided Dispatch system for the Police and Fire Rescue departments that is

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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expected to improve the processing time for emergency calls; total project cost is \$56.435 million, \$15.292 million in FY 2021-22

- The FY 2021-22 Adopted Budget for ISD includes funding for three full-time positions within the Office ADA Coordination from disabled parking fine revenues to improve accessibility and equal opportunity for disabled persons (\$245,000)
- The FY 2021-22 Adopted Budget also includes the Mental Health Diversion Facility; the capital program is funded with Building Better Communities Bond Program proceeds (\$43.1 million) and JMH General Obligation Bond proceeds (\$8 million) for a total project cost of \$51.1 million; the facility will provide a full continuum of care and assist individuals with mental illnesses diverted from the criminal justice system
- JSD's FY 2021-22 Adopted Budget supports the Anti-Violence Initiative (AVI); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry (\$2.0 million)
- The FY 2021-22 Adopted Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes collaborations with the Juvenile Services Department, the Miami-Dade Police, the Parks, Recreation and Open Spaces Department to focus on the mitigation of youth violence; the program is designed to enhance communication between juvenile justice practitioners and law enforcement and focuses on preventing high risk youth from engaging in continued criminal activity along with reducing police contact and involvement with the juvenile justice system; the Department's contribution towards this initiative is \$896,000 and funds allocations to Miami Children's Initiative (\$150,000), GATE-Weapon Intervention Program (\$107,000) and Community Action Team (\$639,000)
- In FY 2020-21, MDPLS continued playing an important role in the County's COVID-19 Response, serving as a vital location for residents to receive assistance and support for COVID-19 related programs, including face masks and food distribution, COVID-19 testing and vaccinations, and assisting other County departments in staffing the 311 Call Center, SURGE teams, and many other response-oriented activities
- The MDPLS Adopted Budget for FY 2021-22 will continue the Short Stories Program for neurodivergent persons; the stories depict social situations that may be encountered during a library visit; this program was created in FY 2020-21 for each of its library locations as part of the County's partnership with the University of Miami-Nova Southeastern University Center for Autism and Related Disabilities (UM-NSU CARD) and in furtherance of the Library's goal to become certified as an Autism Friendly organization; additionally, MDPLS will continue to expand its offerings of sensory-friendly programs and services for people of all ages, including STEAM, arts and crafts, storytimes, and yoga and movement classes
- The FY 2021-22 Adopted Budget continues the MDPLS Adult Learning Academy as an educational services program that provides a learning curriculum of 2,700 hours of structured adult learning opportunities at 5 library locations; the Department received a \$190,000 LSTA grant in FY 2020-21 to launch this program
- The FY 2021-22 Adopted Budget for the Miami-Dade Economic Advocacy Trust includes the establishment of three positions, which include one Policy Analyst, one Legislative Analyst, and one Equity Researcher, and funding to support the Department's ability to achieve the research, policy and reporting mandates outlined in Ordinance 09-70
- In FY 2020-21 and FY 2021-22, PROS will expand the Fit2Lead program by 670 afterschool program participants and 500 summer program participants as part of the Peace and Prosperity Plan, funded by FTX naming rights revenues; the program will provide internships for high school students ages 15-19 (\$4.364 million for two years)



## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- As part of the Peace and Prosperity Plan, MDPD's Community Affairs Bureau is implementing the MDPD Turn Around Police Academy and expanding the MDPD Youth Athletic and Mentoring Initiative (\$414,000), funded by FTX naming rights revenues
- The FY 2021-22 Adopted Budget for MDPD includes five Police Officer recruitment classes replacing 132 anticipated vacancies and funding for 42 additional Police Officer positions, from the COPS 2020 Grant, to decrease gun violence and foster community building and relationships with the community
- In FY 2021-22, MDPD will enhance the Neighborhood Safety Initiative (ShotSpotter), as part of Operation Summer Heat a gun violence deterrence and response initiative, expanding the gunshot detection service areas, and installing additional video cameras and license plate readers (LPR); total project cost is \$9.366 million, \$2.725 million in FY 2021-22
- The FY 2021-22 Adopted Budget for MDPD includes the continuation of programs such as Youth and Community Safety, Target Crimes and other crime prevention initiatives which focus on reducing violence against youth and will be funded by the Law Enforcement Trust Fund (LETF) and the General Fund (\$4.960 million)
- In FY 2021-22, PHCD will continue the planning and administration of the public housing redevelopment program, including Liberty Square, Senior Campus, Culmer Place, Culmer Gardens, Rainbow Village, Gwen Cherry 23, Modello, Lincoln Gardens, Arthur Mays, Naranja, Homestead Gardens, Perrine Gardens, Perrine Villas, Heritage Village 1 and 2, Moody Gardens, Moody Village, Palm Courts, Palm Towers, Opa-Locka Elderly, Venetian Gardens, Palmetto Gardens, Jose Marti Plaza, Little Havana Homes, Falk Turnkey, Grove Homes, Stirrup Plaza Family, Annie Coleman 14, Annie Coleman 16 and South Miami Gardens development projects
- The FY 2021-22 Adopted Budget includes \$26 million from the Affordable Housing Trust Fund to finance affordable and workforce housing projects inclusive of preservation and new construction; projects will include uses for both rental and homeownership; the department will consult with the Board to determine priorities
- The FY 2021-22 Adopted Budget provides funding in RER for a Housing Advocate Section within the Consumer Protection Division and includes the Housing Advocate (\$175,000) as well as two support staff positions (\$160,000) funded from the General Fund

### **Engagement**

Miami-Dade County departments are focused on making it easier for residents to obtain important information, receive needed services, and make their voices heard. Breaking down barriers, fostering greater convenience and promoting transparency will help residents better engage with County government and transform the way County works for everyone.

- In FY 2021-22, ASD will continue its No-Kill initiatives, such as the Foster, Transport, Adoption and Rescue Programs, with the goal of maintaining a No-Kill shelter status
- The FY 2021-22 Adopted Budget for the BCC includes \$3.9 million (\$300,000 per Commission District) for allocations to community-based organizations for district specific needs
- The FY 2021-22 Adopted Budget for CCED includes one Translator/Interpreter position added to support the department as a Creole Interpreter (\$95,000)
- CCED's FY 2021-22 Adopted Budget includes funding for the acquisition of a Customer Relationship Management (CRM) solution that will allow the Department to store and manage customer information across all County touchpoints as well as maintain that information and prompt the customer to keep that information up-to-date and accurate; it is expected that the implementation of the CRM will be completed in FY 2022-23; the project is being funded with Capital Asset 2020C bond proceeds; total project cost is \$2.5 million

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- The FY 2021-22 Adopted Budget for CAHSD includes the construction of the Casa Familia Community Center; the Community Center will be available for public use offering a wide range of recreational activities, social opportunities, and educational programs for residents and other individuals within the community to promote self-sufficiency and self-determination; the Community Center is a part of a larger affordable housing development of 50 apartment units with a total development cost of approximately \$25 million; total project cost is \$3.5 million, \$2.5 million in FY 2021-22
- The FY 2021-22 Adopted Budget includes the continuation of direct Convention Development Tax (CDT) funding to Fairchild Tropical Botanic Gardens (\$376,000), Miami Children's Museum (\$785,000), ZooMiami Foundation, Inc. (\$293,000) and Fantasy Theater Factory, Inc. (\$430,000) for the Sandrell Rivers Theater
- The Westchester Cultural Arts Center has been substantially completed and Roxy Theatre Group, the facility's operator is scheduled to occupy the building in November 2021 (total project cost \$10.8 million); the East Park, an outdoor performance space adjacent to the Center, is being built and scheduled to be completed by mid-2022; the community cultural center will offer performances, educational programs and related recreational activities to serve families and children; the FY 2021-22 Adopted Budget includes \$380,000 in operational support
- The FY 2021-22 Adopted Budget for the Elections Department includes funding for a total of twenty-three early voting sites, open for eight hours per day for early voting days fourteen hours a day, for the 2022 Primary Election
- Election's FY 2021-22 Adopted Budget includes an increase to the stipends earned by poll workers on Election Day; this increase will promote poll worker retention, particularly at leadership levels, and enhance succession planning which has been negatively impacted due to level of responsibility and set pay ranges (\$147,000)
- The FY 2021-22 Adopted Budget includes one full-time Election Supervisor for the Operations Division's Polling Places Section responsible for canvassing areas across the County, identifying potential polling places, securing pre-existing and new polling places for all elections, coordinating and ensuring ADA compliance for all Polling Places, developing Election Day Polling Place floorplan sketches, coordinating Permanent and Temporary Polling places to ensure that all precincts have appropriate polling locations, managing transmission connectivity at all Polling locations for all elections, and developing and coordinating delivery and pickup routes for all elections (\$83,000)
- In February 2020, MDFR completed the new temporary Westwood Lake Fire Rescue Station 41 on land leased from the Water & Sewer Department (WASD) and deployed the new Rescue 41 in southwest Miami-Dade; the Department will continue to seek approval from neighbors to establish a permanent station in the area; total project cost is \$7.360 million, \$825,000 in FY 2021-22
- In FY 2021-22, Human Resources will continue the development and implementation of the "Know Your Rights" public outreach and education campaign to increase residents' awareness of their rights under federal, state, and local anti-discrimination laws and the services provided by the Human Rights and Fair Employment Division
- In FY 2021-22, ITD will continue to work on enabling the digitizing and modernization of transportation applications, integrating processes with other County departments, and facilitating online and mobile technology for citizens
- The FY 2021-22 Adopted Budget for ITD includes the implementation/development of the Criminal Justice Information System (CJIS) capital program which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida; the program which is expected to be completed by October of 2025, will benefit several agencies such as the

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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Miami-Dade Clerk of the Courts, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender Offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system as well as reduce redundancy by stream lining operations; as part of the second budget hearing \$1 million was allocated to the project to fund the scanning of historical documents that was not part of the original project plan; total project cost is \$56.545 million, \$15.439 million in FY 2021-22

- ISD will continue overseeing the construction of a new Civil and Probate Courthouse to be located in downtown Miami, scheduled to be completed in January 2024; the new courthouse, funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds, will include 46 jury courtrooms and four shelled courtrooms as well as office and public spaces to be occupied by the Clerk of Courts, the Administrative Office of the Courts and the Law Library
- ISD's FY 2021-22 Adopted Budget includes the construction of a 15,500 square foot North Dade Government Center, currently in the conceptual design phase; the facility will include various county offices, a multi-purpose room and a commission district office; the project is expected to be completed January 2023; total project cost is \$7.5 million, \$6.346 million in FY 2021-22
- JSD's FY 2021-22 Adopted Budget continues funding to the Youth Commission for travel, events, food and beverages at Youth Commission events, and other outreach efforts (\$60,000)
- The FY 2021-22 Adopted Budget includes a net 59 additional library service hours per week, specifically to operate the new Westchester Health and Wellness Information Center, bringing the weekly service hours throughout the Library System to 2,922 for FY 2021-22
- The FY 2021-22 Adopted Budget allocates \$13.3 million for community-based organizations (CBOs), providing funding for organizations via a motion that was adopted by the Board of County Commissioners on November 19, 2019 which extends the contracts through September 2022; the next triennial competitive process must be held during the upcoming fiscal year or Board action to extend existing contracts will be required; the annual competitive solicitation process to allocate \$730,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department (\$430,000), Water and Sewer Department (\$200,000) and Department of Solid Waste Management (\$100,000) will be facilitated; the total funding for allocation to CBOs for district specific needs is \$3.9 million (\$300,000 per Commission District) and in-kind funding for allocation remains at \$10,000 per Commission District and \$25,000 for the Office of the Chair; the FY 2021-22 Adopted Budget also includes \$1.044 million to fund the Mom and Pop Small Business Grant Program
- In FY 2020-21, Zoo Miami continued to host the field research station for Miami-Dade County Public Schools' BioTECH @ Richmond Heights 9-12; Miami's exclusive zoology and botany magnet high school, in partnership with Zoo Miami, provides students with an advanced level math and science curriculum focused on conservation biology
- In FY 2021-22, PROS will start construction of 35 playground replacement projects and start the design of another 11 projects as per the Playground Replacement Program included in the department's CIIP program; the Program is a continuing effort to upgrade, replace and rehabilitate all parks infrastructure; total project cost is \$45.274 million, \$9 million in FY 2021-22; the projects are being funded with Capital Asset Acquisition Bond proceeds
- In FY 2021-22, PROS will continue design development of a dog park and the new Community Center at Homestead Air Reserve Park; the project encompasses a new 18,000 square foot recreation center, splash pad, playground, multipurpose fields, vehicular entrance, and site improvements; the program is funded with Building Better Communities General Obligation

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

Bond proceeds and Capital Asset Acquisition Bond proceeds; total project budget is \$15.506 million, \$549,000 in FY 2021-22

- In FY 2021-22, PROS will procure construction of a 20,600 square foot multi-purpose Community Center at Chuck Pezoldt Park; the Department is working with the Miami-Dade Public Library on a joint venture to include a 6,000 square foot Library component within the Community Center; total project cost is \$17.9 million, \$2.075 million in FY 2021-22; the project is funded with BBC-GOB proceeds, Capital Asset Acquisition Bond proceeds, CIIP Program revenues and Library Taxing District dollars
- In FY 2021-22, the Property Appraiser will continue its Citizen Education and Public Outreach Program to educate the residents of Miami-Dade County regarding important property tax issues and exemption opportunities
- RER's FY 2021-22 Adopted Budget includes \$20,000 in General Fund for Biscayne Bay fish kill and algal bloom community coordination activities with the Miami Waterkeepers
- The FY 2021-22 Adopted Budget for RER includes \$200,000 in General Fund to the South Dade Economic Development Council (EDC) with the primary goal of providing operational support for additional collaboration with private, municipal, state and federal agencies to acquire funding for and implement economic development efforts in South Miami-Dade
- The FY 2021-22 Adopted Budget will allow DTPW to continue to provide transit passes to both City Year (\$169,000) and Greater Miami Service Corps (\$47,000) in exchange for a total of 7,000 hours of volunteer service
- WASD will continue working on an outreach campaign that includes branding of the Department for community recognition and that will inform citizens on water and wastewater services and the Multi-Year Capital Improvements Plan

### *Investments in Miami-Dade County Resilience*



Along with the Mayor's 4Es, the FY 2021-22 Adopted Budget supports activities and highlights consistent with the four Resilience Dimensions originally created as a part of the Rockefeller 100 Resilient Cities program of Health and Wellbeing, Economy and Society, Infrastructure and Environment, and Leadership and Strategy.

### *Health and Wellbeing*

Services that support the health and wellbeing of a community include those that help residents meet basic needs, support livelihood and employment and ensure public

health services to establish a livable community.

- In FY 2021-22, the Department of Solid Waste Management will continue to fund three Disposal Technician positions in ASD to collect and dispose of dead animals countywide (\$185,000)
- In FY 2021-22, ASD will continue its partnership with the Humane Society of Greater Miami to provide free income qualified spay/neuter services to the community (\$300,000)
- In FY 2021-22, ASD will continue its relationship with Miami-Dade Corrections and Rehabilitation's Second Chance Program; the program develops marketable skills for inmate participants to increase their employability upon release and improves the behavior of the dogs to increase their opportunities for rehoming

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- In FY 2021-22, ASD will continue to provide free large scale spay/neuter surgeries for at risk populations
- The FY 2021-22 Adopted Budget for ASD continues the Wildlife Rabies Vaccination Effort intended to prevent rabies outbreaks in the County's urban areas
- The FY 2021-22 Adopted Budget funds ASD's agreement with the Miami Veterinary Foundation to provide low cost spay/neuter services via private veterinarians in the community at a value of \$450,000 annually and continues an agreement with the City of Homestead to operate and maintain a low cost spay/neuter clinic in South Dade; the clinic is open five days per week
- The FY 2021-22 Adopted Budget for ASD funds the University of Florida Veterinary Shelter Medicine internship program aimed at improving shelter wellness care (\$125,000)
- During FY 2020-21, CAHSD assumed the management of The Empowerment Center, which adds 60 beds and a fourth location to the Safespace Program Certification, resulting in the addition of 24 positions funded by Food and Beverage taxes; for FY 2021-22, the annual cost to maintain this level of service is \$2.22 million
- During FY 2020-21, CAHSD assumed the management of The Lodge, a domestic violence shelter, resulting in the addition of 16 additional positions funded by Food and Beverage taxes; for FY 2021-22, the annual cost to maintain this level of service is \$1.95 million
- In FY 2021-22, CAHSD will continue to provide self-sufficiency services to Community Services Block Grant (CSBG) eligible residents through the Family and Community Services Division by using its network of 13 Community Resource Centers to improve access for low-income residents (\$3.259 million in CSBG and \$3.414 million in Countywide General Fund)
- The Low Income Home Energy Assistance Program (LIHEAP) funding increased by \$1.02 million in the FY 2021-22 Adopted Budget for CAHSD; it is expected to serve approximately 22,979 residents with financial assistance in paying their electricity bills
- The FY 2021-22 Adopted Budget for CAHSD includes \$204,000 from the Jail Based Substance Abuse Trust Fund for support of the DUI Program, which provides correctional-based substance abuse services to DUI offenders
- The FY 2021-22 Adopted Budget for CAHSD includes \$83.496 million from the United States Department of Health and Human Services for Head Start and Early Head Start; other revenues include \$850,000 from the Children's Trust and \$1.617 million from the United States Department of Agriculture for the Summer Meals Program
- The FY 2021-22 Adopted Budget for CAHSD includes a reimbursement of expenses of \$117,000 from the General Fund to support the Department's Hurricane Shutter Installation Program
- The FY 2021-22 Adopted Budget for CASHD includes a total of \$578,000 for the Weatherization Assistance Program, which enables 38 low-income families to permanently reduce their energy bills by making their homes more energy efficient
- The FY 2021-22 Adopted Budget for CAHSD includes funding of \$101,000 from Public Housing and Community Development (PHCD) Housing and Rehabilitation for painting and landscaping; \$248,000 from AmeriCorps to support member stipends, training, and support services for youth; \$134,000 from the Florida Department of Transportation for beautification and graffiti abatement services; \$105,000 from YouthBuild USA for scholarship awards for youths enrolled in YouthBuild; \$180,000 from the Right Turn Grant Way to support financial literacy training, and \$674,000 from Career Source South Florida for case management, employment, and training and support services for youths
- The FY 2021-22 Adopted Budget for CAHSD includes reimbursement of expenses of \$118,000 from the General Fund to support the Redlands Christian Migrant Association, which is the six percent local match required by the school readiness program, to provide school readiness services to 625 farmworker children

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- On April 16, 2013, the BCC approved a settlement agreement with the U.S. Department of Justice (DOJ) to address standards of care established by the Civil Rights of Institutionalized Persons Act (CRIPA); the agreement specifically addresses inmate medical and mental health care, suicide prevention, protection of inmates from harm and sanitation conditions, as well as compliance with the Prison Rape Elimination Act (PREA); as required by the provisions set forth in the Settlement Agreement, the Miami-Dade Corrections and Rehabilitation Department conducts a comprehensive staffing analysis semi-annually to determine appropriate staffing levels necessary to ensure constitutional and legally compliant conditions in the County's jail system
- In FY 2021-22, MDR added four new rescue units (52 positions, \$4.5 million)
- The FY 2021-22 Adopted Budget for MDR includes an additional two Aircraft Technician positions (\$148,000) to assist with ongoing inspection and maintenance of the Air Rescue Bureau's fleet of four helicopters and enable two Technicians to be dedicated to each of the three aircraft in service, assuming one aircraft is always out of service for routine inspections; these additional positions will also eliminate the need to contract out for inspections that cost between \$150,000-\$200,000 per aircraft, at varying frequency based on the number of hours flown by each aircraft
- COVID-19 continues to impact the homeless Continuum of Care; measures remain in place at the Homeless Trust to protect and support both sheltered and unsheltered populations in congregate emergency shelter facilities and on the streets; homeless prevention efforts remain in demand as renters and property owners face pre- and post-COVID hardships
- During the 2021 State Legislative Session, the Homeless Trust secured a special appropriation of \$562,000 for low barrier, single-site permanent supportive housing allowing for quick placement of individuals coming directly from the streets who would likely not do well in a congregate living facility, such as an emergency shelter; this new housing serves as a bridge to other permanent housing within the homeless continuum
- In FY 2021-22, Homeless Trust Capital Reserves for future infrastructure acquisition and renovations are \$4.838 million; Tax Equalization Reserves which are essential to maintaining service levels and adding needed capacity have been reduced to \$1.226 million as a result of the pandemic; the Trust is working to replenish these reserves to offset declines in Food and Beverage revenues and manage unbudgeted emergency events
- In January 2021, U.S. HUD announced it was renewing funding for all homeless Continuum of Care projects totaling \$35.33 million; funded projects for Homeless Trust include street outreach, rapid rehousing, permanent supportive housing and joint transitional housing/rapid rehousing, as well as a planning grant
- The American Rescue Plan and Coronavirus Aid, Relief, and Economic Security Act has provided new resources to the Homeless Trust beginning in July 2020 to support homeless and at-risk households, including Emergency Solutions Grants (ESG) funding and Emergency Housing Vouchers, as well as additional HOME Investment Partnerships and Community Development Block Grant funds; the Trust has worked with entitlement jurisdictions and the state of Florida to coordinate use of these funds to best serve vulnerable persons experiencing homelessness; the Trust was directly awarded nearly \$8.7 million in ESG directly from the Department of Children and Families' Office on Homelessness; these funds are being used to provide rental assistance and enhance street outreach, with an emphasis on persons in encampments and those on the streets with Substance Use Disorders (SUD)
- The FY 2021-22 Adopted Budget for Homeless Trust includes an allocation in the General Fund Health and Society Community-based Organizations to the Sundari Foundation, Inc. operators of the Lotus House Women's Shelter, for emergency shelter to provide evidence-based, trauma informed housing and services for homeless women, youth and children with special needs (\$520,000)

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- The Homeless Trust continues to partner and leverage the resources of area public housing agencies to provide housing to homeless households; preferences and set-asides are providing housing to extremely vulnerable clients experiencing homelessness; programs essential to preventing and ending homelessness include newly leveraged Tenant and Project Based Rental Assistance Programs, including Section 8, Mainstream, Family Unification and Foster Youth to Independence vouchers; Section 202/811 supportive housing programs, public housing, the HOME Investment Partnerships Program, the Emergency Solutions Grants Program and Community Development Block Grants; nearly half of the Homeless Trust's budget relies on direct federal funding, not including indirect partnerships with housing authorities, HUD-assisted property owners and entitlement jurisdictions
- The FY 2021-22 Adopted Budget for HR includes the addition of an Clinical Support Services Counselor position (\$97,500)
- The FY 2021-22 Adopted Budget for JA includes funding for the Children and Special Needs Center, which is administered by the SAO to coordinate multi-jurisdictional interviewing and assessment of children and the mentally impaired who are victims of sexual abuse (\$520,000); the intergovernmental agreement between the County and the State of Florida will be continued as it relates to the appropriation of funds by the Board of County Commissioners (BCC)
- In FY 2020-21 and FY 2021-22, the PROS Department will expand the Fit2Lead program by 670 afterschool program participants and 500 summer program participants as part of the Peace and Prosperity Plan, funded by FTX naming rights revenues; the program will provide internships for high school students ages 15-19 (\$4.364 million for two years)
- In FY 2020-21, Zoo Miami continued its partnership with Miami-Dade County Public Schools in hosting the Project Search Program, a business-led transition program designed for students with disabilities whose main goal is employment
- In FY 2021-22, PROS will continue to operate the Fit2Play program for 800 to 900 children
- In FY 2021-22, the Infill Housing Program will continue to be administered by one Chief Real Estate Officer position and one PHCD Facilities & Development Contracts Coordinator to be reimbursed from the Countywide General Fund (\$310,000)
- The FY 2021-22 Surtax revenue for PHCD is budgeted at \$30 million; the FY 2021-22 Surtax carryover of \$195.855 million is allocated as follows: \$136.710 million to on-going multi-family rental projects and \$50 million for Homeownership Programs; total funding budgeted for affordable housing, including Surtax is \$260.282 million
- The FY 2021-22 Adopted Budget for RER provides funding for a Housing Advocate Section within the Consumer Protection Division and includes the Housing Advocate (\$175,000) as well as two support staff positions (\$160,000) funded from the General Fund
- In FY 2021-22, DSWM will continue a proactive Mosquito Control program in areas previously impacted by the Zika virus and other areas where residents and visitors are known to congregate (\$5.408 million)
- In FY 2021-22, DSWM will continue to provide curbside garbage collection services (\$88.879 million) to include commercial garbage collection by contract (\$2.362 million) and waste collection pick-ups at specific non-shelter bus stops (\$912,000)
- In FY 2021-22, DSWM will continue to provide trash collection services (\$50.225 million), which include the UMSA litter program along corridors and at hotspots (\$1.281 million)
- The FY 2021-22 Adopted Budget for DSWM includes funding for residential curbside recycling providing more than 350,000 households within the WCSA and nine municipalities with service every other week (\$9.683 million)
- The FY 2021-22 Adopted Budget for DSWM includes the transportation and disposal of waste through roll off operations (\$7.328 million) at the Trash and Recycling Centers (TRC)
- The FY 2021-22 Adopted Budget for DTPW includes \$156.282 million in federal funding under the Coronavirus Aid and Economic Security (CARES) Act to fund operations net of revenues

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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received; in FY 2020-21, the Department projects to utilize \$95.249 million of the CARES Act funding

### ***Economy and Society***

Promoting cohesive and engaged communities through citizen outreach, civic engagement and planning is an important element of a resilient community. Ensuring social stability, security and justice through effective law enforcement, crime prevention and emergency management is critical. Government must support community resilience through sound management of finances, attracting business investment and supporting a strong and diverse economy with wider linkages.

- In FY 2021-22, ASD will continue its No-Kill initiatives, such as the Foster, Transport, Adoption and Rescue Programs, with the goal of maintaining a No-Kill shelter status
- ASD will continue its oversight and expansion of No-Kill initiatives to sustain a minimum 90 percent save rate
- As required by State Statute, the FY 2021-22 Adopted Budget for CAHSD includes \$4.472 million of required General Fund contribution for the Homeless Shelter Services Maintenance of Effort in excess of \$2.098 million
- The FY 2021-22 Adopted Budget for MDCR maintains funding for the Boot Camp program (\$7.5 million), which has been nationally recognized as a successful model for reducing recidivism rates among youth offenders
- The Table of Organization for FY 2021-22 at MDCR includes 2,225 sworn positions and 852 civilian positions; the FY 2021-22 Adopted Budget includes funding to hire 120 sworn and 48 civilian personnel replacing anticipated vacancies; additional hiring may be approved to further mitigate overtime expense
- In FY 2020-21, Cultural Affairs applied for and received federal support from the U.S. Small Business Administration's Shuttered Venue Operator Grants (SVOG) program; these awards total \$1,810,128 and include \$1,078,301 for the South Miami-Dade Cultural Arts Center, \$579,332 for Miami-Dade County Auditorium and \$152,495 for African Heritage Cultural Arts Center; these funds will assist the Department in offsetting those costs incurred as a result of COVID -19 as well as provided additional programming and operational assistance; where applicable, these funds will be expended by the Department in FY 2021-22
- The FY 2021-22 Adopted Budget for Cultural Affairs includes \$18.621 million in funding to support the cultural competitive grants and programs, which is an increase of \$332,000 from last year's budgeted amount of \$18.289 million
- The FY 2021-22 Adopted Budget for Cultural Affairs includes \$380,000 in operational support for the Westchester Cultural Arts Center; the community cultural center will be managed by the Roxy Theatre Group and is expected to offer performances, educational programs and related recreational activities to serve families and children
- The FY 2021-22 Adopted Budget for Cultural Affairs includes continued funding for the Golden Ticket Arts Guides promoting free admission for adults over the age of 62 to hundreds of cultural events and activities; it is estimated that the Department will produce and distribute 17,000 Golden Ticket Arts Guide books (\$85,000)
- The FY 2021-22 Adopted Budget for Cultural Affairs includes the continuation of direct Convention Development Tax (CDT) funding to Fairchild Tropical Botanic Gardens (\$376,000), Miami Children's Museum (\$785,000), ZooMiami Foundation, Inc. (\$293,000) and Fantasy Theater Factory, Inc. (\$430,000) for the Sandrell Rivers Theater
- A slow recovery is expected for FY 2021-22; Food and Beverage Tax revenues suffered unprecedented impacts in FY 2019-20 and into FY 2020-21 impacting the Homeless Trust Department; in FY 2021-22, revenues of \$28.103 million are projected; these projections are commensurate with FY 2015-16 actuals



## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- In FY 2021-22, HR will continue the development and implementation of the “Know Your Rights” public outreach and education campaign to increase residents’ awareness of their rights under federal, state, and local anti-discrimination laws and the services provided by the Human Rights and Fair Employment Division
- In FY 2021-22, HR will develop and launch mandatory Countywide diversity refresher e-learning courses; the Division will also develop and launch specialized training courses, including, but not limited to, disability etiquette training, bystander training, and religious discrimination training
- The FY 2021-22 Adopted Budget for Judicial Administration includes approximately \$5.1766 million for local requirement Court programs to support: County Mediation, Family Court Services/Supervised Visitation, Dependency Drug Court, Mental Health Coordination, Unified Children's Court, Juvenile Drug Court, Adult Drug Court, Civil Court Interpreters, Domestic Violence Fatality Review Team, Domestic Violence Drug Court, Probate for Marchman Act, Urinalysis, Criminal Mental Health Jail Diversion Program, Civil Traffic Operations and Veterans Treatment Court
- The FY 2021-22 Adopted Budget for Judicial Administration includes funding for the Early Representation Unit (\$1.159 million), a local requirement court program administered by the PDO; the program assists in obtaining a timely release of defendants from jail, reducing the County’s cost for housing inmates
- The FY 2021-22 Adopted Budget for Judicial Administration includes funding for the Legal Aid program (\$4.66 million); the funding is comprised of General Fund Support (\$3.165 million), Florida Bar Foundation contributions (\$210,000), court fees (\$201,000), grant revenues (\$934,000) and other miscellaneous revenues (\$150,000)
- The FY 2021-22 Adopted Budget for Judicial Administration includes funding from the Miami-Dade Police Department (MDPD) (\$125,000) and the Miami-Dade Chiefs Association (\$319,000) to operate the County Court Standby Program; this program coordinates witness appearances in court through subpoena management, thereby reducing police overtime in various police departments, including MDPD and improving case scheduling in the court system
- The FY 2021-22 Adopted Budget Judicial Administration includes funding of \$789,000 for the Law Library; this operation is funded by fees, charges and donations (\$25,000); 25 percent of the criminal court cost \$65 surcharge (\$195,000); Local Business Tax (\$89,000) and carryover (\$480,000)
- The Non-Departmental General Fund section of the FY 2021-22 Adopted Budget for JA includes \$2.728 million in funding for the Guardianship Program; the Guardianship Program of Dade County, Inc. provides legal guardianship assistance for indigent and low-income adults who are determined to be incapacitated by the Court in Miami-Dade County and are appointed a Guardian
- The FY 2021-22 Adopted Budget for JSD continues the County's commitment to the Youth and Community Safety Initiative, which includes collaborations with the Miami-Dade Police and the Parks, Recreation and Open Spaces departments to focus on the mitigation of youth violence; the program is designed to enhance communication between juvenile justice practitioners and law enforcement and focuses on preventing high risk youth from engaging in continued criminal activity along with reducing police contact and involvement with the juvenile justice system; the Department's contribution towards this initiative is \$896,000 and funds allocations to Miami Children's Initiative (\$150,000), GATE-Weapon Intervention Program (\$107,000) and Community Action Team (\$639,000)
- The FY 2021-22 Adopted Budget for JSD supports the Anti-Violence Initiative (AVI); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry (\$2.0 million)
- In FY 2021-22, the Library Department will continue to offer virtual programming options and resume in-library programs and events, including Noches Culturales, a quarterly celebration of

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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the culture and traditions of different countries, and the annual MDPLS Family Festival and holiday-themed events such as the Kendale Lakes Branch Tree Lighting Celebration

- In FY 2021-22, the Library Department will continue its Bookmobile service with planned stops at over 32 locations throughout the county accounting for approximately 120 monthly visits; senior centers, adult living facilities and area parks are examples of stops and account for over 30,000-items checked out from the Bookmobile service; additionally, the Department will begin the replacement of its Bookmobile fleet with the purchase and build out of a more compact, fuel efficient and versatile vehicle to serve as the prototype for the delivery of library mobile services throughout the community
- In FY 2021-22, the Library Department's Art Services unit will continue to manage and display exhibitions from the MDPLS Permanent Art Collection and provide opportunities to local and international artists to display their work at MDPLS locations; for the fourth year in a row funding in the amount of \$44,000 is included to continue framing or reframing of works of art in the collection; approximately 2,000 works of art have been either framed or reframed to preserve the collection since the inception of this initiative
- In FY 2021-22, the Library Department's Virtual Author Series will continue to provide residents to interact and hear from emerging and established local and national authors through virtual and in-library events including book talks, readings, interactive activities and Q&A sessions; in FY 2020-21, MDPLS hosted 43 online author events to date
- The FY 2021-22 Adopted Budget for the Library Department continues the Adult Learning Academy as an educational services program that provides a learning curriculum of 2,700 hours of structured adult learning opportunities at 5 library locations; the Department received a \$190,000 LSTA grant in FY 2020-21 to launch this program
- The Program Management Division within OMB is comprised of eight new positions, which are funded by FEMA and other grants (\$929,000)
- Through the Youth Sports Championship Series, which was created in conjunction with youth sports organizations, schools and municipalities, the PROS Department continues to reach and inspire children throughout the County
- The Adopted Table of Organization at MDPD for FY 2021-22 includes 3,168 sworn positions and 1,282 civilian positions; it also includes sworn attrition savings valued at \$10.209 million and civilian attrition savings valued at \$10.219 million; by the end of FY 2021-22, 5 sworn positions and 155 civilian positions are anticipated to be vacant
- The FY 2021-22 Adopted Budget for MDPD includes \$1.476 million from the 2020 Community Oriented Policing Services (COPS) Hiring Program grants; this grant supports approximately 50 percent, of the Department's current entry-level salaries and fringe benefits for 42 Police Officers over a three-year period and has a maximum total value of \$5.250 million
- The FY 2021-22 Adopted Budget at MDPD includes five Police Officer recruitment classes replacing 132 anticipated vacancies and funding for 42 additional Police Officer positions, from the COPS 2020 Grant, to decrease gun violence and foster community building and relationships with the community
- The FY 2021-22 Adopted Budget at MDPD includes four additional Police Officer positions to enhance enforcement and improve emergency response times along the Miami River in the unincorporated areas (\$615,000)
- The FY 2021-22 Adopted Budget at MDPD includes one Police Crime Analysis Specialist for the Real Time Crime Center (RTCC) to support expansion and new applications in the efforts to reduce gun violence in Miami-Dade County
- The FY 2021-22 Adopted Budget at MDPD includes the continuation of programs such as Youth and Community Safety, Target Crimes and other crime prevention initiatives which focus on reducing violence against youth and will be funded by the Law Enforcement Trust Fund (LETF) and the General Fund (\$4.960 million)

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- The FY 2021-22 Adopted Budget at MDPD includes the continuation of security provided by MDPD at all Metrorail and Metromover stations, funded by Department of Transportation and Public Works (DTPW) CARES Act funds (\$10 million)
- The FY 2021-22 Adopted Budget includes two MDPD Intelligence Analysts and one Criminalist 1 for the Forensic Services Bureau to process National Integrated Ballistic Information Network (NIBIN) cases in the efforts to reduce gun violence in Miami-Dade County through Operation Summer Heat
- In FY 2021-22, PHCD, with HUD and Board approval, will continue the implementation of the Rental Assistance Demonstration (RAD) program
- The FY 2021-22 Adopted Budget for RER includes \$200,000 in General Fund to the South Dade Economic Development Council (EDC) with the primary goal of providing operational support for additional collaboration with private, municipal, state and federal agencies to acquire funding for and implement economic development efforts in South Miami-Dade
- The FY 2021-22 Adopted Budget for RER includes \$500,000 of General Fund to update the listing of historical properties within the County's historical preservation jurisdiction; the last update was completed in 1980 and approximately 200,000 structures and properties have been added since that require surveying for historical preservation value
- The FY 2021-22 Adopted Budget for RER includes \$500,000 to fund an Agricultural Retention Study that will evaluate the amount of agricultural land needed for retention to maintain a viable agricultural industry in Miami-Dade County

### ***Infrastructure and Environment***

Environmental stewardship must be a top priority for a resilient community, with efforts not only to protect natural assets, but also the infrastructure that supports the community. Effective land-use planning and regulatory enforcement is important, as well as conservation of environmental assets and ecosystems. Our infrastructure must be strong, with resources dedicated to diversity of provision, redundancy, active management and maintenance of our infrastructure and contingency planning. We must provide efficient, effective and affordable public and private transportation networks and services, as well as to support transport logistics at our ports to promote community mobility.

- The FY 2021-22 Adopted Budget for MDRF includes the addition of a Clerk 2 position and a part-time Clerk 3 to provide administrative support for fire station construction projects and ongoing facility maintenance
- The FY 2021-22 Adopted Budget for MDRF includes the addition of two Communications Equipment Technician positions to provide UHF radio maintenance and support, a UHF Radio Manager position to oversee the maintenance of communications equipment in the two dispatch centers and the Joint Operations Center, and a Radio Communications OIC (Fire Captain) to monitor radio inventory, oversee radio maintenance and repair, and respond to active emergency incidents to support on-scene communications
- The FY 2021-22 Adopted Budget for MDRF includes the purchase of new bunker gear to improve firefighter protection and provide a replacement set for personnel to utilize after a contaminating incident; management will explore alternative solutions for gear cleaning due to capacity issues with the current vendor
- The FY 2021-22 Adopted Budget for Library includes funding for facility resiliency projects that are part of the Mayor's Climate Action Strategy; projects include Coconut Grove, Kendall, Miami Beach, Naranja, Pinecrest, Westchester Regional and West Flagler
- In FY 2021-22 OMB will continue the implementation of the Countywide Infrastructure Investment Program (CIIP); staff of the Management and Budget Division will facilitate the program, coordinating contracting efforts, developing reporting requirements and communicating program progress; staff will be funded with CIIP proceeds (\$738,000)

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- A significant investment has been made to address the technology infrastructure needs of various parks within PROS and a large effort is already underway to implement those necessary upgrades and improvements; efforts entail an upgrade of the network connectivity to the latest available technology and installation of Wi-Fi hotspots at those locations; this is a multi-year effort that will continue through FY 2021-22
- Based on the existing interdepartmental Memorandum of Understanding (MOU) with DSWM, Cooperative Extension at PROS will continue conducting educational programs for Miami-Dade residents about proper composting practices to reduce yard waste and distributing compost bins purchased by DSWM; up to 240 bins will be provided annually through the expiration of the MOU on September 30, 2023
- In FY 2021-22, PROS will begin construction on the Mangrove Boardwalk with anticipated completion in Summer 2023
- In FY 2021-22, the PROS Department will complete the Water Recreation Access Plan (WRAP), also known as the blueways plan, which seeks to increase public access to waterways, enhance recreation and create an interconnected system of accessible water destinations
- In FY 2021-22, the PROS Department will continue providing lot clearing and maintenance services for County-owned vacant lots and remediation enforcement of privately-owned vacant lots in violation of local codes funded through collection of liens (\$830,000) and will continue the same level of mowing cycles in the lot clearing program specific to the 18th Avenue Corridor
- In FY 2021-22, the PROS Department will continue to provide 36 cycles of litter pick-up and 24 cycles of mowing along the 22 miles of Metrorail rights-of-way, 21 Metrorail stations, 19 Metromover stations, 20.5 miles of Busway and all Miami-Dade Transit Maintenance Facilities (\$1.648 million); however, beginning March 2021, maintenance services to the Busway have been suspended during construction of the South Corridor Bus Rapid Transit Project
- In FY 2021-22, the PROS Department will continue to provide a level of service of grounds maintenance along County rights-of-way for medians at 20 cycles per year; roadside maintenance cycles will remain at 12 cycles per year
- In FY 2021-22, the PROS Department will provide landscape services to the Venetian Causeway and through seven Interdepartmental agreements which encompass Port Miami, Public Housing, Miami-Dade County Police stations, Information Technology Department (ITD) Radio Towers, Solid Waste Management Trash and Recycling Centers, Animal Services, and the Department of Transportation and Public Works' (DTPW) Vehicle Inspection Section (VIS)
- In FY 2022-23, the PROS Department expects to close the Country Club of Miami for the redesign from a 36-hole regulation course to an 18-hole regulation course and 9-hole executive course; this is a multi-year project included in the CIIP Program
- Since the approval to convert high-pressure sodium (HPS) streetlights to light-emitting diode (LED) streetlights was granted in FY 2018-19, the DTPW Department has converted 82 percent of all streetlights
- The FY 2021-22 Adopted Budget for PROS includes a \$150,000 grant, reimbursed by the Countywide General Fund, for the Florida Avocado Administrative Committee to help combat Laurel Wilt; the Committee has initiated a program for replacing trees in commercial groves where removal of diseased trees has occurred
- The FY 2021-22 Adopted Budget for PROS includes a reimbursement of over \$3 million from the EEL fund for conservation, management and maintenance of natural preserves
- The FY 2021-22 Adopted Budget for PROS includes additional funding for seaweed collection, removal and disposal for a fourth hot spot, located in Miami Beach between 22nd and 26th Streets (\$1.2 million) and a continued funding to evaluate the impacts of and need to manage increased amounts of seaweed on the beach (\$2.7 million)
- The FY 2021-22 Adopted Budget for PROS includes an additional \$500,000 and continued funding of \$1 million for countywide and UMSA tree canopy enhancement (\$1.5 million)

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- The FY 2021-22 Adopted Budget for PROS includes funding from the Water and Sewer Department (WASD) to fund the Florida Friendly Landscapes Program, including the Florida Yards and Neighborhoods Program and Landscape Irrigation Water Conservation Programming (\$285,000) and from Regulatory and Economic Resources (RER), Solid Waste Management (DSWM) and Transportation and Public Works (DTPW) for positions and operating costs related to environmental educational services, commercial agricultural and horticultural programs and homeowner horticultural programs (\$124,000, \$25,000 and \$46,000, from the respective departments)
- The FY 2021-22 Adopted Budget for PROS includes three approved overage positions in the Business Support Division to manage Countywide Infrastructure Investment Program (CIIP) projects
- Through its Million Trees Miami initiative at PROS, Neat Streets Miami expects to give away 1,500 trees to Miami-Dade County residents and plant 3,500 trees on public land in FY 2020-21; in FY 2021-22, 2,000 trees are expected to be given to County residents and 2,500 new trees will be planted on public land
- The FY 2021-22 Adopted Budget for MDPD includes two additional Construction Managers to assist with construction projects to meet the current and future safety and operational needs of the Department, funded by Countywide Infrastructure Investment Program (CIIP) projects
- In FY 2021-22, RER will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$151,000) and funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$430,000)
- In FY 2021-22, RER will provide funding for PROS to continue managing land in the Environmentally Endangered Lands (EEL) Program, with funding support from the EEL Program (\$3 million); additionally, the FY 2021-22 Adopted Budget includes a \$2.7 million transfer from the Environmentally Endangered Lands (EEL) Acquisition Trust Fund to the EEL Management Trust Fund for continued maintenance of previously purchased properties
- The FY 2021-22 Adopted Budget for RER includes the addition of five positions including three Special Project Administrators (\$354,000), a Paralegal Specialist (\$102,000) and an Administrative Officer 3 (\$89,000), to address increased workloads related to recently enacted neighborhood code enforcement ordinances
- The FY 2021-22 Adopted Budget for RER includes \$100,000 funded by General Fund for the removal and disposal of decomposed fish and other marine life in areas Biscayne Bay
- The FY 2021-22 Adopted Budget for RER includes \$100,000 to fund a full-time Chief Heat Officer in partnership with the Resilient305 Network; the goal of the Chief Heat Officer is to develop and implement initiatives to combat extreme heat in Miami-Dade County
- The FY 2021-22 Adopted Budget for RER includes \$20,000 in General Fund for Biscayne Bay fish kill and algal bloom community coordination activities with the Miami Waterkeepers
- The FY 2021-22 Adopted Budget for RER includes \$200,000 in General Fund as a cost share partnership with the South Florida Water Management District to update the Biscayne Bay Economic Study that was last performed in 2005; this initiative will provide for current economic comparisons of Biscayne Bay over the previous study to assist with developing future initiatives of preserving Biscayne Bay
- The FY 2021-22 Adopted Budget for RER includes a transfer of \$140,000 to the Miami River Commission for debris removal and water purification activities along the portion of the Miami River west of NW 27th Avenue that lies within the Unincorporated Municipal Service Area (UMSA)
- The FY 2021-22 Adopted Budget for RER includes an enhanced recertification initiative to ensure structural and electrical safety of 40/50 year old buildings; a total of five positions will be added to the Construction, Permitting and Building Code Division including two Structural

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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Plan Reviewers (\$272,000), one Electrical Plan Reviewer (\$106,000), one Special Projects Administrator 2 (\$104,000) and one Administrator Officer 1 (\$59,000)

- The FY 2021-22 Adopted Budget for RER includes an enhanced recertification initiative to ensure structural and electrical safety of 40/50 year old buildings; a total of three positions will be added to the Code Compliance Division including two Building Inspectors (\$218,000) and one Structural Engineer (\$128,000)
- The FY 2021-22 Adopted Budget for RER includes funding (\$100,000) for the Solar and Energy Loan Fund (SELF) program to establish a physical presence in Miami-Dade County; SELF is a 501(c) non-profit organization that offers financing programs for residents to make energy improvements at their residence
- The FY 2021-22 Adopted Budget for RER includes funding for demolishing unsafe structures that create safety, physical and potential health threats \$500,000; also included is \$10,000 for the removal of abandoned vehicles from public and private properties and \$200,000 to secure abandoned buildings that engender unsafe environments
- The FY 2021-22 Adopted Budget for RER includes the addition of 16 positions (\$1.351 million, funded by Utility Service Fee) to assist with consolidation and enhancement of the Sanitary Sewer Overflow Response, Sanitary Sewer Prediction and Prevention and Septic to Sewer Conversion programs
- The FY 2021-22 Adopted Budget for RER includes the addition of an Environmental Code Enforcement Officer 2 (\$100,000 funded by Utility Service and Enforcement Fees) to support the enforcement of Notices of Required Connections (NORC) issued in connection with the Septic to Sewer Conversion Program
- The FY 2021-22 Adopted Budget for RER includes the addition of one Environmental Resources Project Supervisor (\$97,000 funded by Stormwater Utility Fee) to manage innovative approaches to stormwater management on the County's watershed
- The FY 2021-22 Adopted Budget for RER includes the addition of six Compliance Officers (\$483,000), one Electrical Inspector (\$102,000) and one Service Representative (\$60,000) added in FY 2020-21 as overages to effectively and timely address complaints and enhance customer service levels by addressing the backlog of work without permit cases, pending Notice of Violation compliance inspections and overdue Civil Violation Notice compliance inspections
- The FY 2021-22 Adopted Budget for RER includes the addition of six positions (\$541,000, funded by Utility Service Fee) to assist with water quality investigations and grant administration that includes a Senior Scientist position to serve as the lead surface water technical expert, four support staff positions for data management and mapping of the groundwater and surface water components of investigations, and a permanent grant administrator and support position for management of potential and future grants
- The FY 2021-22 Adopted Budget for RER includes the addition of two positions (\$220,000 funded by Utility Service Fee) to support groundwater technical analysis for investigations
- The FY 2021-22 Adopted Budget for RER includes the addition of two positions (Engineer 1 and Pollution Control Inspector 2), approved as overages in FY 2020-21, to assist with air quality permit and asbestos reviews
- To mitigate storm surges that lead to regional flooding, the U.S. Army Corps of Engineers will continue its comprehensive multi-year Back Bay Study efforts in FY 2021-22; a local cost share of \$300,000 in General Fund is programmed in RER that will be required to update the feasibility plan in anticipation of authorization by the federal government
- During FY 2020-21, a resolution was adopted, R-452-21, directing the DSWM to create an illegal dumping pilot program that would continue into FY 2021-22 with the City of Miami Gardens and City of Opa-Locka; under the program, the County would provide these cities training on illegal dumping investigative practices and criteria and enable the collection and disposal of illegal materials for the cities at no cost when using a County facility

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- In FY 2021-22, DSWM will continue to pursue options to replace the expired power purchase agreement associated with the Resource Recovery plant to obtain long-term energy rates; in June 2017, DSWM entered into an Electric Power Purchase Agreement with the City of Homestead through December 31, 2029 (\$5 million per year); the FY 2021-22 Adopted Budget also includes the continuation of the contract with Covanta Dade Renewable Energy, Ltd. to operate and maintain the County's Resource Recovery facility (\$72.284 million), including other supplemental contracts to support the Resource Recovery operation (\$501,500)
- In FY 2021-22, DSWM will continue environmental and technical service operations that include facilities maintenance (\$4.228 million) and environmental services (\$3.395 million)
- In FY 2021-22, DSWM will continue the operation of two Home Chemical Collection Centers (\$1.028 million)
- In FY 2021-22, DSWM will continue to receive two percent of the Utility Service Fee (USF) of the average retail Water and Sewer customer's bill to fund landfill remediation and other USF eligible projects (\$18.236 million)
- In FY 2021-22, DSWM will provide funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$100,000)
- During the summer of 2021, DTPW will be introducing enhanced bus service that requires additional operating funds, the final amount for these recurring costs will vary and depend on labor availability and how staffing is allocated between part-time/full-time operators and contracted service; this allocation of labor will be finalized approximately six months before implementation
- In FY 2021-22, the Countywide General Fund Maintenance of Effort (MOE) for transit services at DTPW will increase to \$222.450 million, a 3.5 percent increase from the FY 2020-21 MOE of \$214.928 million
- The FY 2021-22 Adopted Budget for DTPW includes a reserve of \$2.075 million for future SMART Plan operations, maintenance and upgrades from joint development revenue as required by Resolutions R-429-17 and R-774-17
- In FY 2021-22, WASD will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power plan and an employee awareness program, which includes an energy conservation website, newsletter and workshops

### ***Leadership and Strategy***

Miami-Dade County promotes leadership and effective management throughout results-oriented governing structure. Based on a strategic plan developed with significant community input, supported by departmental business plans with performance goals, we utilize evidence-based decision making in the development of our budget. Our organization seeks to empower all our residents through the provision of information via our transparency website and other materials available on-line, social media and other communications strategies. We conduct fair, accurate, convenient and accessible elections. And we support continuing educational opportunities in our libraries and other community facilities. Our future plans are informed by data, integrating information across many industrial and community sectors to ensure that our land use and building code policies create a safer environment.

- The FY 2021-22 Adopted Budget for AMS includes \$2.2 million for direct audit services provided for County departments such as Aviation, Water and Sewer, Seaport, Public Housing and Community Development, Solid Waste Management, Transportation and Public Works, Office of the Citizens' Independent Transportation Trust, Regulatory and Economic Resources, Corrections and Rehabilitation, Parks, Recreation and Open Spaces, and others

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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- The FY 2021-22 Adopted Budget for the BCC includes \$3.9 million (\$300,000 per Commission District) for allocations to community-based organizations for district specific needs
- The FY 2021-22 Adopted Budget for the Commission on Ethics and Public Trust includes a transfer of \$70,000, as required under Ordinance 10-56, from the Office of the Clerk Lobbyist Trust Fund to support ethics training and conference expenditures including, but not limited to, educational materials, food and non-alcoholic beverages and personnel expenditures
- The FY 2021-22 Adopted Budget for Elections includes continued funding for the department's Poll Worker Recruitment Campaign; the campaign will assist the department in maintaining its database of poll workers and provide consistent succession planning in advance for the Gubernatorial Election Cycle in 2022 (\$100,000)
- The FY 2021-22 Adopted Budget for Elections includes funding for a total of twenty-three early voting sites, open for eight hours per day for early voting days fourteen hours a day, for the 2022 Primary Election
- The FY 2021-22 Adopted Budget for Elections includes funding for the redistricting of county boundaries as mandated by the State of Florida every ten (10) years; these efforts include the expenditures associated with the printing and postage of mailing new voter identification cards to registered voters, temporary staff for the processing of various tasks involved with the requirement, and the necessary advertising designed to provide information to voters regarding redistricting (\$912,000)
- The FY 2021-22 Adopted Budget for Elections includes the utilization of temporary employees hired through contracted employment agencies to provide extensive support for early voting, vote by mail processing, and Election Day assistance
- The FY 2021-22 Adopted Budget for MDRF includes an additional Chief Fire Officer position to increase oversight of technical and support services and a Fire Captain position to oversee EMS Training Bureau and improve EMS curriculum in recruit training, officer development, and EMS quarterly benchmark drills
- The Table of Organization for MDRF includes 2,175 sworn positions and 628 civilian positions; the FY 2021-22 Adopted Budget includes a minimum of two Firefighter recruitment classes (one certified and one non-certified) to provide personnel for the new rescue units and attrition due to retirements; if necessary, more classes will be added to guarantee the replacement of positions that are expected to become vacant during the fiscal year and to minimize the impact to overtime
- In FY 2021-22, HR will continue to review ways (including Employee Recognition platforms) in which the County can promote employee engagement to highlight all professions and recognize employees for their contributions to Miami-Dade County's residents and fellow employees
- In FY 2021-22, the HR Department is budgeted to receive \$400,000 from various departments for training classes including Supervisory Certification, the Frontline Leadership Development Program and New Employee Orientation (including \$93,000 from Aviation)
- In FY 2021-22, the HR Department, in addition to the Information Technology Department and the Office of Management and Budget, will continue the implementation of the ERP system; the Personnel, Time and Attendance Division will be heavily involved in the rollout of Phase 2
- During FY 2021-22, ITD will be managing the FIU Apprenticeship Program (\$350,000) and the Axis Help Program (\$350,000), as adopted in the Miami-Dade Rescue Plan
- In FY 2020-21, OMB will continue to support the phased implementation and post Go Live support of the INFORMS; Phase 1, General Ledger, Accounts Payables, Billing, Accounts Receivable, Project Costing, Grants, and Supply Chain applications went live in April 2021 and Strategic Sourcing is expected to go-live in the last quarter of FY 2020-21; Phase 2, Payroll, Time and Absence management, Employee Learning management, Performance management, Employee Self Service and Manager Self-Service modules are planned to go live early in 2022; Phase 3, Budget and Scorecard modules went live in January 2021; Phases 4 and



## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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5, Finance, Supply Chain and Human Capital Management Business Intelligence and Analytics reporting applications, are planned to go live in the second quarter of FY 2021-22

- The FY 2021-22 Adopted Budget for OMB allocates \$13.3 million for community-based organizations (CBOs), providing funding for organizations via a motion that was adopted by the Board of County Commissioners on November 19, 2019 which extends the contracts through September 2022; the next triennial competitive process must be held during the upcoming fiscal year or Board action to extend existing contracts will be required; the annual competitive solicitation process to allocate \$730,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department (\$430,000), Water and Sewer Department (\$200,000) and Department of Solid Waste Management (\$100,000) will be facilitated; the total funding for allocation to CBOs for district specific needs is \$3.9 million (\$300,000 per Commission District) and in-kind funding for allocation remains at \$10,000 per Commission District and \$25,000 for the Office of the Chair; the FY 2021-22 Adopted Budget also includes \$1.044 million to fund the Mom and Pop Small Business Grant Program
- As part of the Peace and Prosperity Plan, MDPD is implementing the MDPD Turn Around Police Academy and expanding the MDPD Youth Athletic and Mentoring Initiative (\$414,000), funded by FTX naming rights revenues
- During FY 2021-22 PHCD will continue to pursue an electronic submission process for the annual Request for Applications; administering the competitive process online will result in better quality submissions from community-based organizations and housing development entities applying for County funds, achievement of paper reduction goals and processing efficiencies
- For the fiscal year ending September 30, 2020 at PHCD, the preliminary score of 145 points for Section 8 met the requirements for the SEMAP High Performer designation; this score translates to 100 percent of the total 145 obtainable points; High Performers have a score above 90 percent
- In FY 2021-22, PHCD will continue the planning and administration of the public housing redevelopment program, including Liberty Square, Senior Campus, Culmer Place, Culmer Gardens, Rainbow Village, Gwen Cherry 23, Modello, Lincoln Gardens, Arthur Mays, Naranja, Homestead Gardens, Perrine Gardens, Perrine Villas, Heritage Village 1 and 2, Moody Gardens, Moody Village, Palm Courts, Palm Towers, Opa-Locka Elderly, Venetian Gardens, Palmetto Gardens, Jose Marti Plaza, Little Havana Homes, Falk Turnkey, Grove Homes, Stirrup Plaza Family, Annie Coleman 14, Annie Coleman 16 and South Miami Gardens development projects
- The FY 2021-22 Adopted Budget for RER includes \$500,000 to support efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process

## FIVE-YEAR FINANCIAL OUTLOOK

The FY 2021-22 Adopted Budget continues the practice of relying on recurring revenues to support day-to-day operations. Through our deliberate planning and allocation of resources over the years, we have been able to remain resilient, absorbing the shocks created by the COVID-19 pandemic and the ongoing stressors that will result from the economic impacts, and continue to prioritize funding to meet our community's basic needs.

This five-year financial outlook reflects current service levels, along with targeted service increases including new libraries, library service hours, fire units and fire stations . However, with extraordinary adjustments necessary to support the existing Transit operations and People's Transportation Plan programs, the first availability payment for the Civil Courthouse of \$16.539 million beginning in FY 2023-24, the economic impacts resulting from the pandemic and the exhaustion of ARP revenues, the forecast is not balanced, beginning in FY 2024-25. This fiscal challenge will be addressed on an annual basis through the budget development process.

This does not represent a five-year budget; it is a point of departure for future analysis. This forecast includes a projection for our four County taxing jurisdictions, as well as selected proprietary functions, including Aviation, Seaport, Solid Waste Management, Water and Sewer and Transit. We have used the best information we have available at this time to project revenues and expenditures for the time period. We will also be facing decisions regarding the funding of municipal services provided in UMSA as we develop future budgets, as municipal boundary changes and the implementation of newly constitutional elected offices occurring in FY 2024-25.

### ***Property Tax-Supported Budgets***

Ad valorem revenues have exceeded projections for the past several years as a result of robust tax roll growth. However, we do not anticipate this rate of growth to continue, due to estimated residual effects from the pandemic, and therefore have projected 3 percent growth for FY 2022-23 and 4 percent thereafter for all four taxing jurisdictions. Our assumptions utilize flat millage (tax) rates for the forecast period.

Since the Proposed Budget was released in July, non-ad valorem revenue projections were revised to reflect an unanticipated upswing to the local and State economy. Certain revenues exceeded pre-pandemic performance. We are projecting moderate growth as detailed in the schedules that follow. These projections do not take into account the impact of incorporation or annexation of any of UMSA. While changes in municipal boundaries impact direct service levels and revenues in UMSA, depending on the magnitude of the change, overhead expense for staff that cannot be eliminated will be transferred to the Countywide budget, putting further pressure on that budget. This also applies to the impacts associated with the implementation of Amendment 10 to Florida Constitution, taking effect January 2025 requiring reorganization of sheriff, tax collector and elections functions. The Adopted Budget does include though the establishment of a Constitutional Officer Reserve and the contribution of \$3.9 million to start planning for the eventual fiscal impact related to this State mandated requirement. Again, this should not be seen as a five-year budget, as many of our assumptions can change quickly based on global economic changes, service demands, natural disasters and other things we cannot anticipate.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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Miami-Dade County was awarded \$527 million on March 11, 2021, from the American Rescue Plan Act, Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) for governmental services. As was anticipated, the guidelines emphasized that these funds were intended to address negative impacts of the pandemic on disproportionately affected communities and populations as well as to respond to the negative economic impacts created or exacerbated as a result of the pandemic. The Five-Year Financial Outlook includes these recovery funds allocated as follows:

- Revenue replacement to continue providing critical County services without interruption (\$321 million)
- Key infrastructure projects that support thousands of good-paying jobs while simultaneously investing in our community's long-term health and prosperity (\$121 million)
- District-specific priority projects, allocating \$2 million to each of our 13 County Commission districts for each Commissioner to determine how those funds are spent to support our communities (\$26 million)
- Funding to support the families disproportionately affected by the pandemic, including funds for business grants, workforce training, the preservation and development of workforce housing, violence prevention, behavioral health programs and more (\$59 million)

Given the revised revenue projections, the forecast includes the funding of a two percent one-time bonus, a three percent Cost of Living Adjustment (COLA) in FY 2021-22 and in FY 2022-23 for all bargaining units and other personnel-related costs that have greatly impacted our forecasts, such as costs of employee health care and workers' compensation insurance. Over the next few years, we are projecting increases of five and ten percent in order to maintain required reserves in our self-insurance fund.

We have identified \$70.3 million in unmet service needs based on our strategic plan, which are not addressed in this forecast. These unmet needs are detailed within each departmental narrative in Volumes 2 and 3.

### ***Assumptions***

#### Millage Rates

Operating millage rates for all four taxing jurisdictions are kept at the FY 2020-21 Adopted levels.

#### Tax Roll Growth

The Countywide, UMSA and Fire and Library District property tax rolls are anticipated to grow 3 percent in FY 2022-23, and 4 percent thereafter.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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### Inflation\*

<u>Fiscal Year</u>	<u>Inflation Adjustment</u>
2023	2.3%
2024	2.4%
2025	2.4%
2026	2.4%
2027	2.4%

\*Source: Congressional Budget Office

### Service Levels

It is assumed that adopted levels of service will continue, as adjusted for known expansions.

### Transit Maintenance of Effort (MOE)

The General Fund contributions to the SMART Plan have been adjusted from the FY 2021-22 Proposed Pro Forma. The plan still assumes though, a series of extraordinary transfers above the General Fund Maintenance of Effort (MOE) of 3.5 percent beginning now in FY 2024-25 (\$90 million).

Future year MOE contributions are estimated to exceed the total operational expenditures for the department, at its current rate, as a result the contribution was adjusted to be less than the 3.5 percent in those respective years.

### New Facilities

The five-year financial outlook includes future libraries in Doral, Little River and at the Chuck Pezoldt Park. Also included in FY 2024-25 is a new Fire Rescue Station 79 near the planned American Dream Mall.

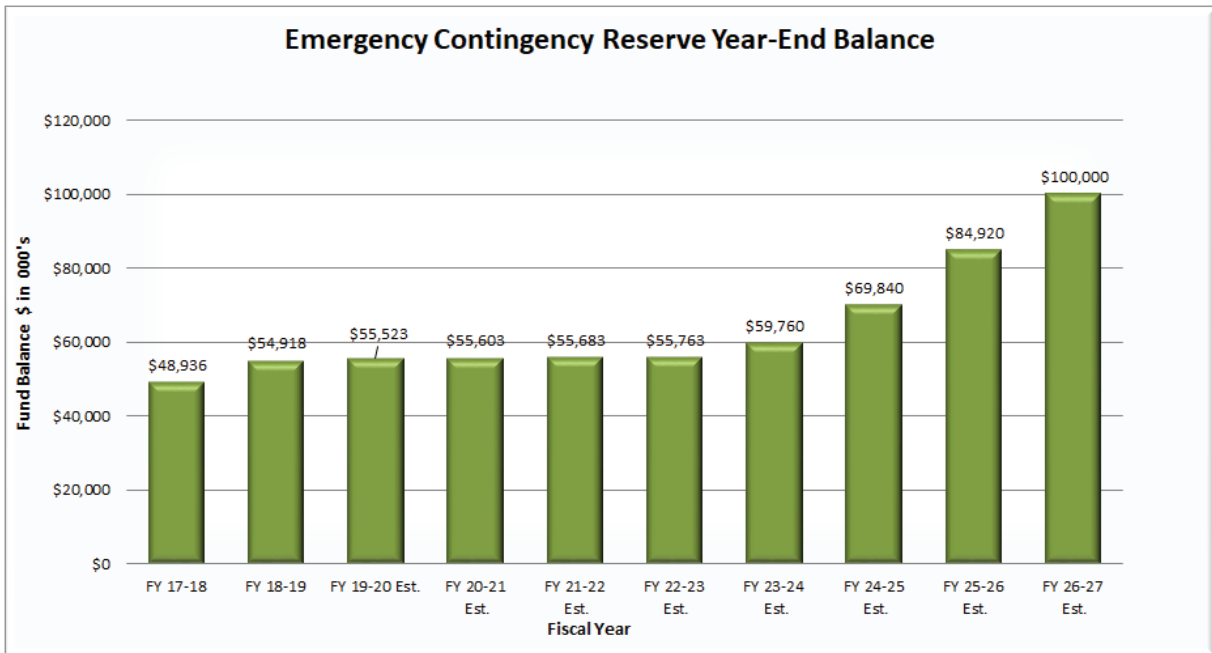
### Personnel cost growth:

Health insurance and workers' compensation insurance increases reflect necessary adjustments to fund self-insurance fund reserves.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

### Emergency Contingency Reserve

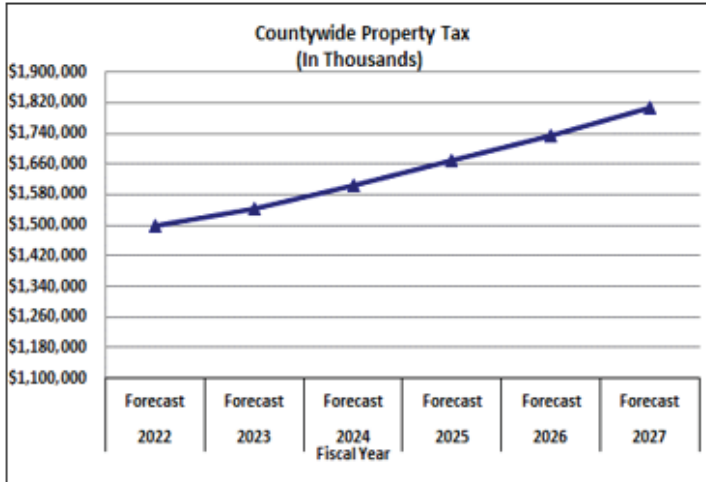
It is anticipated the County will reach its target by FY 2026-27.



REVENUE FORECAST

COUNTYWIDE REVENUE FORECAST

Property Tax

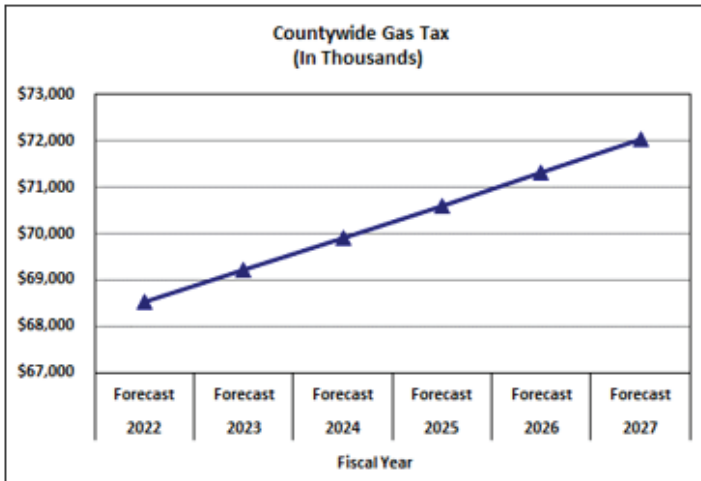


Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction’s tax roll (as certified by the Miami-Dade County Property Appraiser’s Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2022-23	3.00%
2023-24	4.00%
2024-25	4.00%
2025-26	4.00%
2026-27	4.00%

Comments: Growth based on expected tax roll performance.

Gas Tax



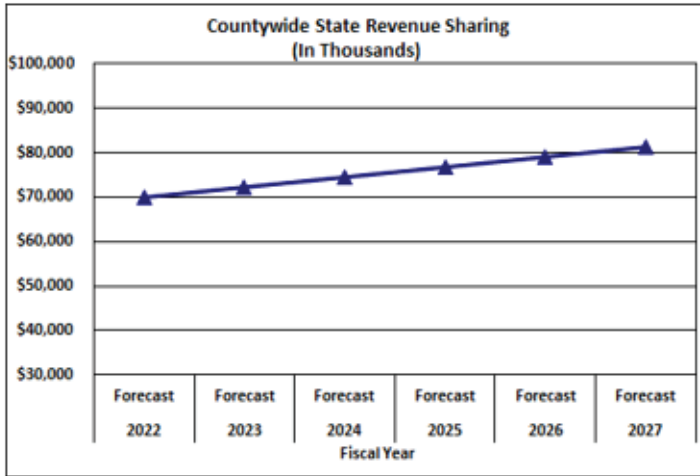
Description: Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes and County Gas Tax.

Fiscal Year	Growth
2022-23	1.00%
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%

Comments: Revenues include only Miami-Dade County’s allocation and do not include revenues which accrue to municipalities. Projections based on population growth.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

## State Revenue Sharing

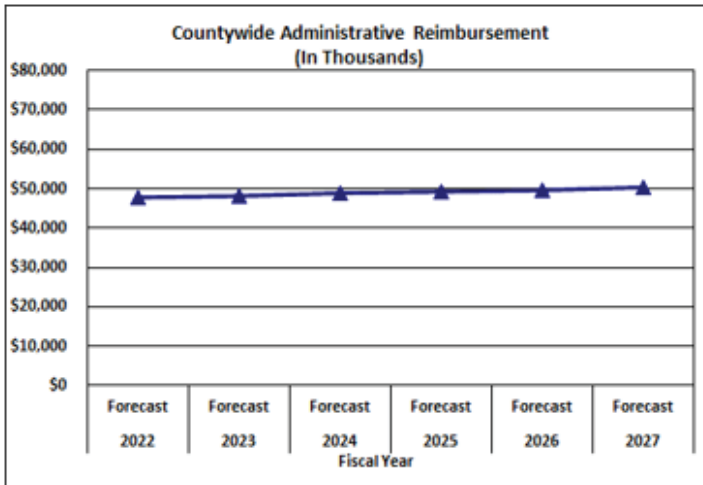


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.081 percent of State sales tax collections.

Fiscal Year	Growth
2022-23	3.00%
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%
2026-27	3.00%

Comments: Projections based on historical trends.

## Administrative Reimbursement

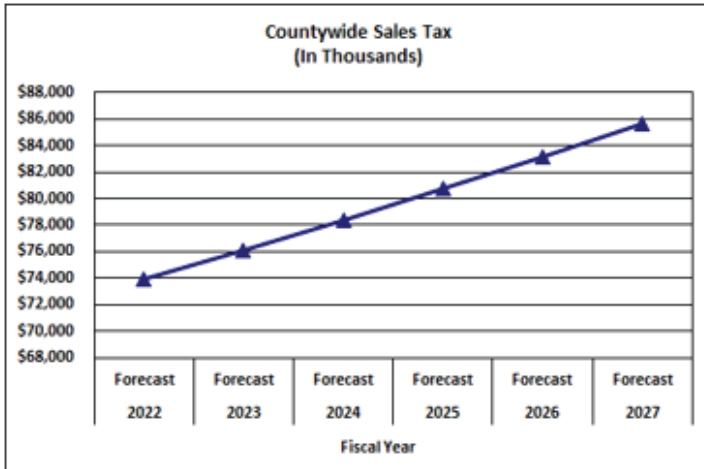


Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2022-23	1.00%
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

## Sales Tax



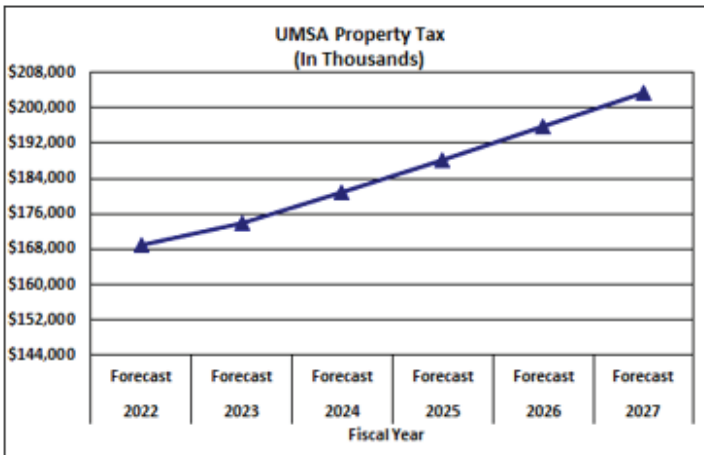
Description: The program consists of an ordinary distribution based on 9.6 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2022-23	3.00%
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%
2026-27	3.00%

Comments: Projections based on historical trends.

## UMSA REVENUE FORECAST

### Property Tax



Description: Tax is levied on all non-exempt real and personal property in county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

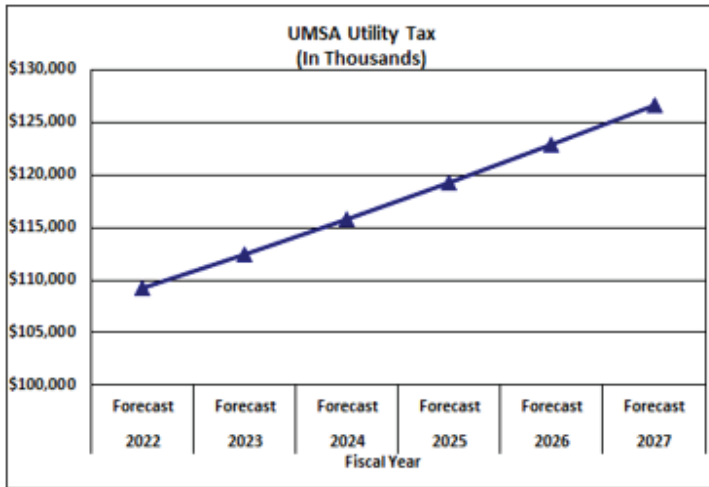
Fiscal Year	Growth
2022-23	3.00%
2023-24	4.00%
2024-25	4.00%
2025-26	4.00%
2026-27	4.00%

Comments: Growth based on expected tax roll performance.



# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

## Utility Tax

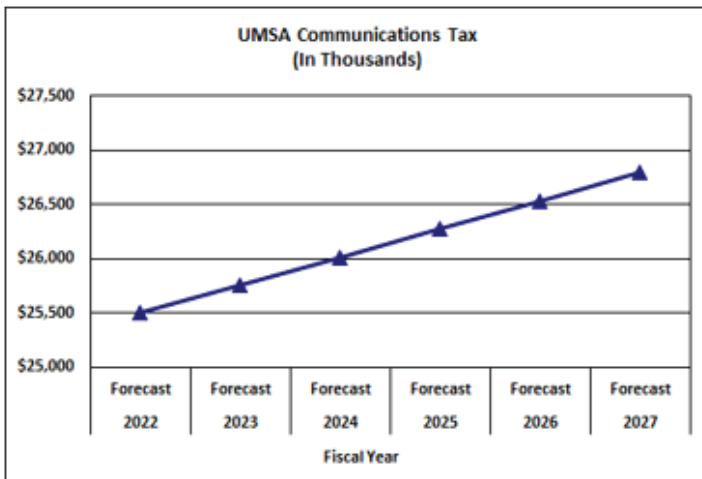


Description: Also known as Public Service Tax. Pursuant to F.S. 166.235. Municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum and water service.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	3.00%
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%
2026-27	3.00%

Comments: Revenues are considered 100 percent UMSA. Projections based on historical trends.

## Communications Tax



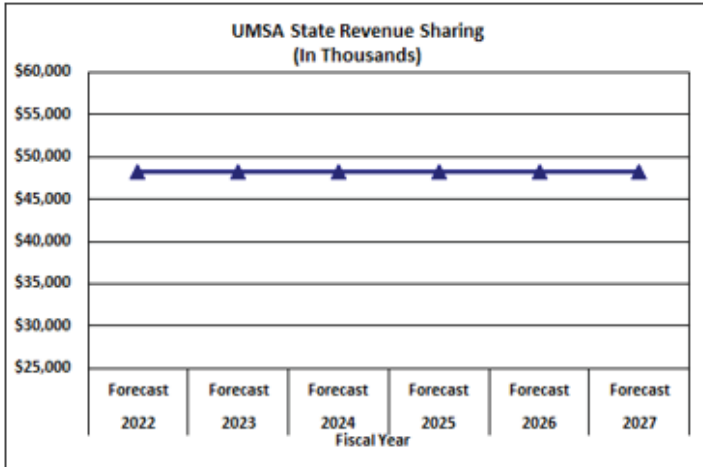
Description: Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	1.00%
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%

Comments: Revenues are considered 100 percent UMSA. Projections based on historical trends.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

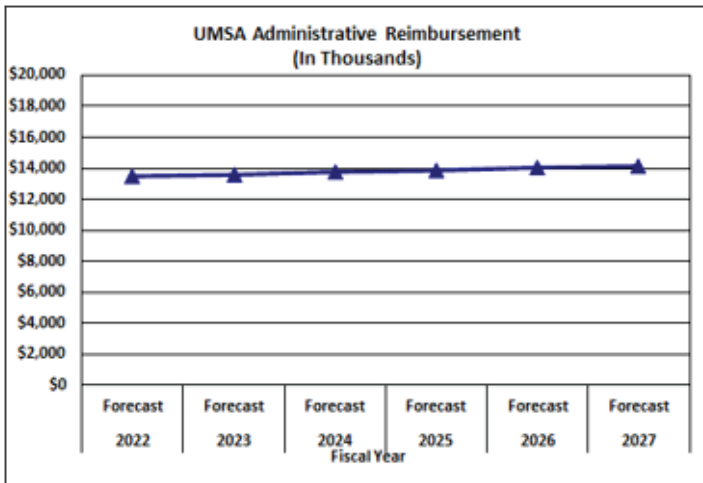
## State Revenue Sharing



Description: An apportionment factor is calculated for each eligible municipality using a formula consisting of the following equally weighted factors: adjusted municipal population, municipal sales tax collections and municipality's relative ability to raise revenue. For UMSA, distributions have been fixed per State Statute.

Fiscal Year	Growth
2022-23	0.00%
2023-24	0.00%
2024-25	0.00%
2025-26	0.00%
2026-27	0.00%

## Administrative Reimbursement

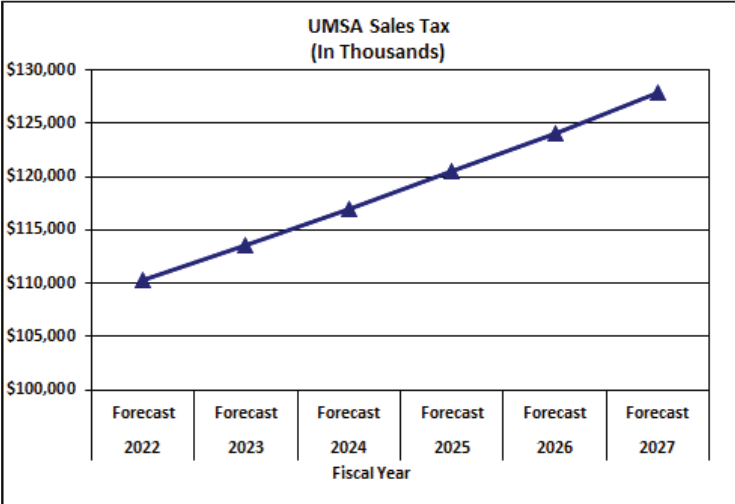


Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2022-23	1.00%
2023-24	1.00%
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%

**FY 2021-22 Adopted Budget and Multi-Year Capital Plan**

**Sales Tax**



Description: The program consists of an ordinary distribution based on 9.6 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

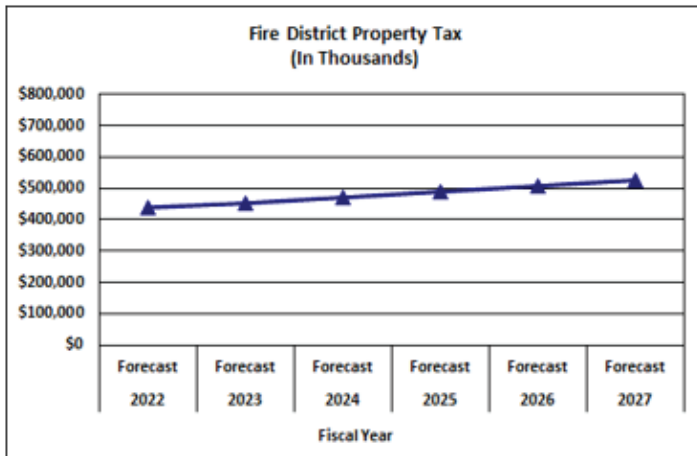
<u>Fiscal Year</u>	<u>Growth</u>
2022-23	3.00%
2023-24	3.00%
2024-25	3.00%
2025-26	3.00%
2026-27	3.00%

Comments: Projections based on historical trends.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

## FIRE DISTRICT REVENUE FORECAST

### Property Taxes

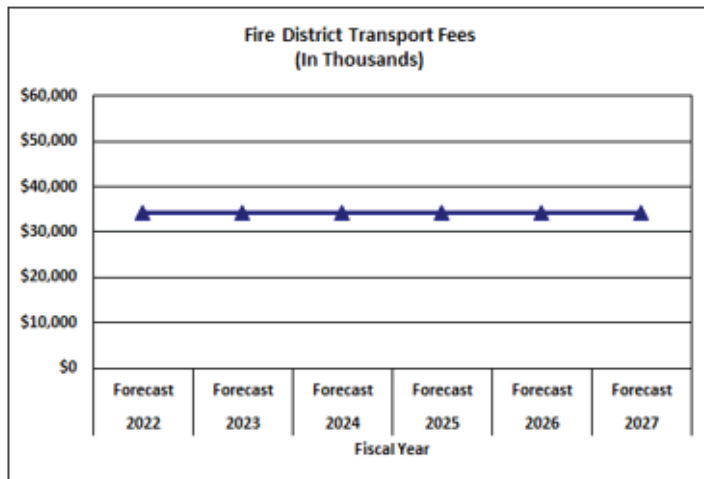


Description: Tax is levied on all non-exempt real and personal property in the Fire Rescue Taxing District. Property tax revenues are calculated by multiplying the taxing jurisdiction’s tax roll (as certified by the Miami-Dade County Property Appraiser’s Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	3.00%
2023-24	4.00%
2024-25	4.00%
2025-26	4.00%
2026-27	4.00%

Comments: Growth based on expected tax roll performance.

### Transport Fees



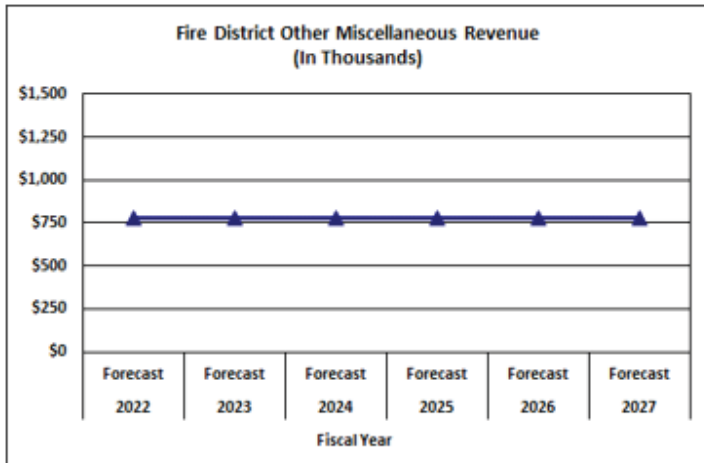
Description: Fees charged to individuals transported by Fire Rescue units.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	0.00%
2023-24	0.00%
2024-25	0.00%
2025-26	0.00%
2026-27	0.00%

Comments: Projections based on historical trends.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

## Other Miscellaneous

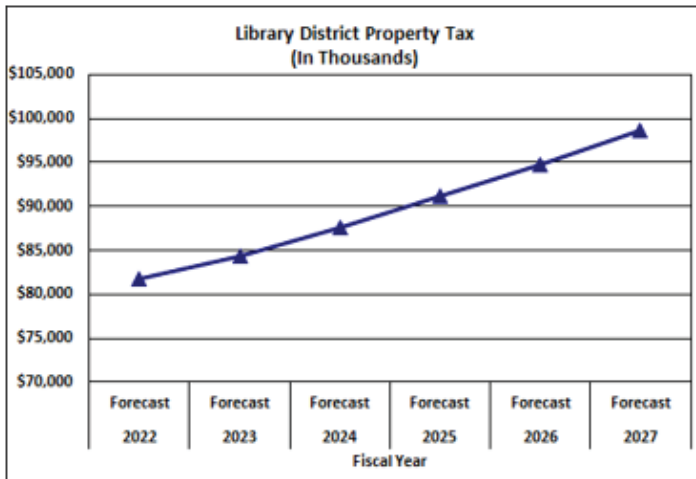


Description: Includes grants, plans review fees and inspection service charges.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	0.00%
2023-24	0.00%
2024-25	0.00%
2025-26	0.00%
2026-27	0.00%

## LIBRARY DISTRICT REVENUE FORECAST

### Property Taxes



Description: Tax is levied on all non-exempt real and personal property in the Library Taxing District. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	3.00%
2023-24	4.00%
2024-25	4.00%
2025-26	4.00%
2026-27	4.00%

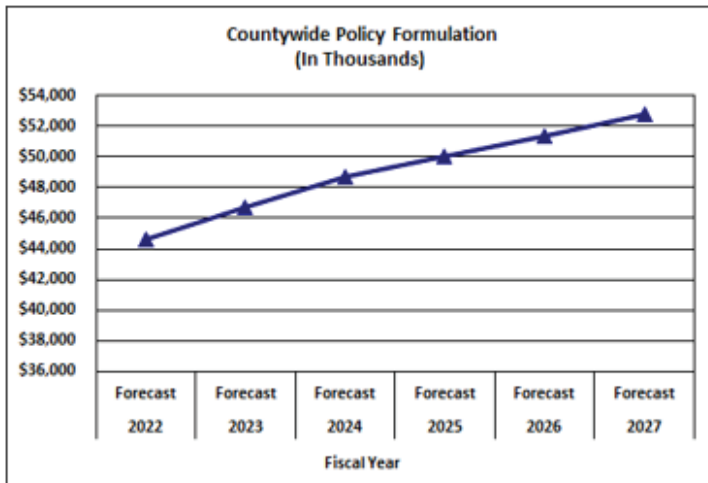
Comments: Growth based on expected tax roll performance.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

## EXPENDITURE FORECAST

### COUNTYWIDE EXPENSE FORECAST

#### Policy Formulation

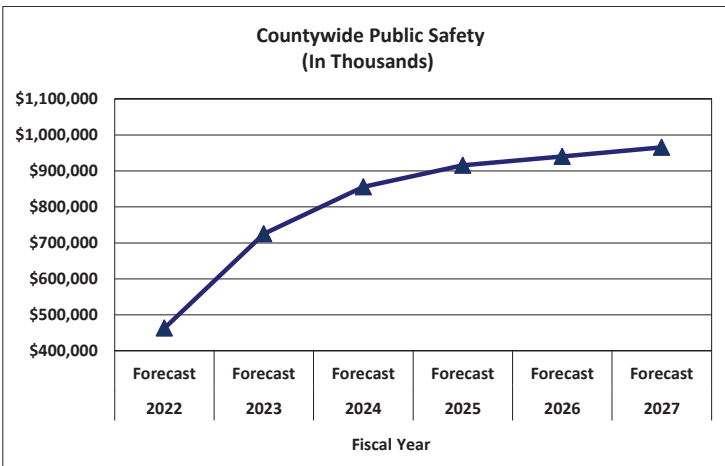


Description: Consists of the Office of the Mayor, Board of County Commissioners and County Attorney.

Fiscal Year	Growth
2022-23	4.60%
2023-24	4.20%
2024-25	2.80%
2025-26	2.80%
2026-27	2.80%

Comments: Growth based on the County's inflationary rate.

#### Public Safety



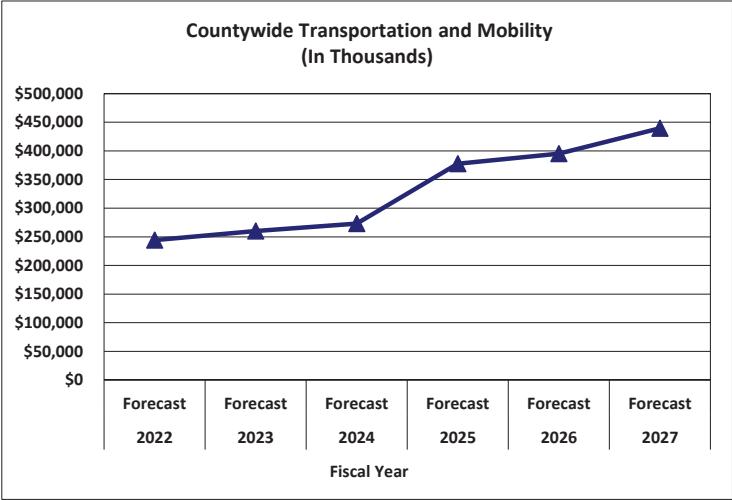
Description: Consists of Police, Juvenile Services, Judicial Administration, Office of the Clerk, Corrections and Rehabilitation, Fire Rescue and Medical Examiner.

Fiscal Year	Growth
2022-23	56.50%
2023-24	18.00%
2024-25	7.00%
2025-26	2.70%
2026-27	2.70%

Comments: Growth based on County's inflationary rate, annualization of prior year service enhancements, debt service payments and reduced ARP reimbursements beginning in FY 2022-23 and FY 2023-24. FY 2023-24 reflects the first availability payment for the Civil Courthouse Project.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

## Transportation and Mobility

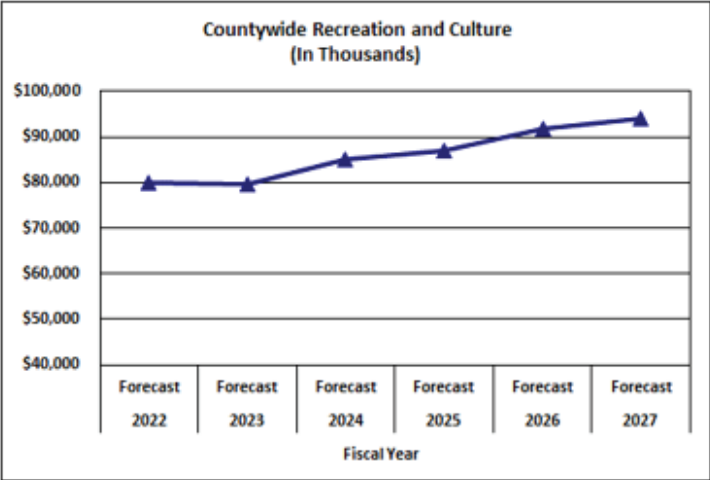


Description: Consists of Department of Transportation and Public Works.

Fiscal Year	Growth
2022-23	6.50%
2023-24	5.00%
2024-25	38.30%
2025-26	4.60%
2026-27	11.20%

Comments: Growth affected by Transit maintenance of effort and the County’s inflationary rate; also includes extraordinary support, beginning in FY 2024-25, to transit to help offset future debt service requirements and collective bargaining agreements.

## Recreation and Culture



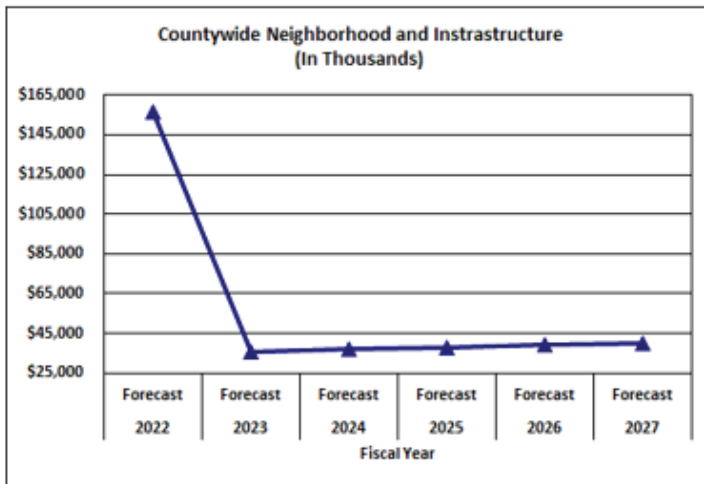
Description: Consists of Park, Recreation and Open Spaces and Cultural Affairs.

Fiscal Year	Growth
2022-23	-0.40%
2023-24	6.60%
2024-25	2.30%
2025-26	5.40%
2026-27	2.50%

Comments: Growth based on the County’s inflationary rate, annualization of prior year service enhancements, additional CIIP debt service payments beginning in FY 2023-24 and the County’s contribution to scheduled Orange Bowl and Orange Blossom events.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

### Neighborhood and Infrastructure

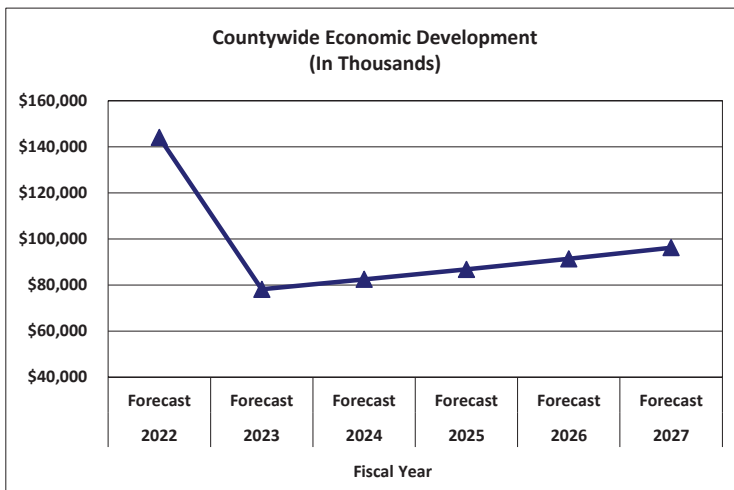


Description: Consists of Transportation and Public Works and Solid Waste Management and Animal Services.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	-77.40%
2023-24	4.10%
2024-25	2.80%
2025-26	2.80%
2026-27	2.80%

Comments: Growth based on the County's inflationary rates, reduced ARP expenditures beginning in FY 2022-23 and the impact of additional dedicated funding for Animal Services and Mosquito Control.

### Economic Development



Description: Consists of Regulatory and Economic Resources, Miami-Dade Economic Advocacy Trust and Tax Increment Financing payments associated with all Community Redevelopment Areas. Reflects Miami Beach amended agreement.

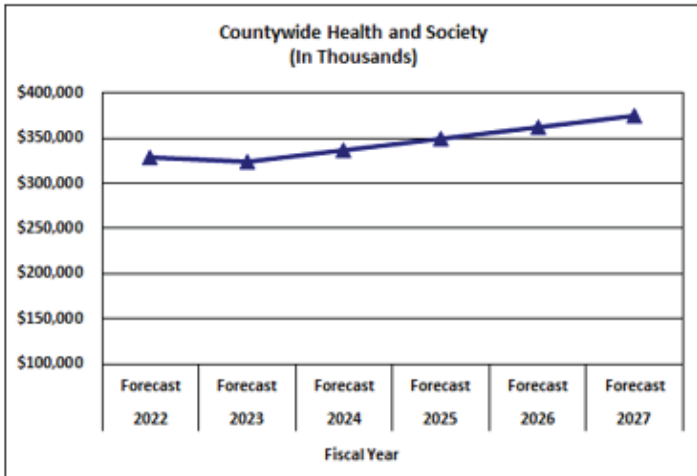
<u>Fiscal Year</u>	<u>Growth</u>
2022-23	-45.70%
2023-24	5.50%
2024-25	5.30%
2025-26	5.30%
2026-27	5.30%

Comments: Growth based on the County's tax roll and inflationary rate, reduced ARP expenditures beginning in FY 2022-23 and CRA agreement with City of Miami Beach with the final South Pointe Payment which occurred in FY 2021-22.



## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

### Health and Society

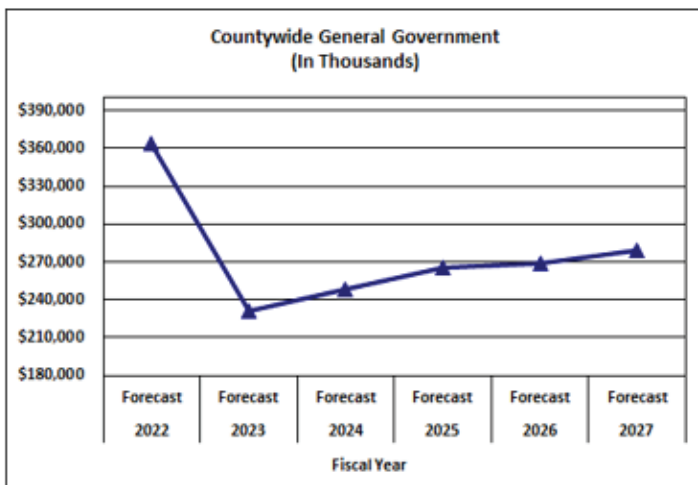


Description: Consists of the Public Health Trust (PHT) maintenance of effort payment and Community Action and Human Services.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	-1.00%
2023-24	3.80%
2024-25	3.60%
2025-26	3.60%
2026-27	3.60%

Comments: Growth affected by PHT Maintenance of Effort and the County's inflationary rate; includes Medicaid adjustment per State legislation provision.

### General Government



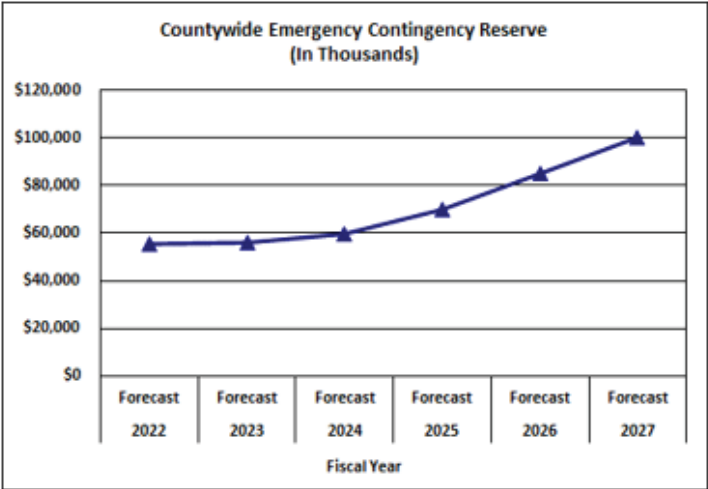
Description: Consists of Audit and Management Services, Human Resources, Internal Services, Management and Budget, Communications, Information Technology, Elections, Commission on Ethics and Public Trust, Inspector General and the Property Appraiser.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	-36.30%
2023-24	7.00%
2024-25	7.30%
2025-26	1.10%
2026-27	3.80%

Comments: Growth based on the County's inflationary rate, reduced ARP expenditures beginning in FY 2022-23 and a variation of election expenses and resumed transfers to the Countywide Emergency Contingency Reserve.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

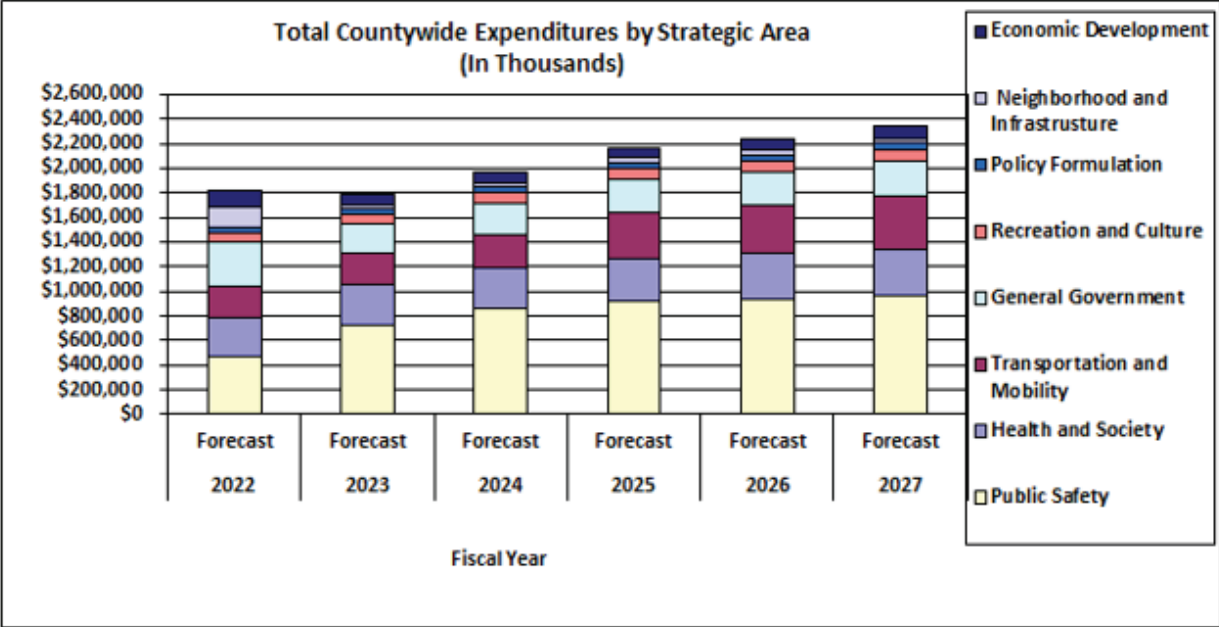
## Emergency Contingency Reserve



Description: Emergency reserve created to enhance the County’s ability to respond to emergencies and to help strengthen the County’s fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Contribution
2022-23	0.10%
2023-24	7.20%
2024-25	16.90%
2025-26	21.60%
2026-27	17.80%

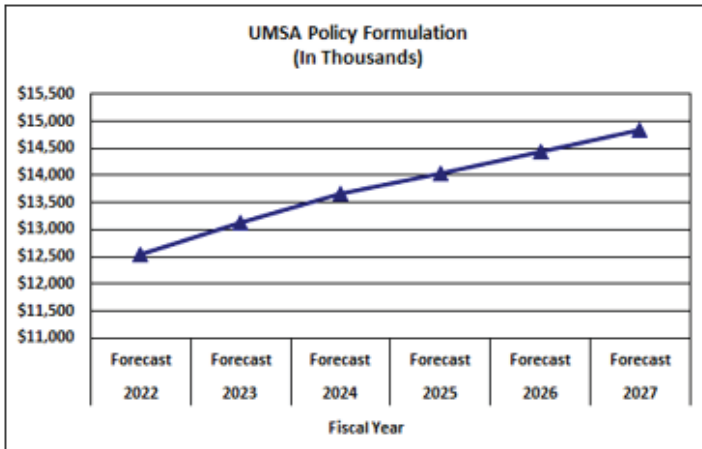
Comments: Plan assumes transfer resuming in FY 2023-24 and additional transfers to the Countywide Contingency Reserve continue until reaching goal of \$100 million.



# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

## UMSA EXPENSE FORECAST

### Policy Formulation

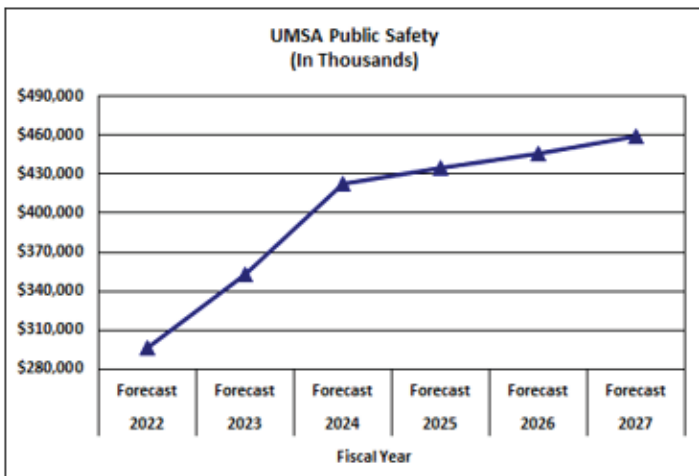


Description: Consists of the Office of the Mayor, Board of County Commissioners and County Attorney.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	4.60%
2023-24	4.20%
2024-25	2.80%
2025-26	2.80%
2026-27	2.80%

Comments: Growth based on the County's inflationary rate.

### Public Safety



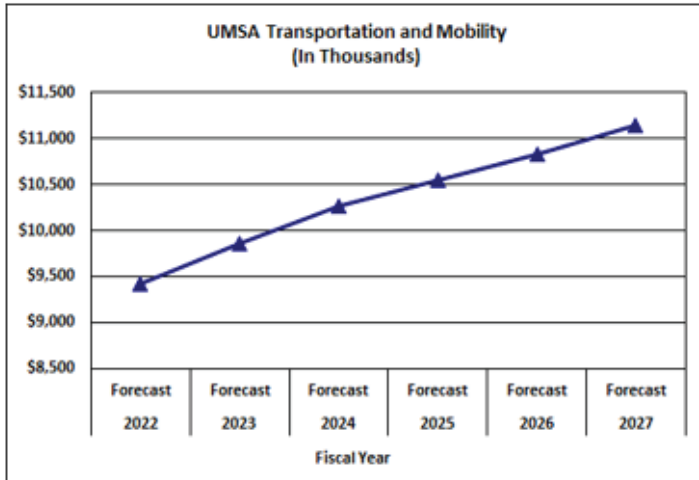
Description: Consists of Police Department.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	19.50%
2023-24	19.60%
2024-25	2.80%
2025-26	2.80%
2026-27	2.80%

Comments: Growth based on the County's inflationary rate and reduced ARP reimbursements beginning in FY 2022-23.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

### Transportation and Mobility

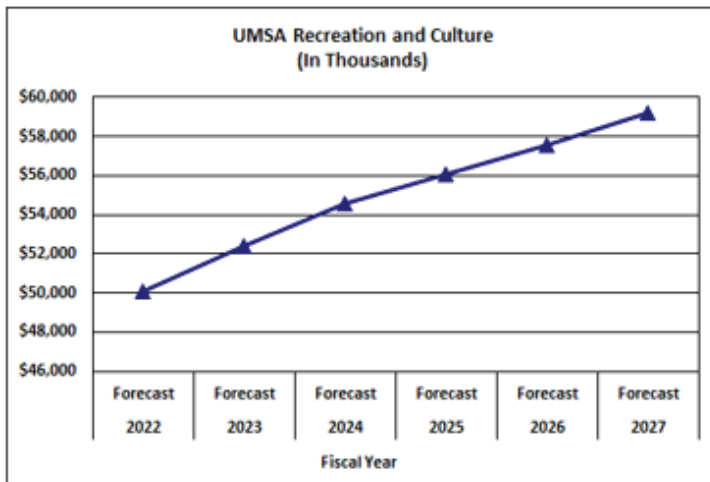


Description: Consists of Department of Transportation and Public Works.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	4.60%
2023-24	4.20%
2024-25	2.80%
2025-26	2.80%
2026-27	2.80%

Comments: Growth based on the County's inflationary rate.

### Recreation and Culture



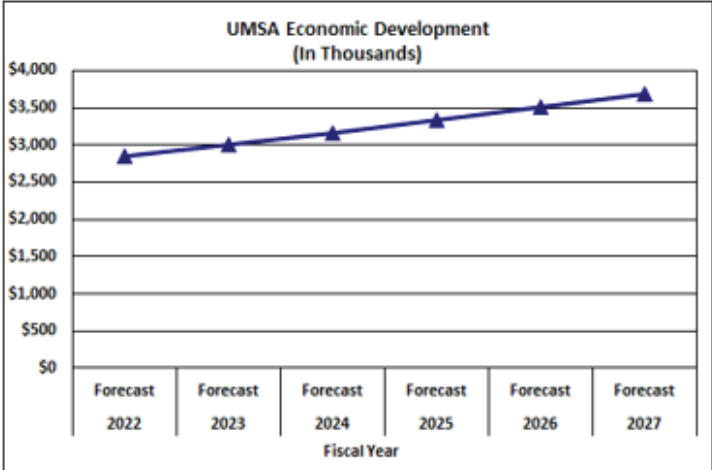
Description: Consists of Park, Recreation and Open Spaces.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	4.60%
2023-24	4.20%
2024-25	2.80%
2025-26	2.80%
2026-27	2.80%

Comments: Growth based on the County's inflationary rate and annualization of prior year service enhancements.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

## Economic Development

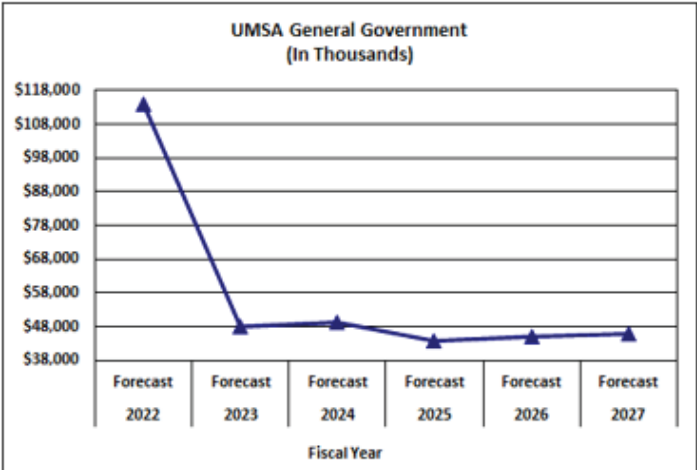


Description: Consists of Regulatory and Economic Resources and Tax Increment Financing payments associated with UMSA Community Redevelopment Areas.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	5.40%
2023-24	5.30%
2024-25	5.20%
2025-26	5.20%
2026-27	5.20%

Comments: Growth based on the County’s inflationary rate.

## General Government

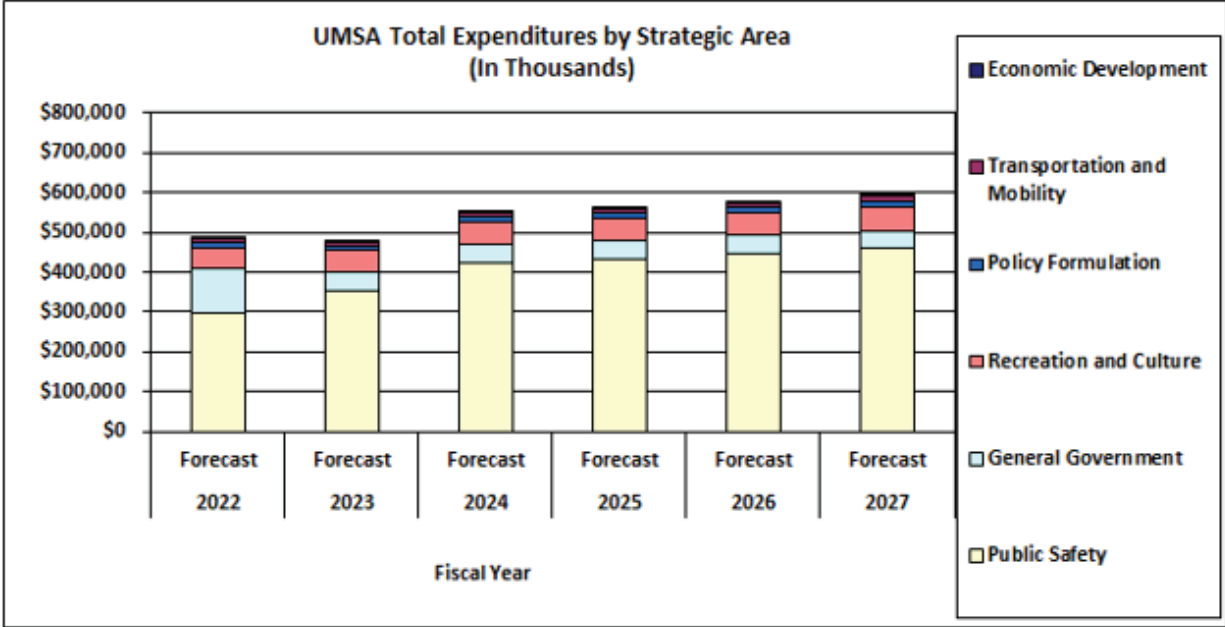


Description: Consists of Audit and Management Services, Human Resources, Management and Budget, Internal Services, Communications, and Information Technology.

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	-57.90%
2023-24	2.90%
2024-25	-11.00%
2025-26	2.30%
2026-27	2.30%

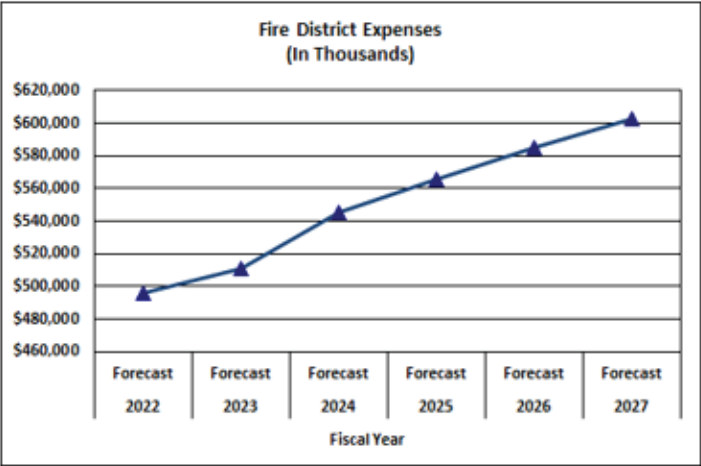
Comments: Growth based on the County’s inflationary rate, reduced ARP expenditures beginning in FY 2022-23 and reduction in QNIP debt service payment in FY 2024-25.

**FY 2021-22 Adopted Budget and Multi-Year Capital Plan**



**FIRE DISTRICT EXPENSE FORECAST**

**Expenses**



Description:

<u>Fiscal Year</u>	<u>Growth</u>
2022-23	3.10%
2023-24	6.60%
2024-25	3.80%
2025-26	3.40%
2026-27	3.10%

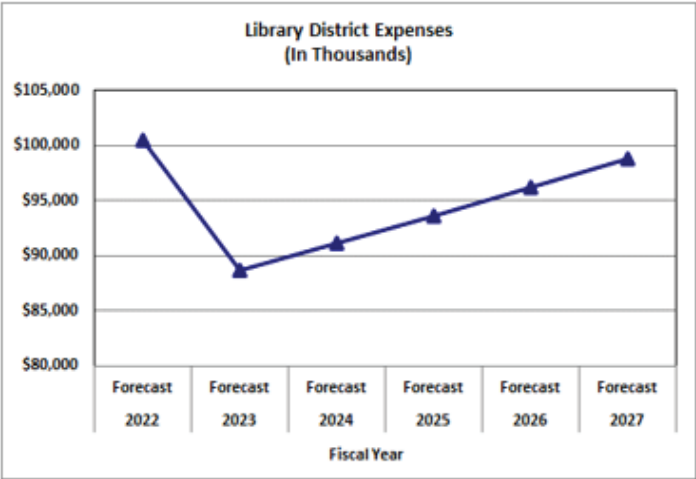
Comments: Growth based on the County’s inflationary rate and the addition of new services.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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**LIBRARY DISTRICT EXPENSE FORECAST**

**Expenses**



Description:

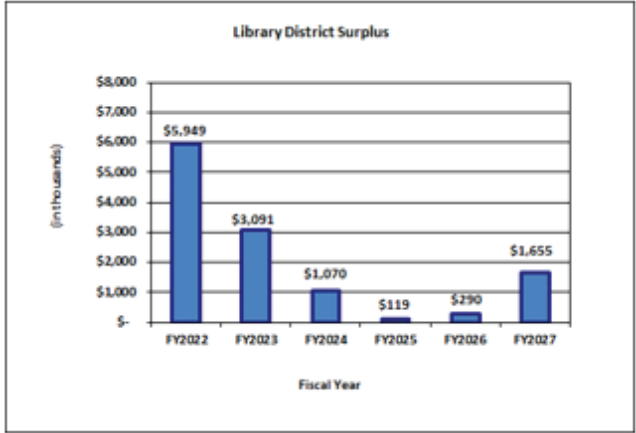
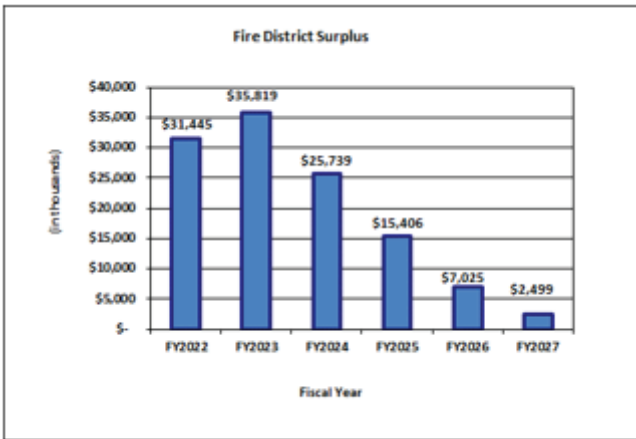
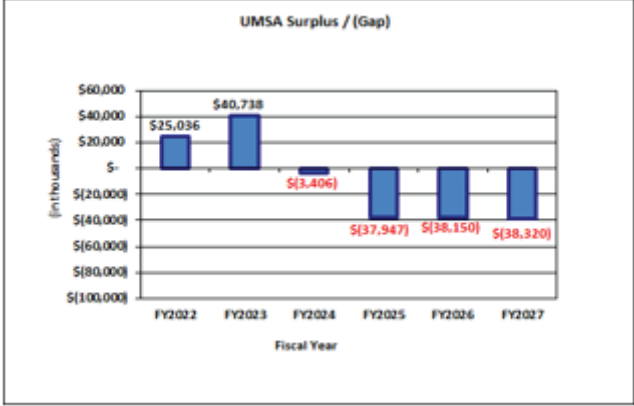
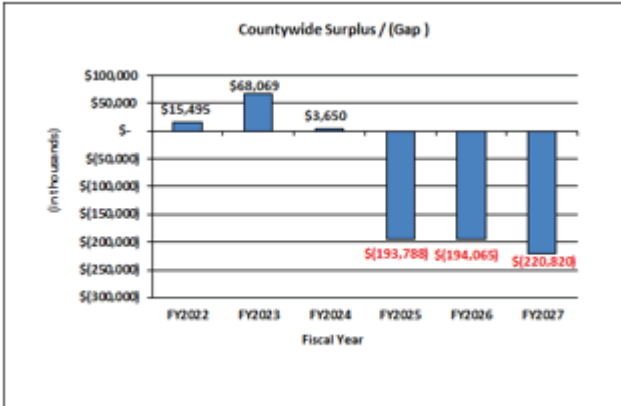
<u>Fiscal Year</u>	<u>Growth</u>
2022-23	-11.80%
2023-24	2.90%
2024-25	2.70%
2025-26	2.70%
2026-27	2.70%

Comments: Growth based on County's inflationary rate, reduction in transfers to capital reserves and start-up and operational costs for five new libraries.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

## REVENUE/EXPENDITURE RECONCILIATION

As shown in the graphs below, the Countywide and UMSA budget is expected to develop operational shortfalls within the scope of this financial outlook. The Library and Fire districts are expected to be balanced through FY 2026-27.





## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL OUTLOOK SUMMARY CHARTS

	2022	2023	2024	2025	2026	2027
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>COUNTYWIDE</b>						
<b>Revenues</b>						
Property Tax	\$1,498,402	\$1,543,355	\$1,605,089	\$ 1,669,293	\$ 1,736,064	\$ 1,805,507
Gas Tax	\$68,527	\$69,213	\$69,905	\$ 70,604	\$ 71,310	\$ 72,023
Carryover	\$56,525	\$15,495	\$68,069	\$3,650	\$0	\$0
Interest	\$611	\$629	\$655	\$ 681	\$ 708	\$ 736
State Revenue Sharing	\$70,107	\$72,210	\$74,377	\$ 76,608	\$ 78,906	\$ 81,273
Administrative Reimb.	\$47,791	\$48,269	\$48,752	\$ 49,239	\$ 49,732	\$ 50,229
Sales Tax	\$73,895	\$76,112	\$78,395	\$ 80,747	\$ 83,169	\$ 85,664
Other	\$ 24,738	\$ 24,930	\$ 25,125	\$ 25,821	\$ 26,019	\$ 26,219
<b>Total Revenues</b>	<b>\$1,840,596</b>	<b>\$1,850,213</b>	<b>\$1,970,365</b>	<b>\$1,976,642</b>	<b>\$2,045,908</b>	<b>\$2,121,652</b>
<b>Expenses</b>						
Public Safety	\$463,493	\$725,535	\$855,789	\$ 915,811	\$ 940,393	\$ 965,647
Policy Formulation	\$44,652	\$46,723	\$48,662	\$ 50,007	\$ 51,395	\$ 52,827
Transportation and Mobility	\$244,315	\$260,191	\$273,076	\$ 377,713	\$ 395,274	\$ 439,586
Recreation and Culture	\$80,037	\$79,750	\$85,014	\$ 86,941	\$ 91,666	\$ 93,953
Neighborhood and Infrastructure	\$156,836	\$35,368	\$36,816	\$ 37,830	\$ 38,875	\$ 39,954
Economic Development	\$144,029	\$78,163	\$82,472	\$ 86,826	\$ 91,415	\$ 96,249
Health and Society	\$328,218	\$324,803	\$337,158	\$ 349,368	\$ 362,039	\$ 375,188
General Government	\$363,521	\$231,612	\$247,730	\$ 265,932	\$ 268,916	\$ 279,069
<b>Total Expenses</b>	<b>\$1,825,101</b>	<b>\$1,782,144</b>	<b>\$1,966,715</b>	<b>\$2,170,430</b>	<b>\$2,239,972</b>	<b>\$2,342,472</b>
<b>Surplus/Funding Gaps</b>	<b>\$15,495</b>	<b>\$68,069</b>	<b>\$3,650</b>	<b>(\$193,788)</b>	<b>(\$194,065)</b>	<b>(\$220,820)</b>

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

	2022	2023	2024	2025	2026	2027
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>UMSA</b>						
<b>Revenues</b>						
Property Tax	\$168,890	\$173,958	\$180,916	\$188,153	\$195,679	\$203,506
Utility Tax	\$109,193	\$112,468	\$115,842	\$119,318	\$122,897	\$126,584
Communications Tax	\$25,500	\$25,755	\$26,013	\$26,273	\$26,535	\$26,801
Carryover	\$26,431	\$25,036	\$40,738	\$0	\$0	\$0
Interest	\$193	\$199	\$207	\$215	\$224	\$233
State Revenue Sharing	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210
Administrative Reimb.	\$13,479	\$13,614	\$13,750	\$13,887	\$14,026	\$14,167
Sales Tax	\$110,841	\$114,166	\$117,591	\$121,119	\$124,753	\$128,495
Occupational License	\$3,923	\$3,962	\$4,002	\$4,042	\$4,082	\$4,123
Other	\$3,072	\$3,103	\$3,134	\$3,165	\$3,197	\$3,229
<b>Total Revenues</b>	<b>\$509,732</b>	<b>\$520,471</b>	<b>\$550,403</b>	<b>\$524,382</b>	<b>\$539,604</b>	<b>\$555,347</b>
<b>Expenses</b>						
Policy Formulation	\$12,549	\$13,130	\$13,675	\$14,052	\$14,440	\$14,841
Public Safety	\$295,805	\$353,375	\$422,763	\$434,407	\$446,415	\$458,801
Transportation and Mobility	\$9,418	\$9,854	\$10,263	\$10,546	\$10,837	\$11,138
Recreation and Culture	\$50,053	\$52,370	\$54,544	\$56,046	\$57,595	\$59,193
Economic Development	\$2,850	\$3,005	\$3,166	\$3,330	\$3,503	\$3,686
Enabling Strategies - Budget and Finance						
General Government	\$114,021	\$47,999	\$49,398	\$43,949	\$44,963	\$46,008
<b>Total Expenses</b>	<b>\$484,696</b>	<b>\$479,733</b>	<b>\$553,809</b>	<b>\$562,329</b>	<b>\$577,754</b>	<b>\$593,667</b>
<b>Surplus/Funding Gaps</b>	<b>\$25,036</b>	<b>\$40,738</b>	<b>(\$3,406)</b>	<b>(\$37,947)</b>	<b>(\$38,150)</b>	<b>(\$38,320)</b>

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

	2022	2023	2024	2025	2026	2027
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>FIRE DISTRICT</b>						
Revenues						
Property Tax	\$437,896	\$451,032	\$469,074	\$487,837	\$507,351	\$527,645
Transport Fees	\$34,365	\$34,365	\$34,365	\$34,365	\$34,365	\$34,365
Planning Reviews and Inspections	\$19,791	\$20,970	\$22,211	\$23,518	\$24,898	\$26,352
Interest	\$150	\$150	\$150	\$150	\$150	\$150
Interfund Transfer	\$7,927	\$8,125	\$8,328	\$8,537	\$8,750	\$8,969
Other Miscellaneous	\$777	\$777	\$777	\$777	\$777	\$777
Carryover	\$26,264	\$31,445	\$35,819	\$25,739	\$15,406	\$7,025
<b>Total Revenues</b>	<b>\$527,170</b>	<b>\$546,863</b>	<b>\$570,724</b>	<b>\$580,923</b>	<b>\$591,697</b>	<b>\$605,283</b>
<b>Total Expenses</b>	<b>\$495,725</b>	<b>\$511,044</b>	<b>\$544,984</b>	<b>\$565,517</b>	<b>\$584,672</b>	<b>\$602,784</b>
<b>Surplus</b>	<b>\$31,445</b>	<b>\$35,819</b>	<b>\$25,740</b>	<b>\$15,406</b>	<b>\$7,025</b>	<b>\$2,499</b>

	2022	2023	2024	2025	2026	2027
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>LIBRARY DISTRICT</b>						
Revenues						
Property Tax	\$81,818	\$84,273	\$87,643	\$91,149	\$94,795	\$98,587
State Aid	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Carryover	\$22,824	\$5,949	\$3,091	\$1,070	\$119	\$290
Other	\$852	\$511	\$519	\$528	\$527	\$528
<b>Total Revenues</b>	<b>\$106,494</b>	<b>\$91,733</b>	<b>\$92,253</b>	<b>\$93,747</b>	<b>\$96,441</b>	<b>\$100,404</b>
<b>Total Expenses</b>	<b>\$100,545</b>	<b>\$88,642</b>	<b>\$91,183</b>	<b>\$93,628</b>	<b>\$96,151</b>	<b>\$98,749</b>
<b>Surplus</b>	<b>\$5,949</b>	<b>\$3,091</b>	<b>\$1,070</b>	<b>\$119</b>	<b>\$290</b>	<b>\$1,655</b>

### FIVE-YEAR FORECAST FOR MAJOR PROPRIETARY FUNCTIONS

In addition to forecasting the revenues and expenditures for the tax-supported portion of the County's operations, our five-year financial outlook focuses on the major proprietary functions that support Miami-Dade County's economy. Not only do these functions provide thousands of jobs in our community, they also support the infrastructure that makes our community livable and attracts and retains business. These functions are all supported by fees and charges to users of the services provided – the airlines, cruise lines and cargo lines that use Miami International Airport, the general aviation airports and PortMiami; the people who ride our public transit system; and the residents and businesses that use our solid waste, water and wastewater facilities and services. Our rates and fees are set to ensure resources are available to support continued growth, while not negatively impacting economic development in our community.

#### **Miami-Dade Aviation Department**

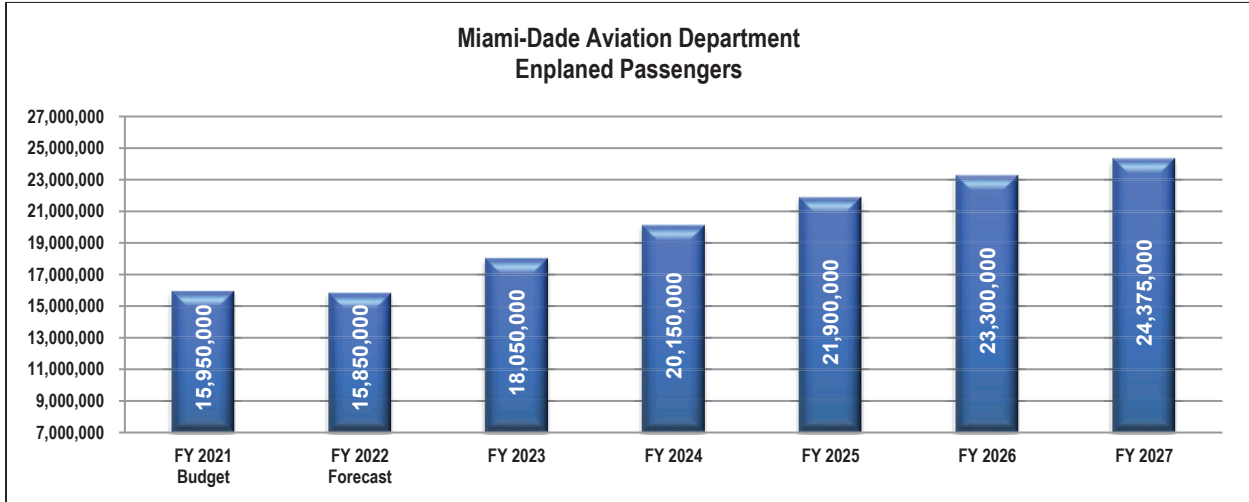
The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of Miami International Airport (MIA) and four general aviation and training airports: Miami Opa-locka Executive Airport, Miami Executive Airport (previously Kendall-Tamiami Executive Airport), Homestead General Aviation Airport, and Dade-Collier Training and Transition Airport. The airport system is considered a primary economic engine for Miami-Dade County, as well as for South Florida. More than 36,000 people are employed in the Miami-Dade County system of airports, 1,456 of whom are County employees.

#### **Enplaned Passengers**

It is forecasted that during FY 2021-22, 15.9 million enplaned passengers will transit through MIA, representing a decrease of 0.5 percent over the projected FY 2020-21 figure of 16 million. Domestic enplanements for FY 2021-22 are projected to increase by 12 percent, or 9.2 million, when compared to FY 2020-21. International enplanements for FY 2021-22 are projected to decrease by 14.1 percent, or 6.65 million, when compared to FY 2020-21. Domestic traffic is projected at 58 percent of MIA total passengers while international traffic is projected at 42 percent of MIA total passengers.

In international air travel, MIA's geographical location, close proximity to a cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 41 percent of the South American market, 21 percent of the Central America market and 22 percent of the Caribbean market. With 49 percent of total passenger traffic being international, MIA ranks third in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.

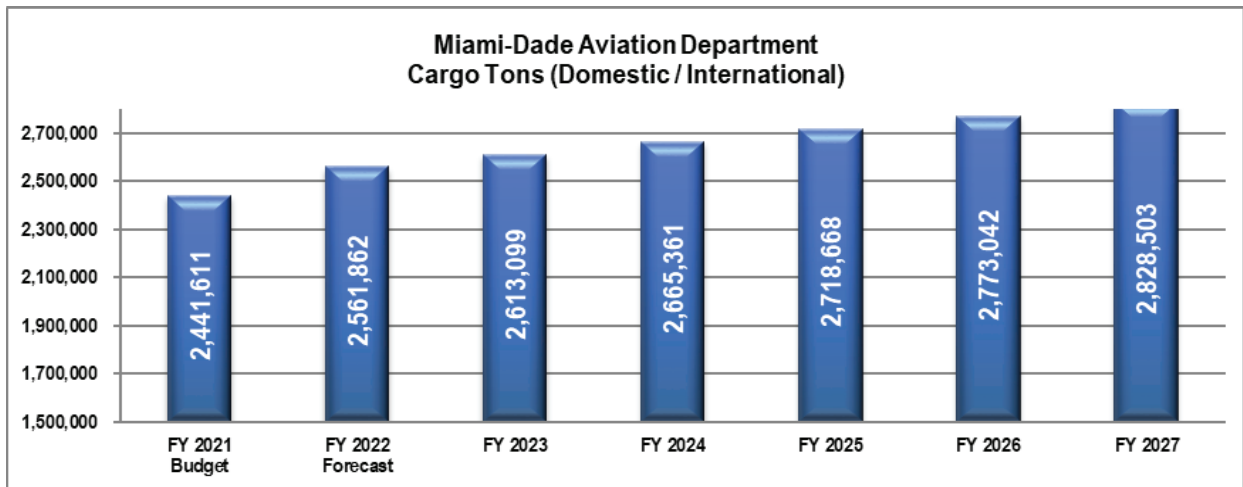
## FY 2021-22 Adopted Budget and Multi-Year Capital Plan



### Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. During FY 2020-21, 2.442 million tons of cargo (freight plus mail) are projected to move through MIA, representing a six percent increase over the prior year's tonnage of 2.301 million. Cargo tonnage is projected to increase by 4.9 percent in FY 2021-22 to 2.562 million tons and maintain a two percent growth rate thereafter. International tonnage, representing 82 percent of total tonnage, is projected to be 2.11 million tons in FY 2021-22 and domestic tonnage is projected at 455,000 tons. It is projected that these amounts will grow proportionally at a two percent annual growth rate.

MIA's total air trade is valued at \$52.7 billion annually, or 91 percent of the dollar value of Florida's total air imports and exports, and 40 percent of the state's total (air and sea) international trade. As the center for hemispheric air trade, MIA handles 85 percent of all air imports and 80 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport for perishable products, handling 70 percent of all perishable import products, 91 percent of all cut-flower imports, 60 percent of all fish imports, and 69 percent of all fruit and vegetable imports.



### Capital Improvement Program (CIP) Financial Update

In 2019, MDAD unveiled its proposed future CIP Program that ranges between \$4 billion and \$5 billion. The Board of County Commissioners approved this future CIP Program on June 4, 2019.

This CIP Program will fund five sub-programs that will be planned during the next 5-15 years through 2035 and beyond. To create these sub-programs, an in-depth assessment of the County's Airport System (including general aviation airports) was conducted by MDAD staff that considered factors such as demand for growth, operational needs (airside, landside, cargo and terminal) and funding capacity. Based on the results of the evaluation, MDAD combined MIA's previous capital program, referred to as the Terminal Optimization Program (TOP), with a series of additional projects to develop the proposed CIP Program.

This CIP Program has been structured to facilitate the "phasing in" and "phasing out" of capital projects to adjust to emerging airline needs or changing conditions, and to allow for the utilization of MIA during construction. Furthermore, it provides a path for responding to MIA's present and future growth needs. CIP projects will be constructed through the implementation of the following five sub-programs: North Terminal (Gate Optimization Project, D60 Redevelopment), Central Terminal (Central Terminal Redevelopment, Concourse F Modernization, Concourse G Demolition and Apron), South Terminal (South Terminal Expansion, Apron Expansion), Cargo (Taxiway R, Fuel Tender, Ramp Expansion, Building 702 Extension and Apron, Fumigation Facility) and Miscellaneous (Roadway and Bridge Improvements, Bus Maintenance Facility, North Terminal GSE, South Terminal GSE and Auto Fueling Station, Park 6 Garage, New On-Airport Hotels). Additionally, a series of other capital projects will be constructed to improve and develop the general aviation airports.

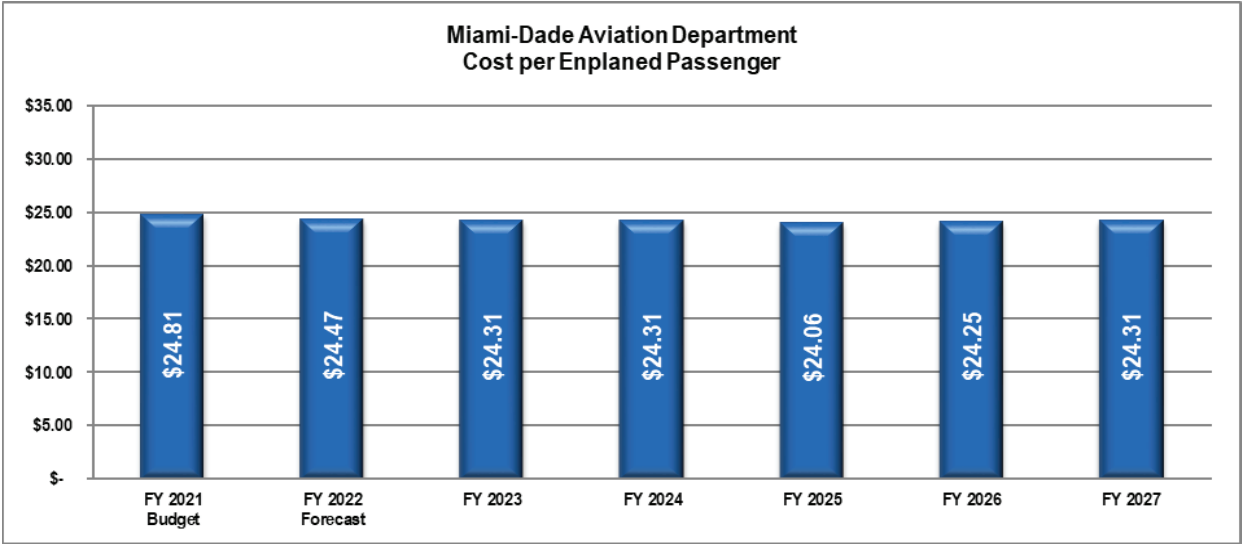
MIA's current TOP includes \$1.57 billion as approved through a Majority-In-Interest (MII) review process (by a majority of the 11 Signatory Airlines that represent the MIA Signatory Airlines as members of the Miami Airport Affairs Committee). Additionally, there are approximately \$157 million in capital projects planned for FY2022 that do not require an MII review. Some of the projects already completed or in progress include: Concourse E renovations; revamped Automated People Mover (APM) connecting Lower Concourse E with Satellite E; renovated Federal Inspection Services (FIS) facility in Concourse E; rehabilitation of Taxiways R, S and T; new automated checked baggage inspection system; central base apron and utilities; central terminal E-H ticket counter; airport-wide passenger loading bridge replacements; new employee parking garage; existing parking garages structural repairs; state-of-the-art Airport Operations Center (AOC); and many other projects that will improve aesthetics, meet current life-safety and security requirements, and address maintenance needs.

The Department's capital program will be comprised of 20 subprograms: MIA - General Aviation Airport projects, Airfield/Airside, Cargo and Non-Terminal buildings, Central Base Apron and Utilities, Central Terminal, Concourse E, Fuel facilities, Land Acquisition, Land Acquisition 2020, Landside and Roadways, Miscellaneous projects, North Terminal, Passenger Boarding Bridges, Reserve Maintenance projects, South Terminal Expansion, South Terminal, Support Projects, Terminal Wide Re-Roofing, and Terminal Wide Restrooms.

To keep these capital costs affordable, the Department's goal is to remain under a \$25 airline cost per enplaned passenger target through FY 2025-26. This goal has become a target that was internally adopted by the Department not only to keep MIA's costs affordable to the air carriers serving MIA, but also to keep the Airport competitive with other airports.

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

Future funding for the Department’s capital program consists of Aviation Revenue Bonds, Commercial Paper, federal and state grants and Passenger Facility Charges. The Department maximizes the uses of the grants as an equity funding source in order to reduce the amount of Aviation Revenue Bonds (debt) required to fund the capital projects.



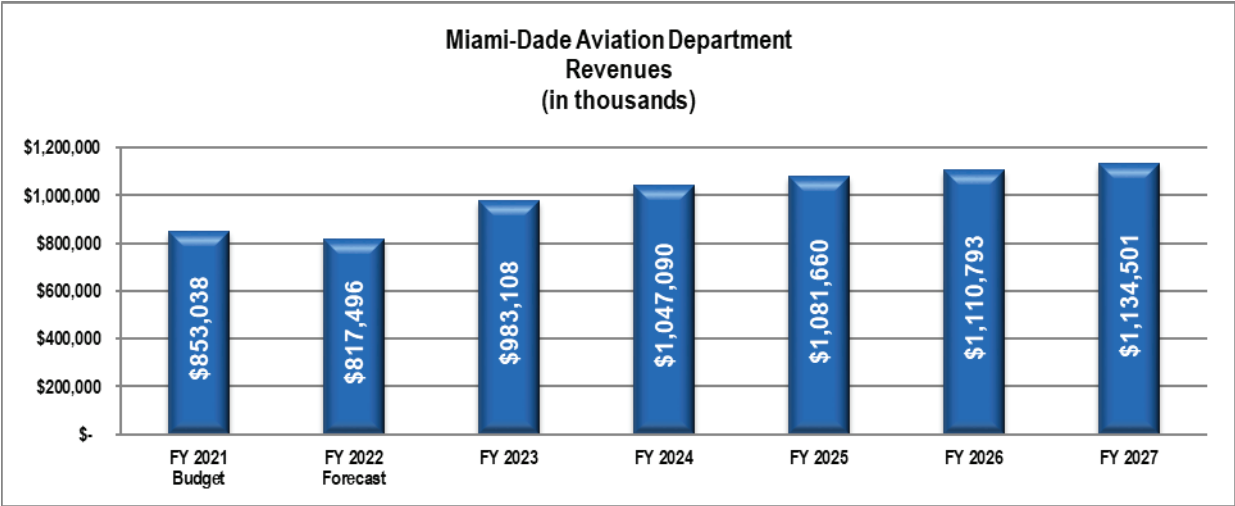
**Economic Outlook**

MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department’s bonds are rated A- by Standard & Poor’s, A by Fitch Ratings and A+ by KBRA (Kroll Bond Rating Agency). All of the rating agencies cite the uncertain environment due to the impacts of COVID-19, as MIA continues in the role as the nation’s largest international gateway to Latin America and its residual rate setting mechanism, which allows airport costs to be adequately covered by the current, long-term, 15-year Airline Use Agreement (AUA), as important strengths.

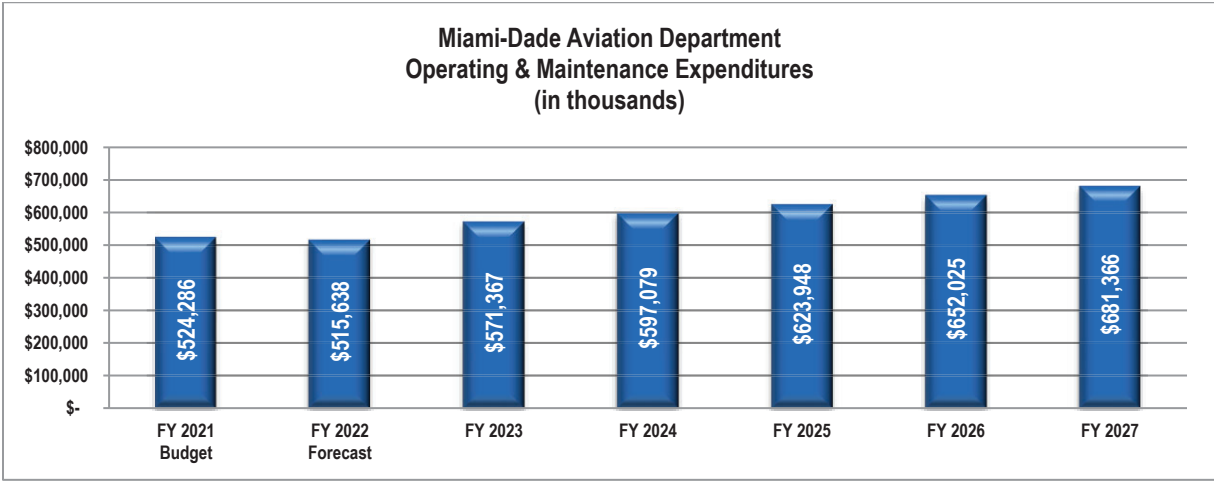
To maintain strong bond ratings, the Airport must demonstrate the ability to generate positive future net revenues. The generation of net revenues is heavily dependent on the volume of commercial flights, the number of passengers, and the amount of cargo processed at the Airport, all three of which are dependent upon a wide range of factors including: (1) local, national and international economic conditions, including international trade volume; (2) regulation of the airline industry; (3) passenger reaction to disruptions and delays arising from security concerns; (4) airline operating and capital expenses, including security, labor and fuel costs; (5) environmental regulations; (6) the capacity of the national air traffic control system; (7) currency values; (8) hurricanes; and (9) world-wide infectious diseases. Unfortunately, the negative impacts of COVID-19 on the airport industry have been significant.

On May 11, 2020, MDAD received approval of a CARES Act grant totaling \$207 million. The Department expects to be able to cover revenue shortfalls with the assistance of CARES Act funding.

**FY 2021-22 Adopted Budget and Multi-Year Capital Plan**



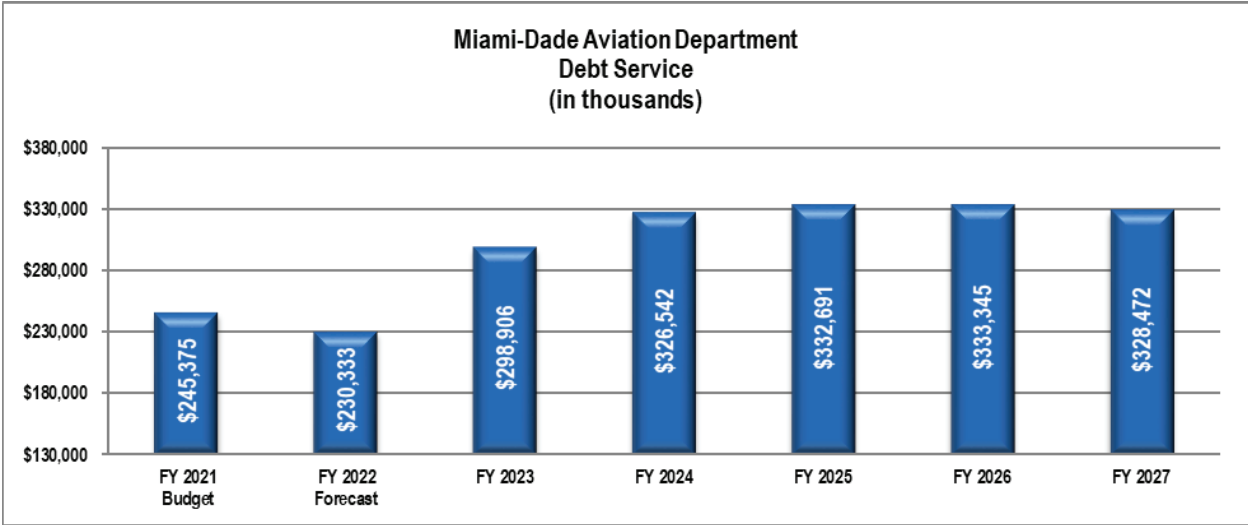
MDAD’s revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates the landing fee rate based on expenses that are not covered by direct fees for services provided.



MDAD’s operating and maintenance expenditures include expenditures associated with running MIA and four general aviation airports. This amount excludes depreciation and transfers to debt service accounts, improvement fund and maintenance reserve accounts, as well as a mandated operating cash reserve.



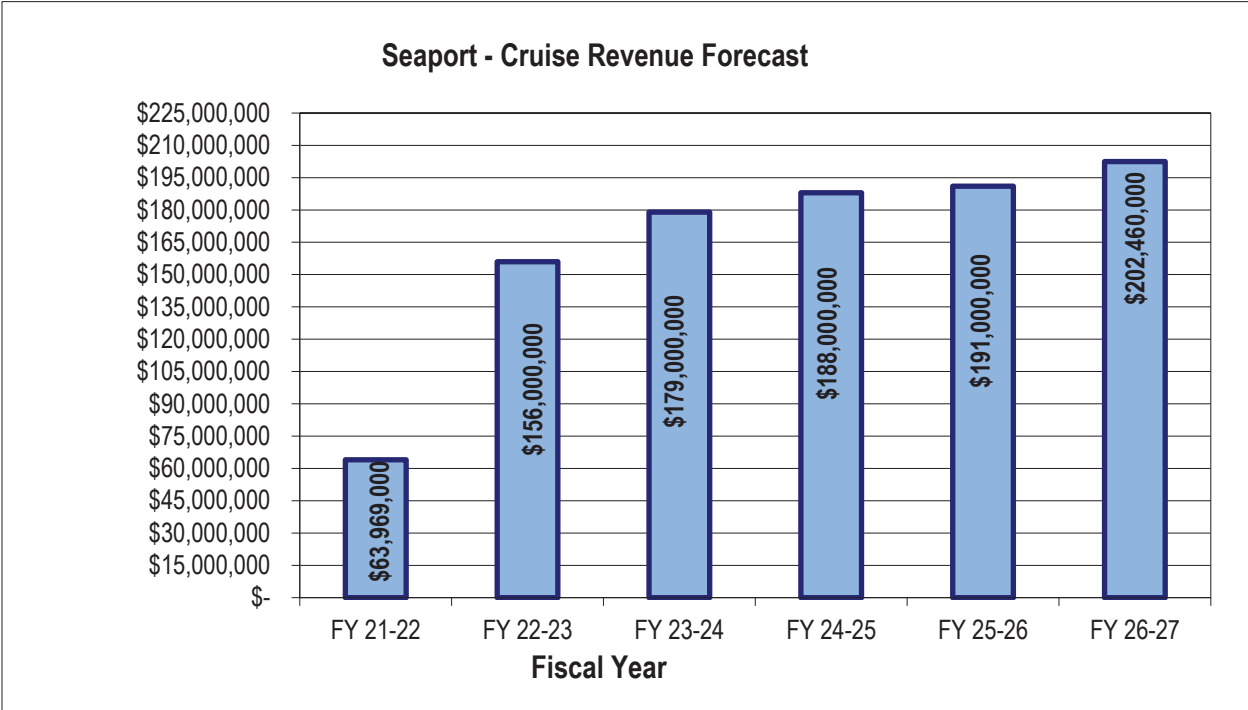
**FY 2021-22 Adopted Budget and Multi-Year Capital Plan**

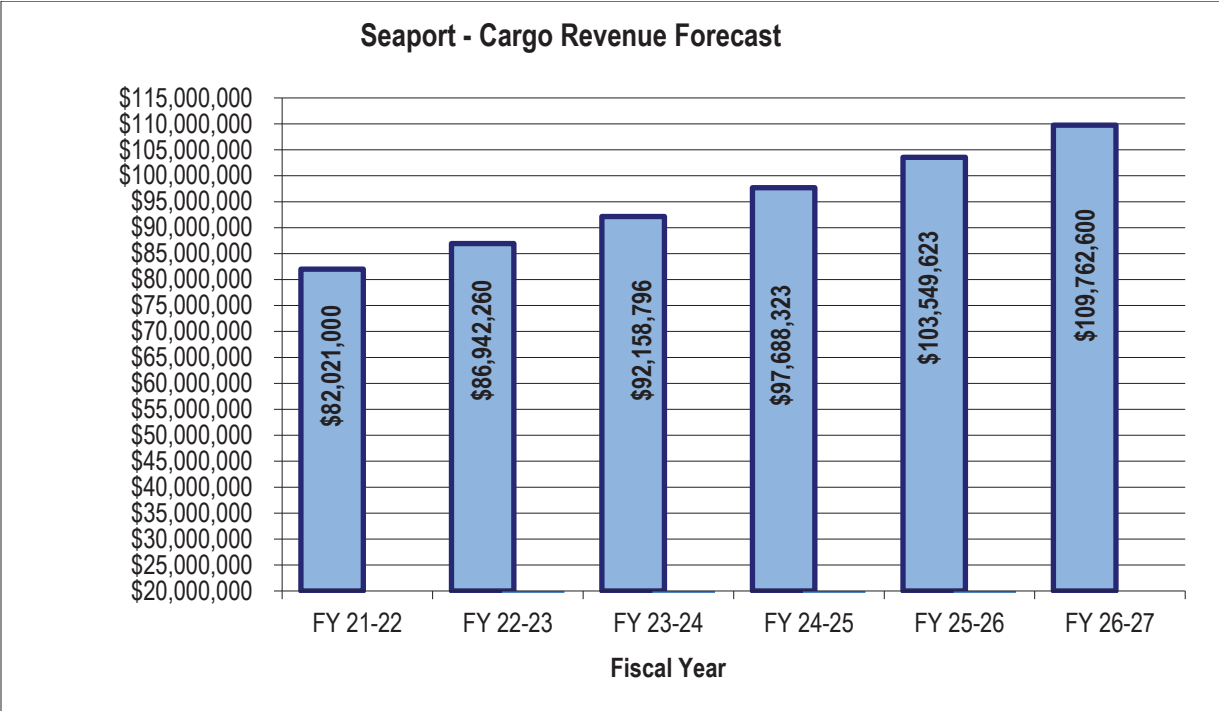


**Seaport**

The Dante B. Fascell Port of Miami (PortMiami) processed 3.5 million cruise passengers in FY 2019-20 and is projecting significant decreases in FY 2020-21 due to ongoing effects of COVID-19. The volume of cargo in FY 2019-20 was 1.07 million Twenty-foot Equivalent Unit (TEUs), an increase of 3.4 percent over FY 2018-19. The TEUs in both FY 2018-19 and FY 2019-20 were both records.

The following charts illustrate cruise and cargo revenues for the period of this forecast:



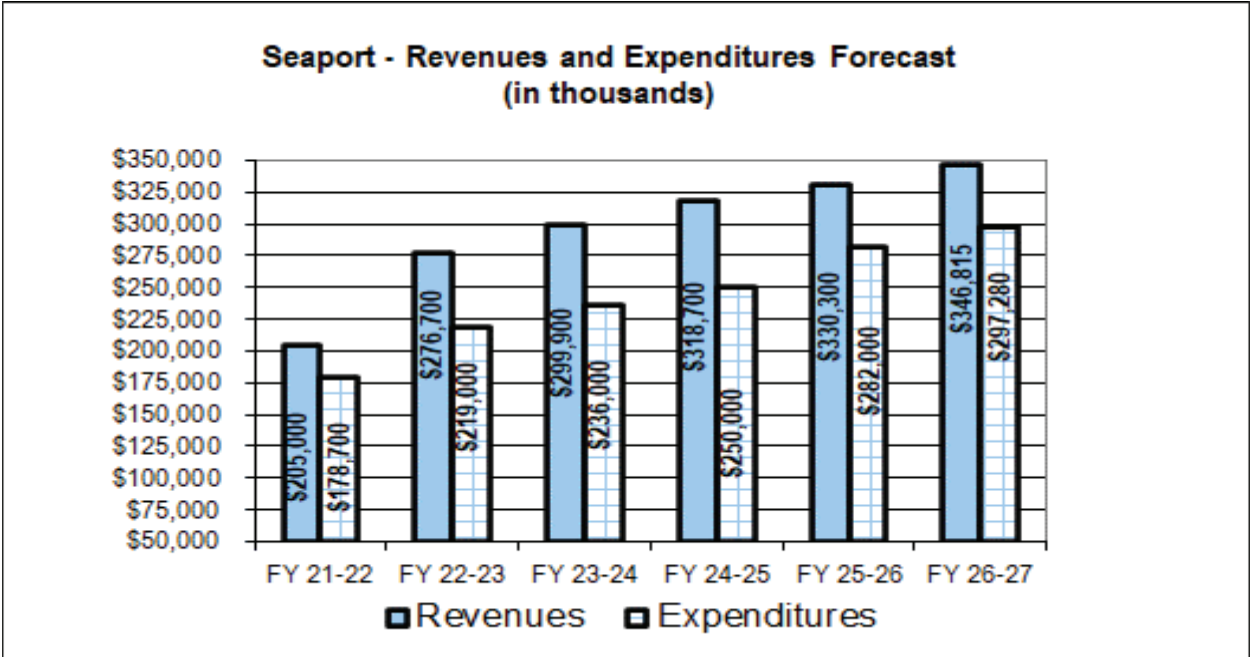


**Capital Improvement Plan (CIP)**

The major thrust of PortMiami’s CIP relates to cruise operations in new Terminals B, AA and AAA and Berth 10 as well as upgrades to Cruise Terminal F. Terminal F upgrades will allow for additional/larger vessels. Cruise Terminals B and C are being developed/upgraded for additional Norwegian Cruise Lines operations. Other projects include enhancements to the container yards, new gantry cranes, cargo gate modifications and other port-wide infrastructure improvements including shore power for ships.

Additional debt scenarios are under consideration, including a combination of short-term commercial paper being issued and long-term debt issuances.

**FY 2021-22 Adopted Budget and Multi-Year Capital Plan**



**Financial Outlook**

Revenues include cruise, cargo, rentals, parking, ferry operations and other miscellaneous items including harbor fees and ground transportation, as well as Secondary Gas Tax revenue as part of the state support for the Port Tunnel. Expenditures include operating expenses and debt service. Carryover amounts are not included in this exercise.

For the purposes of this five-year financial outlook, the cruise line revenue forecast is based on anticipated cruise lines’ itineraries aftereffects of COVID-19. Future estimates are that PortMiami will grow from 3.8 million passengers in FY 2021-22 to over 9 million in FY 2025-26. A three percent tariff increase is budgeted annually. Cargo revenue (including dockage/wharfage, crane and applicable rentals) is expected to increase an average of five to six percent annually with other revenues being adjusted as necessary.

Expenditures assume a growth rate of four percent per year for salary and fringes through FY 2025-26. Other operating expense increases are assumed at three percent year over year, in addition to various increases in debt service payments as PortMiami continues to fund its CIP. A two-month operating cash reserve is funded.

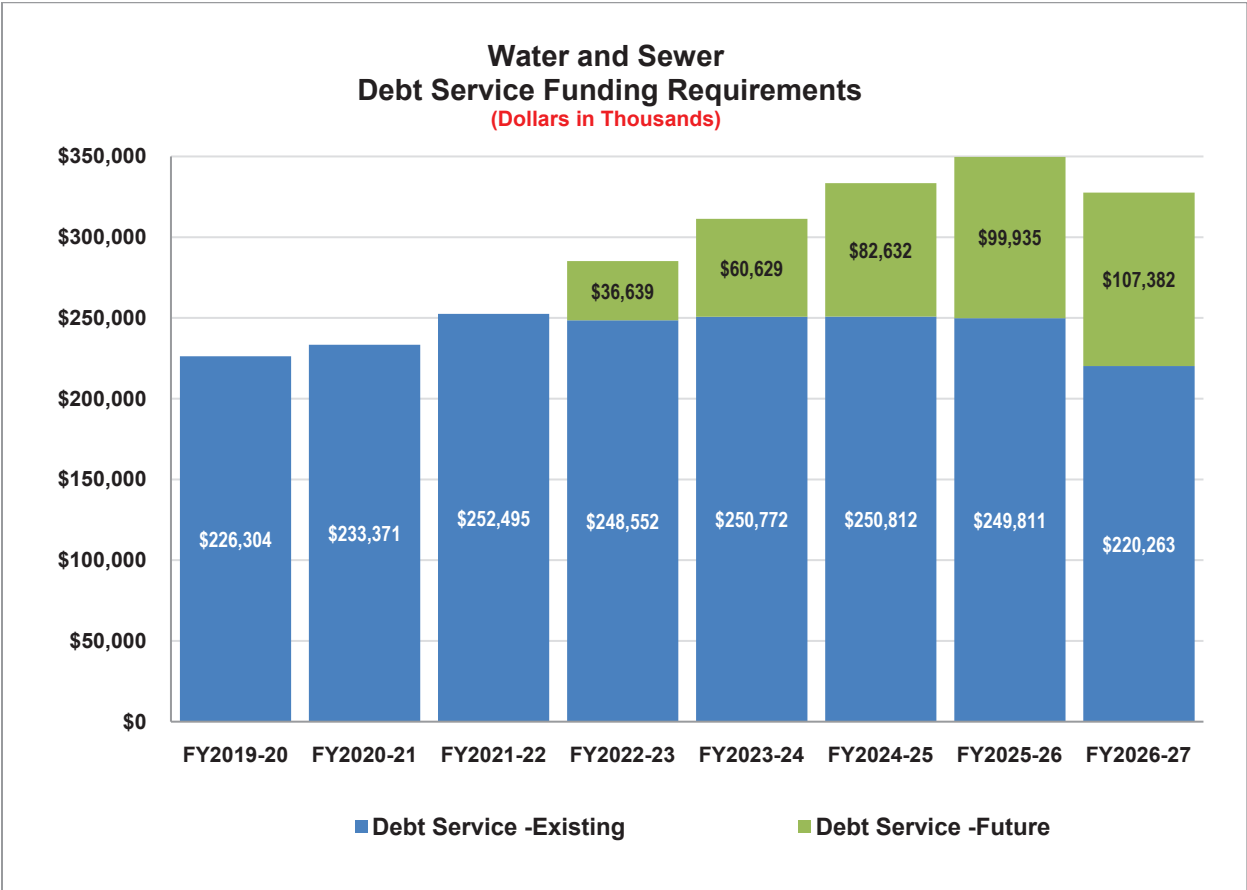
PortMiami is actively examining alternative revenue options, as well as refinancing their debt portfolio and expenditure adjustments that may significantly affect the assumptions used to develop this five-year plan.

**Water and Sewer**

There are two main drivers of the Multi-Year Capital Improvement Plan. The first, the State of Florida Ocean Outfall Statute, FS 403.086(9), includes related projects estimated at \$1.44 billion from FY 2021-22 through FY 2028-29 when the projects must be operational. Secondly, the Environmental Protection Agency (EPA) consent decree addresses regulatory violations resulting from failing infrastructure. All projects addressing consent decree issues are currently included in the multi-year capital plan. In FY 2021-

# FY 2021-22 Adopted Budget and Multi-Year Capital Plan

22, consent related capital projects are estimated at \$1.6 billion. The entire multi-year capital plan for the Water and Sewer Department totals \$7.579 billion and will require future debt issuances.



The Water and Sewer Department’s Multi-Year Capital Plan includes the testing and replacement as needed of all large diameter concrete water and sewer pipes; the substantial overhaul of all the water and wastewater plants and the installation of redundant water supply mains and storage tanks to ensure continuous delivery of water even when pipe failures occur; and completion of water supply projects required in the State Water Use Permit to meet service demands in the future. The following table shows the cash flows for both the water and wastewater systems.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

WATER AND SEWER CASH FLOWS								
(Dollars in Thousands)	Retail Revenue Increase		Retail Revenue Increase		Retail Revenue Increase		Retail Revenue Increase	
	8%		7%		7%		8%	
	Revenues at 100% FY 2019-20 Actual	Revenues at 100% FY 2020-21 Projected	Revenues at 90%/95% FY 2021-22 Adopted	Revenues at 90%/95% FY 2022-23 Future	Revenues at 90%/95% FY 2023-24 Future	Revenues at 90%/95% FY 2024-25 Future	Revenues at 90%/95% FY 2025-26 Future	Revenues at 90%/95% FY 2026-27 Future
<b>Water and Wastewater Operations</b>								
<b>Revenues</b>								
Retail Water	\$ 302,360	\$ 326,556	\$ 331,802	\$ 358,346	\$ 383,430	\$ 410,270	\$ 443,092	\$ 469,677
Wholesale Water	27,779	34,287	33,151	36,151	36,151	36,151	36,151	36,151
Retail Wastewater	324,980	337,821	343,248	370,708	398,657	424,423	458,377	485,880
Wholesale Wastewater	90,605	99,328	91,151	94,504	96,394	98,322	100,288	102,294
Other Operating Revenue	23,758	17,750	29,342	29,489	29,636	29,784	29,933	30,083
<b>Total Operating Revenues</b>	<b>\$ 769,482</b>	<b>\$ 815,742</b>	<b>\$ 828,694</b>	<b>\$ 889,198</b>	<b>\$ 942,268</b>	<b>\$ 998,950</b>	<b>\$ 1,067,841</b>	<b>\$ 1,124,085</b>
<b>Expenses</b>								
Water Operating and Maintenance	\$ 203,658	\$ 205,193	\$ 215,004	\$ 224,040	\$ 231,943	\$ 240,138	\$ 249,628	\$ 259,289
Wastewater Operating and Maintenance	275,021	270,372	282,397	294,105	304,451	315,177	327,594	340,226
<b>Total Operating Expenses</b>	<b>\$ 478,679</b>	<b>\$ 475,565</b>	<b>\$ 497,401</b>	<b>\$ 518,145</b>	<b>\$ 536,394</b>	<b>\$ 555,315</b>	<b>\$ 577,222</b>	<b>\$ 599,495</b>
<b>Non-Operating</b>								
Other Non-Operating Transfers	(\$39,916)	\$11,826	(\$5,390)	\$2,328	\$11,612	\$28,038	\$59,466	\$116,321
Interest Income	(10,413)	(12,520)	(13,323)	(13,989)	(14,689)	(15,423)	(16,194)	(17,004)
Debt Service - Existing (net of SWAP receipts)	228,304	233,371	252,495	248,552	250,772	250,812	249,811	220,263
Debt Service - Future	0	0	0	36,639	60,629	82,632	99,935	107,382
Capital Transfers	114,629	107,500	97,500	97,525	97,550	97,576	97,602	97,628
<b>Total Non-Operating Expenses</b>	<b>\$290,804</b>	<b>\$ 340,177</b>	<b>\$ 331,293</b>	<b>\$ 371,053</b>	<b>\$ 405,874</b>	<b>\$ 443,635</b>	<b>\$ 490,619</b>	<b>\$ 524,590</b>

Revenue increases will be necessary over the period of this analysis to support operating and maintenance expenses, as well as debt service requirements to support the system, while maintaining adequate reserves and coverage ratios. The following table illustrates the coverage requirements.

WATER AND SEWER DEBT RATIOS								
	Actual FY 2019-20	Projected FY 2020-21	Adopted FY 2021-22	Future FY 2022-23	Future FY 2023-24	Future FY 2024-25	Future FY 2025-26	Future FY 2026-27
<b>Proposed Retail Revenue Increases</b>			3.7%	8%	7%	7%	8%	6%
Required Primary Debt Service Coverage Ratio	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25
Actual/Projected Primary Debt Service Coverage Ratio	1.60	1.73	1.52	1.46	1.47	1.49	1.55	1.63
Required State Revolving Loan Debt Service Coverage Ratio	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15
Actual/Projected State Revolving Loan Debt Service Coverage Ratio	3.91	5.73	3.75	4.09	4.29	4.74	6.43	8.17
(Dollars in Thousands)								
Rate Stabilization Fund	30,534	30,534	30,534	30,534	30,534	30,534	30,534	30,534
General Reserve Fund	79,708	79,708	70,690	78,577	87,148	112,034	167,850	280,459
<b>Total Flexible Cash Reserves</b>	<b>\$ 110,242</b>	<b>\$ 110,242</b>	<b>\$ 101,224</b>	<b>\$ 109,111</b>	<b>\$ 117,682</b>	<b>\$ 142,568</b>	<b>\$ 198,384</b>	<b>\$ 310,993</b>
<b>Reserves Required By Bond Ordinance</b>	<b>\$ 80,060</b>	<b>\$ 79,261</b>	<b>\$ 82,900</b>	<b>\$ 86,358</b>	<b>\$ 89,399</b>	<b>\$ 92,552</b>	<b>\$ 96,204</b>	<b>\$ 99,916</b>

### Solid Waste - Collection and Disposal Operations

The Department of Solid Waste Management (DSWM) collects garbage and trash from approximately 340,000 residential customers in the Waste Collection Service Area (WCSA), which includes UMSA and nine municipalities. Twice-per-week automated garbage collection, twice-per-year trash and bulky waste

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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collection, and access to 13 Trash and Recycling Centers is provided in the WCSA. The residential recycling collection program serves approximately 350,000 households in the WCSA including nine municipalities through inter-local agreements. DSWM is responsible for disposal of garbage and trash countywide and operates three regional transfer stations, three active landfills and the Resources Recovery Facility, along with contracting to utilize private landfills as necessary to maintain landfill capacity.

Projections for collection and disposal activity assume minimal growth in the number of households and marginally higher tonnage from prior years due to residents working from home and children learning virtually during the pandemic. The Department is assuming that the residential tonnage will eventually decline as more residents are vaccinated, residents go back to work in offices, students return to school, and commercial activities return to normal, thereby shifting tons from residential homes to commercial accounts. Collections from the WCSA represent 52 percent of the total tons disposed for geographic Miami-Dade County, which is projected to be 1.833 million tons in the current fiscal year. FY 2021-22 tonnage is estimated to be one percent higher than current year projections. In addition to collection and disposal operations, revenues generated by fees and charges are used to support landfill operations, closure and landfill remediation, ongoing monitoring, and equipment through both pay-as-you-go projects and issuance of debt.

The table shown below illustrates the cash flows for both the collection and disposal funds. The current five-year forecast for the Solid Waste Enterprise Fund (System) includes the annual residential curbside collection fee of \$484. A fee adjustment process will begin in January 2022 that will set the residential curbside rate for FY 2022-23. The disposal charges reflect a Consumer Price Index (CPI) increase of five percent, increasing the contract rate from \$63.57 to \$66.75 per ton. Disposal charges for the Adopted Budget will be based on the June CPI South All Urban Consumers issued by the United States Bureau of Labor Statistics.

As a result of Hurricane Irma in September 2017, the Department undertook pre-storm hurricane protective measures and, shortly after the storm, began its hurricane recovery efforts with debris removal throughout the WCSA and along County rights-of-way, spending \$160.6 million. Currently, the Department is pursuing Federal Emergency Management Agency (FEMA) and State reimbursements to offset approximately 95 percent of the total costs. The Adopted Budget includes all reimbursements to date for Hurricane Irma totaling \$145.6 million; this amount represents 90.7 percent of the total cost but is within departmental expectations of what can be reimbursed. Neither the projections nor the base budget includes the estimated local share required after receiving all expected reimbursements from both FEMA and the State, which will require a one-time adjustment to offset final expenses to be reimbursed.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

Collection and Disposal Operations	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	Projections	Future	Future	Future	Future	Future
<b>Revenues</b>						
Collection Fees and Charges	172,496	173,646	170,145	154,366	135,296	114,979
Disposal Fees and Charges	414,608	414,080	415,907	409,674	361,371	341,942
<b>Total Operating Revenues</b>	<b>\$587,104</b>	<b>\$587,726</b>	<b>\$586,052</b>	<b>\$564,040</b>	<b>\$496,666</b>	<b>\$456,921</b>
<b>Expenses</b>						
Collection Operating and Maintenance	162,728	162,105	174,131	178,129	179,857	183,979
Disposal Operating and Maintenance	156,296	169,440	170,597	173,591	176,699	179,830
<b>Total Operating Expenses</b>	<b>\$319,024</b>	<b>\$331,545</b>	<b>\$344,728</b>	<b>\$351,720</b>	<b>\$356,556</b>	<b>\$363,808</b>
Collection Debt Service and Capital	9,768	11,541	12,651	12,805	13,188	14,251
Disposal Debt Service and Capital	21,132	28,211	29,011	72,603	45,189	25,210
<b>Total Non-Operating Expenses</b>	<b>\$30,900</b>	<b>\$39,752</b>	<b>\$41,662</b>	<b>\$85,408</b>	<b>\$58,377</b>	<b>\$39,461</b>
Collection Year End Cash Flow	(0)	(0)	(16,636)	(36,568)	(57,749)	(83,251)
Disposal Year End Cash Flow	237,180	216,429	216,299	163,479	139,483	136,902
<b>Total Non-Operating Expenses</b>	<b>\$237,180</b>	<b>\$216,429</b>	<b>\$199,662</b>	<b>\$126,912</b>	<b>\$81,733</b>	<b>\$53,651</b>

### Regional Transportation

The People's Transportation Plan (PTP) half-cent surtax was authorized in November of 2002. The combined PTP and Department of Transportation and Public Works (DTPW) Five Year plan is updated annually, adjusted for actual revenue performance, debt issuances, changes in employee salaries and benefits due to collective bargaining, and other operating expenditures variations. The PTP Pro Forma includes the General Fund subsidy, PTP Surtax, fares, state and federal grants and other local revenues. For the first time this year, PTP Surtax revenue being used to support transit operations is less than the total cost of voter-approved PTP operating expenditures, such as such as the Golden and Patriot Passport program, Metrorail Orange-Line, and fare-free Metromover services. That means the General Fund Maintenance of Effort is subsidizing the PTP activities (\$74.195 million in FY 2021-22). The table on page 130 summarizes the revenue and expenditure projections for the next five years.

In FY 2021-22, PTP Surtax funding of \$306.640 million (includes PTP Surtax at 100 percent of estimated value, prior year carryover, interest earning revenues and an additional \$10 million from expected online sales tax as approved by Florida Senate Bill-SB50) will be used for the following: DTPW transit services and operations (\$14.643 million, a reduction of a \$36.359 million from the FY 2020-21 allocation), Citizens' Independent Transportation Trust (CITT) board support and oversight of PTP funds (\$2.998 million), municipalities to operate and create local roadway and transportation services (\$70.527 million), roadway and neighborhood pay-as-you-go projects (\$2.661 million), transfer to PTP Capital Expansion Reserve fund (\$11.713 million) debt service and bus lease financing requirements (\$128.183 million) and a transfer to fund planned Strategic Miami Area Rapid Transit Plan (SMART) expenses from available PTP funds (\$84.985 million) net of the Transportation Planning Organization (TPO) Federal Surface Transportation Urban Area (SU) grant fund (\$30 million). Additionally, PTP debt proceeds will be used for planned PTP capital activities including \$327.985 million in transit projects, \$19.008 million in roadway projects and \$64.978 million in bus replacement financing.

### **PTP Revenue and Expenses**

The PTP Surtax revenue forecast is being impacted by COVID-19. The revenue forecast is based on actual collections and is projected to have an increase for the remainder of the fiscal year with 22 percent growth

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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from FY 2019-20 actuals. For the purposes of this five-year financial outlook, starting in FY 2021-22, PTP Surtax revenue is expected to grow at an annual rate of three percent to \$306.640 million; this growth rate is anticipated to continue over the next five years.

PTP expenditures over the next five years include contributions to municipalities at approximately 23 percent of gross PTP Surtax revenue and funding of on-going CITT administration which grows at 2.5 percent from the FY 2021-22 budget of \$2.998 million. DTPW public works pay-as-you-go expenses grow at three percent from the FY 2021-22 budget of \$2.661 million. The PTP Capital Expansion Reserve fund will support the South Dade Transitway corridor project, the PD&E expenses for the SMART Plan for DTPW and TPO, the Golden Glades Bike and Pedestrian Connector and the Aventura Station (\$75.057 million).

Included as part of the five-year plan expenditures, the PTP will continue to meet its current debt service obligations for transit projects (\$551.153 million in total) and public works projects (\$142.136 million in total over the next five years). Also planned over the next five years, additional future debt service payments for future bond proceeds to continue PTP capital projects (\$220.072 million in total). These future debt service expenditures assume capitalized interest for two years beginning with the 2018 issuance and each issuance thereafter. In addition, the five-year plan anticipates financing expenses funded by the PTP Surtax for the replacement of the aging Metrobus fleet (\$108.949 million in total).

Finally, after meeting the commitments and obligations above, the PTP Surtax will only support a portion of the PTP-authorized activities in DTPW transit service operation and maintenance until FY 2021-22, when no PTP Surtax revenue is funding operations, as planned debt service obligations increase and contributions begin for future SMART plan capital projects.

### **DTPW Operations and Capital**

The General Fund contributions in the Pro Forma have been adjusted from the 2021 Adopted Pro Forma. As it pertains to revenues for DTPW operations, the plan assumes a series of extraordinary adjustments above the General Fund Maintenance of Effort (MOE) of 3.5 percent beginning in FY 2024-25 (\$90 million over five years).

Future year MOE contributions are estimated to exceed the total operational expenditures for the department, resulting in a contribution less than the 3.5 percent in their respective years.

Transit fare revenues continue to experience significant losses from the current year projection due to the temporary suspension of fares and fees collections and lower ridership as result of COVID-19. Federal funding from the Coronavirus Aid and Economic Security (CARES) Act is funding operations net of revenues received in FY 2020-21. Included as part of the revenue forecast, a Transit fare increase of \$0.25 (to \$2.50) will be considered for FY 2022-23 in accordance with the County's CPI Transit Fare increase resolution adopted in FY 2007-08. State Transportation Disadvantaged Trust Fund revenue remains at \$6 million.

The expenditures for Metrobus maintain the same service level, with no expanded services and personnel expenditures increase at a historical growth factor of 2.5 percent with health insurance, retirement and workers' compensation increases to reflect necessary adjustments to fund self-insurance fund reserves. All other operating expenses have increased by the estimated Congressional Budget Office inflationary rates. The forecast assumes that DTPW will continue with its multi-year PTP Capital Plan for Transit projects, which includes the replacement of rail vehicles and other improvements, rehabilitation to the existing transit system (\$1.032 billion in total), and Public Works projects, which includes the upgrades and enhancements to the Advanced Traffic Management System (ATMS) and various neighborhood



## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

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roadway improvements (\$64.139 million), all funded through bond proceeds. The Five-Year Plan continues the planned bus replacement of 174 buses that started in FY 2020-21 and will be completed by FY 2022-23 (\$326.786 million in total).

### **SMART Plan**

The SMART Plan includes additional PTP Surtax funding as a result of the flexing of SU grant funds allocated by the TPO. Also, beginning in FY 2021-22, it is planned that funding from the PTP Capital Expansion Reserve fund totaling \$84.985 million will be available to the SMART Plan as well. Finally, the Five-Year plan includes an additional \$17.864 million from dedicated DTPW joint development revenue as required by resolutions R-429-17 and R-774-17 and an additional \$105.912 million from the Transportation Infrastructure Improvement District (TIID) revenues as required by Ordinance 18-8.

### **40-Year PTP and DTPW Pro Forma**

As part of the 40-year plan, it is anticipated that DTPW will continue with a future PTP capital program to improve and upgrade existing transit assets, rehabilitate the new Metrorail vehicle fleet, and rehabilitate and eventually replace the current Metromover vehicle fleet. It plans for a future bus replacement program that replenishes the fleet every ten years. Also, PTP Surtax is expected to provide support for future Transit services and operation as debt obligations are retired. Except for the South Dade Transitway corridor and the contribution towards the construction of the Aventura Station approved by the Board in November 2019, the 40-year plan does not include a detailed construction schedule for implementing the SMART plan capital projects or future funding to operate the SMART Plan rapid transit corridors. The plan anticipates over \$7.334 billion in nominal dollars to be available for more than 40 years for the SMART plan (\$898.107 million from PTP Capital Expansion funds, \$1.2 billion from TPO Flexed SU Grant funds, \$3.779 billion from Available PTP Surtax funds, \$1.963 billion from TIID funds, \$132.355 million from Transit Joint Development funds, and \$169.436 million from State and Federal grants). As information becomes available concerning the sequencing and scheduling of implementing the SMART Plan, the Pro Forma will be updated and adjusted accordingly.

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

Revenues (Dollar in Thousands)	2022	2023	2024	2025	2026	2027
<b>Operating Revenues</b>						
Transit Operating Carryover	\$ 41,582	\$ 33,850	\$ 81,381	\$ -	\$ 1,831	\$ 1,087
Transit Fares and Fees	61,201	61,507	95,199	95,675	96,153	96,634
Other Transit Revenues	14,321	15,042	15,042	15,225	25,739	16,345
PTP Revenue Fund Carryover	8,970	-	-	-	-	-
PTP Interest Earnings	100	100	100	100	100	100
<b>Grant Funding and Subsidies</b>						
State Disadvantaged Trust Fund Program	7,618	7,618	7,618	6,952	6,952	6,952
<b>Local Revenues</b>						
Countywide General Fund Support (MOE)	222,450	230,236	238,294	246,634	348,416	360,611
Extraordinary Adjustment in General Fund Support	-	-	-	90,000	-	25,813
PTP Sales Tax Revenue	306,640	326,839	337,312	347,431	357,854	368,590
<b>Capital Revenues</b>						
PTP Capital Expansion Reserve Fund Carryover	71,598	-	-	-	-	-
DTPW PTP Capital Project Fund Carryover	3,014	377,597	255,469	145,106	79,153	40,661
Planned Future Bond Proceeds	721,576	202,455	96,100	52,283	27,587	9,057
Planned Financing for Bus Replacement Program	64,978	-	-	71,534	106,403	83,871
FTA Capital Grant	72,333	12,385	-	-	-	-
State Capital Grant	72,333	12,385	-	-	-	-
<b>Fund Transfers</b>						
PTP Capital Expansion from PTP Revenue	11,713	13,298	14,036	8,889	7,312	6,096
Transit Operating from PTP Revenue	14,643	-	-	-	-	-
<b>Smart Plan Revenues</b>						
SMART Plan Carryover	-	281,325	445,839	607,323	715,060	823,360
Transfer from PTP Revenue from swapped TPO SU Grant Funds	30,000	30,000	30,000	30,000	30,000	30,000
Transfer Plan from Available PTP Revenue Funds	84,985	104,159	110,328	63,539	48,863	37,426
Transfer Plan from Capital Expansion	83,311	13,298	14,036	8,889	7,312	6,096
Transfer Plan from Dedicated Transit Joint Development Revenue	2,076	721	721	904	11,418	2,024
Transfer Plan from Transportation Infrastructure Improvement District	22,306	7,076	10,953	16,592	21,691	27,294
<b>Total Revenues</b>	<b>\$ 1,917,748</b>	<b>\$ 1,729,891</b>	<b>\$ 1,752,428</b>	<b>\$ 1,807,076</b>	<b>\$ 1,891,844</b>	<b>\$ 1,942,017</b>

## FY 2021-22 Adopted Budget and Multi-Year Capital Plan

Expenses (Dollar in Thousands)	2022	2023	2024	2025	2026	2027
<b>DTPW Operating Expenses</b>						
Transit Operating Expense, net of reimbursements	\$ 320,833	\$ 261,095	\$ 431,757	\$ 446,695	\$ 461,548	\$ 499,399
<b>Capital Expenses</b>						
PTP Capital Expansion Reserve Expenses	8,368	1,200	287	-	-	-
DTPW Transit PTP Capital Projects Fund Expenses	327,985	302,447	192,667	112,480	62,636	33,343
DTPW Public Works PTP Capital Projects Fund Expenses	19,008	22,136	13,796	5,756	3,443	-
Planned Bus Replacement Purchases	64,978	-	-	71,534	106,403	83,871
<b>Debt Service/Financing Expenses</b>						
Current PTP Debt Service for Transit	96,547	90,128	91,126	91,123	91,116	91,113
Current PTP Debt Service for Public Works	23,384	23,391	23,392	23,388	23,388	25,193
Future DTPW PTP Debt Service	-	-	-	59,570	76,284	84,218
Future Financing for Future Bus Replacement Program	8,252	14,976	14,976	14,976	22,379	33,390
<b>TPO Reimbursement</b>						
Reimbursement from TPO Flexed SU grant	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
<b>Transfer Out</b>						
Municipal Contributions, includes new cities	70,527	75,173	77,581	79,909	82,307	84,776
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235	4,235
<b>Transfer to County Departments/Programs</b>						
Transfer to Office of the CITT	2,998	3,073	3,150	3,229	3,310	3,393
Transfer to Public Works Pay as You Go Projects	2,661	2,741	2,823	2,908	2,995	3,085
Transfer from PTP Revenue to Transit Operating	14,643	-	-	-	-	-
<b>Intrafund Transfers</b>						
Transfer from PTP Revenue to PTP Capital Expansion	11,713	13,298	14,036	8,889	7,312	6,096
Transfer to Transit Debt Service for Non-PTP Debt	821	821	821	821	803	784
<b>Contributions to the SMART Plan</b>						
PTP Capital Expansion Reserve Fund	83,311	13,298	14,036	8,889	7,312	6,096
PTP Revenue Fund from swapped TPO SU Grant Funds	30,000	30,000	30,000	30,000	30,000	30,000
PTP Revenue Fund from Available Funds	84,985	104,159	110,328	63,539	48,863	37,426
Transit Operating Fund Dedicated Joint Development Revenue	2,076	721	721	904	11,418	2,024
<b>South Dade Transit Way Corridor Expenditures</b>						
Capital Expenditures	59,217	12,724	-	-	-	-
Operating Expenditures, Net of Revenue	-	-	2,681	12,187	10,984	11,247
Capital Renewal and Replacement (State of Good Repair)	-	-	-	-	-	-
<b>SMART Plan Capital Expenses</b>						
Capital Expenditures	18,434	1,586	1,586	-	-	-
<b>Planned End of Year Carryover</b>						
SMART Plan End of Year Balance	281,325	445,839	607,323	715,060	823,360	914,953
PTP Revenue Fund End of Year Balance	-	-	-	-	-	-
PTP Capital Expansion Reserve Fund End of Year Balance	-	-	-	-	-	-
DTPW Transit Operating Fund End of Year Balance	33,850	81,381	-	1,831	1,087	1,000
DTPW PTP Capital Projects Fund End of Year Balance	377,597	255,469	145,106	79,153	40,661	16,375
<b>Total Expenses</b>	<b>\$ 1,917,748</b>	<b>\$ 1,729,891</b>	<b>\$ 1,752,428</b>	<b>\$ 1,807,076</b>	<b>\$ 1,891,844</b>	<b>\$ 1,942,017</b>



# ADOPTED BUDGET ORDINANCE APPROPRIATION SCHEDULES

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item A

ORDINANCE NO. 21-91

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE MILLAGE FOR COUNTYWIDE GENERAL FUND OPERATING PURPOSES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the Board of County Commissioners determines that the total millage to be levied in order to raise the amounts required by the Countywide General Fund Budget for County operating purposes as provided in said Budget for the 2021-22 fiscal year is 4.6669 mills on the dollar of taxable value of all property in Miami-Dade County, Florida, and such millage is hereby ratified, confirmed and approved in every particular. This millage is 4.27 percent above the state-defined rolled-back rate of 4.4757 mills, computed pursuant to section 200.065(1), Florida Statutes.

Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 5. It is the intention of the Board of County Commissioners and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code of Miami-Dade County.

PASSED AND ADOPTED: September 28, 2021

Approved by County Attorney as  
to form and legal sufficiency. GBN

ORD/ITEM A Proposed

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item B

ORDINANCE NO. 21-92

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE MILLAGE FOR COUNTYWIDE BONDED DEBT SERVICE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS  
OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the Board of County Commissioners determines that the total millage to be levied in order to raise the amounts required for Countywide bonded debt service purposes for the 2021-22 fiscal year is fixed at 0.5075 mills on the dollar of taxable value of all property in Miami-Dade County, Florida, and such millage is hereby ratified, confirmed, and approved in every particular.

Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 5. It is the intention of the Board of County Commissioners and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code of Miami-Dade County.

PASSED AND ADOPTED: September 28, 2021

Approved by County Attorney as  
to form and legal sufficiency. GBR

ORD/ITEM B Proposed



Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item C

ORDINANCE NO. 21-93

ORDINANCE APPROVING AND ADOPTING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; PROVIDING A SHORT TITLE; INCORPORATING THE FISCAL YEAR 2021-22 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED REVENUES AND EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES OR OTHER REVENUES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING, CONFIRMING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET FEES, RATES, AND CHARGES; AUTHORIZING FEES, RATES, AND CHARGES CONSISTENT WITH APPROPRIATIONS, AND PROVIDING FOR THEIR AMENDMENT AND AUTHORIZING SUBSEQUENT AMENDMENTS BY RESOLUTION; AUTHORIZING THE MAYOR OR MAYOR'S DESIGNEE TO NEGOTIATE AND EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING FOR FISCAL YEAR 2021-22 PROVISIONS OF THE CODE AND RESOLUTIONS REQUIRING EXECUTION OF COUNTY AFFIDAVITS FOR NON-PROFITS RECEIVING CERTAIN COUNTY FUNDING; AMENDING, WAIVING OR RESCINDING, IF NECESSARY, VARIOUS SECTIONS OF THE CODE, APPLICABLE IMPLEMENTING ORDERS, AND OTHER LEGISLATIVE ENACTMENTS TO CONFORM SUCH ENACTMENTS TO THE FISCAL YEAR 2021-22 BUDGET; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR LEGISLATIVE ENACTMENTS; AND PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF  
MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "Fiscal Year 2021-22 Miami-Dade County Countywide Budget Ordinance."

Section 2. Pursuant to section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2021. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this ordinance; (b) the changes contained in the September 7, 2021 memorandum entitled "Information for First Budget Hearing – FY 2021-22 Proposed Budget", as such memorandum was amended to include the changes read on the record by the County's Budget Director at the September 14, 2021 first budget hearing to: (i) correct scriveners' errors; (ii) on page 4 of the memorandum, correct the balance in the Enhanced County and District Program ("ECDP") fund; (iii) on page 5 of the memorandum, correct the costs associated with the one-time bonus and cost of living adjustments; (iv) on page 10 of the memorandum, correct the sum of the ECDP to be allocated to the General Government Improvement Fund; (v) on page 12 of the memorandum, correct information on the five year financial outlook; and (vi) include additional positions in the table of organization for Judicial Administration, and which changes are noted on the version attached hereto; (c) the changes contained in the September 21, 2021 memorandum entitled "Information for Second Budget Hearing – FY 2021-22 Proposed Budget", which memorandum is attached hereto, and as such memorandum was supplemented and amended: (i) by the changes contained in the September 28, 2021 memorandum entitled "Supplement – Information for Second Budget Hearing – FY 2021-22 Proposed Budget", which memorandum is attached hereto; (ii) to transfer \$158,000.00 and one staff position from the Department of Cultural Affairs budget to, and create one additional staff position in, the Office of Community Advocacy under the Office of the Chair

of the Board of County Commissioners and revise the table of organization accordingly; and (iii) to require that, prior to the execution of a grant agreement with the South Florida Pioneer Museum, Inc. for \$1,500,000.00 set forth in the budget, an amendment to the lease agreement be negotiated and presented to this Board within 60 days of today's date which would: (1) amend the permitted and required use of the property to that of an agricultural and culinary business incubator to be used for farm to table dining, culinary education, a farmer's market and event space for the rural community, development of products for farm operations, after school programming, and vocational and educational and vocational training for high school and college students; (2) require that, no later than 22 months of the date of approval of the lease amendment, all construction be completed, as evidenced by a final certificate of occupancy; and (3) require that, no later than 2 years from the approval of the lease amendment, programming and full use and operations of the facility, in accordance with the permitted and required use, be available and in effect; and (d) create a Septic-to-Sewer and Resiliency Infrastructure Reserve to be used for septic to sewer or resiliency projects and to fund such reserve with \$107.9 million transferred from the Infrastructure Projects Program under the "Future Septic to Sewer/Infrastructure Project Program" with the proviso that to move such funds to another fund or reserve shall require an affirmative vote of the Board members present.

Section 3. The Countywide General Fund budget, including the five-year financial plan contained therein, as amended as set forth in this ordinance, is hereby approved, adopted, and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided, and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the

current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with section 129.06(2)(d), Florida Statutes, and section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with section 129.06(2)(a), Florida Statutes, and sections 2-1792 through 2-1800A of the Code of Miami-Dade County, Florida (“Code”). The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved, adopted and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board to borrow money and to issue time warrants, and pursuant to the authority of section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. However, this section in no way limits or restricts the power of the Board to transfer any unencumbered

appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All Implementing Orders, as amended hereby, other actions of the Board setting fees, rates, and charges, and fees, rates, and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved, and may be amended by resolution adopted by the Board during the fiscal year.

Section 8. The Mayor or the Mayor's designee is hereby authorized to negotiate and execute agreements, in the form approved by the County Attorney, for funding allocations to community-based organizations, state agencies, non-profit organizations, cultural organizations or for cultural events, and Mom and Pop Program participants approved in this ordinance as a result of a request for proposals, or other formal selection process, or other allocations approved by the Board, including, but not limited to, for work or services resulting from natural disasters, emergency declarations or pandemics.

Section 9. Notwithstanding any other provision of the Code or any resolution or implementing order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, County Services Reserve, Commission office funds, Enhanced County and District Program or Mom and Pop Program funds shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 10. Unless otherwise prohibited by law, this ordinance shall supersede all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions of the Code in conflict herewith.

Section 11. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 12. It is the intention of the Board and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code.

Section 13. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

PASSED AND ADOPTED: September 28, 2021

Approved by County Attorney as  
to form and legal sufficiency. GKS for GBK

## COUNTYWIDE GENERAL FUND REVENUE

**Net\***  
**2021-22**  
**Budget**

### TAXES

General Property Tax (Tax Roll: \$337,968,694,350)	\$1,498,402,000
Local Option Gas Tax	41,606,000
Ninth Cent Gas Tax	<u>10,505,000</u>
Subtotal	<u>\$1,550,513,000</u>

### OCCUPATIONAL LICENSES

Business Taxes	<u>\$2,112,000</u>
Subtotal	<u>\$2,112,000</u>

### INTERGOVERNMENTAL REVENUES

State Sales Tax	\$70,200,000
State Revenue Sharing	70,107,000
Gasoline and Motor Fuels Tax	12,990,000
Alcoholic Beverage Licenses	999,000
Secondary Roads	500,000
Race Track Revenue	447,000
State Insurance Agent License Fee	<u>556,000</u>
Subtotal	<u>\$155,799,000</u>

### CHARGES FOR SERVICES

Sheriff and Police Fees	\$1,080,000
Other	<u>285,000</u>
Subtotal	<u>\$1,365,000</u>

### INTEREST INCOME

Interest	<u>\$611,000</u>
Subtotal	<u>\$611,000</u>

**COUNTYWIDE GENERAL FUND REVENUE (cont'd)**

	<b>Net*</b> <b>2021-22</b> <b><u>Budget</u></b>
 <b><u>OTHER</u></b>	
Administrative Reimbursements	\$47,791,000
Miscellaneous	<u>10,738,000</u>
Subtotal	<u>\$58,529,000</u>
 <b><u>TRANSFERS</u></b>	
Transfers	<u>\$8,021,000</u>
Subtotal	<u>\$8,021,000</u>
 <b><u>CASH CARRYOVER</u></b>	
Cash Carryover	<u>\$46,390,000</u>
Subtotal	<u>\$46,390,000</u>
Total	<u>\$1,823,340,000</u>

\* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.



## COUNTYWIDE GENERAL FUND EXPENDITURES

	<b>2021-22 <u>Budget</u></b>
Office of the Mayor	5,921,000
Board of County Commissioners (BCC)	21,024,000
County Attorney	17,707,000
Clerk of Court	6,777,000
Corrections and Rehabilitation	223,922,000
Judicial Administration	35,867,000
Juvenile Services	14,462,000
Legal Aid	3,165,000
Medical Examiner	14,296,000
Miami-Dade Fire Rescue	41,866,000
Miami-Dade Police	104,984,000
Non-departmental - Public Safety	8,854,000
General Government Improvement Fund - Public Safety	9,300,000
Transportation and Public Works	244,315,000
Cultural Affairs	13,186,000
Park, Recreation and Open Spaces	62,256,000
Non-departmental - Recreation and Culture	3,037,000
Animal Services	21,610,000
Solid Waste Management	11,120,000
Non-departmental - Neighborhood and Infrastructure	121,606,000
General Government Improvement Fund – Neighb. & Infra.	2,500,000
Community Action and Human Services	41,048,000
Public Housing and Community Development	310,000
Public Health Trust	237,687,000
Non-departmental - Health and Society	44,055,000
Miami-Dade Economic Advocacy Trust	1,669,000
Regulatory and Economic Resources	6,495,000
Non-departmental - Economic Development	135,705,000
Audit and Management Services	2,406,000
Commission on Ethics and Public Trust	2,654,000
Communications	9,959,000
Elections	25,238,000
Human Resources	8,612,000
Information Technology Department	1,882,000
Inspector General	2,177,000
Internal Services Department	47,367,000
Management and Budget	5,784,000
Property Appraisal	44,827,000
Non-departmental - General Government	217,690,000
Total	<b><u>\$1,823,340,000</u></b>

***\*Schedule incorporates first and second change memo recommendations and all amendments approved at first and second budget hearings, including but not limited to, technical adjustments.***

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item D

ORDINANCE NO. 21-94

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE MILLAGE FOR UNINCORPORATED MUNICIPAL SERVICE AREA OPERATING PURPOSES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the Board of County Commissioners determines that the total millage to be levied in order to raise the amounts required by the Unincorporated Municipal Service Area Budget for Unincorporated Municipal Service Area for operating purposes as provided in said Budget for the 2021-22 fiscal year is 1.9283 mills on the dollar of taxable value of all property within the Unincorporated Municipal Service Area in Miami-Dade County, Florida, and such millage is hereby ratified, confirmed and approved in every particular. This millage is 5.51 percent above the state-defined rolled-back rate of 1.8276 mills, computed pursuant to section 200.065(1), Florida Statutes.

Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 5. It is the intention of the Board of County Commissioners and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code of Miami-Dade County.

PASSED AND ADOPTED: September 28, 2021

Approved by County Attorney as  
to form and legal sufficiency. GBL

ORD/ITEM D Proposed

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item E

ORDINANCE NO. 21-95

ORDINANCE APPROVING AND ADOPTING THE UNINCORPORATED MUNICIPAL SERVICE AREA FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; PROVIDING A SHORT TITLE; INCORPORATING THE FISCAL YEAR 2021-22 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED REVENUES AND EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES OR OTHER REVENUES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING, CONFIRMING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET FEES, RATES, AND CHARGES; AUTHORIZING FEES, RATES, AND CHARGES CONSISTENT WITH APPROPRIATIONS, AND PROVIDING FOR THEIR AMENDMENT AND AUTHORIZING SUBSEQUENT AMENDMENTS BY RESOLUTION; RECOGNIZING AND CONTINUING THE UNINCORPORATED MUNICIPAL SERVICE AREA; AUTHORIZING THE MAYOR OR MAYOR'S DESIGNEE TO NEGOTIATE AND EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING FOR FISCAL YEAR 2021-22 PROVISIONS OF THE CODE AND RESOLUTIONS REQUIRING EXECUTION OF COUNTY AFFIDAVITS FOR NON-PROFITS RECEIVING CERTAIN COUNTY FUNDING; AMENDING, WAIVING OR RESCINDING, IF NECESSARY, VARIOUS SECTIONS OF THE CODE, APPLICABLE IMPLEMENTING ORDERS, AND OTHER LEGISLATIVE ENACTMENTS TO CONFORM SUCH ENACTMENTS TO THE FISCAL YEAR 2021-22 BUDGET; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR LEGISLATIVE ENACTMENTS; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF  
MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "Fiscal Year 2021-22 Miami-Dade County Unincorporated Municipal Service Area Budget Ordinance".

Section 2. Pursuant to section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2021. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this ordinance; (b) the changes contained in the September 7, 2021 memorandum entitled "Information for First Budget Hearing – FY 2021-22 Proposed Budget", as such memorandum was amended to include the changes read on the record by the County's Budget Director at the September 14, 2021 first budget hearing to: (i) correct scrivener's errors; (ii) on page 4 of the memorandum, correct the balance in the Enhanced County and District Program ("ECDP") fund; (iii) on page 5 of the memorandum, correct the costs associated with the one-time bonus and cost of living adjustments; (iv) on page 10 of the memorandum, correct the sum of the ECDP to be allocated to the General Government Improvement Fund; (v) on page 12 of the memorandum, correct information on the five year financial outlook; and (vi) include additional positions in the table of organization for Judicial Administration, and which changes are noted on the version attached hereto; and (c) the changes contained in the September 21, 2021 memorandum entitled "Information for Second Budget Hearing – FY 2021-22 Proposed Budget", which memorandum is attached hereto, and as such memorandum was supplemented and amended: (i) by the changes contained in the September 28, 2021 memorandum entitled "Supplement – Information for Second Budget Hearing – FY 2021-22 Proposed Budget", which memorandum is attached hereto; (ii) to transfer \$158,000.00 and one staff position from the Department of Cultural Affairs budget to, and create one additional staff position in, the Office of Community

Advocacy under the Office of the Chair of the Board of County Commissioners and revise the table of organization accordingly; and (iii) to require that, prior to the execution of a grant agreement with the South Florida Pioneer Museum, Inc. for \$1,500,000.00 set forth in the budget, an amendment to the lease agreement be negotiated and presented to this Board within 60 days of today's date which would: (1) amend the permitted and required use of the property to that of an agricultural and culinary business incubator to be used for farm to table dining, culinary education, a farmer's market and event space for the rural community, development of products for farm operations, after school programming, and vocational and educational and vocational training for high school and college students; (2) require that, no later than 22 months of the date of approval of the lease amendment, all construction be completed, as evidenced by a final certificate of occupancy; and (3) require that, no later than 2 years from the approval of the lease amendment, programming and full use and operations of the facility, in accordance with the permitted and required use, be available and in effect.

Section 3. The Unincorporated Municipal Service Area budget, including the five-year financial plan contained therein, as amended as set forth in this ordinance, is hereby approved, adopted, and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided, and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with section 129.06(2)(d), Florida Statutes, and section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same

fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with section 129.06(2)(a), Florida Statutes, and sections 2-1792 through 2-1800A of the Code of Miami-Dade County, Florida (“Code”). The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved, adopted and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board to borrow money and to issue time warrants, and pursuant to the authority of section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. However, this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on

deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All Implementing Orders, as amended hereby, other actions of the Board setting fees, rates, and charges, and fees, rates, and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved, and may be amended by resolution adopted by the Board during the fiscal year.

Section 8. The Unincorporated Municipal Service Area is hereby recognized and continued. All funds budgeted for this area are provided by general taxes and other revenue related to this area.

Section 9. The Mayor or the Mayor's designee is hereby authorized to negotiate and execute agreements, in the form approved by the County Attorney, for funding allocations to community-based organizations, state agencies, and non-profit organizations, cultural organizations or for cultural events approved in this ordinance as a result of a request for proposals, or other formal selection process, or other allocations approved by the Board, including, but not limited to, for work or services resulting from natural disasters, emergency declarations or pandemics.

Section 10. Notwithstanding any other provision of the Code or any resolution or implementing order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, County Services Reserve, or Commission office funds shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.



Section 11. Unless otherwise prohibited by law, this ordinance shall supersede all prior enactments of the Board, including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions of the Code in conflict herewith.

Section 12. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 13. It is the intention of the Board and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code.

Section 14. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

PASSED AND ADOPTED: September 28, 2021

Approved by County Attorney as  
to form and legal sufficiency. GKS For GBK

**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE**

**NET\*  
2021-22  
BUDGET**

**TAXES**

General Property Tax (Tax Roll: \$92,195,167,037)	\$168,890,000
Utility Tax	103,733,000
Communications Services Tax	<u>24,225,000</u>
Subtotal	<u>\$296,848,000</u>

**OCCUPATIONAL LICENSES**

Business Taxes	<u>\$3,923,000</u>
Subtotal	<u>\$3,923,000</u>

**INTERGOVERNMENTAL REVENUES**

State Sales Tax	\$105,299,000
State Revenue Sharing	48,210,000
Alcoholic Beverage Licenses	<u>161,000</u>
Subtotal	<u>\$153,670,000</u>

**CHARGES FOR SERVICES**

Sheriff and Police Fees	<u>\$1,920,000</u>
Subtotal	<u>\$1,920,000</u>

**INTEREST INCOME**

Interest	<u>\$193,000</u>
Subtotal	<u>\$193,000</u>

**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE (cont'd)**

	<b><u>NET*</u> <u>2021-22</u> <u>BUDGET</u></b>
 <b><u>OTHER</u></b>	
Administrative Reimbursements	\$13,479,000
Miscellaneous	<u>711,000</u>
Subtotal	<u>\$14,190,000</u>
 <b><u>TRANSFERS</u></b>	
Transfers	<u>\$280,000</u>
Subtotal	<u>\$280,000</u>
 <b><u>CASH CARRYOVER</u></b>	
Cash Carryover	<u>\$14,297,000</u>
Subtotal	<u>\$14,297,000</u>
Total	<u>\$485,321,000</u>

**\*All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.**

**UNINCORPORATED MUNICIPAL SERVICE AREA  
EXPENDITURES**

	<b><u>2021-22 Budget</u></b>
Office of the Mayor	\$1,670,000
Board of County Commissioners (BCC)	5,885,000
County Attorney	4,994,000
Miami-Dade Police	295,805,000
Transportation and Public Works	9,418,000
Parks, Recreation and Open Spaces	50,053,000
Regulatory and Economic Resources	323,000
Non-departmental - Economic Development	2,527,000
Audit and Management Services	678,000
Communications	2,809,000
Human Resources	2,430,000
Internal Services Department	13,075,000
Management and Budget	854,000
Non-departmental - General Government	94,800,000
 Total	 <u>\$485,321,000</u>

*\* Schedule incorporates first and second change memo recommendations and all amendments approved at first and second budget hearings, including but not limited to, technical adjustments.*

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item F

ORDINANCE NO. 21-96

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE MILLAGE FOR MIAMI-DADE FIRE AND RESCUE SERVICE DISTRICT OPERATING PURPOSES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; LEVYING ALL TAXES SO PROVIDED; RECOGNIZING AND CONTINUING THE MIAMI-DADE FIRE AND RESCUE SERVICE DISTRICT; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the Board of County Commissioners determines that the total millage to be levied in order to raise the amounts required by the Miami-Dade Fire and Rescue Service District Budget for the Miami-Dade Fire and Rescue Service District for operating purposes as provided in said Budget for the 2021-22 fiscal year is 2.4207 mills on the dollar of taxable value of all property within Miami-Dade Fire and Rescue Service District, and such millage is hereby ratified, confirmed and approved in every particular. This millage is 4.71 percent above the state-defined rolled-back rate of 2.3118 mills, computed pursuant to section 200.065(1), Florida Statutes. The Miami-Dade Fire and Rescue Service District consists of the unincorporated area of Miami-Dade County and the following municipalities:

Aventura	Homestead	Opa-Locka
Bal Harbour	Indian Creek Village	Palmetto Bay
Bay Harbor Islands	Medley	Pinecrest
Biscayne Park	Miami Gardens	South Miami
Cutler Bay	Miami Lakes	Sunny Isles Beach
Doral	Miami Shores	Surfside
El Portal	Miami Springs	Sweetwater
Florida City	North Bay Village	Virginia Gardens
Golden Beach	North Miami	West Miami
Hialeah Gardens	North Miami Beach	

Section 2. All taxes hereinabove described are hereby levied.

Section 3. The Miami-Dade Fire and Rescue District is hereby recognized and continued. All county funds for this district are provided by general taxes and other revenues levied and collected only within the district as provided in Section 1.01(A)11 of the Home Rule Charter.

Section 4. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 5. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 6. It is the intention of the Board of County Commissioners and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code of Miami-Dade County.

PASSED AND ADOPTED: September 28, 2021

Approved by County Attorney as  
to form and legal sufficiency. GBL

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item G

ORDINANCE NO. 21-97

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE MILLAGE FOR MIAMI-DADE LIBRARY SYSTEM OPERATING PURPOSES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; LEVYING ALL TAXES SO PROVIDED; RECOGNIZING AND CONTINUING THE MIAMI-DADE LIBRARY SYSTEM; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the Board of County Commissioners determines that the total millage to be levied in order to raise the amounts required by the Miami-Dade Library System Budget for Miami-Dade Library System operating purposes as provided in said Budget for the 2021-22 fiscal year is fixed at 0.284 mills on the dollar of taxable value of all property within the Miami-Dade Library System district, and such millage is hereby ratified, confirmed and approved in every particular. This millage is 4.22 percent above the state-defined rolled-back rate of 0.2725 mills, computed pursuant to section 200.065(1), Florida Statutes. The Library System consists of the unincorporated area of Miami-Dade County and the following municipalities:

Aventura	Hialeah Gardens	North Bay Village
Bay Harbor Islands	Indian Creek Village	Opa-Locka
Biscayne Park	Key Biscayne	Palmetto Bay
Coral Gables	Medley	Pincrest
Cutler Bay	Miami	South Miami
Doral	Miami Beach	Sunny Isles Beach
El Portal	Miami Gardens	Sweetwater
Florida City	Miami Lakes	Virginia Gardens
Golden Beach	Miami Springs	West Miami

Section 2. All taxes hereinabove described are hereby levied.

Section 3. The Miami-Dade Library System is hereby recognized and continued. All county funds for this district are provided by general taxes and other revenues levied and collected only within the district as provided in Section 1.01(A)11 of the Home Rule Charter.

Section 4. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 5. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 6. It is the intention of the Board of County Commissioners and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code of Miami-Dade County.

PASSED AND ADOPTED: September 28, 2021

Approved by County Attorney as  
to form and legal sufficiency. GBK



Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item H

ORDINANCE NO. 21-98

ORDINANCE APPROVING, ADOPTING AND RATIFYING PROPRIETARY BUDGETS, SPECIAL ASSESSMENT DISTRICT BUDGETS, AND OTHER BUDGETS OF MIAMI-DADE COUNTY, FLORIDA, FOR FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; PROVIDING A SHORT TITLE; INCORPORATING FISCAL YEAR 2021-22 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED REVENUES AND EXPENDITURES; AUTHORIZING INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES OR OTHER REVENUES; RATIFYING, CONFIRMING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF BOARD WHICH SET FEES, RATES, AND CHARGES; AUTHORIZING FEES, RATES, AND CHARGES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; APPROVING REVISED FEES, CHARGES, AND IMPLEMENTING ORDERS FOR VARIOUS DEPARTMENTS AND AGENCIES AND AUTHORIZING SUBSEQUENT AMENDMENTS BY RESOLUTION; APPROVING FISCAL YEAR 2021-22 PAY PLAN; AUTHORIZING ALLOCATIONS AND REALLOCATIONS OF BOND PROCEEDS AND INTEREST EARNINGS; AUTHORIZING MAYOR OR MAYOR'S DESIGNEE TO PROVIDE BOND ISSUE RESERVES; ESTABLISHING SUCH FUNDS AS MAY BE APPROVED DURING FISCAL YEAR AND PROVIDING FOR THEIR EXPENDITURE; AUTHORIZING PAYMENT OF LOCAL BUSINESS TAX SURCHARGE TO BEACON COUNCIL; APPROPRIATING GRANT, DONATION, AND CONTRIBUTION FUNDS; AUTHORIZING MAYOR OR MAYOR'S DESIGNEE TO NEGOTIATE AND EXECUTE CERTAIN FUNDING AGREEMENTS; CONTINUING MUNICIPAL SERVICES FUND; AUTHORIZING DISBURSEMENT FROM THE ENVIRONMENTALLY ENDANGERED LANDS ("EEL") ACQUISITION TRUST FUND TO SUPPLEMENT THE EEL LAND MANAGEMENT TRUST FUND TO MAINTAIN THE PRINCIPAL BALANCE REQUIRED UNDER SECTION 24-50.5 (2)(B)(I) OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA ("CODE"); WAIVING FOR FISCAL YEAR 2021-22, (A) SECTION 29-7(G) OF THE CODE RELATED TO ALLOCATION OF DOCUMENTARY SURTAX FUNDS, AND (B) RESOLUTION NO. R-924-08 RELATING TO TRANSIT FARES, FEES, AND CHARGES; WAIVING PROVISIONS OF THE CODE AND RESOLUTIONS REQUIRING EXECUTION OF COUNTY AFFIDAVITS FOR NON-PROFITS RECEIVING CERTAIN COUNTY

FUNDING; AUTHORIZING THE TERMINATION OF FINANCIAL INTEREST RATE SWAP AGREEMENTS AND ALLOWING REINVESTMENT OF TERMINATION PROCEEDS IN ACCORDANCE WITH COUNTY INVESTMENT POLICY; AMENDING, WAIVING OR RESCINDING, IF NECESSARY, VARIOUS SECTIONS OF THE CODE, APPLICABLE IMPLEMENTING ORDERS, AND OTHER LEGISLATIVE ENACTMENTS TO CONFORM SUCH ENACTMENTS TO FISCAL YEAR 2021-22 BUDGET; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR LEGISLATIVE ENACTMENTS; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "Fiscal Year 2021-22 Miami-Dade County Self-Supporting Budget Ordinance."

Section 2. Pursuant to section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2021. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this ordinance; (b) the changes contained in the September 7, 2021 memorandum entitled "Information for First Budget Hearing – FY 2021-22 Proposed Budget", as such memorandum was amended to include the changes read on the record by the County's Budget Director at the September 14, 2021 first budget hearing to: (i) correct scrivener's errors; (ii) on page 4 of the memorandum, correct the balance in the Enhanced County and District Program ("ECDP") fund; (iii) on page 5 of the memorandum, correct the costs associated with the one-time bonus and cost of living adjustments; (iv) on page 10 of the memorandum, correct the sum of the ECDP to be allocated to the General Government Improvement Fund; (v) on page 12 of the memorandum, correct information on the five year financial outlook; and (vi) include additional positions in the table of organization for Judicial

Administration, and which changes are noted on the version attached hereto; and (c) the changes contained in the September 21, 2021 memorandum entitled “Information for Second Budget Hearing – FY 2021-22 Proposed Budget”, which memorandum is attached hereto, and as such memorandum was supplemented and amended: (i) by the changes contained in the September 28, 2021 memorandum entitled “Supplement – Information for Second Budget Hearing – FY 2021-22 Proposed Budget”, which memorandum is attached hereto and are reflected in the attachments and schedules attached hereto; (ii) to transfer \$158,000.00 and one staff position from the Department of Cultural Affairs budget to, and create one additional staff position in, the Office of Community Advocacy under the Office of the Chair of the Board of County Commissioners and revise the table of organization accordingly; and (iii) to require that, prior to the execution of a grant agreement with the South Florida Pioneer Museum, Inc. for \$1,500,000.00 set forth in the budget, an amendment to the lease agreement be negotiated and presented to this Board within 60 days of today’s date which would: (1) amend the permitted and required use of the property to that of an agricultural and culinary business incubator to be used for farm to table dining, culinary education, a farmer’s market and event space for the rural community, development of products for farm operations, after school programming, and vocational and educational and vocational training for high school and college students; (2) require that, no later than 22 months of the date of approval of the lease amendment, all construction be completed, as evidenced by a final certificate of occupancy; and (3) require that, no later than 2 years from the approval of the lease amendment, programming and full use and operations of the facility, in accordance with the permitted and required use, be available and in effect.

Section 3. The proprietary budgets, special assessment district budgets, and other budgets proposed, including the five-year financial plan contained therein, as amended as set forth in this ordinance, are hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by

the County Mayor as revised and summarized in the attached budgets are adopted as limitations of all expenditures, except as hereinafter provided and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budgets may be appropriated and expended by ordinance duly enacted by the Board in accordance with section 129.06(2)(d), Florida Statutes, and section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budgets may be approved from time to time by motion duly adopted by the Board in accordance with section 129.06(2)(a), Florida Statutes, and sections 2-1792 through 2-1800A of the Code of Miami-Dade County, Florida (“Code”). The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budgets. All adjustments made in accordance with this ordinance are approved, adopted and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board to borrow money and to issue time warrants, and pursuant to the authority of section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of

adequate tax or other appropriate revenues. However, this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to section 5.03(C) of the Home Rule Charter.

Section 6. The provisions of section 29-7(G) of the Code requiring that no allocation of documentary surtax funds shall be made except as part of a competitive Request for Applications process shall be waived for Fiscal Year 2021-22.

Section 7. The County Mayor or County Mayor's designee is authorized to: (i) terminate any of the County's existing interest rate swap agreements authorized by this Board in accordance with the County's Swap Policy approved by this Board pursuant to Resolution No. R-311-05, subject to a favorable recommendation by the County's financial swap advisor; (ii) invest any termination proceeds in accordance with the County's Investment Policy approved by this Board pursuant to Resolution No. R-367-16; and (iii) finalize and execute any documents and certificates necessary in order to effectuate the terminations.

Section 8. The provisions of Resolution No. R-924-08 relating to transit fares, fees and charges which require adjustments to said fares, fees and charges every three years in accordance with the average rate of the Consumer Price Index (CPI) for the preceding three years shall be waived for Fiscal Year 2021-22.

Section 9. All Implementing Orders, as amended hereby, other actions of the Board setting fees, rates, and charges, and fees, rates and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved, and may be subsequently amended by resolution adopted by the Board during the fiscal year.

Section 10. The revised Implementing Order setting the Miami-Dade Port of Miami fees and charges as reflected in attachment A is made part hereof.

Section 11. The revised Implementing Order setting the Solid Waste Services rates, fees and charges as reflected in attachment B is made part hereof.

Section 12. The revised Implementing Order setting the Elections rates, fees and charges as reflected in attachment C is made part hereof.

Section 13. The revised Implementing Order setting the Regulatory and Economic Resources (Consumer Protection Services) rates, fees and charges as reflected in attachment D is made part hereof.

Section 14. The revised Implementing Order setting the Water and Sewer rates, fees and charges as reflected in attachment E is made part hereof.

Section 15. The revised Implementing Order setting the Aviation Department rates, fees and charges as reflected in attachment F is made part hereof.

Section 16. The revised Implementing Order setting the Public Works Construction rates, fees and charges as reflected in attachment G is made part hereof.

Section 17. The revised Implementing Order setting the Regulatory and Economic Resources (Film and Photo Productions) rates, fees and charges as reflected in attachment H is made part hereof.

Section 18. The revised Implementing Order setting the Fire Prevention rates, fees and charges as reflected in attachment I is made part hereof.

Section 19. The revised Implementing Order setting the Regulatory and Economic Resources (Environmental Resources Management) rates, fees and charges as reflected in attachment J is made part hereof.

Section 20. The revised Implementing Order setting the Regulatory and Economic Resources (Building and Neighborhood Compliance) rates, fees and charges as reflected in attachment K is made part hereof.

Section 21. The revised Implementing Order setting the Regulatory and Economic Resources (Planning, Zoning, and Platting) rates, fees and charges as reflected in attachment L is made part hereof.

Section 22. The Fiscal Year 2021-22 Pay Plan, which is attached and incorporated by reference herein, is hereby approved, including the pay rates and all other provisions set forth therein.

Section 23. All allocations and reallocations of bond proceeds and interest earnings included in the Fiscal Year 2021-22 Adopted Capital Budget and Multi-Year Capital Plan, as may be amended, are hereby authorized.

Section 24. The Mayor or the Mayor's designee is hereby authorized to use interest earned on deposit of Public Improvement Bond funds to establish and maintain an Interest and Sinking Fund Reserve Account in an amount not to exceed one year's maximum principal and interest. Interest earned in excess of the reserve shall be distributed to Public Improvement Bonds Construction Funds in accordance with standard accounting practices.

Section 25. The Finance Director is hereby authorized to establish and to receive and expend funds up to amounts received without specific appropriation pursuant to section 5.03(C) of the Home Rule Charter for existing trust funds, working capital funds, bond construction funds, pension funds, revolving funds and any other such funds as may be approved by motion of the Board during the 2021-22 fiscal year.

Section 26. The Finance Director is hereby authorized to make payment of local business tax surcharge revenues for Fiscal Year 2021-22 to Miami-Dade County Beacon Council, Inc., in accordance with state law and Resolution No. 1066-88 which authorized the agreement between Miami-Dade County and the Beacon Council.

Section 27. All grant, donation, and contribution funds received by the County are hereby appropriated at the levels and for the purposes intended by the grants, donations and contributions.

Section 28. The Mayor or the Mayor's designee is hereby authorized to negotiate and execute agreements, in the form approved by the County Attorney, for funding allocations to community-based organizations, state agencies, non-profit organizations, cultural organizations or for cultural events, and Mom and Pop Program participants approved in this ordinance as a result of a request for proposals, other formal selection process, or other allocations approved by the Board, including, but not limited to, for work or services resulting from natural disasters, emergency declarations or pandemics.

Section 29. The Board hereby authorizes the disbursement of \$2,000,000.00 from the Environmentally Endangered Lands ("EEL") Acquisition Trust Fund to the EEL Land Management Trust Fund, in order to supplement the EEL Land Management Trust Fund and maintain its principal established under section 24-50.5 (2)(b)(i) of the Code.

Section 30. Notwithstanding any other provision of the Code or any resolution or implementing order to the contrary, non-profit entities awarded grants of County monies from the prior fiscal year's and Fiscal Year 2021-22's District Discretionary Reserve, Commission office funds, Future Services Reserve, Enhanced County and District Program, or Mom and Pop Program funds shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 31. The Municipal Services Fund is hereby recognized and continued. Payment by a municipality to the Municipal Services Fund shall be used for services which provide benefits to the municipality or the residents thereof.



Section 32. Unless otherwise prohibited by law, this ordinance shall supersede all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions of the Code in conflict herewith.

Section 33. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 34. All provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

PASSED AND ADOPTED: September 28, 2021

Approved by County Attorney as  
to form and legal sufficiency. GKS For GBK

**OPERATING BUDGET  
APPROPRIATION SCHEDULES**

**AMERICAN RESCUE PLAN ACT (ARPA)  
Grants  
(Fund SR013)**

<u>Revenues:</u>	<u>Prior Year</u>	<u>2021-22</u>	<u>Total</u>
U.S. Department of Treasury Grant (Coronavirus State and Local Fiscal Recovery Fund)	<u>\$263,867,000</u>	<u>\$263,867,000</u>	<u>\$527,734,000</u>
 <u>Expenditures:</u>			
Reimburse Public Safety Expenditures (G1001)	\$0	\$428,349,000	\$428,349,000
Reimburse Solid Waste Residential Collections (Funds EW001)	9,000,000	11,000,000	20,000,000
Reimburse Finance Collections Expenditures (G5004)	715,000	3,920,000	4,635,000
Reimburse Internal Services Parking and Real Estate Expenditures (G5030 and G5014)	5,128,000	5,554,000	10,682,000
Convention Development Tax (CDT) Expenditures (ST007)	<u>32,982,000</u>	<u>31,086,000</u>	<u>64,068,000</u>
Total	<u>\$47,825,000</u>	<u>\$479,909,000</u>	<u>\$527,734,000</u>

**COUNTYWIDE EMERGENCY CONTINGENCY RESERVE FUND  
(Fund G1002)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$55,603,000
Interest Earnings	<u>80,000</u>
Total	<u>\$55,683,000</u>
 <u>Expenditures:</u>	
Countywide Emergency Contingency Reserve*	<u>\$55,683,000</u>

\*Note: \$1,030,491 of this reserve has been designated for the purchase of hurricane shelter supplies, and other emergency preparedness in the event a disaster is declared.

**MIAMI-DADE FIRE RESCUE  
Fire Rescue District  
(Fund SF001)**

<u>Revenues:</u>	<u>2021-22</u>
Property Taxes (Tax Roll: 190,417,306,000)	\$437,896,000
Transfer from Countywide General Fund (Fund G1001, Police Rental Space)	200,000
Carryover	13,321,000
Ground Transport Fees	23,200,000
Plans Review and Permit Fees	7,500,000
Inspection Fees	7,000,000
Managed Care Program	4,500,000
Other Fire Prevention Fees	2,291,000
Special Services Revenue	3,000,000
Reimbursement from Miami-Dade Aviation Department	1,578,000
Reimbursement from Miami-Dade Seaport Department	6,149,000
Reimbursement from CPE Certified Expenditure	6,665,000
Interest Earnings	150,000
Rental Office Space	547,000
Miscellaneous Fees	<u>230,000</u>
Total	<u>\$514,227,000</u>
 <u>Expenditures:</u>	
Fire Protection and Emergency Medical Rescue Operations	\$471,931,000
Administrative Reimbursement	14,000,000
Intergovernmental Transfer (IGT) Expenditures	1,800,000
Transfer to Debt Service	7,886,000
Transfer to Anti-Venom Program (Fund SF005)	608,000
Operating Reserves	16,502,000
Reserve for Tax Equalization	<u>1,500,000</u>
Total	<u>\$514,227,000</u>

**Air Rescue  
(Fund SF002)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Countywide General Fund (Fund G1001)	<u>\$14,521,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$14,521,000</u>

**Hazardous Materials Trust Fund  
(Fund SF004)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$150,000
Interest Earnings	<u>2,000</u>
Total	<u>\$152,000</u>
<b><u>Expenditures:</u></b>	
Trust Fund Activities	<u>\$152,000</u>

**Anti-Venom Program  
(Fund SF005)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Fire Rescue District (Fund SF001)	\$608,000
Miscellaneous Fees	<u>300,000</u>
Total	<u>\$908,000</u>
<b><u>Expenditures:</u></b>	
Anti-Venom Program Expenditures	<u>\$908,000</u>

**Lifeguarding, Ocean Rescue Services and Communications  
(Fund SF005)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Countywide General Fund (Fund G1001)	<u>\$21,911,000</u>
<b><u>Expenditures:</u></b>	
Communications Expenditures	\$15,917,000
Lifeguarding and Ocean Rescue Expenditures	<u>5,994,000</u>
Total	<u>\$21,911,000</u>

**MIAMI-DADE FIRE RESCUE  
Fire Contingency Reserve Fund  
(Fund SF007)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$11,660,000
Interest Earnings	<u>200,000</u>
Total	<u>\$11,860,000</u>
<b><u>Expenditures:</u></b>	
Reserves	<u>\$11,860,000</u>

**MIAMI-DADE AVIATION FIRE RESCUE  
(Fund SF008)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Miami International Airport	<u>\$30,187,000</u>
<u>Expenditures:</u>	
Miami-Dade Aviation Fire Rescue Services	<u>\$30,187,000</u>

**MIAMI-DADE FIRE RESCUE  
Emergency Management  
(Fund SF009)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$5,234,000
Miscellaneous Revenues	60,000
Emergency Plan Review Fees	<u>144,000</u>
Total	<u>\$5,438,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$5,438,000</u>

**REGULATORY AND ECONOMIC RESOURCES  
Environmentally Endangered Lands Program (EEL)  
(Fund G2001-G2002)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$9,579,000
Carryover of Restricted Reserves for Land Management	10,724,000
Florida Department of Environmental Protection	100,000
Interest Earnings	<u>250,000</u>
Total	<u>\$20,653,000</u>
<u>Expenditures:</u>	
Transfer to Environmental Resources Management (Fund G3014)	\$1,098,000
Transfer to Parks, Recreation and Open Spaces for Land Management (G4001)	2,816,000
Reserves	<u>16,739,000</u>
Total	<u>\$20,653,000</u>

**MIAMI-DADE ECONOMIC ADVOCACY TRUST  
Economic Development Program  
(Fund G3001)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund	\$1,669,000
Transfer from Teen Court Program (S1013)	72,000
Transfer from Affordable Housing Program (SC003)	<u>230,000</u>
Total	<u>\$1,971,000</u>
<u>Expenditures:</u>	
Total Operating Expenditures	<u>\$1,971,000</u>

**ANIMAL SERVICES DEPARTMENT**  
**Animal Care and Control**  
**(Fund G3002)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer From County General Fund	\$21,610,000
Animal License Fees from Licensing Stations	6,700,000
Animal License Fees from Shelter	1,770,000
Code Violation Fines	500,000
Animal Shelter Fees	1,318,000
Miscellaneous Revenues	40,000
Surcharge Revenues	<u>50,000</u>
 Total	 <u>\$31,988,000</u>
 <b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$31,988,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**911 Emergency Fee**  
**(Funds G3004 - 3006)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$6,276,000
911 Landline Emergency Fee	2,370,000
911 Wireless Fee	8,430,000
911 Prepaid	2,200,000
Interest Earnings	<u>67,000</u>
 Total	 <u>\$19,343,000</u>
 <b><u>Expenditures:</u></b>	
Miami-Dade Police Department Expenditures	\$10,425,000
Disbursements to Municipalities	5,218,000
Reserve for Future Capital Equipment Acquisition	<u>3,700,000</u>
 Total	 <u>\$19,343,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund G3007)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Revenues from Miami-Dade Aviation Department	\$40,667,000
Revenues from Miami-Dade Port of Miami	13,566,000
Contractual Payments for MDPD Computer Aided Dispatch System	30,000
Village of Palmetto Bay Local Police Patrol Services Contractual Payment	8,649,000
Village of Palmetto Bay Optional Service Payment	90,000
Town of Miami Lakes Local Police Patrol Services Contractual Payment	8,867,000
City of Doral Optional Service Payment	230,000
Town of Cutler Bay Local Police Patrol Services Contractual Payment	10,577,000
Town of Cutler Bay Optional Service Payment	195,000
City of South Miami Optional Service Payment	<u>75,000</u>
<b>Total</b>	<b><u>\$82,946,000</u></b>

<b><u>Expenditures:</u></b>	
Miami-Dade Aviation Department Police Services	\$40,667,000
Port of Miami Police Services	13,566,000
MDPD Computer Aided Dispatch System	30,000
MDPD Local Police Patrol Expenditures for Village of Palmetto Bay	8,649,000
MDPD Optional Service Expenditures for Village of Palmetto Bay	90,000
MDPD Local Police Patrol Expenditures for Town of Miami Lakes	8,867,000
MDPD Optional Service Expenditures for the City of Doral	230,000
MDPD Local Police Patrol Expenditures for the Town of Cutler Bay	10,577,000
MDPD Optional Service Expenditures for the Town of Cutler Bay	195,000
MDPD Optional Service Expenditures for the City of South Miami (School Crossing Guards)	<u>75,000</u>
<b>Total</b>	<b><u>\$82,946,000</u></b>

**REGULATORY AND ECONOMIC RESOURCES**  
**Business Affairs Operations**  
**(Fund G3008-G3009)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Countywide General Fund (Fund G1001)	\$1,815,000
Carryover	2,401,000
Code Fines and Lien Collections	428,000
Fees and Charges	2,987,000
Local Business Tax Receipt	571,000
Other Revenues	75,000
Miscellaneous Revenues	75,000
Interagency Transfers	<u>188,000</u>
<b>Total</b>	<b><u>\$8,540,000</u></b>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$6,666,000
Administrative Reimbursement	113,000
Operating Reserve	<u>1,761,000</u>
<b>Total</b>	<b><u>\$8,540,000</u></b>

**TRANSPORTATION AND PUBLIC WORKS**  
**Passenger Transportation Regulation Operations**  
**(Fund G3010)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$6,504,000
Fees and Charges	3,071,000
Interest Earnings	88,000
Code Fines and Lien Collections	287,000
Interagency Transfers	<u>100,000</u>
<b>Total</b>	<b><u>\$10,050,000</u></b>
<u>Expenditures:</u>	
Operating Expenditures	\$4,465,000
Administrative Reimbursement	141,000
Operating Reserve	<u>5,444,000</u>
<b>Total</b>	<b><u>\$10,050,000</u></b>

**CLERK OF COURTS**  
**Non-Court Related Clerk Fees**  
**(Fund G3011)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund	\$6,777,000
Value Adjustment Board	475,000
Marriage License Fees	1,342,500
County Recorder	9,932,000
Clerk of the Board (Transfer from Lobbyist Trust Fund)	300,000
Miscellaneous Revenues	240,500
Interagency Transfers	701,000
Intradepartmental Transfers	<u>7,098,000</u>
<b>Total</b>	<b><u>\$26,866,000</u></b>
<u>Expenditures:</u>	
Non-Court Operations	<u>\$26,866,000</u>

**REGULATORY AND ECONOMIC RESOURCES**  
**Environmental Resources Management Operations**  
**(Funds G3012-G3015)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$73,154,000
Transfer from Countywide General Fund (Fund G1001)	2,431,000
Transfer from UMSA General Fund (G1001)	140,000
Transfer from Environmentally Endangered Lands (Fund G2001)	1,098,000
Operating Permit Fees	7,630,000
Other Revenues	1,232,000
Plan Review Fees	10,341,000
Utility Service Fees	37,564,000
Interagency Transfer	1,823,000
Transfer from Miami-Dade Aviation Department	<u>500,000</u>
<b>Total</b>	<b><u>\$135,913,000</u></b>
<u>Expenditures:</u>	
Operating Expenditures	\$87,523,000
Utility Service Fee Projects	11,300,000
Transfer to Parks, Recreation and Open Spaces - Wellfield Remediation Projects	1,200,000
Administrative Reimbursement	1,873,000
Operating Reserve	<u>34,017,000</u>
<b>Total</b>	<b><u>\$135,913,000</u></b>



**ADMINISTRATIVE OFFICE OF THE COURTS (AOC)**  
(Fund G3017)

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$19,531,000
Criminal Court Costs (25% of \$65 surcharge)	175,000
Criminal Court Costs (\$85 surcharge)	1,000,000
Criminal and Civil Court Costs (\$15 surcharge)	<u>3,638,000</u>
Total	<u>\$24,344,000</u>
<u>Expenditures:</u>	
Debt Service	\$429,000
Operating Expenditures	<u>23,915,000</u>
Total	<u>\$24,344,000</u>

**COMMUNICATIONS AND CUSTOMER EXPERIENCE**  
(Fund G3018)

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund	\$10,054,000
Transfer from Unincorporated Municipal Services Area General Fund	2,809,000
Communications Funding Model	8,566,000
Miscellaneous Charges	<u>150,000</u>
Total	<u>\$21,579,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$21,579,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**External Police Services Account**  
(Fund G3019)

<u>Revenue:</u>	<u>2021-22</u>
Carryover	\$1,314,000
Revenues from Off Duty Police Service	<u>20,503,000</u>
Total	<u>\$21,817,000</u>
<u>Expenditures:</u>	
Off-Duty Police Services Expenses	\$20,189,000
Off-Duty Police Services Reserve	<u>1,628,000</u>
Total	<u>\$21,817,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Forfeiture Trust Fund**  
(Fund G3021)

<u>Revenue:</u>	<u>2021-22</u>
Carryover	\$2,192,000
Fines and Forfeitures	<u>300,000</u>
Total	<u>\$2,492,000</u>
<u>Expenditures:</u>	
Diversion Program	\$155,000
Diversion Program Reserves	<u>2,337,000</u>
Total	<u>\$2,492,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**External Police Services Account**  
**(Fund G3022)**

<u>Revenue:</u>	<u>2021-22</u>
Carryover	\$672,000
Revenues from MDPD eCrash Program	<u>188,000</u>
Total	<u>\$860,000</u>
<u>Expenditures:</u>	
MDPD eCrash Program	\$702,000
MDPD eCrash Program Reserves	<u>158,000</u>
Total	<u>\$860,000</u>

**HUMAN RESOURCES**  
**Human Rights and Fair Employment Administration**  
**(Fund G3025)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$1,093,000
Transfer from Unincorporated Municipal Services Area General Fund (Fund G1001)	308,000
Federal Grants and Contracts	<u>78,000</u>
Total	<u>\$1,479,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$1,479,000</u>

**AUDIT AND MANAGEMENT SERVICES**  
**Internal Operations**  
**(Fund G3026)**

<u>Revenues:</u>	<u>2021-22</u>
Charges for Audits or Special Studies	<u>\$2,200,000</u>
<u>Expenditures:</u>	
Special Audit Services	<u>\$2,200,000</u>

**BOARD OF COUNTY COMMISSIONERS**  
**(Fund G3027-G3044)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	<u>\$8,566,000</u>
<u>Expenditures:</u>	
Board of County Commissioners Reserves (Districts 1-4, 6, 8 and 10-13)	\$6,804,000
Agenda Coordination Reserves	178,000
Commissioner Auditor Reserves	200,000
Community Advocacy Reserves	116,000
Intergovernmental Affairs Reserves	101,000
Office of the Chair Reserves	246,000
Protocol Reserves	143,000
Support Staff Reserves	168,000
Transfer to G1001 from G3028 (Agenda Coordination)	294,000
Transfer to G1001 from G3029 (Commissioner Auditor)	213,000
Transfer to G1001 from G3040 (Intergovernmental Affairs)	<u>103,000</u>
Total	<u>\$8,566,000</u>

**IT FUNDING MODEL  
(Fund G3045)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$4,234,000
IT Funding Model Revenues	33,923,000
Transfer from Countywide General Fund (Fund G1001)	39,653,640
Transfer from Unincorporated Municipal Services Area General Fund (Fund G1001)	<u>11,184,360</u>

Total \$88,995,000

<u>Expenditures:</u>	
Transfer to Information Technology Department (Fund G6001)	\$71,033,000
Transfer to Office of the Property Appraiser (Fund G1001 and G3048)	4,109,000
Transfer to Office of Management and Budget (Fund G3078)	2,311,000
Transfer to ERP Capital Project (Fund CB058)	2,634,000
Transfer to ITLC Capital Projects (Fund CO078)	649,000
Reimbursement to Finance Department (Fund G3059)	3,130,000
Reimbursement to Human Resource Department (Fund G1001)	191,000
Reimbursement to Office of Management and Budget (Fund G1001)	323,000
Cybersecurity Strategic Evolution Plan Payment (Fund D3136)	149,000
ERP Debt Service Payment (Fund D3068, D3119, D3127)	<u>4,466,000</u>

Total \$88,995,000

**OFFICE OF MANAGEMENT AND BUDGET  
Grants, Bond Administration and Program Management  
(Fund G3046)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$3,203,000
Transfer from UMSA General Fund (G1001)	\$26,000
Transfer from Countywide Infrastructure Investment Program	\$551,000
Building Better Communities Bond Interest Earnings	\$318,000
Marketing Revenues	200,000
Federal Grant (FEMA)	<u>980,000</u>

Total \$5,278,000

<u>Expenditures:</u>	
Operating Expenditures	<u>\$5,278,000</u>

**MEDICAL EXAMINER  
(Fund G3047)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$14,296,000
Service Fees	<u>833,000</u>

Total \$15,129,000

<u>Expenditures:</u>	
Operating Expenditures	<u>\$15,129,000</u>

**PROPERTY APPRAISER  
(Fund G3048)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$2,750,000
Transfer from Countywide General Fund (Fund G1001)	44,827,000
Reimbursements from Taxing Jurisdictions	2,780,000
Transfer from IT Funding Model (Fund G3045)	4,109,000
Miscellaneous Revenues	<u>16,000</u>
Total	<u>\$54,482,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$51,232,000
Computer Aided Mass Appraisal System (CAMA) - Replacement Project	<u>3,250,000</u>
Total	<u>\$54,482,000</u>

**REGULATORY AND ECONOMIC RESOURCES  
Land Development, Building and Zoning Compliance Operations  
(Funds G3049-G3055)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$2,409,000
Transfer from Unincorporated Municipal Services Area General Fund (Fund G1001)	183,000
Building Administrative Fees	507,000
Carryover	88,497,000
Code Compliance Fees	4,926,000
Code Fines/Lien Collections	8,622,000
Construction/Plat Fees	4,753,000
Contractor's Licensing and Enforcement Fees	2,136,000
Foreclosure Registry	369,000
Miscellaneous Revenues	87,000
Other Revenue	6,117,000
Permitting Trade Fees	36,936,000
Product Control Certification Fees	2,456,000
Planning Revenue	672,000
Zoning Revenue	<u>7,372,000</u>
Total	<u>\$166,042,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$82,595,000
Administrative Reimbursement	2,025,000
Operating Reserve	<u>81,422,000</u>
Total	<u>\$166,042,000</u>

**INTERNAL SERVICES  
Vehicle Financed Leases  
(Fund G3057)**

<u>Revenues:</u>	<u>2021-22</u>
Future Financing Proceeds	<u>\$49,188,000</u>

<u>Expenditures:</u>	
Departmental Vehicle Purchases (Various)	<u>\$49,188,000</u>

**FINANCE**  
**(Funds G3058-G3060)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$5,861,000
Bond Administration Fees and Charges	2,110,000
Tax Collector Ad Valorem Fees	15,308,000
Tax Collector Auto Tag Fees	14,345,000
Tourist Tax Collection Fees	4,750,000
Transfer from IT Funding Model (Fund G3045)	3,137,000
Other Revenues	1,500,000
Local Business Tax Receipt Fees	<u>4,410,000</u>
 Total	 <u>\$51,421,000</u>

<u>Expenditures:</u>	
Director's Office	\$1,349,000
Bond Administration Expenditures	2,836,000
Tax Collector Expenditures	24,723,000
Director and Controller Expenditures	15,188,000
Business Solutions Support	2,237,000
Compliance and Administration	809,000
Transfer to General Government Improvement Fund - (GGIF) (Fund CO003)	<u>4,279,000</u>
 Total	 <u>\$51,421,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Public Works Construction Operations**  
**(Fund G3074)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$35,000
Transfer from Countywide General Fund (Fund G1001)	207,000
Transfer from UMSA General Fund (G1001)	507,000
Construction/Plat Fees	<u>4,881,000</u>
 Total	 <u>\$5,630,000</u>

<u>Expenditures:</u>	
Construction Expenditures	<u>\$5,630,000</u>

**BOARD OF COUNTY COMMISSIONERS**  
**(Fund G3075-G3077)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	<u>\$371,000</u>

<u>Expenditures:</u>	
Board of County Commissioners Reserves (Districts 5,7 and 9)	<u>\$371,000</u>

**OFFICE OF MANAGEMENT AND BUDGET**  
**Strategic Business Management**  
**(Fund G3078)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from IT Funding Model (Fund G3045)	\$2,311,000
Enterprise Resource Planning Implementation Project Bond Proceeds	<u>2,613,000</u>
 Total	 <u>\$4,924,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$4,924,000</u>

**ADMINISTRATIVE OFFICE OF THE COURTS (AOC)**  
**(Fund G3089)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$851,000
Interest Earnings	1,000
Total	<u>\$852,000</u>

<u>Expenditures:</u>	<u>2021-22</u>
Operating Reserves	<u>\$852,000</u>

**BOARD OF COUNTY COMMISSIONERS**  
**(Fund G3090-G3091)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	<u>\$674,000</u>

<u>Expenditures:</u>	<u>2021-22</u>
Jay Molina International Trade Consortium Reserves	\$434,000
Transfer to G1001 from G3090 (Jay Molina International Trade Consortium)	<u>240,000</u>
Total	<u>\$674,000</u>

**OFFICE OF MANAGEMENT AND BUDGET**  
**Mom and Pop Small Business Grants Program**  
**(Fund G3061-G3073)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$851,000
Transfer from Countywide General Fund (Fund G1001)	<u>1,044,000</u>
Total	<u>\$1,895,000</u>

<u>Expenditures:</u>	<u>2021-22</u>
Board of County Commissioners Mom and Pop Expenditures (13 Commission Districts)	<u>\$1,895,000</u>

**PARKS, RECREATION AND OPEN SPACES**  
**Operations and Zoo Miami**  
**(Funds G4001-G4005)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$62,256,000
Transfer from Unincorporated Municipal Services Area General Fund (Fund G1001)	50,053,000
Fees and Charges	53,996,000
Transfer from Convention Development Tax (Fund ST007)	11,600,000
Transfer of Secondary Gas Tax for Right-of-Way Maintenance (Fund CO008)	3,576,000
CIIP Program Revenues	717,000
Other Revenues	138,000
Interdepartmental/Interagency Transfers	6,699,000
Intradepartmental Transfers	<u>827,000</u>
Total	<u>\$189,862,000</u>

<u>Expenditures:</u>	<u>2021-22</u>
Total Operating Expenditures	\$187,006,000
Distribution of Funds in Trust	300,000
Debt Service Payments	1,444,000
Transfers to Trust Accounts	285,000
Intradepartmental Transfers	<u>827,000</u>
Total	<u>\$189,862,000</u>

**CLERK OF COURTS  
Records Management  
(Fund G5001)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$758,000
Fees and Charges	<u>1,701,000</u>
Total	<u>\$2,459,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,459,000</u>

**HUMAN RESOURCES  
Benefits Administration  
(Fund G5002)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Self Insurance Trust Fund (Fund IS 541)	\$3,615,000
Other Revenues	<u>172,000</u>
Total	<u>\$3,787,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$3,787,000</u>

**FINANCE  
Internal Service Fund  
(Fund G5003-G5004 and G5028)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$80,000
Cash Management Fees and Other Revenues	2,443,000
Credit and Collections Charges	10,438,000
Code Fines/ Lien Collections	<u>3,212,000</u>
Total	<u>\$16,173,000</u>
<u>Expenditures:</u>	
Cash Management Operating Expenditures	\$1,968,000
Credit and Collections Expenditures	6,822,000
Code Enforcement Expenditures	3,212,000
Transfer to General Government Improvement Fund - (GGIF) (Fund CO003)	<u>4,171,000</u>
Total	<u>\$16,173,000</u>

**INTERNAL SERVICES**  
**Internal Service Operations**  
**(Funds G5005-G5022, G5027, G5029 and G5030)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$46,357,000
Transfer from Unincorporated Municipal Services Area General Fund (Fund G1001)	13,075,000
Carryover	10,141,000
Internal Service Fees and Charges	222,941,000
Interest Earnings	15,000
Interagency Transfer	9,038,000
Miscellaneous Revenues	375,000
Other Revenues - Business Participation Model (BPM)	6,870,000
External Fees and Charges	1,047,000
Fees and Charges	4,686,000
Municipal Fines	350,000
User Access Fees	13,300,000
Intradepartmental Transfers	<u>10,070,000</u>
<b>Total</b>	<b><u>\$338,265,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	\$286,023,000
Reimbursement of County Attorney's Office for Legal Services	3,800,000
Distribution of Municipal ADA Fines	612,000
Distribution of Funds in Trust to the Beacon Tradeport	255,000
Transfer to General Government Improvement Fund (GGIF) (Fund CO080)	5,982,000
Transfer to Debt Service (Various Projects)	15,746,000
Transfer to General Fund for Countywide Procurement Activities and Other Reserves (Fund G1001)	1,076,000
Transfer to SBD for Procurement Activities (Fund G5029)	477,000
Debt Service	5,509,000
Reserves	8,715,000
Intradepartmental Transfers	<u>10,070,000</u>
<b>Total</b>	<b><u>\$338,265,000</u></b>

**INFORMATION TECHNOLOGY**  
**Enterprise Technology Services**  
**(Fund G6001)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$1,882,000
Transfer from State of Florida Recording Fee	3,300,000
Transfer from IT Funding Model (Fund G3045)	71,032,000
Transfer from Fund S1017	500,000
Proprietary Fees	458,000
Intradepartmental Transfers	19,941,000
Charges to Departments for Services	<u>132,422,000</u>
<b>Total</b>	<b><u>\$229,535,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	\$199,921,000
Charges to Debt Service (Project 213955) (Fund D3090)	331,000
Intradepartmental Transfers	19,941,000
Transfer to IT Capital Fund (Fund CO079)	8,843,000
Transfer to General Government Improvement Fund (GGIF) for Debt Service (Fund CO003)	<u>499,000</u>
<b>Total</b>	<b><u>\$229,535,000</u></b>



**INFORMATION TECHNOLOGY  
Service Costs Charged Back  
(Fund G6002)**

<u>Revenues:</u>	<u>2021-22</u>
Charges to Departments for Telephone Services	<u>\$14,535,000</u>
<u>Expenditures:</u>	
Charges for Telephone Services	\$13,514,000
Transfer to IT Capital Fund (CO079)	<u>1,021,000</u>
Total	<u>\$14,535,000</u>

**MIAMI-DADE LIBRARY  
Operations  
(Funds SL001-SL003)**

<u>Revenues:</u>	<u>2021-22</u>
Ad Valorem Revenue (Tax Roll: \$303,257,000,000)	\$81,818,000
Carryover	23,441,000
State Aid to Public Libraries	1,000,000
Miscellaneous Revenue	<u>852,000</u>
Total	<u>\$107,111,000</u>
<u>Expenditures:</u>	
Library Operations	\$88,377,000
Administrative Reimbursement	2,306,000
Debt Service Payment	1,581,000
Transfer to Capital Project (Fund CO002)	<u>14,847,000</u>
Total	<u>\$107,111,000</u>

**LAW LIBRARY A  
(Fund S1001)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$480,000
Criminal Court Costs (25% of \$65 surcharge)	195,000
Service Charges	25,000
Business License Tax Revenue	<u>89,000</u>
Total	<u>\$789,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$578,000
Operating Reserves	<u>211,000</u>
Total	<u>\$789,000</u>

**LEGAL AID SOCIETY  
(Funds S1003-S1005)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$3,165,000
Criminal Court Costs (25% of \$65 surcharge)	201,000
Grant Revenues	934,000
Florida Bar Foundation Contributions	210,000
Miscellaneous Revenue	<u>150,000</u>
Total	<u>\$4,660,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$4,660,000</u>

**JUDICIAL ADMINISTRATION**  
**Driving While License Suspended Traffic School**  
**(Fund S1006)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$228,000
Program Fees	205,000
Interest Earnings	<u>1,000</u>
<b>Total</b>	<b><u>\$434,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	\$276,000
Operating Reserves	<u>158,000</u>
<b>Total</b>	<b><u>\$434,000</u></b>

**Court Standby Program (SAO)**  
**(Fund S1007)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$94,000
Transfer from the Miami-Dade Police Department	125,000
Contribution from Municipal Police Departments	<u>365,000</u>
<b>Total</b>	<b><u>\$584,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$584,000</u>

**Self Help Unit (AOC)**  
**(Fund S1008)**

<u>Revenues:</u>	<u>2021-22</u>
Interest Earnings	\$5,000
Program Income	<u>1,237,000</u>
<b>Total</b>	<b><u>\$1,242,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	\$970,000
Operating Reserves	<u>272,000</u>
<b>Total</b>	<b><u>\$1,242,000</u></b>

**Miami-Dade County Adult Drug Court (AOC)**  
**(Fund S1009)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$176,000
Program Income	2,000
Interest Earnings	<u>2,000</u>
<b>Total</b>	<b><u>\$180,000</u></b>

<u>Expenditures:</u>	
Operating Reserves	<u>\$180,000</u>

**Process Servers (AOC)  
(Fund S1011)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$414,000
Process Server Fees	86,000
Interest Earnings	<u>5,000</u>
Total	<u>\$505,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$107,000
Operating Reserves	<u>398,000</u>
Total	<u>\$505,000</u>

**MIAMI-DADE ECONOMIC ADVOCACY TRUST  
Teen Court Program  
(Fund S1013)**

<u>Revenues:</u>	<u>2021-22</u>
Traffic Court Fees	\$752,000
Interest Earnings	19,000
Carryover	<u>933,000</u>
Total	<u>\$1,704,000</u>
<u>Expenditures:</u>	
Teen Court Juvenile Diversion and Intervention Program	\$877,000
Transfer to Economic Development Program (G3001)	72,000
Operating Reserves	<u>755,000</u>
Total	<u>\$1,704,000</u>

**OFFICE OF INSPECTOR GENERAL  
(Fund S1014)**

<u>Revenues:</u>	<u>2021-22</u>
Fees for Audits of County Contracts	\$4,050,000
Carryover	391,000
Miami-Dade Civil and Probate Courthouse	132,000
Miami International Airport Oversight	500,000
Miami-Dade Water and Sewer Department Oversight	50,000
Miami-Dade Solid Waste Management Oversight	25,000
Miami-Dade Department of Transportation and Public Works Oversight	150,000
Miami-Dade County School Board Oversight	<u>175,000</u>
Total	<u>\$5,473,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$5,473,000</u>

**COMMISSION ON ETHICS AND PUBLIC TRUST  
(Fund S1015)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Lobbyist Trust Fund	\$70,000
Fees and Charges	<u>97,000</u>
Total	<u>\$167,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$167,000</u>

**MIAMI-DADE FIRE RESCUE  
Emergency Management  
(Fund S1016)**

<u>Revenues:</u>	<u>2021-22</u>
Radiological Emergency Preparedness Agreement with Florida Power and Light	<u>\$357,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$357,000</u>

**INFORMATION TECHNOLOGY  
800 Megahertz Radio System Maintenance  
(Fund S1017)**

<u>Revenues:</u>	<u>2021-22</u>
Traffic Fines	<u>\$500,000</u>
<u>Expenditures:</u>	
Transfer to Fund G6001	<u>\$500,000</u>

**CORRECTIONS AND REHABILITATION  
Special Revenue Operations  
(Fund S1018-S1021)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$212,000
Social Security Administration Income	160,000
Subsistence and Processing Fees	1,590,000
Jail Commissary Commission	2,034,000
Law Enforcement Education Fund (Second Dollar Fines)	26,000
Pretrial Volunteer Receipts	1,000
Boot Camp Industries Fees	2,000
Monitored Release Fees	50,000
Food Catering Service Receipts	<u>30,000</u>
 Total	 <u>\$4,105,000</u>
<u>Expenditures:</u>	
Law Enforcement Education	\$238,000
Transfer to Inmate Welfare Trust Fund (Fund TF063)	1,320,000
Transfer to General Fund (Fund G1001)	1,464,000
Other Operating Expenses	83,000
Boot Camp	<u>1,000,000</u>
 Total	 <u>\$4,105,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Special Revenue Operations  
(Fund S1022)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$157,000
Second Dollar Fines	<u>120,000</u>
 Total	 <u>\$277,000</u>
<u>Expenditures:</u>	
Education and Training	<u>\$277,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Special Revenue Operations  
(Fund S1023)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Unincorporated Municipal Service Area General Fund (G1001)	\$5,653,000
Transfer from School Crossing Guard (Fund S1027)	<u>1,300,000</u>
Total	<u>\$6,953,000</u>
<u>Expenditures:</u>	
School Crossing Guard Program	<u>\$6,953,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Special Revenue Operations  
(Fund S1024)**

<u>Revenues:</u>	<u>2021-22</u>
Law Enforcement Training Traffic Violation Fines	<u>\$180,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$180,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Special Revenue Operations  
(Fund S1025)**

<u>Revenues:</u>	<u>2021-22</u>
First Dollar Fines	<u>\$95,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$95,000</u>

**JUVENILE SERVICES  
(Fund S1026)**

<u>Revenues:</u>	<u>2021-22</u>
Criminal Court Costs (25% of \$65 surcharge)	<u>\$175,000</u>
<u>Expenditures:</u>	
Juvenile Assessment Center Expenditures	<u>\$175,000</u>

**SCHOOL CROSSING GUARD TRUST FUND  
(Fund S1027)**

<u>Revenues:</u>	<u>2021-22</u>
Parking Ticket Surcharge for School Crossing Guard Programs	<u>\$1,700,000</u>
<u>Expenditures:</u>	
Transfer to Miami-Dade Police Department (Fund S1023)	\$1,300,000
Disbursements to Municipalities	<u>400,000</u>
Total	<u>\$1,700,000</u>

**REGULATORY AND ECONOMIC RESOURCES  
(Fund S1028)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$1,112,000
Air Quality Tag Fees	<u>1,905,000</u>
Total	<u>\$3,017,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$2,020,000
Reserves	<u>997,000</u>
Total	<u>\$3,017,000</u>

**CULTURAL AFFAIRS  
(Funds S1030-S1033 and S1037-S1039)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$201,000
Transfer from Countywide General Fund (G1001)	13,444,000
Fees and Charges	400,000
Miscellaneous Revenues	87,000
Other Revenues	4,801,000
Donations	22,000
Transfer from Convention Development Tax (ST007)	15,067,000
Transfer from Tourist Development Surtax (ST003)	52,000
Transfer from Tourist Development Tax (ST002)	<u>5,194,000</u>
Total	<u>\$39,268,000</u>
<u>Expenditures:</u>	
Administrative Expenditures	\$5,227,000
Grants to/Programs for Artists and Non-Profit Cultural Organizations	20,498,000
South Miami-Dade Cultural Arts Center Operations	6,969,000
Distribution of Funds in Trust	2,000
Miami-Dade County Auditorium, Joseph Caleb Auditorium and African Heritage Cultural Arts Center Operations	<u>6,572,000</u>
Total	<u>\$39,268,000</u>

**CULTURAL AFFAIRS  
Art in Public Places (APP) Program  
(Fund S1035-S1036)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$7,931,000
Miscellaneous Revenues	7,000,000
Interdepartmental Revenues from Proprietary Capital Projects	<u>1,162,000</u>
Total	<u>\$16,093,000</u>
<u>Expenditures:</u>	
Operational Expenditures	<u>\$16,093,000</u>

**ECONOMIC DEVELOPMENT  
(Fund S1051)**

<u>Revenues:</u>	<u>2021-22</u>
Local Business License Tax Receipts	<u>\$4,100,000</u>
<u>Expenditures:</u>	
Transfer to Beacon Council	<u>\$4,100,000</u>

**ADMINISTRATIVE OFFICE OF THE COURTS**  
**Circuit Veteran Treatment**  
**(Fund S1057)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	<u>\$74,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	\$2,000
Operating Reserves	<u>72,000</u>
Total	<u>\$74,000</u>

**COMMUNITY ACTION AND HUMAN SERVICES**  
**(Funds SC001-SC002)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$37,398,000
Federal Grants	110,588,000
State Grants	2,450,000
Other Revenues	1,966,000
Interagency Transfers	<u>1,525,000</u>
Total	<u>\$153,927,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	\$153,914,000
Distribution of Funds in Trust	<u>13,000</u>
Total	<u>\$153,927,000</u>

**MIAMI-DADE ECONOMIC ADVOCACY TRUST**  
**Affordable Housing Program**  
**(Fund SC003)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$8,117,000
Interest Earnings	99,000
Surtax Loan Payback	4,000
Documentary Stamp Surtax	<u>2,609,000</u>
Total	<u>\$10,829,000</u>
 <u>Expenditures:</u>	
Affordable Housing Operating Expenditures	\$3,159,000
Transfer to the Office of the Executive Director and Administration (Fund G3001)	230,000
Reserves	<u>7,440,000</u>
Total	<u>\$10,829,000</u>

**COMMUNITY ACTION AND HUMAN SERVICES**  
**(Funds SD002-SD003)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund (Fund G1001)	\$3,650,000
Federal Grants	3,119,000
Other Revenues	<u>75,000</u>
Total	<u>\$6,844,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	<u>\$6,844,000</u>

**HOMELESS TRUST**  
**Operations, Capital, and Reserves**  
**(Funds ST001 and ST005)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$4,573,000
Food and Beverage Tax (1%) Proceeds	23,887,000
Interest Earnings Income	120,000
Other Revenues (Private Sector Contribution)	250,000
Miscellaneous Revenues	<u>1,000,000</u>
<b>Total</b>	<b><u>\$29,830,000</u></b>
<u>Expenditures:</u>	
Homeless Trust Operations	\$23,713,500
Administrative Reimbursement	52,500
Tax Equalization Reserve	1,226,000
Capital Reserve	<u>4,838,000</u>
<b>Total</b>	<b><u>\$29,830,000</u></b>

**TOURIST DEVELOPMENT TAX**  
**(Fund ST002)**

<u>Revenues:</u>	<u>2021-22</u>
Tourist Development Tax	<u>\$25,765,000</u>
<u>Expenditures:</u>	
Advertising and Promotion (Greater Miami Convention and Visitors Bureau)	\$13,793,000
Transfer to Debt Service (Project 205800)	5,014,000
Transfer to Cultural Affairs Council (CAC) (Funds S1030, S1031, S1032)	4,889,000
Transfer to Cultural Affairs Council (CAC) (Fund S2007)	125,000
Tourist Development Council (TDC) Grants	1,250,000
Transfer to Tourist Development Council (TDC) for Administrative Support (Fund S1030)	404,000
Transfer to Tourist Development Council (TDC) for Administrative Support (Finance) (Fund G3060)	20,000
Transfer to General Fund for Administrative Reimbursement	<u>270,000</u>
<b>Total</b>	<b><u>\$25,765,000</u></b>

**TOURIST DEVELOPMENT SURTAX**  
**(Fund ST003)**

<u>Revenues:</u>	<u>2021-22</u>
Tourist Development Surtax	<u>\$4,879,000</u>
<u>Expenditures:</u>	
Advertising and Promotion (Greater Miami Convention and Visitors Bureau)	\$4,648,000
Tourist Development Council Grants	100,000
Transfer to Tourist Development Council (TDC) for Administrative Support (Fund S1030)	52,000
Transfer to General Fund for Administrative Reimbursement	<u>79,000</u>
<b>Total</b>	<b><u>\$4,879,000</u></b>

**PROFESSIONAL SPORTS FRANCHISE FACILITY TAX**  
**(Fund ST004)**

<u>Revenues:</u>	<u>2021-22</u>
Professional Sports Franchise Facility Tax	<u>\$12,882,000</u>
<u>Expenditures:</u>	
Transfer to Debt Service Fund (Project 205800)	<u>\$12,882,000</u>



**HOMELESS TRUST**  
**Domestic Violence Oversight Board Trust Fund**  
**(Fund ST006)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$11,444,000
Food and Beverage Tax (1%) Proceeds	4,216,000
Interest Earnings Income	<u>21,000</u>
<b>Total</b>	<b><u>\$15,681,000</u></b>

<u>Expenditures:</u>	
Domestic Violence Shelter Operations	\$4,221,000
Transfer to Board of County Commissioners (Fund G1001)	115,000
Reserves	<u>11,345,000</u>
<b>Total</b>	<b><u>\$15,681,000</u></b>

**CONVENTION DEVELOPMENT TAX**  
**(Fund ST007)**

<u>Revenues:</u>	<u>2021-22</u>
Convention Development Tax (CDT) Proceeds	\$75,225,000
Reimbursement from the American Rescue Plan	31,086,000
Performing Arts Center Repayment	<u>1,000,000</u>
<b>Total</b>	<b><u>\$107,311,000</u></b>

<u>Expenditures:</u>	
Transfer to Debt Service Fund (Project 206300)	\$35,919,000
Payment to the City of Miami Beach	4,500,000
Transfer to Cultural Affairs for Grants (Fund S1031)	1,000,000
Performing Arts Center Trust Subsidy	7,650,000
Transfer to Cultural Affairs South Miami-Dade Cultural Arts Center (Fund S1033)	4,238,000
FTX Arena-related Costs	6,400,000
Payment to the City of Miami	5,000,000
Vizcaya Museum and Gardens	2,500,000
Cultural Programs (Museum Operating Grants)	8,404,000
Performing Arts Center Trust Operating Subsidy	6,571,000
New World Symphony	2,800,000
Transfer to Cultural Affairs for Community-based Cultural Facilities (Fund S1031)	1,734,000
Transfer to Capital Reserve Fund (Cap X) (Fund CO006)	750,000
Transfer to Cultural Affairs for the African Heritage Cultural Arts Center (Fund S1038)	2,865,000
Transfer to Cultural Affairs for the Miami-Dade County Auditorium (Fund S1037)	2,047,000
Transfer to Cultural Affairs for the Joseph Caleb Auditorium (Fund S1039)	450,000
Transfer to Cultural Affairs for Administration and Miscellaneous (Funds S1030 & S1031)	2,733,000
Community-based Cultural Facility (Children's Museum)	150,000
Transfer to Parks, Recreation and Open Spaces for Zoo Miami (Fund G4004)	<u>11,600,000</u>
<b>Total</b>	<b><u>\$107,311,000</u></b>

**PEOPLE'S TRANSPORTATION PLAN FUND  
(Fund SP001-SP002)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$8,970,000
Interest Earnings	100,000
Sales Tax Revenue	<u>281,808,000</u>
Total	<u>\$290,878,000</u>
<u>Expenditures:</u>	
Transfer to Miami-Dade Transit Operations (Fund ET001)	\$14,643,000
Transfer to Fund D3031, Project 209405 for 2010 Surtax Bond Debt Service	2,836,000
Transfer to Fund D3032, Project 209406 for 2012 Surtax Bond Debt Service	2,403,000
Transfer to Fund D3033, Project 209407 for 2015 Surtax Bond Debt Service	5,187,000
Transfer to Fund D3034, Project 209408 for 2017 Surtax Bond Debt Service	1,242,000
Transfer to Fund D3035, Project 209409 for 2018 Surtax Bond Debt Service	511,000
Transfer to Fund D3036, Project 209410 for 2019 Surtax Bond Debt Service	6,888,000
Transfer to Fund D3117, Project 209411for 2020 Surtax Bond Debt Service	4,317,000
Transfer to Fund ET028 for Miami-Dade Transit Debt Service	78,308,000
Transfer to Fund ET047 for Miami-Dade Transit SMART Plan	10,078,000
Bus Lease Financing	18,239,000
Transfer to Public Works (Fund CO007)	2,661,000
Transfer to the Citizen's Independent Transportation Trust (Fund ET037)	2,998,000
Transfer to Eligible Municipalities	56,362,000
Transfer to New Municipalities	8,454,000
Transfer to Capital Expansion (Fund SP003)	9,726,000
Future Bus Replacement Financing Payments	8,252,000
End of Year Fund Balance	<u>57,773,000</u>
Total	<u>\$290,878,000</u>

**REGULATORY AND ECONOMIC RESOURCES  
STORMWATER UTILITY FUND  
(Fund SU001)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$49,604,000
Stormwater Utility Fees	<u>42,926,000</u>
Total	<u>\$92,530,000</u>
<u>Expenditures:</u>	
Stormwater Utility Drainage Capital Improvement Program (Fund CO005)	\$9,216,000
Stormwater Utility Canals Capital Improvement Program (Fund CO005)	6,939,000
Debt Service Revenue Fund (Project 211101, 1999 and 2004 Series)	6,278,000
Environmental Resources Management Operations (Fund SU002)	10,547,000
Public Works and Waste Management Operations (Fund SU003)	20,953,000
Cash Reserve for Future Projects	<u>38,597,000</u>
Total	<u>\$92,530,000</u>

**REGULATORY AND ECONOMIC RESOURCES  
Stormwater Utility Program  
(Fund SU002)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Stormwater Utility Fund (Fund SU001)	<u>\$10,547,000</u>
<u>Expenditures:</u>	
Environmental Resources Management Operations	\$10,278,000
Administrative Reimbursement	<u>269,000</u>
Total	<u>\$10,547,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Stormwater Utility Program**  
**(Fund SU003)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Stormwater Utility Fund (Fund SU001)	<u>\$20,953,000</u>
<u>Expenditures:</u>	
DTPW Stormwater Operations	\$20,326,000
Administrative Reimbursement	<u>627,000</u>
Total	<u>\$20,953,000</u>

**PARKS, RECREATION AND OPEN SPACES**  
**Rickenbacker Causeway Operating Fund**  
**(Fund ER001 and ER002)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$15,077,000
Rickenbacker Tolls, Transponders and Other Revenues	11,349,000
Interest Earnings	150,000
Miscellaneous Revenues	<u>108,000</u>
Total	<u>\$26,684,000</u>
<u>Expenditures:</u>	
Causeway Toll Operations and Maintenance	\$5,186,000
Transfer to Causeway Capital Fund (Fund ER003)	6,712,000
Transfer to Causeway Capital Fund for Renewal and Replacement (Fund ER004)	1,434,000
Transfer to Causeway Debt Service Fund (Fund Group ER, Various Funds)	2,678,000
Operating and Maintenance Reserve (Bond Restriction)	969,000
Operating Reserve	<u>9,705,000</u>
Total	<u>\$26,684,000</u>

**SEAPORT**  
**Revenue Fund**  
**(Fund ES001)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$83,776,000
Fees and Charges	184,850,000
State Comprehensive Enhanced Transportation System (SCETS) Revenues	<u>17,000,000</u>
Total	<u>\$285,626,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$105,997,000
Administrative Reimbursement	2,200,000
Transfer to Seaport Bond Service Account (Fund ES018)	37,016,000
Transfer to Seaport General Fund (Fund ES028)	33,687,000
Ending Cash Balance (Reserves)	<u>106,726,000</u>
Total	<u>\$285,626,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Transit Operations Fund**  
**(Fund ET001)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$41,582,000
Transfer from PTP Revenue Fund (Fund SP402) for Transit Operations	14,643,000
Transfer from Countywide General Fund (Fund G1001) for Maintenance of Effort	222,450,000
Transit Fares and Fees	58,141,000
State Grants - Transportation Disadvantaged Program	6,952,000
Other Revenues	<u>14,987,000</u>
<b>Total</b>	<b><u>\$358,755,000</u></b>
<u>Expenditures:</u>	
Operating Expenditures	\$311,623,000
Reserve for SMART Plan Operations, Maintenance and Upgrades	2,076,000
South Florida Regional Transportation Authority Operating and Capital Subsidy	4,235,000
Transfer to Fund ET043 for Transit Debt Service (Non-PTP Debt Service)	821,000
Operating Reserve	<u>40,000,000</u>
<b>Total</b>	<b><u>\$358,755,000</u></b>

**TRANSPORTATION AND PUBLIC WORKS**  
**Transit Non-Capital Grants**  
**(Fund ET007)**

<u>Revenues:</u>	<u>2021-22</u>
State Grants - JPA Urban Corridor Program	\$5,123,000
State Operating Assistance Grant	22,616,000
Federal Grant - Bridge Inspection Program	<u>1,000,000</u>
<b>Total</b>	<b><u>\$28,739,000</u></b>
<u>Expenditures:</u>	
Transit Grant Program Expenditures	<u>\$28,739,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Transit Debt Service**  
**(Funds ET028)**

<u>Revenues:</u>	<u>2021-22</u>
Federal Subsidy Receipts (Series 2010B Bonds)	\$2,509,000
Federal Subsidy Receipts (Series 2010D Bonds)	609,000
Transfer from PTP Revenue Fund SP001-SP002 for PTP Debt Service	78,308,000
Transfer from Transit Operating Fund ET 001 for Non-PTP Debt Service	<u>821,000</u>
<b>Total</b>	<b><u>\$82,247,000</u></b>
<u>Expenditures:</u>	
Series 2010 Transit System Sales Surtax Payments	\$11,028,000
Series 2012 Transit System Sales Surtax Payments	8,317,000
Series 2015 Transit System Sales Surtax Payments	15,104,000
Series 2017 Transit System Sales Surtax Payments	5,517,000
Series 2018 Transit System Sales Surtax Payments	8,752,000
Series 2019 Transit System Sales Surtax Payments	10,332,000
Series 2020 Transit System Sales Surtax Payments	21,772,000
Series 2010 D Rezoning Bonds	<u>1,425,000</u>
<b>Total</b>	<b><u>\$82,247,000</u></b>

**OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST  
(Fund ET037)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from People's Transportation Plan Fund (Fund SP001)	<u>\$2,998,000</u>

<b><u>Expenditures:</u></b>	<b><u>2021-22</u></b>
Operating Expenditures	<u>\$2,998,000</u>

**PARKS, RECREATION AND OPEN SPACES  
Venetian Causeway Operating Fund  
(Fund EV001)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$13,258,000
Causeway Toll Revenue	5,077,000
Interest Earnings	<u>145,000</u>
Total	<u>\$18,480,000</u>

<b><u>Expenditures:</u></b>	<b><u>2021-22</u></b>
Operation and Maintenance	\$2,575,000
Transfer to Capital Fund (Fund EV002)	8,106,000
Transfer to Debt Service (Fund Group EV, Various Funds)	711,000
Reserve	<u>7,088,000</u>
Total	<u>\$18,480,000</u>

**DEPARTMENT OF SOLID WASTE MANAGEMENT  
Waste Collection Operations  
(Funds EW001)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Collection Fees and Charges	\$167,176,000
Other Miscellaneous Revenue	4,666,000
Sale of Recyclable Materials	1,514,000
Interest Earnings	<u>290,000</u>
Total	<u>\$173,646,000</u>

<b><u>Expenditures:</u></b>	<b><u>2021-22</u></b>
Garbage and Trash Collection Operations	\$160,434,000
Waste Service Area Non-Ad Valorem Distribution Cost	1,671,000
Transfer to Note Payable (Debt Service Fund EW018)	7,301,000
Transfer to Capital Projects (Fund EW019)	2,698,000
Intradepartmental Transfer to Disposal	<u>1,542,000</u>
Total	<u>\$173,646,000</u>

**DEPARTMENT OF SOLID WASTE MANAGEMENT**  
**Waste Disposal Operations**  
**(Fund EW007)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$237,180,000
Disposal Fees	138,119,000
Transfer Fees	8,638,000
Resources Recovery Energy Sales	8,465,000
Interest Earnings	1,900,000
Utility Service Fee	18,236,000
Intradepartmental Transfer from Collections	1,542,000
<b>Total</b>	<b><u>\$414,080,000</u></b>
<u>Expenditures:</u>	
Disposal Operations	\$166,399,000
Transfer to EW010 Subfund DS0, Bond Debt Service	4,140,000
Transfer to Fleet Financing Note Payable (Fund EW007)	6,095,000
Transfer to Capital Projects (Fund EW009)	17,577,000
Transfer to Munisport and Virginia Key (Fund EW032)	3,440,000
Reserve	216,429,000
<b>Total</b>	<b><u>\$414,080,000</u></b>

**DEPARTMENT OF SOLID WASTE MANAGEMENT**  
**Rate Stabilization Reserve**  
**(Fund EW014)**

<u>Revenues:</u>	<u>2021-22</u>
Restricted Carryover	\$21,176,000
Interest Earnings	30,000
<b>Total</b>	<b><u>\$21,206,000</u></b>
<u>Expenditures:</u>	
Rate Stabilization Reserve	<u>\$21,206,000</u>

**JACKSON HEALTH SYSTEMS**  
**County Public Hospital Sales Tax**  
**(Fund SD001)**

<u>Revenues:</u>	<u>2021-22</u>
Sales Surtax	<u>\$281,808,000</u>
<u>Expenditures:</u>	
Transfer to Jackson Health Systems	<u>\$281,808,000</u>

**STATE REVENUE SHARING**  
**(Fund 51002)**

<u>Revenues:</u>	<u>2021-22</u>
Entitlement as a County	\$70,107,000
Entitlement as a Municipality	48,210,000
<b>Total</b>	<b><u>\$118,317,000</u></b>
<u>Expenditures:</u>	
Transfer to Countywide General Fund (G1001)	\$70,107,000
Transfer to UMSA General Fund (G1001)	48,210,000
<b>Total</b>	<b><u>\$118,317,000</u></b>

**LOCAL GOVERNMENT HALF-CENT SALES TAX  
(Fund 51002)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Countywide Sales Tax Receipts	\$70,200,000
Unincorporated Municipal Service Area (UMSA) Sales Tax Receipts	<u>105,299,000</u>
Total	<u>\$175,499,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Countywide General Fund (G1001)	\$70,200,000
Transfer to UMSA General Fund (G1001)	<u>105,299,000</u>
Total	<u>\$175,499,000</u>

**MIAMI-DADE COUNTY SELF INSURANCE FUND (HEALTH)  
(Fund IS014-IS017)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Employer Contribution	\$349,036,500
Dependent Premiums	<u>80,358,000</u>
Total	<u>\$429,394,500</u>
<b><u>Expenditures:</u></b>	
Medical	\$396,894,500
Dental/Vision	20,238,000
Life	<u>12,262,000</u>
Total	<u>\$429,394,500</u>

**ANIMAL SERVICES DEPARTMENT  
Trust Fund  
(Fund TF001)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$505,000
Donations, Grants, and Other Revenue	<u>100,000</u>
Total	<u>\$605,000</u>
<b><u>Expenditures:</u></b>	
Pet Welfare Operating Expenses	<u>\$605,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Miscellaneous Trust Fund  
(Funds TF037-TF047)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$2,406,000
Interest Earnings	33,000
Fines and Forfeitures	402,000
Miscellaneous	<u>310,000</u>
Total	<u>\$3,151,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$777,000
Reserve for Future Expenditures	<u>2,374,000</u>
Total	<u>\$3,151,000</u>

**CORRECTIONS AND REHABILITATION  
Inmate Welfare Trust Fund  
(Fund TF063)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$1,650,000
Transfer from Special Revenue Operations (Fund S1018)	<u>1,320,000</u>
Total	<u>\$2,970,000</u>
<b><u>Expenditures:</u></b>	
Reserve	\$2,315,000
Operating Expenditures	<u>655,000</u>
Total	<u>\$2,970,000</u>

**REGULATORY AND ECONOMIC RESOURCES  
Biscayne Bay Restoration and Shoreline Stabilization  
(Fund TF064)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Biscayne Bay Environmental Trust Fund	\$1,000,000
Florida Inland Navigation District	<u>100,000</u>
Total	<u>\$1,100,000</u>
<b><u>Expenditures:</u></b>	
Construction Expenditures	<u>\$1,100,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Law Enforcement Trust Fund  
(Funds TF170-TF172)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$6,185,000
Interest Earnings	70,000
Fines and Forfeitures	<u>3,400,000</u>
Total	<u>\$9,655,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$6,676,000
Reserve for Future Expenditures	<u>2,979,000</u>
Total	<u>\$9,655,000</u>



**COUNTY TRANSPORTATION TRUST FUND  
(Fund 51001)**

<u>Revenues:</u>	<u>2021-22</u>
Local Option Six-Cent Gas Tax	\$41,606,000
Capital Improvement Local Option Three-Cent Gas Tax	17,949,000
State Gas Tax	9,020,000
Constitutional Gas Tax (20%)	3,970,000
Constitutional Gas Tax (80%)	16,772,000
"Ninth-Cent" Gas Tax	<u>10,505,000</u>
Total	<u>\$99,822,000</u>
<u>Expenditures:</u>	
Transfer to Countywide General Fund (Fund G1001) for Transportation Expenditures	\$65,101,000
Transfer to Capital Improvements Local Option Gas Tax (Fund ET002)	17,949,000
Transfer to Secondary Road Program (Fund CO008)	<u>16,772,000</u>
Total	<u>\$99,822,000</u>

**JUDICIAL ADMINISTRATION  
Grants  
(Fund S2001)**

<u>Revenues:</u>	<u>2021-22</u>
Grant Revenues	<u>\$1,559,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$1,559,000</u>

**CORRECTIONS AND REHABILITATION  
Grants  
(Fund S2001)**

<u>Revenues:</u>	<u>2021-22</u>
Criminal Alien Assistance (Department of Justice)	\$1,000,000
MDC Opioid Abuse Site-based Program Response Project (Department of Justice)	<u>633,000</u>
Total	<u>\$1,633,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$633,000
Transfer to General Fund (Fund G1001)	<u>1,000,000</u>
Total	<u>\$1,633,000</u>

**REGULATORY AND ECONOMIC RESOURCES  
Grant Fund  
(Fund S2001)**

<u>Revenues:</u>	<u>2021-22</u>
State and Federal Environmental Grants	<u>\$5,204,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$5,204,000</u>

**MIAMI-DADE FIRE RESCUE  
State Grant Awards  
(Fund S2001)**

<u>Revenues:</u>	<u>2021-22</u>
State and Federal Environmental Grants	<u>\$301,000</u>
 <u>Expenditures:</u>	
Miami-Dade Objectives	\$252,000
City of Miami Fire Rescue Department	24,000
City of Miami Beach Fire Rescue Department	4,000
City of Hialeah Fire Rescue Department	18,000
City of Coral Gables Fire Rescue Department	2,000
Village of Key Biscayne Fire Rescue Department	<u>1,000</u>
 Total	 <u>\$301,000</u>

**MIAMI-DADE FIRE RESCUE  
Federal Grant  
(Fund S2001)**

<u>Revenues:</u>	<u>2021-22</u>
Assistance to the Firefighter	\$1,147,000
Port Security	<u>1,721,000</u>
 Total	 <u>\$2,868,000</u>
 <u>Expenditures:</u>	
Grant Objectives	<u>\$2,868,000</u>

**MIAMI-DADE FIRE RESCUE  
Urban Search and Rescue  
(Fund S2001)**

<u>Revenues:</u>	<u>2021-22</u>
Federal Emergency Management Grant	<u>\$708,000</u>
 <u>Expenditures:</u>	
Grant Objectives	<u>\$708,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Operating Grant Fund  
(Fund S2001)**

<u>Revenues:</u>	<u>2021-22</u>
Justice Assistance Grant (JAG) Program	\$368,000
Cops Hiring Program Grant	1,476,000
State Grants	772,000
Federal Grants	7,056,000
Other Miscellaneous	38,000
Interfund Transfer	<u>2,145,000</u>
 Total	 <u>\$11,855,000</u>
 <u>Expenditures:</u>	
COPS Hiring Program Grant	\$3,139,000
Justice Assistance Grant (JAG) Program	368,000
Distribution of Funds for Municipal Expenditures	500,000
Operating Expenditures	<u>7,848,000</u>
 Total	 <u>\$11,855,000</u>

**JUVENILE SERVICES  
Grant Fund  
(Fund S2001 and S2004)**

<u>Revenues:</u>	<u>2021-22</u>
Juvenile Justice Intake, Screening and Assessment Program	\$882,000
Juvenile Justice Diversion Alternative Program	784,000
Department of Children and Families	344,000
Byrne Grant	<u>155,000</u>
<b>Total</b>	<b><u>\$2,165,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,165,000</u>

**OFFICE OF MANAGEMENT AND BUDGET  
Federal Grants  
(Fund S2001)**

<u>Revenues:</u>	<u>2021-22</u>
HIV Epidemic	<u>\$1,500,000</u>

<u>Expenditures:</u>	
Administrative Expenditures	\$109,000
Allocation to Contractual Services	<u>1,391,000</u>
<b>Total</b>	<b><u>\$1,500,000</u></b>

**OFFICE OF MANAGEMENT AND BUDGET  
Ryan White Grant Program  
(Fund S2001)**

Ryan White Title I	<u>\$30,000,000</u>
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<u>Expenditures:</u>	
Administrative Expenditures	\$1,627,000
Allocation to Contractual Services	<u>28,373,000</u>
<b>Total</b>	<b><u>\$30,000,000</u></b>

**MIAMI-DADE FIRE RESCUE  
Emergency Management  
(Fund S2003)**

<u>Revenues:</u>	<u>2021-22</u>
State Grants	\$106,000
Federal Grants	<u>2,516,000</u>
<b>Total</b>	<b><u>\$2,622,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,622,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Operating Grant Fund  
(Fund S2003)**

<u>Revenues:</u>	<u>2021-22</u>
Urban Areas Security Initiatives Program	<u>\$802,000</u>

<u>Expenditures:</u>	
Urban Areas Security Initiatives Program	<u>\$802,000</u>

**CULTURAL AFFAIRS  
State and Federal Grants  
(Fund S2001 and S2007)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Tourist Development Tax (Fund ST002)	\$125,000
State of Florida Artistic Automobile License Tag Revenue	25,000
Carryover	84,000
National Endowment for the Arts	40,000
Other Revenues	<u>103,000</u>
 Total	 <u>\$377,000</u>
 <u>Expenditures:</u>	
Grants to/Programs for Artists and Non-Profit Cultural Organizations	\$65,000
South Florida Cultural Consortium Projects	<u>312,000</u>
 Total	 <u>\$377,000</u>

**HOMELESS TRUST  
Grants  
(Fund S2008)**

<u>Revenues:</u>	<u>2021-22</u>
U.S. Department of Housing and Urban Development Grants	\$33,695,000
Florida Department of Children and Family Grants	<u>6,719,000</u>
 Total	 <u>\$40,414,000</u>
 <u>Expenditures:</u>	
Grant Allocations	<u>\$40,414,000</u>

**SPECIAL ASSESSMENT FUNDS  
Special Taxing Districts-Administration  
(Fund SA001)**

<u>Revenues:</u>	<u>2021-22</u>
Special Taxing Districts FY 2021-22 Assessments - Various Districts	<u>\$3,688,000</u>
 <u>Expenditures:</u>	
Special Taxing Districts Administration	<u>\$3,688,000</u>

**SPECIAL ASSESSMENT FUNDS**  
**Special Taxing Districts-Lighting**  
**(Fund Group FL)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover -- Lighting Districts	\$1,738,268
Special Taxing Districts FY 2021-22 Assessments -- Lighting Districts	<u>10,897,248</u>
Total	<u>\$12,635,516</u>
<u>Expenditures:</u>	
A & R Subdivision	\$580
A & S Industrial Park	9,978
AB at Tamiami Airport 1	202
AB at Tamiami Trail	107,417
Abbro Subdivision	1,039
Abel Homes at Naranja Villas	2,649
Acapulco Homes	4,523
Adrian Builders at Tamiami	1,044
Adventure Homes	25,153
Aileen Subdivision	704
Aladdin Subdivision	1,582
Alco Estates and Additions 1-5	11,394
Alexa Subdivision	39
Alexandria Estates	4,129
Ali Subdivision	999
Alina Estates	2,281
Allapattah	32,223
Allison Estates	3,889
Alturas de Buena Vista	507
American Homes	18,452
American Homes First Addition	14,052
Americas at Miller	4,767
Amerihomes	8,796
Amigo's Subdivision	393
Amore Subdivision	1,895
Anabah Gardens	699
Anaco Estates	1,979
Anaco Estates First Addition	1,630
Anderson Heights	31,319
Andrade Subdivision	3,116
Anta Subdivision One	877
Arien Subdivision One and Two	2,853
Arien Subdivision Section Three	1,453
Aristotle Subdivision	42,853
ASA Subdivision	2,243
ASA Subdivision Tract D	2
Ashly Subdivision	507
Auto Nation Perrine East	1,145
AV Subdivision	236
Avanti 10 Subdivision	2,315
Bailes Common	1,345
Bailes Common First Addition	4,708
Bailes Common Second Addition	1,632
Balani Subdivision	5,401
Balmoral Subdivision	2,724
Barcelona Estates	3,305
Barima Estates	12,237
Baroque Estates	21
BBE Subdivision	3,656
Beacon at 97 Ave	563
Beacon at Doral	3,360
Beacon Centre	27,067
Beacon Lakes Phase One	25,753
Bel Aire	20,216
Belen Estates	2,983
Ben Granoff Park	4,799
Benson Lakes	2,679
Bent Tree Briarcliff	1,030
Bent Tree Commercial Park	3,159
Bent Tree Section Three	4,715
Beverly Estates	13,996
BHM East Campus Expansion	817
Biarritz Subdivision Phase One	768

Biarritz Subdivision Phase Two	1,048
Big Five Homes	544
Bilbao Estates	6,856
Bird Estates	2,878
Bird Gardens Subdivision	3,965
Bird Lakes South Addition Three	2,146
Bird Lakes South Section Four	6,941
Bird Lakes South Section One	7,084
Bird Lakes South Section Three	11,978
Bird Road Highlands	15,378
Bird Road Properties	3,041
Bird South	2,272
Biscayne	48,606
Biscayne Drive Estates	13,017
Biscayne Gardens	9,778
Biscayne Gardens Addition Two	19,260
Biscayne Gardens Third Addition	26,639
Biscayne Manning	14,512
Biscayne Manning First Addition	4,745
Biscayne Pines	17,154
Biscayne Point South	2,928
Biscayne Villas	6,387
Bismark Estates	96
Bismark Homes	3,833
Black Creek Homes	2,457
Blue Heaven Landing	1,031
Bluewaters Subdivision	40,048
BMS Kendale Lakes	643
BMS Kendall	2,406
BMS Ojus	6
Bonita	11,753
Bonita Golf View	2,256
Bonita Golf View Part Two	4,284
Bonita Grand Estates South	19,268
Bonita Grand Estates South II	7,889
Borek	7,651
Borlup Subdivision	1,232
Brandon Park	21,538
Breckenridge Estates	1,871
Breeze at Galloway	5,804
Bridgeport Villas	749
Brighton Meadow	9,268
Bristol at Kendall	464
Bristol Park Two	2,502
Bristol Pointe	1,642
Brownsville	154,262
Buddy's Paradise	2,102
Cadiz Estates	904
California Club Estates	1,653
California Hills	8,994
Camino Real First Addition	5,636
Canero's Oak	389
Cantal West Industrial Park	578
Cantelope	5,689
Canton Subdivision	3,998
Canton Subdivision First Addition	1,571
Cape Florida	10,305
Capri Homes	1,371
Caribbean Palms	9,597
Caribe Lakes Phase One	3,395
Caribe Subdivision	2,045
Carmichael Estates	991
Carol City	373,874
Carol City First Addition	3,087
Cartal Subdivision	741
Casa Lago	5,697
Casa Lago First Addition	2,684
Casa Matias	2,936
Casariago Business Park	3
Castcana Estates	2,039
Castillian Subdivision	665
Cauley Palisades	68
Cedar West Homes	13,398
Cedar West Homes Two	4,599
Cenal Estates	22,059
Central Canal	36,495
Central Heights	13,304
Central Miami	15,321

Central Miami Addition One	10,803
Central Park Estates	607
Centro Villas North	3,292
Century Estates and First Addition	26,975
Century Gardens	28,412
Century Gardens at Tamiami	6,269
Century Gardens Village	5,063
Century Park Villas	3,778
Century Prestige	5,012
Century Townhomes at Bird Road	2,839
Chadustry Estates	4,518
Chana Rose Estates	1,478
Chateau Royal Estates	5,872
Chateaubeau Mansions	2,927
Chediak Subdivision	24
Chediak Subdivision 1st Addition	30
Children's Plaza	1,807
Chiu Subdivision	960
Christopher Gardens	9,797
Christy's Estates	4,353
Circle Creek Apartments	3
CLC Subdivision	1,052
CMGD Subdivision	1,629
Coco Palm Estates	6,321
Colonial Drive	202,625
Colonnade	16,465
Community Partnership South	13,010
Coral Bird Homes Subdivision Phase One	4,788
Coral Bird Homes Subdivision Phase Two	2,043
Coral Highlands	18,546
Coral Pines	30,690
Coral Reef Nurseries	25,179
Coral Stone Estates	1,404
Coral Terrace Section One	2,283
Coral Town Park	9,937
Coral Way Estates	8,688
Coral West Heights	18,947
Coral West Homes	1,254
Cordoba Estates Section Four	781
Cordoba Estates Section One	2,963
Cordoba Estates Section Two	3,740
Corsica	12,945
Corsica Place	34,575
Cosar Subdivision	7,155
Cosmopolitan Roadway	7,630
Costa Azul Homes	824
Costa Bonita	530
Costa Dorada	1,469
Costa Linda	2,046
Costa Verde	6,342
Costall Doral East	3,952
Country Club of Miami Estates	42,864
Country Lakes Manors	45,495
Country Lakes Manors Section Two	64,039
Country Park Estates	909
Countryside and First Addition	21,231
Courts at Tuscany	8,684
Courts at Tuscany North	2,072
Courts at Tuscany Phase Two	2,696
Coventry	7,257
Cres Estates	2,373
Cres Subdivision	2,259
Crestview Lakes	18,680
Crestview Lakes First and Second Additions	18,298
Cristianne Estates	990
Cudimar at Black Point Marina	29,101
Cutler Bay Palms	15,184
Cutler Breeze	3,109
Cutler Country Estates	2,220
Cutler Country Groves	9,038
Cutler Country Groves First Addition	21,303
Cutler Lake Homes Phase One	2,556
Cutler Ridge	42,155
Cutler Ridge Addition One	112,723
CVS at Coral Way	836
CW 144 Subdivision	2,743
Dadeland Forest Estates	1,075
Dadeland Park	8,328

Dadesky Subdivision	4,366
Daily First Addition	1,075
Daily Subdivision	1,179
Danielle Patrick Subdivision	4,507
Darlington Manor	27,855
Datorre	1,702
Daxal subdivision	13,355
DCP Subdivision First Addition	244
Deer Creek Estates	1,390
Deer Creek Estates & First Addition	3,838
Deering Grove Plat	1,996
Deering Point Subdivision	3,081
Digna Gas Station	1,215
Dimara Subdivision	1,144
Dimauro Subdivision	281
Dimensions at Doral	1,137
Divine Savior	2,318
Dolphin View	911
Dolphmac	1,388
Don Elias Estates	6,090
Doral Breeze	12,450
Doral Commerce Park	5,241
Doral Commons Residential and Commercial	9,424
Doral Concourse	1,639
Doral Equestrian Center	433
Doral International Park	1,160
Doral Isles Antilles	50,806
Doral Isles North Section Three	1,075
Doral Isles North Sections 1 & 2	23,705
Doral Landings	16,386
Doral Meadows First Addition	2,911
Doral Park	53,879
Doral Pointe Shopping Center	556
Doral Public Works Facility	2,075
Doral Terrace	5,612
Doral Villas	10,849
Doranda Subdivision	5,810
DVH Estates	13,839
Eagles Point First Addition	1,399
Eagles Point Subdivision	1,850
East Golf Park	24,899
Ed Mar Estates	1,574
Eden Lake	4,234
EFM Estates Sections 1-4	59,696
Egret Lakes Homes	28,010
Elise Estates	9,132
Emerald Isles	5,313
Emerald Lakes Estates	5,892
Emerald Oaks	1,970
Emerald Point	1,508
Enchanted Lakes	3,124
Enchanted Place, Two & Three	6,878
Enclave at Black Point Marina	29,170
Enclave at Doral	3,134
Erica Gardens	7,407
Esplanadas Dreams	2,322
Esquerro Estates	2,837
Estate Homes	6,052
Estate Homes Second Addition	1,475
Estate Homes Third Addition	577
Estates Mansions First Addition	11,678
Ethereal Subdivision	3,278
Eureka Creek	1,762
Eureka Estates	3,613
Eurosuites at Doral	4,942
Eve Estates	5,753
Evergreen Garden Estates	9,458
Expressway Industrial Park	10,532
Fantasy Homes	5,613
Fantasy One	9,553
Farmland Development	524
Fava Estates	2,678
FC Subdivision	15,269
Fedy Estates	812
Ferel Subdivision	501
Fernal Subdivision	2,596
Five Stars	318
Flamingo Farms Estates	8,844



Flamingo Village	12,743
Flightways Subdivision	3,522
Florenca Estates	7,332
Forest Lake Paradise	1,848
Forest Lakes	65,077
Forest View	14,774
Gabriella Estates	1,601
Galloway Estates	1,611
Galloway Glen	59,641
Garden Hills Subdivision	44,980
Garden Hills West	44,229
Garson Subdivision Section One	3,642
Gasser Subdivision	424
GB Estates	16,777
GC Corp IAD	2,512
Gefen Equity Commercial Subdivision	1,318
Gefen Maisel Subdivision	795
Gem Homes	25,864
Genstar	2,797
Glenwood Park Estates	3,899
Gold Dream Estates	1,288
Goldvue	1,704
Golf Park Minton Manor Fairmont	28,726
Gordon Estates	2,112
Goulds	91,388
Goulds Hammock Estates	2,822
Gran Central	98,170
Granada Homes Estates	1,283
Granada Ranch Estates	2,446
Grand Bay at Doral	26,661
Grand Lakes	68,941
Grand Manor Villas	2,697
Habitat Homes South	4,535
Hainlin Mill Estates	507
Hainlin Mills Park View	1,254
Hainlin Reef North	2,018
Hammock Plaza	1,126
Hammock Shores Third Addition	5,679
Hammocks Estates	14,652
Hammocks Shores	6,709
Hammocks Shores Second Addition	4,992
Hampton Apartments	4,369
Happy Farms Acres	18,323
Hardin Hammocks Estates	3,795
Hardwood Village	10,887
Hartford Place	17,309
Hawksnest	2,536
Hawksnest First Addition	1,294
Hawksnest Second Addition	1,024
Heavenly Estates	2,315
Helena Homes	9,526
Helena Homes First Addition	801
Hermilio Subdivision	1,816
Heti Subdivision	404
Hibiscus Gardens	2,908
Hidden Grove	6,889
Highland at Kendall	7,508
Highland Gardens	11,699
Highland Kendall First Addition	8,594
Highland Lakes Estates	1,226
Highland Sparling	40,413
Hilda's Estates Subdivision	4,065
Homestar Landings	5,262
Howard Drive	37,229
Hughes West Subdivision	2,668
Ibis Villas	2,283
Ibis Villas at Doral	5,295
Intag Manor First Addition	1,531
Interian Homes	964
Interlaken	6,655
International Corporate Park	38,149
International Gardens	76,864
Isabella Estates	667
Isabella Homes	75
Isla Margarita at Doral	983
Islands at Doral	16,979
Islands at Doral First Addition	17,936
Islands at Doral Northwest	18,668

Islands at Doral Townhomes	3,277
Ives Estates	59,218
Jacarandas at Sunset	2,496
Jackson South Community Hospital	4,751
Jacqueline Gardens	41
Jane Plaza	1,301
JAR Subdivision	615
Jarguti Subdivision	3,258
JC Kern Estates	9,864
Jeannie Forest	4,597
Jefferson at Doral	4,016
Jesslyn Subdivision	15,274
Juan David Subdivision	1,133
Kaiser Subdivision	883
Karenero Falls	958
Kayla's Place	16,947
Kendaland Center	2,681
Kendall Breeze	8,597
Kendall Country Est. Country Walk	14,673
Kendall Family Estates Phase One	13,795
Kendall Hammocks Shopping Center	1,382
Kendall Home Depot	923
Kendall Town Center	31,821
Kendall Village West	2,974
Kendalland	33,067
Kendallwood	11,468
Kendallwood Industrial Park Replat	4,866
Kenellen Subdivision	1,244
Kenwood Estates	1,293
Kessler Grove Section One	10,565
Kessler Grove Section Two	8,584
Kessler Groves Sections Three and Four	25,004
Key Biscayne One	26,952
Key Biscayne Two	7,894
Keys Crossing Apartments	3,774
Keystone	8,560
Kingdom Dreams	8,586
King's Estates	1,978
King's Homes	1,775
Koki Estates	1,016
Koki Estates First Addition	957
Kristina Estates	19,695
Krizia Subdivision Fifth Addition	2,495
Krizia Subdivision First Addition	5,636
Krizia Subdivision Fourth Addition	3,391
Krizia Subdivision Third Addition	1,754
La Costa at Old Cutler Section One	4,909
La Costa at Old Cutler Section Two	2,428
La Espada	4,462
La Joya Apartments	4,940
Laffitte Subdivision	2,580
Lago del Mar	47,837
Lago Mar First Addition	5,852
Lago Mar South	8,751
Laguna Ponds Sections One and Two	44,274
Lake Arcola	8,008
Lake Frances Subdivision	15,498
Lake Park	11,855
Lakes by the Bay Section Fourteen	14,972
Lakes by the Bay South Commons	98,893
Lakes of Avalon	20,471
Lakeside Commercial Park	3
Lakeview	36,423
Landmark at Doral	11,642
Laroc Estates	7,906
Laroc Subdivision	69
Larose Subdivision	1,038
Las Palmas	13,890
Laurel Hill Park	12,693
Lauren's Pond	5,037
Lazarus on Richmond	11,587
Le Chelle Estates	6,788
Le Mirage	6,160
Lee Manor	17,683
Lee Manor First Addition	16,409
Lejeune Terminals	35,095
Les Jardins / Secret Garden	956
Leti Subdivision	2,904

Leti Subdivision First Addition	1,485
Leti Subdivision Third Addt.	1,053
Leyva Subdivision	1,609
Liberty City	107,837
Liberty Plaza	4,506
Lilandia Subdivision	2,952
Limewood Groves	29,007
Little Gables	25,219
Little Plantations of Miami	22,114
Little River Acres	10,682
Llanos at Bird Road	1,529
Llauro Subdivision	534
London Square	8,838
Lorant Enterprises at Tamiami	30
Loyola Westbrooke	6,123
Luisangel Subdivision	815
Luz Estela South	7,912
Luz Marina Estates	39
Magnolia Landing	6,388
Magnolia Manors	1,211
Majestic Estates	34,221
Majestic Homes	9,293
Mako Subdivision	913
Mandarin Lakes and First Addition	32,419
Mandy Subdivision	14,348
Mangus Subdivisions Sections One and Two	19,061
Mansions at Sion	3,586
Mansions of Pine Glenn	1,676
Maralex Homes	15,368
Marbella Estates	1,911
Marbella Park	7,748
Mardel Estates	4,572
Margarita's Estates	4,884
Maria Gardens	10,028
Marien Subdivision	4,865
Marpi Homes	6,011
Marquesa Subdivision	1,084
Marta Subdivision	748
Martex Business Center and First Add.	3,767
Mashta Island	2,428
Mastrapa Estates	521
Matah Subdivision	346
Mayito Estates	282
Mayte South	4,311
Mayte Subdivision	7,339
Meadow Wood Manor Sec. Nine	12,899
Meadow Wood Manor Sec. Eight North	4,205
Meadow Wood Manor Sect. Eight South	6,537
Meadow Wood Manor Section Four	31,452
Meadow Wood Manor Section Ten	7,228
Meadows Subdivision	8,209
Med South	22,924
Mediterrania	11,617
Melgor Estates	3,844
Melody Homes	39
Melquiades Subdivision	621
Miami Free Zone Replat No 2	6
Miami Gardens Park	14
Miami International Business Park	10,339
Miami International Parkway	8,770
Mica Subdivision and First Addition	2,162
Mica Subdivision Second Addition	24
MICC	16,600
Micheline Subdivision	448
Michelle Manors Subdivision	6,028
Michelle Woods	4,276
Migdalia Subdivision	1,879
Migdalia Subdivision Second Addition	512
Millenium	1,023
Miller Cove	5,398
Miller Cove First Addition	4,140
Miller Cove Third Addt.	1,050
Miller Grove	397
Miller Lake	4,094
Miller South Subdivision	2,233
Miller's Glen Subdivision	6,219
Miller's Landing	954
Milon Venture	50,761

Milya Subdivision	3,607
Mimi Subdivision	1,821
Mindi Subdivision	2,117
Mingo's Garden	608
Mirabella	2,153
Miracle West	2,948
Miracle West First Addition	511
Mirana Industrial Park	2,269
Mirasol Subdivision	1,166
Mirelda Estates	10,691
Missy Estates Second Addition	2,402
Mitchell Lake	4,369
Mito Estates	3,453
Monaco Estates	4,146
Monaco Estates First Addition	8,076
Monaco's Miller Homesites	1,258
Monasterio Estates Section One	4,464
Monasterio Estates Section Two	976
Monasterio Subdivision	3,227
Monique	2,297
Moody Drive Estates	8,889
Moody Drive Estates First Addition	3,404
Mother of Christ	1,120
Munne Estates	4,373
Munne Royal Homes	8,028
Mustang Ranch	7,435
My First Home	5,340
Mystic Forest	1,495
Mystic Forest Two	182
Mystic Place	1,025
Naranja Gardens	16,211
Naranja Lakes	19,562
Naranja Park	15,792
Naroca Estates	13,408
Natalie Homes	4,463
Nava Subdivision	237
Nelfer Subdivision	3,266
Nelia Subdivision	781
Nelmar Subdivision	1,507
Nelsay Plaza	760
Nicoi Tract	1,439
Nicolle Subdivision	3,514
Nilo Estates	3,500
Nilo Subdivision	3,156
Nito Estates Subdivision	2,012
Nomar Estates	1,849
North County	335,248
North Lake Commerce	2,222
North Lake Park	2,481
North Palm Estates	13,831
Northwest Shores	46,718
November Heights	1,986
Nunez Estates	537
Nunez Homes	842
Nyurka Estates	897
Oak Creek	13,082
Oak Creek South	11,567
Oak Lane	2,855
Oak Park	34,684
Oak Park Estates Section One	11,772
Oak Ridge Falls	2,208
Oak Ridge Falls First Addition	2,157
Oak Ridge Falls Second Addition	2,323
Oak Ridge Villas	2,299
Oak South Estates	12,774
Oakland Estates	8,026
Oakland Park	14,133
Oaks and Pines	1,968
Oaks South	11,734
Old Country Road Estates	2,061
Old Cutler Apartments	2,525
Old Cutler Forest	4,066
Old Cutler Homes	1,591
Olivia's Subdivision	1,525
Ozambela Subdivision	602
PA at Coral Reef	5,317
PA at West Sunset	2,438
Palapala	3,949

Palm Spring Estates	13,156
Palm Springs No. Underground	20,390
Palm Springs North	74,040
Palmas del Bosque First Addition	970
Palmera at Century Breeze	714
Pan American West Park	21,796
Park Lake Sections 1-4	13,773
Park Lakes	10,656
Park Lakes by the Meadows Phase Six	5,040
Park Lakes by the Meadows Phase Three	5,125
Park Lakes by the Meadows Phases 4-5	5,466
Park Shores	27,784
Park Square at Doral	26,430
Parkview Condominiums	3,774
Parkview Townhomes Phase One	850
Paul Marks	10,615
Peacock's Point	1,860
Pedro Alberto Subdivision	2,873
Pelican Bay at Old Cutler Lakes	34,386
Pelican's Point	4,050
Pena Subdivision	3,033
Peral Subdivision	6,975
Peterson	5,451
Pete's Place	5,276
PI Estates	6,612
Pine Manor	5,113
Pine Needles East Section Five	1,641
Pinewood Manor	6,252
Pinewood Park	25,035
Pinewood Park Extension (18-3)	29,024
Plaza del Paraiso	1,881
Pleasure Village South	3,402
Poinciana Lakes Subdivision	821
Ponce Estates	10,880
Ponce Estates Section Two	8,122
Potamkin Subdivision	1,374
Precious Executive Homes	6,742
Precious Forest Homes	4,706
Precious Homes at Lakes by the Bay	2,704
Preserve at Doral	1,500
Presidential Estates	4,336
Prince of Peace Catholic Church	2,327
Princetonian	60,511
Puerto Bello at Doral	1,383
Punta Gorda Estates	2,106
PVC Estates	2,142
PVC Estates First Addition	302
PVC Subdivision	1,477
PVC Subdivision First Addition	829
Quirch Subdivision	4,479
Raas Subdivision	2,940
Raas Subdivision No 2	1,698
Ram Commercial Tract	388
Rana Park	7,846
Red Gardens	4,522
Redland East	280
Redland Estates	6,920
Redlands Colonial Estates	1,515
Redland's Cove	7,291
Redlands Forest	4,224
Renaissance Estates	13,053
Renegade Point Subdivision	4,266
Reserve at Doral	3,439
Reserve at Doral West	774
Richland Estates	15,810
Richmond Heights	98,433
Richmond Heights Addition One	34,868
Richmond Homes	3,767
Richmond Homes First Addition	2,619
Rieumont Estates	5,451
Rita Garden - The Center	3
Rivendell	8,789
Rivendell East	6,219
Riverbend	26,438
Riverside	1,311
Riviera Grand Estates Subdivision	4,529
Riviera Preparatory School	4,787
Riviera South	2,406

Riviera Trace	10,688
Riviera West	2,605
RJ Katz	10,439
Roel Subdivision	3,743
Roger Homes	9,087
Rose Glen	4,286
Rosewood Homes	2,392
Rosmont Subdivision No 3	418
Royal Cutler Estates	4,783
Royal Landings	9,605
Royal Landings Estates	2,024
Royale Green Section One	41,809
Royale Green Townhouse	56,349
Royalton Subdivision	7,210
Rustic Lakes	3,288
Rustic Lakes Addition One	6,598
SAB Subdivision	389
Sabal Palm	55,325
Sabina Shopping Center	846
Sable Palm Estates	7,956
Sabrina Twinhomes Subdivision	3,445
Salcines Subdivision	303
Salma Lake	9,037
Saminik Subdivision	3,259
San Denis San Pedro Estates	15,435
San Diego Subdivision First Addition	1,573
San Marino Estates	3,050
San Valentin	1,231
Santa Barbara Subdivision	3,555
Santa Monica Estates	670
Sarco Subdivision	1,613
Savannah Landing	1,705
Savannah/Doral	5,484
Schenley	10,176
Sella Subdivision	8,432
Sevilla Heights	2,678
Sharon Estates	3,707
Shirtee One and Two	1,956
Shoma at Country Club of Miami	2,760
Shoma Estates	34,896
Shoma Homes at Old Cutler Point	10,204
Shoma Homes at Tamiami Two	21,423
Shoma Kendall	9,558
Shoma Villas at Country Club of Miami 1	1,007
Shomar Subdivision	1,868
Shops at 107	1,149
Shops at Tuscany	3,402
Shoreway Subdivision	44,340
Shrader's Haven	1,344
Sierra	48,414
Signature Gardens Subdivision	969
Silver Palm East and Silver Palm West	129,659
Silver Palm East Section 5	36
Silver Palm Homes	25,724
Silver Palm Lake	14,947
Silver Palm Plantation	1,933
Silver Palms Park	3,113
Silvia Subdivision	2,602
Sinos Estates	543
Sion Estates	1,671
Sion Estates First Addition	1,268
Sky Lake	40,242
Sky Lake Homes	8,315
Sky Lake Homes Second Addition	2,772
Sky Lakes First Addition	10,107
Skylake Gardens Condo No. 4	368
Snapper Creek Park	14,475
Sofia Estates	45
Soto Mansions	9,571
South Allapattah Center	3,512
South Gate Subdivision	4,562
South Indian Subdivision	1,287
South Miami Heights	431,238
South Point	1,225
South Point First Addition	263
South Pointe Cove	841
South Springs Homes	4,425
South View Subdivision	1,959

Southland II	3,400
Southland III	2,097
Southwest Section One	330,789
Southwest Section Two	28,085
Southwest Section Two Addition One	2,655
Southwind Point	4,110
Spanish Garden Villas	2,126
Spanish Lakes	14,425
Spicewood Subdivision	41,672
Spring West Estates	1,636
Star High Subdivision	933
Star Lakes	7,688
Stephanie Subdivision First Addition	1,392
Stephanie's Subdivision	1,457
Stephens Manor	17,053
Strawberry Fields Homes	13,684
Stuart International Subdivision	1,310
Summerville and First Addition Subdivisions	47,249
Summerwind Subdivision	2,565
Sunnyview Subdivision	7,184
Sunrise Commons	1,797
Sunset Apartments	13,915
Sunset Cove	1,838
Sunset Farms	2,682
Sunset Harbour Section Six	2,773
Sunset Homes	7,350
Sunset Lake Townhomes	2,614
Sunset Lakes Estates	2,118
Sunset Lakes Estates 1 & 2	3,387
Sunset Park	57,570
Sunset Pointe	1,974
Sunset Residential	634
Sunset Square	2,372
Sunset West	46,309
Sunswept Isle	9,050
Superior Homes Estates	9,336
Superior Subdivision	14
Superior Trace	2,662
Sussyan Subdivision	14
Sylvia Subdivision	628
T & F Subdivision	5,922
Tabor	480
Tallahassee Gardens	31,594
Tallahassee Gardens First Addition	4,384
Tallahassee	17,308
Tamiami Gefen Industrial Park	4,793
Tamiami Industrial Park	137
Tamiami Lakes	46,681
Tamiami Marketplace	737
Terry Enterprise	917
The Falls	14,360
The Hammocks	179,951
The Hamptons	985
The Lakes	16,831
The Mansions at Sunset	11,122
The Mansions at Sunset Second Addition	4,721
The Palace at Kendall First Addition	762
The Villas of Barcelona	540
Thousand Pines	9,878
Tiffany at Sunset	352
Torremolinos	1,474
Town and Country Professional Center	1,126
Town Park Estates	26,452
Town Park Estates Addition One	5,235
Tradition at Kendall	3
Transal Corporate Park	5,974
Transal Service Park	530
Truval Gardens	750
Truval West Subdivision	641
Tuscan Lake Villas	3,577
Tuscany Place	4,991
Tuscany Villas West	2,149
Twin Homes Estates	3,004
Twin Lake Shores	6,716
Twin Lakes	53,110
United Storage Doral	414
University Manor	16,648
V & Q Holdings Subdivision	767

Valencia Grove	8,369
Valencia Grove Estates	14,539
Vanessa Ranch	12,087
Vany Subdivision	940
Vecin Homes First Addition	1,459
Vega Coral Way Subdivision	389
Venetian Lake	6,656
Venetian Parc and Venetian Parc West	25,213
Venezia Homes Estates	11,596
Veranda Subdivision	13,113
Vessel	8,393
Victoria Bay Estates	3,163
Victoria Gardens	264
Villa Capri	8,867
Villa Castillo	1,279
Villa Esperanza	2,529
Villa Real at Doral	1,187
Villa Sevilla	7,500
Village Green	71,324
Village Green Underground	22,523
Villages of Homestead	26,499
Villas del Campo Subdivision	23,234
Vintage Estates	2,981
Virginia Estates	2,400
Viscaya Villas	1,368
Vista Subdivision	16,357
Vitran at Naranja Estates	5,565
Vitran Homes at Morningside & Homes at Morningside	7,184
VM Estates	1,053
VTL Subdivision	1,440



Wal Mart Hialeah	15,684
Walden Townhomes	1,605
Watersedge	2,463
WDL D Subdivision	2,705
Weitzer Hammocks Homes	19,080
Weitzer Killian Place	3,595
Weitzer Serena Lakes	13,627
Weitzer Serena Lakes Estates	3,860
Weitzer Serena Lakes West Section Two	3,711
West Cherry Grove	7,237
West Dade Land Subdivision	1,296
West Dade Subdivision	1,027
West Doral Lakes	6,659
West Flagler Estates	4,747
West Kendall Best	29,880
West Lakes Estates Subdivision	7,537
West Little River	17,131
West Perrine	54,093
West Winds Estates	41
Westbrook Addition No Five	3,288
Westbrooke	5,067
Westbrooke Gardens	14,331
Westbrooke Third Addition	5,753
Westchester	191,605
Westchester Park	2,371
Westgate Gardens	18,253
Westpointe Business Park	12,421
Westwind Lakes	70,042
Whistling Pines Creek	2,351
Winston Park	141,697
Wittman	218,238
Wonderly Estates	20,734
Woodlands	4,604
Woodside Oaks	8,885
Yasamin Subdivision	261
Zac Subdivision	1,375
Zamora's Grove	1,245
Zamora's Grove First Addition	164
Zenteno Subdivision	943
Zoe Miller Estates	1,260
Zumma Subdivision	633
<u>Zunjic Estates</u>	<u>1,918</u>
<u>Reserves</u>	<u>1,597,727</u>
<u>Total</u>	<u>\$12,635,516</u>

**SPECIAL ASSESSMENT FUNDS**  
**Special Taxing Districts - Security Guards**  
**(Fund Group SG)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover -- Security Guard Districts	\$1,544,127
Special Taxing Districts FY 2021-22 Assessments -- Security Guard Districts	<u>9,699,250</u>
<u>Total</u>	<u>\$11,243,377</u>
<u>Expenditures:</u>	
Bay Heights (Roving Patrol)	\$510,821
Belle Meade	294,002
Belle Meade Island	284,222
Brickells Flagler (Roving Patrol)	281,180
Coventry	293,621
Davis Ponce (Roving Patrol)	391,841
Devonwood (Roving Patrol)	214,704
Enchanted Lake	595,533
Entrada	290,023
Fairhaven (Roving Patrol)	144,305
Four Way Lodge Estates	299,794
Gables by the Sea	599,994
Highland Gardens	301,097
Highland Lakes	629,590
Keystone Point	931,497
Morningside	722,226
Natoma Manors (Roving Patrol)	70,713
North Bay Island	286,946
North Dade Country Club / Andover	591,465
Oak Forest	612,212
Oak Forest (Roving Patrol)	465,598
Palm and Hibiscus Island	716,226
Sabal Palm (Roving Patrol)	191,225
Sans Souci	497,120
Star Island	<u>354,936</u>
<u>Reserves</u>	<u>672,486</u>
Total	<u>\$11,243,377</u>

**SPECIAL ASSESSMENT FUNDS**  
**Special Tax Districts - Landscape Maintenance**  
**(Fund Group FM)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover - Landscape Maintenance Districts	\$3,020,626
Special Taxing Districts FY 2021-22 Assessments -- Landscape Maintenance Districts	5,498,109
Transfer of Secondary Gas Tax for Right-of-Way Maintenance (Fund CO008)	<u>568,000</u>
Total	<u>\$9,086,735</u>
<b>Expenditures:</b>	
Alco Estates & Addition 1-5	\$25,141
Alexandria Estates	14,586
Allison Estates	16,080
Aristotle Subdivision	59,096
Bailes Common	8,744
Bailes Common 1st	11,366
Bailes Common 2nd	5,336
Balani Subdivision	21,755
Biscayne Drive Estates	22,146
Bonita Golf View 2nd Add	33,354
Bonita Grand Estates South	18,747
Camino Real Estates & 1st Addn	9,494
Candlewood Lakes Lake Maintenance	19,717
Capri Homes	13,640
Casa Lago 1 St Addition	11,151
Casa Lago Subdivision	10,575
Cedar West Homes Three	24,001
Cedar West Homes Two	17,665
Century Estates & 1st Add	118,327
Chateau Royal Estates	53,936
Christopher Gardens	49,260
Colonnade	144,939
Coral West Homes	10,897
Corsica Landscape	39,170
Corsica Place Landscape	70,412
Cosmopolitan Roadway	23,758
Countryside & First Addition Multi	114,538
Crestview Lakes 1&2nd Addition	31,381
Cutler Bay Palms	45,829
Cvs-167	15,561
Cypress Lake	11,148
Danielle Patrick Subdivision	21,723
Deer Creek Estates & First Addition	7,692
Dolphin Center	834,817
Doral Isles Landscape	199,908
Doral Park Landscape	354,116
DVH Estates	32,225
East Oakmont Dr	21,674
Eden Lakes	27,082
Emerald Lakes Estates	17,744
Erica Gardens	27,483
Evergreen Garden Estates	20,790
Fava Estates	7,105
Florencia Estates	11,997
Forest Lakes	216,320
Forest View Subdivision	14,908

Free Zone Ind. Park	12,861
Garden Hills Landscape	91,260
Garden Hills West	85,521
Genstar	21,655
Goulds Hammock Estates	12,737
Grand Lakes	374,182
Helena Homes	12,153
Highland Lakes Lake Maintenance	25,406
Hilda's Estates Subdivision	5,440
Homestar Landings	26,233
Interian Homes Landscape	8,644
Jarguti Subdivision	9,213
JC Kern Estates	37,354
Joanna Estates	8,430
Kendale Lakes	672,528
Kendalland	260,010
Keystone	22,053
Kingdom Dreams	92,190
Kings Estates	11,193
Lake Frances 1st Addition	25,120
Laroc Estates	17,070
Lauren's Pond	18,666
Limewood Groves	93,508
Mangus Subdivision Sect 1&2	82,232
Marpi Homes	47,543
Mediterranea	31,621
Melody Homes	6,122
Miller Cove	56,871
Miller Cove 1st Addition	10,280
Miller Lake	12,658
Milon Venture	75,204
Missy Estates First Addition	21,077
Moody Drive Estates	25,692
Moody Drive Estates First Addition	20,996
Naranja Gardens	24,601
North Palm Estates	20,406
Oakland Estates	18,299
Oaks South Estates	38,335
Old Cutler Homes Landscape	22,445
Olivia's Subdivision	9,320
Park Lakes	31,599
Park Lakes by the Meadow Phase 6	12,852
Park Lakes by the Meadows Phase 3	6,945
Park Lakes By The Meadows Phases 4-5	14,398
Pete's Place	25,801
Ponce Est Sect 2	26,591
Ponce Estates	47,107
Precious Executive Homes	29,741
Precious Forest Homes	24,064
Renaissance Estates	41,310
Renaissance Ranches	35,430
Rieumont Estates	19,283

Royal Harbor Yacht Club	38,286
Royal Landings	24,798
Royal Landings Estates	12,551
Sable Palm Estates	81,592
San Denis San Pedro	56,104
Santa Barbara Subdivision	48,078
Sella Subdivision	33,835
Shoma Homes at Tamiami II	154,622
Shoreway Subdivision	117,180
Sinos Estates Landscape	7,455
Sky Lake Golf Club	40,141
South Kendall Estates	13,201
Sunset Cove	14,245
Superior Subdivision	8,783
Valencia Grove Estates	20,182
Venetian Lake	14,835
Watersedge	13,245
West Kendall Best	136,282
Westwind Lakes	532,780
Wonderly Estates	69,219
Woodlands	25,444
Zamora's Grove	<u>10,109</u>
Right-of-Way Maintenance	568,000
Reserves	<u>1,376,184</u>
Total	<u>\$9,086,735</u>

**SPECIAL ASSESSMENT FUNDS**  
**Special Tax Districts - Road Maintenance**  
**(Fund CO027)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover -- Road Maintenance Districts	\$633,000
Special Taxing Districts FY 2021-22 Assessments - Road Maintenance Districts	<u>104,233</u>
Total	<u>\$737,233</u>

<b><u>Expenditures:</u></b>	
Hibiscus Island	\$250,000
Sans Souci Natural Gas Pipeline	<u>487,233</u>
Total	<u>\$737,233</u>

**MIAMI-DADE AVIATION DEPARTMENT**  
**Revenue Fund**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$89,129,000
Miami International Airport	762,243,000
Miami Executive Airport (Tamiami Airport)	2,553,000
Opa-Locka Airport	11,293,000
Homestead Airport	396,000
Training and Transition Airport	11,000
Transfer from Improvement Fund	<u>41,000,000</u>
<b>Total</b>	<b><u>\$906,625,000</u></b>
<b><u>Expenditures:</u></b>	
Miami International Airport	\$512,080,000
Miami Executive Airport (Tamiami Airport)	1,413,000
Opa-Locka Airport	1,191,000
Homestead Airport	619,000
Training and Transition Airport	<u>335,000</u>
 Subtotal Operating Expenditures	 <u>\$515,638,000</u>
 Transfer to Other Funds:	
Sinking Fund	\$227,333,000
Reserve Maintenance	15,000,000
Improvement Fund	<u>60,996,000</u>
 Subtotal Transfers to Other Funds	 <u>\$303,329,000</u>
 Operating Reserve/Ending Cash Balance	 <u>\$87,658,000</u>
 Total	 <u>\$906,625,000</u>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT**  
**Public Housing Operations Fund**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Rental Income	\$16,808,000
Interest Earnings Income	39,000
Miscellaneous Operating Revenues	2,316,000
Public Housing Subsidy	49,521,000
Federal Grants	<u>6,796,000</u>
 Total	 <u>\$75,480,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$68,342,000
Transfer to Central Office Cost Center Fund (Public Housing Subsidy)	6,073,000
Reserves	<u>1,065,000</u>
 Total	 <u>\$75,480,000</u>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT**  
**Central Office Cost Center (COCC) Fund**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Miscellaneous Revenue	\$578,000
Interest Earnings	20,000
Transfer from Countywide General Fund (Fund G1001)	310,000
Federal Funds	2,209,000
Transfer from Section 8 Housing Choice Voucher Fund	1,827,000
Transfer from Public Housing Operations Fund	6,073,000
COCC Holdover Funds from Public Housing/Section 8	<u>9,218,000</u>
<b>Total</b>	<b><u>\$20,235,000</u></b>
<b><u>Expenditures:</u></b>	
Central Office Operations	\$11,583,000
Reserves	<u>8,652,000</u>
<b>Total</b>	<b><u>\$20,235,000</u></b>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT**  
**Section 8 Housing Choice Voucher**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Housing Assistance Payments	\$240,721,000
Section 8 Administrative Fee	31,941,000
Miscellaneous Revenues	<u>3,548,000</u>
<b>Total</b>	<b><u>\$276,210,000</u></b>
<b><u>Expenditures:</u></b>	
Operations	\$16,207,000
Section 8 Housing Assistance Payments	245,087,000
Transfer to Central Office Cost Center Fund	1,827,000
Reserves	<u>13,089,000</u>
<b>Total</b>	<b><u>\$276,210,000</u></b>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT**  
**Housing and Community Development Operating Funds**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$277,050,000
Community Development Block Grant (CDBG)	13,103,000
Documentary Stamp Surtax	30,000,000
Emergency Shelter Grant	1,127,000
Program Income	5,281,000
HOME Investment Partnerships Program	4,880,000
State Housing Initiative Partnership Program (SHIP)	1,437,000
Loan Repayments	14,548,000
Interest Earnings on Investments	2,979,000
Loan Servicing Fees	869,000
Rental Income	18,000
Miscellaneous Revenue	<u>5,025,000</u>
<b>Total</b>	<b><u>\$356,317,000</u></b>
<b><u>Expenditures:</u></b>	
Administration	\$7,191,000
Operating and Programmatic Expenditures	66,241,000
Transfer to General Government Improvement Fund - (GGIF) for Debt Service (Fund CO003)	598,000
Reserves	<u>282,287,000</u>
<b>Total</b>	<b><u>\$356,317,000</u></b>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT**  
**Targeted Urban Areas**  
**U.S. HUD Economic Development Initiatives Section 108 Loan**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Economic Development Initiatives (EDI)/Brownfields Economic Development Initiative (BEDI) Carryover	\$262,000
Community Development Block Grant (CDBG) Carryover	<u>1,493,000</u>
Total	<u>\$1,755,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service	<u>\$1,755,000</u>

**MIAMI-DADE WATER AND SEWER**  
**Revenue Fund**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Operating:	
Water Production	\$364,953,000
Wastewater Disposal	434,399,000
Other Revenues	<u>29,342,000</u>
Subtotal Operating Revenues	<u>\$828,694,000</u>
Non-operating:	
Interest Earnings Income (Net of Changes in Non-Cash Items)	\$13,323,000
FY 2021-22 Cash Requirement per Bond Ordinance	<u>79,261,000</u>
Subtotal Non-Operating Revenues	<u>92,584,000</u>
Transfer from Other Funds:	\$9,018,000
Total	<u>\$930,296,000</u>
<b><u>Expenditures:</u></b>	
Operating:	
Water Production	\$204,973,000
Wastewater Disposal	270,136,000
Administrative Reimbursement	<u>22,292,000</u>
Capital Funding:	
Renewal and Replacement	95,000,000
Fire Hydrant Fund (Net of \$1,000,000 Transfer to Fire Department)	<u>2,500,000</u>
Subtotal Operating Expenditures	<u>\$594,901,000</u>
Non-operating:	
FY 2021-22 Cash Requirement per Bond Ordinance	<u>\$82,900,000</u>
Total Debt Service Requirements (Including Interest Earnings)	<u>\$252,495,000</u>
Total	<u>\$930,296,000</u>

**MIAMI-DADE WATER AND SEWER**  
**Debt Service Fund**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
FY 2021-22 Debt Service Fund Requirement	\$150,953,000
Transfer from Revenue Fund	<u>252,194,000</u>
Total	<u>\$403,147,000</u>
<b><u>Expenditures:</u></b>	
Debt Service Payments	\$252,495,000
FY 2021-22 Debt Service Fund	<u>150,652,000</u>
Total	<u>\$403,147,000</u>



**MIAMI-DADE WATER AND SEWER  
General Reserve Fund**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	<u>\$79,708,000</u>
 <u>Expenditures:</u>	
Transfer to Revenue Fund	\$9,018,000
Ending Cash Balance	<u>70,690,000</u>
 Total	 <u>\$79,708,000</u>

**MIAMI-DADE WATER AND SEWER  
Rate Stabilization Fund**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	<u>\$30,534,000</u>
 <u>Expenditures:</u>	
Ending Cash Balance	<u>\$30,534,000</u>

**JACKSON HEALTH SYSTEMS  
Operating Budget  
Including Funded Depreciation**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Countywide General Fund and COVID support (Fund G1001) for Maintenance of Effort	\$237,687,000
County Health Care Sales Surtax	281,808,000
Net Patient Service Revenue	1,580,193,000
Other Operating Revenues excluding JMH Health Plan Revenue	226,676,000
Other Non-Operating Revenue	56,570,000
Cash Carryover Available for Operations	<u>272,724,000</u>
 Total*	 <u>\$2,655,658,000</u>
 <u>Expenditures:</u>	
Operating Expenses excluding JMH Health Plan Purchase of Services	\$2,375,935,000
COVID Vaccination Support	7,000,000
Depreciation/Transfer to Capital	143,913,000
Principal Payments	10,415,000
Reduction in Accounts Payable	5,730,000
Cash for Unanticipated Expenses/Carryover in FY 2021-22	<u>112,665,000</u>
 Total	 <u>\$2,655,658,000</u>

\*Total Revenues include adjustments for uncollectible accounts, contractual allowances, and the 95% adjustment required by State law.

Notes: The Public Health Trust provides for inmate medical services in compliance with all applicable laws and requirements. The above budget includes \$33.952 million reimbursement to the County for the Trust's share of the County's Medicaid liability; \$2.278 million for the County Attorney's Office; \$6.924 million for Community Health of South Florida, Inc.; \$1.133 million for the Miami Dade Health Department.

**COUNTYWIDE HEX MITIGATION RESERVE FUND  
(Fund G1003)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	<u>\$7,225,000</u>
 <u>Expenditures:</u>	
Transfer to Countywide General Fund (Fund G1001)	<u>\$7,225,000</u>

**CAPITAL BUDGET**  
**APPROPRIATION SCHEDULES**

DEBT SERVICE FUND

Safe Neighborhood Parks Program Bonds

General Obligation Bonds  
Fund D1003  
Interest and Sinking Fund

Project: 201117

<u>Revenues:</u>	<u>2021-22</u>
Ad Valorem – Countywide (Tax Roll: \$338,099,835,012)	<u>\$9,167,000</u>
<u>Expenditures:</u>	
Principal Payments of Bonds	\$6,600,000
Interest Payments on Bonds	2,540,000
Transfer to Bond Administration (Fund G3058)	23,000
Reserve for future Debt Service	2,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$9,167,000</u>

Building Better Communities Program Bonds

General Obligation Bonds  
Fund D1004  
Interest and Sinking Fund

Project: 201119

<u>Revenues:</u>	<u>2021-22</u>
Ad Valorem – Countywide (Tax Roll: \$338,099,835,012)	<u>\$115,627,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds	\$47,125,000
Interest Payments on Bonds	68,183,000
Transfer to Bond Administration (Fund G3058)	289,000
Arbitrage Rebate Computation Services	10,000
Reserve for Future Debt Service	<u>20,000</u>
Total	<u>\$115,627,000</u>

Public Health Trust

General Obligation Bonds  
Fund Code D1005  
Interest and Sinking Fund

Project: 201120

<u>Revenues:</u>	<u>2021-22</u>
Ad Valorem – Countywide (Tax Roll: \$338,099,835,012)	<u>\$38,212,000</u>
<u>Expenditures:</u>	
Principal Payments of Bonds	\$11,935,000
Interest Payments on Bonds	26,169,000
Transfer to Bond Administration (Fund G3058)	96,000
Arbitrage Rebate Computation Services	6,000
Reserve for Future Debt Service	<u>6,000</u>
Total	<u>\$38,212,000</u>

**Professional Sports Franchise Tax Bonds**

**Special Obligation Bonds – Prof. Sports Franchise Tax  
Fund Code D3111**

**Prof. Sports Franchise Tax – Revenue Fund**

**Project: 205800**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Tourist Development Tax (Fund ST002)	\$5,014,000
Transfer from Professional Sports Franchise Tax Revenue (Fund ST004)	\$12,882,000
Transfer from Professional Sports Franchise Tax Reserve (Project 205804) (Fund D3004)	<u>3,199,000</u>
<b>Total</b>	<b><u>\$21,095,000</u></b>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service Fund - Series 2009 A (Project 205901) (Fund Code D3005)	\$5,613,000
Transfer to Debt Service Fund – Series 2009 B (Project 205911) (Fund Code D3006)	372,000
Transfer to Debt Service Fund – Series 2009 C (Project 205921) (Fund Code D3007)	1,135,000
Transfer to Debt Service Fund – Series 2009 D (Project 205931) (Fund Code D3008)	357,000
Transfer to Debt Service Fund - Series 2009 E (Project 205941) (Fund Code D3009)	4,732,000
Transfer to Debt Service Fund - Series 2018 (Project 205952) (Fund Code D3001)	8,399,000
Transfer to Project 214109 (SO Notes 08 A- Crandon Clubhouse) (Fund Code D4009)	<u>487,000</u>
<b>Total</b>	<b><u>\$21,095,000</u></b>

**Special Obligation Bonds – Prof. Sports Franchise Tax  
Fund Code D3004**

**Prof. Sports Franchise Tax Refunding – Surplus Fund/Shortfall Reserve**

**Project: 205804**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Interest Earnings	\$10,000
Carryover	<u>9,079,000</u>
<b>Total</b>	<b><u>\$9,089,000</u></b>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	\$5,890,000
Transfer to Tourist Development Tax - Revenue Fund (Project 205800) (Fund Code D3111)	<u>3,199,000</u>
<b>Total</b>	<b><u>\$9,089,000</u></b>

**Special Obligation Bonds – Prof. Sports Franchise Tax  
Fund Code D3005**

**Prof. Sports Franchise Tax Refunding – Series "2009A" Debt Service Fund**

**Project: 205901**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Cash Carryover	\$2,799,000
Transfer from Revenue Fund (Project 205800) (Fund D3111)	<u>5,613,000</u>
<b>Total</b>	<b><u>\$8,412,000</u></b>
<b><u>Expenditures:</u></b>	
Interest Payment on Bonds	\$5,598,000
Reserve for Future Debt Service	2,799,000
Transfer to Bond Administration (Fund G3058)	14,000
Arbitrage Rebate Computation Services	<u>1,000</u>
<b>Total</b>	<b><u>\$8,412,000</u></b>

**Special Obligation Bonds – Prof. Sports Franchise Tax**  
**Fund Code D3006**  
**Prof. Sports Franchise Tax Refunding – Taxable Series "2009B" Debt Service Fund**

**Project: 205911**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	\$185,000
Transfer from Revenue Fund (Project 205800) (Fund D3111)	<u>372,000</u>
Total	<u>\$557,000</u>
<b><u>Expenditures:</u></b>	
Interest Payment on Bonds	\$370,000
Reserve for Future Debt Service	185,000
Transfer to Bond Administration (Fund G3058)	1,000
Arbitrage Rebate Computation Services	<u>1,000</u>
Total	<u>\$557,000</u>

**Special Obligation Bonds – Prof. Sports Franchise Tax**  
**Fund Code D3008**  
**Prof. Sports Franchise Tax Revenue – Series "2009C" Debt Service Fund**

**Project: 205921**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$3,930,000
Transfer from Revenue Fund (Project 205800) (Fund D3111)	<u>1,135,000</u>
Total	<u>\$5,065,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds	\$3,930,000
Reserve for Future Debt Service	1,123,000
Transfer to Bond Administration (Fund G3058)	10,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$5,065,000</u>

**Special Obligation Bonds – Prof. Sports Franchise Tax**  
**Fund D3008**  
**Prof. Sports Franchise Tax Revenue – Taxable Series "2009D" Debt Service Fund**

**Project: 205931**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$177,000
Transfer from Professional Sport Franchise Tax Revenue Fund (Project 205800) (Fund D3111)	<u>357,000</u>
Total	<u>\$534,000</u>
<b><u>Expenditures:</u></b>	
Interest Payment on Bonds	\$354,000
Reserve for Future Debt Service	177,000
Transfer to Bond Administration (Fund G3058)	1,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$534,000</u>

**Special Obligation Bonds – Prof. Sports Franchise Tax**

**Fund D3009**

**Prof. Sports Franchise Tax Revenue – Variable Rate Series "2009E" Debt Service Fund**

**Project: 205941**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$1,670,000
Transfer from Professional Sport Franchise Tax Revenue Fund (Project 205800) (Fund D3111)	<u>4,732,000</u>
Total	<u>\$6,402,000</u>

<b><u>Expenditures:</u></b>	
Interest Payment on Bonds	\$3,322,000
Reserve for Future Debt Service	1,670,000
Transfer to Bond Administration (Fund G3058)	8,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses (LOC and Remarketing)	<u>1,400,000</u>
Total	<u>\$6,402,000</u>

**Special Obligation Bonds – Prof. Sports Franchise Tax**

**Fund D3001**

**Prof. Sports Franchise Tax Revenue – Taxable Series "2018" Debt Service Fund**

**Project: 205952**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$2,069,000
Transfer from Professional Sports Franchise Tax Revenue Fund (Project 205800) (Fund D3111)	<u>8,399,000</u>
Total	<u>\$10,468,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Bonds	\$625,000
Interest Payment on Bonds	2,878,000
Reserve for Future Debt Service	6,954,000
Transfer to Bond Administration (Fund G3058)	9,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$10,468,000</u>

**Special Obligation and Refunding Bonds**

**Fund D3112**

**Special Obligation & Refg. Bonds – (CDT) – Series "2012A and 2012B" – Revenue Fund**

**Project: 206300**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Tax Receipts - Omni Tax Increment Account	\$1,430,000
Transfer – Convention Development Tax Trust (Fund ST007)	<u>35,919,000</u>
Total	<u>\$37,349,000</u>

<b><u>Expenditures:</u></b>	
Transfers to Debt Service Fund - Series 2012A Bonds (Project 206703) (Fund D3019)	\$4,018,000
Transfers to Debt Service Fund - Series 2016A Junior Lien Bonds (Project 206707) (Fund D3023)	4,008,000
Transfers to Debt Service Fund - Series 2016 Bonds (Project 206708) (Fund D3024)	13,835,000
Transfers to Debt Service Fund - Series 2021A Subord SOB Bonds (Project 206710) (Fund D3125)	2,899,000
Transfers to Debt Service Fund - Series 2021B Subord SOB Bonds (Project 206711) (Fund D3126)	9,347,000
Subordinate Spec. Oblig. Bonds – (CDT) – Series "2009"	85,000
Cap Asset Refg. Bonds, Series 2021B Sunshine (Fund Code D3139)	<u>3,157,000</u>
Total	<u>\$37,349,000</u>

**Subordinate Special Obligation and Refunding Bonds – (CDT)**  
**Fund D3017**  
**Subordinate Spec. Obligation Bonds – (CDT) – Series “2009”**

**Project: 206701**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$1,041,000
Transfer from Revenue Fund (Project 206300)(Fund Code D3112)	<u>87,000</u>
Total	<u>\$1,128,000</u>
<b><u>Expenditures:</u></b>	
Arbitrage Rebate Computation Services	\$2,000
Reserve for Future Debt Service - Cash	<u>1,126,000</u>
Total	<u>\$1,128,000</u>

**Subordinate Special Obligation and Refunding Bonds – (CDT)**  
**Fund D3018**  
**Subordinate Spec. Obligation & Refg. Bonds – (CDT) – Series “2009” - Reserve Fund**

**Project: 206702**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	<u>\$9,121,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	<u>\$9,121,000</u>

**Special Obligation and Refunding Bonds**  
**Fund D3019**  
**Special Obligation & Refunding Bonds – (CDT) – Series “2012A” Debt Service Fund**

**Project: 206703**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve – Series 2012A – Omni	\$9,849,000
Transfer from Revenue Fund (Project 206300) (Fund D3112)	<u>4,018,000</u>
Total	<u>\$13,867,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	\$5,630,000
Interest Payments on Bonds	517,000
Reserve for Future Debt Service – Series 2012A	7,703,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>15,000</u>
Total	<u>\$13,867,000</u>

**Subordinate Special Obligation and Refunding Bonds – (CDT)**  
**Fund D3020**  
**Subordinate Spec. Obligation & Refg. Bonds – (CDT) – Series “2012A” - Reserve Fund**

**Project: 206704**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	<u>\$23,206,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service - Cash	<u>\$23,206,000</u>

**Subordinate Special Obligation and Refunding Bonds – (CDT)**  
**Fund D3022**  
**Subordinate Spec. Obligation & Refg. Bonds – (CDT) – Series “2012B” - Reserve Fund**

**Project: 206706**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	<u>\$31,568,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service - Cash	<u>\$31,568,000</u>

**Junior Lien Special Obligation Bonds - (CDT)**  
**Fund: 206 - Fund Type: D5 - Subfund: 2P9**  
**Fund D3023**  
**Phillip and Patricia Frost Museum of Science**

**Project: 206707**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	\$3,466,000
Transfer from Revenue Fund – (Project 206300) (Fund D3112)	<u>4,008,000</u>
Total	<u>\$7,474,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	\$2,935,000
Interest Payments on Series 2016 Bonds	1,019,000
Reserve for Future Debt Service – Series 2016	3,508,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>10,000</u>
Total	<u>\$7,474,000</u>

**Junior Lien Special Obligation Bonds - (CDT)**  
**Fund D3024**  
**Subordinate Spec. Obligation & Refd. Bonds - (CDT) - Series "2016"**

**Project: 206708**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	\$8,029,000
Transfer from Revenue Fund – (Project 206300) (Fund D3112)	<u>13,835,000</u>
Total	<u>\$21,864,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	\$2,970,000
Interest Payments on Series 2016 Bonds	10,044,000
Reserve for Future Debt Service – Series 2016	8,815,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>33,000</u>
Total	<u>\$21,864,000</u>

**Subordinate Special Obligation and Refunding Bonds – (CDT)**  
**Fund D3105**  
**Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series “2016 & 16A” - Reserve Fund**

**Project: 206709**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	<u>\$32,260,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	<u>\$32,260,000</u>



**Subordinate Special Obligation and Refunding Bonds – (CDT)**  
**Fund D3125**  
**Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series “2021A”**

**Project: 206710**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	\$2,117,000
Transfer from Revenue Fund – (Project 206300) (Fund D3112)	<u>2,899,000</u>
Total	<u>\$5,016,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Series 2021A Bonds	\$3,561,000
Reserve for Future Debt Service – Series 2021A	1,444,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (G3058)	<u>9,000</u>
Total	<u>\$5,016,000</u>

**Subordinate Special Obligation and Refunding Bonds – (CDT)**  
**Fund D3126**  
**Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series “2021B”**

**Project: 206711**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	\$9,106,000
Transfer from Revenue Fund – (Project 206300) (Fund D3112)	<u>9,347,000</u>
Total	<u>\$18,453,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds	\$3,000,000
Interest Payments on Series 2021B Bonds	10,262,000
Reserve for Future Debt Service – Series 2021B	5,156,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (G3058)	<u>33,000</u>
Total	<u>\$18,453,000</u>

**Transit System Sales Surtax Revenue Bonds**

**Transit System Sales Surtax Revenue Bonds General Segment**  
**Fund D3026**  
**Transit System Sales Surtax Revenue Fund**

**Project: 209400**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Transit System Sales Surtax Revenue Fund (ET001)	\$22,412,000
Transfer from Transit, Public Works (G1001)	<u>60,000</u>
Total	<u>\$22,472,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service Fund – Series 08 (209403) (Fund D3029)	\$1,000
Transfer to Debt Service Fund – Series 10 (209405) (Fund D3031)	3,119,000
Transfer to Debt Service Fund – Series 12 (209406) (Fund D3032)	549,000
Transfer to Debt Service Fund – Series 15 (209407) (Fund D3033)	5,201,000
Transfer to Debt Service Fund – Series 17 (209408) (Fund D3034)	1,247,000
Transfer to Debt Service Fund – Series 18 (209409) (Fund D3035)	514,000
Transfer to Debt Service Fund – Series 19 (209410) (Fund D3036)	6,908,000
Transfer to Debt Service Fund – Series 20A&B (209411) (Fund D3117)	<u>4,933,000</u>
Total	<u>\$22,472,000</u>

**Transit System Sales Surtax Revenue Bonds General Segment**  
**Fund D3027**  
**Transit System Sales Surtax Reserve Fund**

**Project: 209401**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve - 2015	\$3,372,000
Programmed Surety Reserve (Non-Cash) - 2008	4,589,000
Programmed Cash Reserve - 2009 and 2010	11,465,000
Programmed Cash Reserve - 2012	<u>7,446,000</u>
Total	<u>\$26,872,000</u>

<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service - Non-Cash	\$4,589,000
Reserve for Future Debt Service	<u>22,283,000</u>
Total	<u>\$26,872,000</u>

**Transit System Sales Surtax Revenue Bonds, Series 08**  
**Fund D3029**  
**Transit System Sales Surtax Debt Service Fund**

**Project: 209403**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Transit System Sales Surtax Revenue Fund (Project 209400) (Fund D3026)	<u>\$1,000</u>

<b><u>Expenditures:</u></b>	
Arbitrage Rebate Computation Services	<u>\$1,000</u>

**Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2010A**  
**Fund D3031**  
**Transit System Sales Surtax Debt Service Fund - Public Works Portion**

**Project: 209405**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Revenue Fund (Project 209400) (Fund D3026) Series 2010B (Fund D3026)	\$3,119,000
Federal Subsidy Receipts - BABs Series 2010B	838,000
Programmed Federal Subsidy / Cash Reserve - BABs Series 2010B	<u>648,000</u>
Total	<u>\$4,605,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Tax-Exempt Series 2010B Bonds	\$1,136,000
Interest Payments on Taxable (BABs) Series 2010B Bonds	2,540,000
Reserve for Future Debt Service - Series 2010B	919,000
Transfer to Bond Administration (G3058)	9,000
Arbitrage Rebate Computation Services Series 2010B	<u>1,000</u>
Total	<u>\$4,605,000</u>

**Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2012**  
**Fund D3032**  
**Transit System Sales Surtax Debt Service Fund - Public Works Portion**

**Project: 209406**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Transit System Sales Surtax Revenue Fund (Project 209400) (Fund D3026)	\$549,000
Programmed Cash Reserve	<u>1,862,000</u>
Total	<u>\$2,411,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments	\$2,291,000
Interest Payments	112,000
Transfer to Bond Administration (Fund G3058)	6,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$2,411,000</u>

**Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2012**  
**Fund D3033**  
**Transit System Sales Surtax Debt Service Fund - Public Works Portion**

**Project: 209407**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Revenue Fund (Project 209400) (Fund D3026)	\$5,201,000
Programmed Cash Reserve	<u>1,297,000</u>
Total	<u>\$6,498,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments	\$3,214,000
Interest Payments	1,972,000
Reserve for Future Debt Service	1,297,000
Transfer to Bond Administration (Fund G3058)	13,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$6,498,000</u>

**Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2017**  
**Fund D3034**  
**Transit System Sales Surtax Debt Service Fund - Public Works Portion**

**Project: 209408**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Transit System Sales Surtax Revenue Fund (Project 209400) (Fund D3026)	\$1,247,000
Programmed Cash Reserve	<u>310,000</u>
Total	<u>\$1,557,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments	\$1,242,000
Reserve for Future Debt Service	310,000
Transfer to Bond Administration (Fund G3058)	3,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$1,557,000</u>

**Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2018**  
**Fund D3035**  
**Transit System Sales Surtax Debt Service Fund - Public Works Portion**

**Project: 209409**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Revenue Fund (Project 209400) (Fund D3026)	\$514,000
Programmed Cash Reserve	<u>128,000</u>
Total	<u>\$642,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments	\$511,000
Reserve for Future Debt Service	128,000
Transfer to Bond Administration (G3058)	1,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$642,000</u>

**Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2019**  
**Fund D3036**  
**Transit System Sales Surtax Debt Service Fund - Public Works Portion**

**Project: 209410**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Revenue Fund (Project 209400) (Fund D3026)	\$6,908,000
Programmed Cash Reserve	<u>1,722,000</u>
Total	<u>\$8,630,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments	\$2,946,000
Interest Payments	3,942,000
Reserve for Future Debt Service	1,723,000
Transfer to Bond Administration (G3058)	17,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$8,630,000</u>

**Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2020A&B**  
**Fund D3117**  
**Transit System Sales Surtax Debt Service Fund - Public Works Portion**

**Project: 209411**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Revenue Fund (Project 209400) (Fund D3026)	\$4,933,000
Programmed Cash Reserve	<u>1,079,000</u>
Total	<u>\$6,012,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments Series 2020A	\$654,000
Reserve for Future Debt Service Series 2020A	163,000
Transfer to Bond Administration (G3058)	2,000
Arbitrage Rebate Computation Services Series 2020A	2,000
Principal Payments Series 2020B	1,207,000
Interest Payments Series 2020B	2,456,000
Reserve for Future Debt Service Series 2020B	1,517,000
Transfer to Bond Administration (G3058)	9,000
Arbitrage Rebate Computation Services Series 2020B	<u>2,000</u>
Total	<u>\$6,012,000</u>

**Courthouse Center Bonds**

**Special Obligation Bonds – Courthouse Revenue Fund**  
**Fund D3113**  
**Spec. Obligation Bonds – Revenue Fund**

**Project: 210100**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
\$30 Criminal and Civil Traffic Fines (Fund G3017)	\$2,000,000
Transfer from Debt Service Reserve Fund (Project 210108)	<u>6,309,000</u>
Total	<u>\$8,309,000</u>

<b><u>Expenditures:</u></b>	
Transfer to Debt Service, Series 2003B (Project 210513) (Fund D3039)	\$5,182,000
Transfer to Debt Service, Series 2014B (Project 210517) (Fund D3042)	1,449,000
Transfer to Debt Service, Series 2015 (Project 210519) (Fund D3044)	<u>1,678,000</u>
Total	<u>\$8,309,000</u>

**Special Obligation Bonds – Courthouse Center Project**  
**Fund D3038**  
**Spec. Obligation Bonds – Courthouse Ctr. Proj. – Debt Service Reserve Fund**

**Project: 210108**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	<u>\$18,064,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service - Cash (Proposed New Bonds)	\$11,755,000
Transfer to Revenue Fund (Project 210100) (Fund D3113)	<u>6,309,000</u>
Total	<u>\$18,064,000</u>

**Special Obligation Bonds – Courthouse Center Project**  
**Fund D3039**  
**Spec. Obligation Bonds – Juvenile Courthouse Ctr. Proj. – Series “2003” – Debt Service Fund**

**Project: 210513**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Revenue Fund (Project 210100) (Fund D3113)	\$5,182,000
Interest Earnings	2,000
Programmed Cash Reserve - Series B	<u>185,000</u>
Total	<u>\$5,369,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Series 2003B Bonds	\$1,575,000
Interest Payments on Series 2003B Bonds	1,449,000
Reserve for Future Debt Service - Series B	2,333,000
Transfer to Bond Administration (Fund G3058)	8,000
Arbitrage Rebate Computation Services	<u>4,000</u>
Total	<u>\$5,369,000</u>

**Special Obligation Bonds – Courthouse Center Project**  
**Fund D3042**  
**Spec. Obligation Bonds – Juvenile Courthouse Ctr. Proj. – Series “2014B” – Debt Service Fund**

**Project: 210517**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Revenue Fund (Project 210100) (Fund D3113)	\$1,449,000
Programmed Cash Reserve - Series 2014B	<u>395,000</u>
Total	<u>\$1,844,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Series 2014B Bonds	\$550,000
Interest Payments on Series 2014B Bonds	884,000
Reserve for Future Debt Service - Series 2014B	404,000
Transfer to Bond Administration (Fund G3058)	4,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$1,844,000</u>

**Special Obligation Bonds – Courthouse Center Project**  
**Fund D3044**  
**Spec. Obligation Bonds – Juvenile Courthouse Ctr. Proj. – Series “2015” – Debt Service Fund**

**Project: 210519**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Revenue Fund (Project 210100) (Fund D3113)	\$1,678,000
Programmed Cash Reserve - Series 2015	<u>836,000</u>
Total	<u>\$2,514,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Series 2015 Bonds	\$1,672,000
Reserve for Future Debt Service - Series 2015	836,000
Transfer to Bond Administration (Fund G3058)	4,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$2,514,000</u>

**Stormwater Utility Revenue Bonds**

**Special Obligation Bonds – Stormwater Utility Revenue Bond Program**  
**Fund D3114**  
**Stormwater Utility Revenue Bond Program - Revenue Fund**

**Project: 211101**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Stormwater Revenue Fund (Fund SU001)	<u>\$6,278,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service Fund – Series 2020 (Project 211106) (Fund D3118)	<u>\$6,278,000</u>

**Special Obligation Bonds – Stormwater Utility Revenue Bond Program**  
**Fund D3118**  
**Stormwater Utility Revenue Bond Program Series “2020” Bonds, Debt Service Fund**

**Project: 211106**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Revenue Fund (Project 211101) (Fund D3114)	\$6,278,000
Programmed Cash Reserve	<u>3,129,000</u>
Total	<u>\$9,407,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	\$4,235,000
Interest Payments on Bonds	2,023,000
Reserve for Future Debt Service	3,131,000
Transfer to Bond Administration (Fund G3058)	16,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$9,407,000</u>

**Cap. Asset Acquisition Special Obligation Bonds**

**\$44.595 Million Capital Asset Acquisition Fixed Special Obligation Bonds –Series 2009B**  
**Fund D3059**  
**Debt Service Reserve Fund - (BABs Taxable)**

**Project: 213835**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve - BABs - Series 2009B Bonds	<u>\$4,500,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service, BABs - Series 2009B Bonds	<u>\$4,500,000</u>

**Capital Asset Acquisition Special Obligation Tax Exempt Bonds – Series “2010A”**

**Fund D3061**

**Debt Service Reserve Fund - Series 2010A (Tax Exempt) Bonds**

**Project: 213922**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve - Tax Exempt - Series 2010A Bonds	<u>\$1,250,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service, Tax Exempt Series 2010A Bonds	<u>\$1,250,000</u>

**Capital Asset Acquisition Special Obligation Taxable Bonds – Series “2010B”**

**Fund D3064**

**Debt Service Reserve Fund - Series 2010B Taxable BABs**

**Project: 213925**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve - BABs - Series 2010B Bonds	<u>\$5,583,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service, BABs - Series 2010B Bonds	<u>\$5,583,000</u>

**Capital Asset Acquisition Special Obligation – Series “2013A”**

**Fund D3068**

**Debt Service Fund - Series 2013A Bonds- ERP**

**Project: 213931**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Cash Carryover	\$752,000
Transfer from IT Funding Model (Fund G6001)	<u>1,575,000</u>
Total	<u>\$2,327,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - 2013A Bonds	\$2,055,000
Interest Payments on Bonds - 2013A Bonds	211,000
Reserve For Debt Service - 2013A Bonds	54,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>6,000</u>
Total	<u>\$2,327,000</u>

**Capital Asset Acquisition Special Obligation – Series “2013A”**

**Fund D3069**

**Debt Service Fund - Series 2013A Bonds- Elections**

**Project: 213932**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Cash Carryover	\$28,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>584,000</u>
Total	<u>\$612,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - 2013A Bonds	\$540,000
Interest Payments on Bonds - 2013A Bonds	56,000
Reserve For Debt Service - 2013A Bonds	14,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$612,000</u>

**Capital Asset Acquisition Special Obligation – Series “2013A”**  
**Fund D3070**  
**Debt Service Fund - Series 2013A Bonds- Portables**

**Project: 213933**

<b>Revenues:</b>	<b>2021-22</b>
Cash Carryover	\$34,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>184,000</u>
Total	<u>\$218,000</u>
<b>Expenditures:</b>	
Principal Payments Bonds - 2013A Bonds	\$190,000
Interest Payments on Bonds - 2013A Bonds	20,000
Reserve For Debt Service - 2013A Bonds	5,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>2,000</u>
Total	<u>\$218,000</u>

**Capital Asset Acquisition Special Obligation – Series “2013A”**  
**Fund D3071**  
**Debt Service Fund - Series 2013A Bonds- West Lot**

**Project: 213934**

<b>Revenues:</b>	<b>2021-22</b>
Cash Carryover	\$49,000
Transfer from Internal Service Department (Fund G5010)	<u>105,000</u>
Total	<u>\$154,000</u>
<b>Expenditures:</b>	
Principal Payments Bonds - 2013A Bonds	\$135,000
Interest Payments on Bonds - 2013A Bonds	13,000
Reserve For Debt Service - 2013A Bonds	4,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$154,000</u>

**Capital Asset Acquisition Special Obligation – Series “2013A”**  
**Fund D3072**  
**Debt Service Fund - Series 2013A Bonds- Naranja Lakes**

**Project: 213935**

<b>Revenues:</b>	<b>2021-22</b>
Cash Carryover	\$79,000
Transfer from Fund TF191	<u>172,000</u>
Total	<u>\$251,000</u>
<b>Expenditures:</b>	
Principal Payments Bonds - 2013A Bonds	\$220,000
Interest Payments on Bonds - 2013A Bonds	23,000
Reserve For Debt Service - 2013A Bonds	6,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$251,000</u>



**Capital Asset Acquisition Special Obligation – Series “2013A”**  
**Fund D3073**  
**Debt Service Fund - Series 2013A Bonds- Scott Carver/Hope VI**

**Project: 213936**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Cash Carryover	\$267,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>233,000</u>
Total	<u>\$500,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - 2013A Bonds	\$440,000
Interest Payments on Bonds - 2013A Bonds	46,000
Reserve For Debt Service - 2013A Bonds	12,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$500,000</u>

**Capital Asset Acquisition Special Obligation – Series “2013A”**  
**Fund D3074**  
**Debt Service Fund - Series 2013A Bonds- Bus Lease (CAHSD)**

**Project: 213937**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Cash Carryover	\$16,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>339,000</u>
Total	<u>\$355,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - 2013A Bonds	\$305,000
Interest Payments on Bonds - 2013A Bonds	32,000
Reserve For Debt Service - 2013A Bonds	16,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$355,000</u>

**Capital Asset Acquisition Special Obligation – Series “2013B”**  
**Fund D3075**  
**Debt Service Fund - Series 2013B Bonds - Answer Center**

**Project: 213939**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Cash Carryover	\$11,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>164,000</u>
Total	<u>\$175,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - 2013B Bonds	\$144,000
Interest Payments on Bonds - 2013B Bonds	22,000
Reserve For Debt Service - 2013B Bonds	7,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$175,000</u>

**Capital Asset Acquisition Special Obligation – Series “2013B”**  
**Fund D3076**  
**Debt Service Fund - Series 2013B Bonds- Golf Club of Miami**

**Project: 213940**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Cash Carryover	\$13,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>203,000</u>
Total	<u>\$216,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - 2013B Bonds	\$178,000
Interest Payments on Bonds - 2013B Bonds	27,000
Reserve For Debt Service - 2013B Bonds	9,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$216,000</u>

**Capital Asset Acquisition Special Obligation – Series “2013B”**  
**Fund D3079**  
**Debt Service Fund - Series 2013B Bonds- ADA**

**Project: 213943**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Cash Carryover	\$14,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>207,000</u>
Total	<u>\$221,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - 2013B Bonds	\$183,000
Interest Payments on Bonds - 2013B Bonds	27,000
Reserve For Debt Service - 2013B Bonds	9,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$221,000</u>

**Capital Asset Acquisition Special Obligation – Series “2013B”**  
**Fund D3080**  
**Debt Service Fund - Series 2013B Bonds- Elections**

**Project: 213944**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Cash Carryover	\$35,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>525,000</u>
Total	<u>\$560,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - 2013B Bonds	\$466,000
Interest Payments on Bonds - 2013B Bonds	69,000
Reserve For Debt Service - 2013B Bonds	23,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$560,000</u>

**Capital Asset Acquisition Special Obligation – Series “2013B”**  
**Fund D3081**  
**Debt Service Fund - Series 2013B Bonds- Courthouse Façade**

**Project: 213945**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Cash Carryover	\$43,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>654,000</u>
Total	<u>\$697,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - 2013B Bonds	\$579,000
Interest Payments on Bonds - 2013B Bonds	86,000
Reserve For Debt Service - 2013B Bonds	29,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>2,000</u>
Total	<u>\$697,000</u>

**\$29.72 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016A”**  
**Fund D3082**  
**Animal Shelter \$17.54 Million**

**Project: 213946**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$399,000
Transfer from Animal Services (Fund G3002)	331,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>812,000</u>
Total	<u>\$1,542,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Series 2016A	\$345,000
Interest Payments on Bonds - Series 2016A	798,000
Reserve For Debt Service - Series 2016A	394,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>3,000</u>
Total	<u>\$1,542,000</u>

**\$29.72 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016A”**  
**Fund D3083**  
**Liberty City Clinic \$1.915 Million**

**Project: 213947**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$44,000
Transfer from Animal Services (Fund G3002)	<u>125,000</u>
Total	<u>\$169,000</u>
<b><u>Expenditures:A1486</u></b>	
Principal Payments Bonds - Series 2016A	\$35,000
Interest Payments on Bonds - Series 2016A	88,000
Reserve For Debt Service - Series 2016A	43,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$169,000</u>

**\$29.72 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016A”**  
**Fund D3084**  
**Zoo \$2.99 Million**

**Project: 213948**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$47,000
Transfer from Parks, Recreation and Open Spaces (Fund G4004)	<u>338,000</u>
Total	<u>\$385,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Series 2016A	\$245,000
Interest Payments on Bonds - Series 2016A	94,000
Reserve For Debt Service - Series 2016A	43,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$385,000</u>

**\$29.72 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016A”**  
**Fund D3085**  
**Park Improvements \$3.195 Million**

**Project: 213949**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$58,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>306,000</u>
Total	<u>\$364,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Series 2016A	\$190,000
Interest Payments on Bonds - Series 2016A	116,000
Reserve For Debt Service - Series 2016A	55,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$364,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3086**  
**Overtown I \$87.690 Million**

**Project: 213951**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$1,162,000
Transfer from Internal Services Department (Fund G5010)	<u>4,776,000</u>
Total	<u>\$5,938,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Series 2016B	\$2,500,000
Interest Payments on Bonds - Series 2016B	2,324,000
Reserve For Debt Service - Series 2016B	1,100,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>12,000</u>
Total	<u>\$5,938,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3087**  
**Overtown II \$26.750 Million**

**Project: 213952**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$373,000
Transfer from Internal Service Department (Fund G5010)	<u>1,531,000</u>
Total	<u>\$1,904,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Series 2016B	\$800,000
Interest Payments on Bonds - Series 2016B	745,000
Reserve For Debt Service - Series 2016B	353,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>4,000</u>
Total	<u>\$1,904,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3088**  
**Libraries \$26.110 Million**

**Project: 213953**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$317,000
Transfer from Library Department (Fund SL001)	<u>1,571,000</u>
Total	<u>\$1,888,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Series 2016B	\$955,000
Interest Payments on Bonds - Series 2016B	634,000
Reserve For Debt Service - Series 2016B	293,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>4,000</u>
Total	<u>\$1,888,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3089**  
**Purchase and Build Up TECO \$18.600 Million**

**Project: 213954**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$247,000
Transfer from Internal Service Department (Fund G5011)	<u>1,015,000</u>
Total	<u>\$1,262,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Series 2016B	\$530,000
Interest Payments on Bonds - Series 2016B	494,000
Reserve For Debt Service - Series 2016B	233,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>3,000</u>
Total	<u>\$1,262,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3090**  
**ETSF Radio Towers Project \$4.785 Million**

**Project: 213955**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$43,000
Transfer from Information Technology Department (Fund G6001)	<u>331,000</u>
Total	<u>\$374,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Series 2016B	\$250,000
Interest Payments on Bonds - Series 2016B	85,000
Reserve For Debt Service - Series 2016B	36,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$374,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3091**  
**Correction Fire System \$10.335 Million**

**Project: 213956**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$92,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>716,000</u>
Total	<u>\$808,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Series 2016B	\$540,000
Interest Payments on Bonds - Series 2016B	184,000
Reserve For Debt Service - Series 2016B	80,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>2,000</u>
Total	<u>\$808,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3092**  
**Hope VI \$15.910 Million**

**Project: 213957**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$211,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>869,000</u>
Total	<u>\$1,080,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Series 2016B	\$455,000
Interest Payments on Bonds - Series 2016B	422,000
Reserve For Debt Service - Series 2016B	199,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>2,000</u>
Total	<u>\$1,080,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3093**  
**New ISD Shop \$19.345 Million**

**Project: 213958**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$235,000
Transfer from Internal Service Department (Fund G5010)	<u>1,167,000</u>
Total	<u>\$1,402,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Series 2016B	\$710,000
Interest Payments on Bonds - Series 2016B	470,000
Reserve For Debt Service - Series 2016B	217,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>3,000</u>
Total	<u>\$1,402,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3094**  
**Answer Center \$3.9 Million**

**Project: 213959**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$27,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>58,000</u>
Total	<u>\$85,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds - Series 2016B	\$55,000
Reserve For Debt Service - Series 2016B	27,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$85,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3095**  
**ADA Projects \$4.7 Million**

**Project: 213960**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$4,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>10,000</u>
Total	<u>\$14,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds - Series 2016B	\$7,000
Reserve For Debt Service - Series 2016B	4,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$14,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3096**  
**Golf Club of Miami \$4.6 Million**

**Project: 213961**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$4,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>10,000</u>
Total	<u>\$14,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Bonds - Series 2016B	\$7,000
Reserve For Debt Service - Series 2016B	4,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$14,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3097**  
**Elections Building \$11.7 Million**

**Project: 213962**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$88,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>179,000</u>
Total	<u>\$267,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Bonds - Series 2016B	\$176,000
Reserve For Debt Service - Series 2016B	88,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$267,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3098**  
**Courthouse Façade Project \$15 Million**

**Project: 213963**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$12,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>27,000</u>
Total	<u>\$39,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Bonds - Series 2016B	\$24,000
Reserve For Debt Service - Series 2016B	12,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$39,000</u>



**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3099**  
**Public Service Tax (UMSA) Series “2006” \$28 Million**

**Project: 213964**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$299,000
Transfer from Unincorporated Municipal Service Area General Fund (G1001) (Fund G1001)	<u>1,646,000</u>
Total	<u>\$1,945,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds - Series 2016B	\$1,070,000
Interest Payments on Bonds - Series 2016B	597,000
Reserve For Debt Service - Series 2016B	272,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>4,000</u>
Total	<u>\$1,945,000</u>

**\$193.4 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2016B”**  
**Fund D3100**  
**Public Service Tax (UMSA) Series “2007” \$30 Million**

**Project: 213965**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$355,000
Transfer from Unincorporated Municipal Service Area General Fund (G1001)	<u>1,759,000</u>
Total	<u>\$2,114,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds - Series 2016B	\$1,070,000
Interest Payments on Bonds - Series 2016B	710,000
Reserve For Debt Service - Series 2016B	328,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>4,000</u>
Total	<u>\$2,114,000</u>

**\$74.435 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2017A”**  
**Fund D3101**  
**PHT (Tax Exempt) \$26.055 Million**

**Project: 213966**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$545,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>3,329,000</u>
Total	<u>\$3,874,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series 2017A	\$2,285,000
Interest Payments on Bonds - Series 2017A	1,091,000
Reserve For Debt Service - Series 2017A	488,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>8,000</u>
Total	<u>\$3,874,000</u>

**\$74.435 Million Capital Asset Acquisition Fixed Rate Special Obligation – Series “2017A”**  
**Fund D3102**  
**Light Speed Project (Tax Exempt) \$870,000**

**Project: 213967**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Carryover	\$16,000
Transfer from Internal Service Department (Fund G5010)	<u>63,000</u>
Total	<u>\$79,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series 2017A	\$30,000
Interest Payments on Bonds - Series 2017A	31,000
Reserve For Debt Service - Series 2017A	15,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$79,000</u>

**\$16.185 million Capital Asset Acquisition Fixed Special Obligation Bonds – Series “2018A”**  
**Fund D3103**  
**\$6,135,000 - Elections-ADA Project**

**Project: 213968**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	\$79,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>513,000</u>
Total	<u>\$592,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series 2018A	\$355,000
Interest Payments on Bonds, Series 2018A	159,000
Reserve for Future Debt Service, Series 2018A	74,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>2,000</u>
Total	<u>\$592,000</u>

**\$16.185 million Capital Asset Acquisition Fixed Special Obligation Bonds – Series “2018A”**  
**Fund D3104**  
**\$10,050,000 - QNIP Project**

**Project: 213969**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	\$130,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	<u>836,000</u>
Total	<u>\$966,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series 2018A	\$580,000
Interest Payments on Bonds, Series 2018A	260,000
Reserve for Future Debt Service, Series 2018A	121,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>3,000</u>
Total	<u>\$966,000</u>

**\$64.650 million Capital Asset Acquisition Fixed Special Obligation Bonds – Series “2019A”**

**Fund D3115**

**\$8.095 million - Quality Neighborhood Improvement Projects**

**Project: 213970**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	\$193,000
Transfer from General Government Improvement Fund (Fund CO003)	<u>640,000</u>
Total	<u>\$833,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series 2019A	\$255,000
Interest Payments on Bonds, Series 2019A	386,000
Reserve for Future Debt Service, Series 2019A	187,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>3,000</u>
Total	<u>\$833,000</u>

**\$64.650 million Capital Asset Acquisition Fixed Special Obligation Bonds – Series “2019A”**

**Fund D3116**

**\$56.555 million - Fire Rescue Helicopters**

**Project: 213971**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	\$1,348,000
Transfer from General Government Improvement Fund (Fund CO003)	<u>4,431,000</u>
Total	<u>\$5,779,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series 2019A	\$1,765,000
Interest Payments on Bonds, Series 2019A	2,696,000
Reserve for Future Debt Service, Series 2019A	1,304,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>12,000</u>
Total	<u>\$5,779,000</u>

**\$96.930 million Capital Asset Acquisition Special Obligation – Series “2019B”**

**Fund D3106**

**\$52.222 million Debt Service Fund - Overtown II**

**Project: 213972**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	\$1,202,000
Transfer from Internal Services Department - Overtown II Project (87%) (Fund G5010)	<u>3,952,000</u>
Total	<u>\$5,154,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments Bonds - Overtown II Project (87%)	\$1,576,000
Interest Payments on Bonds - Overtown II Project (87%)	2,404,000
Reserve For Debt Service - Series 2019B Bonds (Overtown II Project)	1,162,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund G3058)	<u>11,000</u>
Total	<u>\$5,154,000</u>

**\$96.930 million Capital Asset Acquisition Special Obligation – Series “2019B”**

**Fund D3107**

**\$18.836 million - West Lot Project**

**Project: 213973**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$430,000
Transfer from Internal Services Department (Fund G5010)	<u>1,465,000</u>
Total	<u>\$1,895,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series 2019B	\$612,000
Interest Payments on Bonds, Series 2019B	861,000
Reserve for Future Debt Service, Series 2019B	415,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>5,000</u>
Total	<u>\$1,895,000</u>

**\$96.930 million Capital Asset Acquisition Special Obligation – Series “2019B”**

**Fund D3108**

**\$11.111 million - Lightspeed Project**

**Project: 213974**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Carryover	\$254,000
Transfer from Internal Services Department (Fund G5010)	<u>865,000</u>
Total	<u>\$1,119,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series 2019B	\$361,000
Interest Payments on Bonds, Series 2019B	508,000
Reserve for Future Debt Service, Series 2019B	245,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>3,000</u>
Total	<u>\$1,119,000</u>

**\$96.930 million Capital Asset Acquisition Special Obligation – Series “2019B”**

**Fund D3109**

**\$6.989 million - Project Close-Out Project**

**Project: 213975**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$160,000
Transfer from Internal Services Department (Fund G5010)	131,000
Transfer from General Government Improvement Fund (Fund CO003)	<u>414,000</u>
Total	<u>\$705,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series 2019B	\$227,000
Interest Payments on Bonds, Series 2019B	320,000
Reserve for Future Debt Service, Series 2019B	154,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>2,000</u>
Total	<u>\$705,000</u>

**\$96.930 million Capital Asset Acquisition Special Obligation – Series “2019B”**

**Fund D3109**

**Project Close-Out - \$6.989 million**

**Project: 213975**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$160,000
Transfer from Internal Services Department (G5010)	131,000
Transfer from General Government Improvement Fund (CO003)	<u>414,000</u>
Total	<u>\$705,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series 2019B	\$227,000
Interest Payments on Bonds, Series 2019B	320,000
Reserve for Future Debt Service, Series 2019B	154,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>2,000</u>
Total	<u>\$705,000</u>

**\$124.835 million Capital Asset Acquisition Special Obligation – Series “2020C”**

**Fund D3127**

**Enterprise Resource Planning - \$4.7 million**

**Project: 213976**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$963,000
Transfer from IT Funding Model (G6001)	<u>1,933,000</u>
Total	<u>\$2,896,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series 2020C	\$1,926,000
Reserve for Future Debt Service, Series 2020C	963,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>5,000</u>
Total	<u>\$2,896,000</u>

**\$124.835 million Capital Asset Acquisition Special Obligation – Series “2020C”**

**Fund D3128**

**Criminal Justice Information System - \$22.924 million**

**Project: 213977**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$395,000
Transfer from General Government Improvement Fund (CO003)	<u>793,000</u>
Total	<u>\$1,188,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series 2020C	\$789,000
Reserve for Future Debt Service, Series 2020C	395,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>2,000</u>
Total	<u>\$1,188,000</u>

**\$124.835 million Capital Asset Acquisition Special Obligation – Series “2020C”**

**Fund D3129**

**Computer-Aided Dispatch - \$24.430 million**

**Project: 213978**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$421,000
Transfer from General Government Improvement Fund (CO003)	<u>843,000</u>
Total	<u>\$1,264,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series 2020C	\$840,000
Reserve for Future Debt Service, Series 2020C	420,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>2,000</u>
Total	<u>\$1,264,000</u>

**\$124.835 million Capital Asset Acquisition Special Obligation – Series “2020C”**

**Fund D3130**

**Elections Sorter - \$2.356 million**

**Project: 213979**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$41,000
Transfer from General Government Improvement Fund (CO003)	<u>84,000</u>
Total	<u>\$125,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series 2020C	\$81,000
Reserve for Future Debt Service, Series 2020C	41,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>1,000</u>
Total	<u>\$125,000</u>

**\$124.835 million Capital Asset Acquisition Special Obligation – Series “2020C”**

**Fund D3131**

**Countywide Infrastructure Investment Program (CIIP) - \$25.527 million**

**Project: 213980**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$528,000
Transfer from Capital Infrastructure Investment Program (CIIP) (Fund CO082)	<u>1,059,000</u>
Total	<u>\$1,587,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series 2020C	\$1,055,000
Reserve for Future Debt Service, Series 2020C	527,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>3,000</u>
Total	<u>\$1,587,000</u>

**\$124.835 million Capital Asset Acquisition Special Obligation – Series “2020C”**  
**Fund D3132**  
**Fingerprint Identification System - \$1.5 million**

**Project: 213981**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$26,000
Transfer from General Government Improvement Fund (CO003)	<u>55,000</u>
Total	<u>\$81,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series 2020C	\$52,000
Reserve for Future Debt Service, Series 2020C	26,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>1,000</u>
Total	<u>\$81,000</u>

**\$124.835 million Capital Asset Acquisition Special Obligation – Series “2020C”**  
**Fund D3133**  
**Law Enforcement Records Management System (LERMS) - \$964,000**

**Project: 213982**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$17,000
Transfer from General Government Improvement Fund (CO003)	<u>37,000</u>
Total	<u>\$54,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series 2020C	\$34,000
Reserve for Future Debt Service, Series 2020C	17,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>1,000</u>
Total	<u>\$54,000</u>

**\$124.835 million Capital Asset Acquisition Special Obligation – Series “2020C”**  
**Fund D3134**  
**Ludlam Trail Bike Path - \$4.359 million**

**Project: 213983**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$75,000
Transfer from Parks, Recreation and Open Spaces (G4001)	<u>153,000</u>
Total	<u>\$228,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series 2020C	\$150,000
Reserve for Future Debt Service, Series 2020C	75,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>1,000</u>
Total	<u>\$228,000</u>

**\$124.835 million Capital Asset Acquisition Special Obligation – Series “2020C”**  
**Fund D3135**  
**Customer Relationship Management Modernization (CRMM) - \$2.5 million**

**Project: 213984**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$44,000
Transfer from General Government Improvement Fund (CO003)	<u>89,000</u>
Total	<u>\$133,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series 2020C	\$86,000
Reserve for Future Debt Service, Series 2020C	44,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>1,000</u>
Total	<u>\$133,000</u>

**\$124.835 million Capital Asset Acquisition Special Obligation – Series “2020C”**  
**Fund D3136**  
**Cyber Security Strategic Evolution Plan - \$4.248 million**

**Project: 213985**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$74,000
Transfer from Information Technology (Fund G6001)	<u>149,000</u>
Total	<u>\$223,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series 2020C	\$146,000
Reserve for Future Debt Service, Series 2020C	74,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>1,000</u>
Total	<u>\$223,000</u>

**\$73.475 million Capital Asset Acquisition Special Obligation Bonds, Series 2020D**  
**Fund D3122**  
**Ballpark - \$24.565 million**

**Project: 213986**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$230,000
Transfer from General Government Improvement Fund (CO003)	<u>2,249,000</u>
Total	<u>\$2,479,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series 2020D	\$1,800,000
Interest Payments on Bonds, Series 2020D	460,000
Reserve For Future Debt Service, Series 2020D	212,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (G3058)	<u>6,000</u>
Total	<u>\$2,479,000</u>



**\$73.475 million Capital Asset Acquisition Special Obligation Bonds, Series 2020D**

**Fund D3119**

**Enterprise Resource Planning (ERP) - \$46 million**

**Project: 213987**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$282,000
Transfer from IT Funding Model (G6001)	<u>958,000</u>
Total	<u>\$1,240,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series 2020D	\$395,000
Interest Payments on Bonds, Series 2020D	564,000
Reserve For Future Debt Service, Series 2020D	278,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (G3058)	<u>2,000</u>
Total	<u>\$1,240,000</u>

**\$73.475 million Capital Asset Acquisition Special Obligation Bonds, Series 2020D**

**Fund D3120**

**Portables - \$1.22 million**

**Project: 213988**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$12,000
Transfer from General Government Improvement Fund (CO003)	<u>41,000</u>
Total	<u>\$53,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series 2020D	\$15,000
Interest Payments on Bonds, Series 2020D	24,000
Reserve For Future Debt Service, Series 2020D	12,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (G3058)	<u>1,000</u>
Total	<u>\$53,000</u>

**\$73.475 million Capital Asset Acquisition Special Obligation Bonds, Series 2020D**

**Fund D3124**

**West Lot - \$2.010 million**

**Project: 213989**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$19,000
Transfer from Internal Service Department (Fund G5010)	<u>63,000</u>
Total	<u>\$82,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series 2020D	\$25,000
Interest Payments on Bonds, Series 2020D	37,000
Reserve For Future Debt Service, Series 2020D	18,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (G3058)	<u>1,000</u>
Total	<u>\$82,000</u>

**\$73.475 million Capital Asset Acquisition Special Obligation Bonds, Series 2020D**

**Fund D3123**

**Naranja Lakes - \$3.260 million**

**Project: 213990**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$30,000
Transfer from Fund TF191	<u>101,000</u>
Total	<u>\$131,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series 2020D	\$40,000
Interest Payments on Bonds, Series 2020D	60,000
Reserve For Future Debt Service, Series 2020D	29,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (G3058)	<u>1,000</u>
Total	<u>\$131,000</u>

**\$73.475 million Capital Asset Acquisition Special Obligation Bonds, Series 2020D**

**Fund D3121**

**Scott Carver - \$11.525 million**

**Project: 213991**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$110,000
Transfer from General Government Improvement Fund (CO003)	<u>365,000</u>
Total	<u>\$475,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series 2020D	\$145,000
Interest Payments on Bonds, Series 2020D	220,000
Reserve For Future Debt Service, Series 2020D	108,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (G3058)	<u>1,000</u>
Total	<u>\$475,000</u>

**\$81.330 Million Capital Asset Acquisition Special Obligation Bonds, Series 2021A**

**Fund D3137**

**Countywide Infrastructure Investment Program (CIIP)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$2,045,000
Transfer from the Countywide Infrastructure Investment Program (CO082)	<u>5,832,000</u>
Total	<u>\$7,877,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series 2021A	\$2,850,000
Interest Payments on Bonds, Series 2021A	2,392,000
Reserve For Future Debt Service, Series 2021A	2,620,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>13,000</u>
Total	<u>\$7,877,000</u>

**\$59.160 Million Capital Asset Acquisition Refg. Special Obligation Bonds, Series 2021B**

**Fund D3138**

**\$29.170 Million Public Service Tax UMSA Refg**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$3,678,000
Transfer from Unincorporated Municipal Service Area General Fund (G1001)	7,028,000
Transfer from Countywide General Fund (G1001)	312,000
Transfer from General Government Improvement Fund (CO003)	<u>750,000</u>
Total	<u>\$11,768,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series 2021B UMSA	\$6,845,000
Interest Payments on Bonds, Series 2021B UMSA	985,000
Reserve For Future Debt Service, Series 2021B UMSA	3,916,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>20,000</u>
Total	<u>\$11,768,000</u>

**\$59.160 Million Capital Asset Acquisition Refg. Special Obligation Bonds, Series 2021B**

**Fund D3139**

**\$29.990 Million Sunshine Loan Refg**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$3,372,000
Transfer from CDT Revenue Fund (Project 206300)(Fund Code D3112)	3,157,000
Transfer from Fire Rescue Department (Fire Station Demolition and Construction) (SF001)	1,650,000
Transfer from General Government Improvement Fund (CO003)	1,507,000
Transfer from Parks, Recreation and Open Spaces Department- Marina (G4003)	358,000
Transfer from Causeway (ER001)	<u>502,000</u>
Total	<u>\$10,546,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series 2021B Sunshine	\$6,220,000
Interest Payments on Bonds, Series 2021B Sunshine	1,012,000
Reserve For Future Debt Service, Series 2021B Sunshine	3,294,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (G3058)	<u>18,000</u>
Total	<u>\$10,546,000</u>

**Special Obligation Notes-Series "2020"**

**Fund D4006**

**\$854,000 - Coral Gables Courthouse**

**Project: 214106**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$18,000
Transfer from Administrative Office of the Courts (Fund G3017)	<u>429,000</u>
Total	<u>\$447,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Notes	\$279,000
Interest Payments on Notes	18,000
Reserve for Future Debt Service	147,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$447,000</u>

**Special Obligation Notes-Series "2020"**  
**Fund D4007**  
**\$581,000 - Golf Club of Miami-Renovations**

**Project: 214107**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$9,000
Transfer from Parks Golf Operations (Fund G4005)	<u>295,000</u>
Total	<u>\$304,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Notes	\$190,000
Interest Payments on Notes	13,000
Reserve for Future Debt Service	98,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$304,000</u>

**Special Obligation Notes-Series "2020"**  
**Fund D4008**  
**\$227,000 - Fire Department- Fleet Replacement**

**Project: 214108**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$4,000
Transfer from Fire Rescue (Fund SF001)	<u>117,000</u>
Total	<u>\$121,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Notes	\$74,000
Interest Payments on Notes	5,000
Reserve for Future Debt Service	39,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$121,000</u>

**Special Obligation Notes-Series "2020"**  
**Fund D4009**  
**\$959,000 - Parks & Recreation- Construction of Crandon Clubhouse**

**Project: 214109**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$14,000
Transfer from Sports Tax Revenues-Revenue Fund (Project 205800) (Fund D3111)	<u>487,000</u>
Total	<u>\$501,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Notes	\$313,000
Interest Payments on Notes	21,000
Reserve for Future Debt Service	164,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>1,000</u>
Total	<u>\$501,000</u>

**Special Obligation Notes-Series "2020"**  
**Fund D4010**  
**\$12.980 million - Coast Guard**

**Project: 214110**

<b>Revenues:</b>	<b>2021-22</b>
Programmed Cash Reserve	\$251,000
Transfer from General Government Improvement Fund (Fund CO003)	<u>2,688,000</u>
Total	<u>\$2,939,000</u>

<b>Expenditures:</b>	
Principal Payments on Notes	\$1,825,000
Interest Payments on Notes	120,000
Reserve for Future Debt Service	987,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund G3058)	<u>5,000</u>
Total	<u>\$2,939,000</u>

**\$22.5 Million Multi-Dept. Vehicle Lease**  
**Miami-Dade County, Florida, Series 2017**  
**Fund 292 – Loan Agreements**  
**Fund D5012**

**Project: 292912**

<b>Revenues:</b>	<b>2021-22</b>
Programmed Cash Reserve	\$2,364,000
Transfer from (Animal Services 5) (Fund G3047)	8,000
Transfer from (Animal Services 7) (Fund G3047)	64,000
Transfer from (Board of County Commissioners) (Fund G3033)	5,000
Transfer from (Elections) (Fund G1001)	10,000
Transfer from (Corrections and Rehabilitation 5) (Fund G1001)	332,000
Transfer from (Corrections and Rehabilitation 7) (Fund G1001)	733,000
Transfer from (Police) (Fund G1001)	1,172,000
Transfer from (Medical Examiner) (Fund G3047)	16,000
Transfer from (Parks, Recreation and Open Spaces 7) (Fund G4001)	976,000
Transfer from (Internal Services) (Fund G5021)	153,000
Transfer from (Property Appraiser) (Fund G3048)	16,000
Transfer from (Solid Waste Gen Seg) (Fund G1001)	<u>82,000</u>
Total	<u>\$5,931,000</u>

<b>Expenditures:</b>	
Principal Payment on Loan	\$4,628,000
Interest Payment on Loan	108,000
Reserve for Future Debt Service	1,176,000
Transfer to Bond Administration (Fund G3058)	<u>19,000</u>
Total	<u>\$5,931,000</u>

**\$15.728 Million Fire UHF - Equipment Lease**  
**Miami-Dade County, Florida, Series 2018 - Fire UHF Equipment**  
**Fund 292 – Loan Agreements**  
**Fund D5013**

**Project: 292913**

<b>Revenues:</b>	<b>2021-22</b>
Programmed Cash Reserve	\$188,000
Transfer from General Government Improvement Fund (GGIF) (Fund CO003)	<u>1,998,000</u>
Total	<u>\$2,186,000</u>

<b>Expenditures:</b>	
Principal Payments on Loan	\$1,643,000
Interest Payments on Loan	375,000
Reserve for Future Debt Service	163,000
Transfer to Bond Administration (Fund G3058)	<u>5,000</u>
Total	<u>\$2,186,000</u>

**\$18.112 Million Master Equipment Lease - Tranche 1**  
**Miami-Dade County, Florida, Series 2018 - MELPA-T1**  
**Fund 292 – Loan Agreements**  
**Fund D5014**

**Project: 292914**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$308,000
Transfer from Elections (Fund G1001)	7,000
Transfer from Property Appraiser (Fund G3048)	11,000
Transfer from Fire Rescue (Fund SF001)	<u>605,000</u>
Total	<u>\$931,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Loan	\$491,000
Interest Payment on Loan	128,000
Reserve for Future Debt Service	308,000
Transfer to Bond Administration (Fund G3058)	<u>4,000</u>
Total	<u>\$931,000</u>

**\$27.218 Million Master Equipment Lease - Tranche 2**  
**Miami-Dade County, Florida, Series 2019 - MELPA-T2**  
**Fund 292 – Loan Agreements**  
**Fund D5015**

**Project: 292915**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$1,953,000
Transfer from Solid Waste (Mosquito Control) (G1001)	55,000
Transfer from Transit and Public Works (G3057)	480,000
Transfer from Parks, Recreation and Open Spaces (G4001)	60,000
Transfer from Internal Services Department (G5021)	254,000
Transfer from Fire Rescue (SF001)	728,000
Transfer from Police (G1001)	2,208,000
Transfer from Animal Services (G3002)	65,000
Transfer from Board of County Commissioners (G3033)	12,000
Transfer from Cultural Affairs (S1037 and S1038)	15,000
Transfer from Elections (G1001)	9,000
Transfer from Public Defender (G1001)	7,000
Transfer from Juvenile Services (G1001)	11,000
Transfer from Medical Examiner (G3047)	16,000
Transfer from Property Appraiser (G3048)	<u>6,000</u>
Total	<u>\$5,879,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Loan	\$3,607,000
Interest Payment on Loan	302,000
Reserve for Future Debt Service	1,950,000
Transfer to Bond Administration (Fund G3058)	<u>20,000</u>
Total	<u>\$5,879,000</u>

**\$47.663 million Master Equipment Lease - Tranche 3**  
**Miami-Dade County, Florida, Series 2020 - MELPA-T3**  
**Fund 292 – Loan Agreements**  
**Fund D5017**

**Project: 292916**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$2,071,000
Transfer from Mosquito Control (Fund G1001)	18,000
Transfer from Parks, Recreation and Open Spaces (Fund G4001)	671,000
Transfer from Internal Services (Fund G5021)	289,000
Transfer from Police (Fund G1001)	2,708,000
Transfer from Animal Services (Fund G3002)	45,000
Transfer from Board of County Commissioners (Fund G3033)	8,000
Transfer from Medical Examiner (Fund G3047)	14,000
Transfer from Property Appraiser (Fund G3048)	14,000
Transfer from Corrections and Rehabilitation (Fund G1001)	62,000
Transfer from Communications (Fund G3018)	12,000
Transfer from Public Works (Fund G1001)	<u>315,000</u>
 Total	 <u>\$6,227,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Loan	\$3,960,000
Interest Payment on Loan	176,000
Reserve for Future Debt Service	2,071,000
Transfer to Bond Administration (Fund G3058)	<u>20,000</u>
 Total	 <u>\$6,227,000</u>

**\$26.971 million Master Equipment Lease - Tranche 3-ADD**  
**Miami-Dade County, Florida, Series 2020 - MELPA-T3-ADD**  
**Fund 292 – Loan Agreements**  
**Fund D5018**

**Project: 292917**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$2,635,000
Transfer from Animal Services (Fund G3057)	24,000
Transfer from Parks, Recreation and Open Spaces (Fund G4001)	1,525,000
Transfer from Internal Services (Fund G5021)	206,000
Transfer from Police (Fund G1001)	2,555,000
Transfer from Corrections and Rehabilitation (Fund G1001)	182,000
Transfer from Communications (Fund G3018)	8,000
Transfer from Elections (Fund G1001)	28,000
Transfer from Fire Rescue (Fund SF001)	38,000
Transfer from Information Technology (Fund G6001)	77,000
Transfer from County Attorney (Fund G1001)	10,000
Transfer from Public Works (Fund G1001)	<u>203,000</u>
 Total	 <u>\$7,491,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Loan	\$4,792,000
Interest Payment on Loan	185,000
Reserve for Future Debt Service	2,494,000
Transfer to Bond Administration (Fund G3058)	<u>20,000</u>
 Total	 <u>\$7,491,000</u>

**\$25.937 Million Master Equipment Lease - Tranche 1**  
**Miami-Dade County, Florida, Series 2021 - MELPA-T1**  
**Fund 292 – Loan Agreements**  
**Fund D5019**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Programmed Cash Reserve	\$44,000
Transfer from Mosquito Control (Fund G1001)	16,000
Transfer from Public Works (Fund G1001)	<u>143,000</u>
Total	<u>\$203,000</u>

<b><u>Expenditures:</u></b>	
Principal Payment on Loan	\$88,000
Interest Payment on Loan	13,000
Reserve for Future Debt Service	100,000
Transfer to Bond Administration (Fund G3058)	<u>2,000</u>
Total	<u>\$203,000</u>

**MIAMI-DADE FIRE RESCUE**  
**Developer Donations**  
**(Fund SF012)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$142,000
Interest Earnings	<u>1,000</u>
Total	<u>\$143,000</u>

<b><u>Expenditures:</u></b>	
Capital Reserves	<u>\$143,000</u>

**MIAMI-DADE FIRE RESCUE**  
**(Fund SF010)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$2,629,000
Interest Earnings	<u>9,000</u>
Total	<u>\$2,638,000</u>

<b><u>Expenditures:</u></b>	
Capital Projects - MDR Headquarters Uninterrupted Power Supply (UPS) Replacement	\$1,000,000
Capital Projects - Reserve	<u>1,638,000</u>
Total	<u>\$2,638,000</u>



**PARKS, RECREATION AND OPEN SPACES**  
**Grants**  
**(Fund S1040-S1056)**

<u>Revenues:</u>	<u>2021-22</u>
Florida Boating Improvement Fund carryover	\$1,437,000
Transfer from RER for Remediation Projects	1,350,000
FEMA Hazard Mitigation Grant	134,000
Florida Department of Transportation	1,158,000
Florida Boating Improvement Fund	565,000
Florida Inland Navigation District	400,000
Community Development Block Grants	379,000
Florida Department of Environmental Protection	30,000
The Children's Trust	1,350,000
Miscellaneous Grants	<u>250,000</u>
<b>Total</b>	<b><u>\$7,053,000</u></b>
<u>Expenditures:</u>	
Greenways and Trails	\$1,158,000
Community Development Block Grants	379,000
Remediation Projects	1,350,000
Marina Capital Improvements	757,000
Matheson Hammock Seawall	134,000
ZooMiami	30,000
Miscellaneous - The Children's Trust Programs	1,350,000
Miscellaneous - PROS Parks Programs	250,000
Reserve for Florida Boating Improvement Fund	<u>1,645,000</u>
<b>Total</b>	<b><u>\$7,053,000</u></b>

**REGULATORY AND ECONOMIC RESOURCES**  
**Purchase Development Rights**  
**(Fund S2001)**

<u>Revenues:</u>	<u>2021-22</u>
US Department of Agriculture	<u>\$3,000,000</u>
<u>Expenditures:</u>	
Land Acquisition	<u>\$3,000,000</u>

**CULTURAL AFFAIRS**  
**(Fund CO001)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
Coconut Grove Parking Revenues	<u>\$1,800,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$2,100,000</u>
<u>Expenditures:</u>				
Coconut Grove Playhouse	<u>\$113,000</u>	<u>\$0</u>	<u>\$1,987,000</u>	<u>\$2,100,000</u>

**MIAMI-DADE LIBRARY**  
**Library Capital Construction**  
**(Fund CO002)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover - Library Taxing District	\$8,982,000
Carryover - FEMA Hazard Mitigation Grant	1,132,000
Library and Information Services Grant	500,000
Transfer from Operating Library Fund (Fund SL001)	<u>14,847,000</u>
<b>Total</b>	<b><u>\$25,461,000</u></b>
<u>Expenditures:</u>	
Construction Expenditures	\$14,694,000
Reserve	<u>10,767,000</u>
<b>Total</b>	<b><u>\$25,461,000</u></b>

**FINANCE**  
(Fund CO003 and G5004)

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
Operating Revenues	<u>\$3,400,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,400,000</u>
 <u>Expenditures</u>				
Reconfigure - 25th and 26th Floors	\$400,000	\$2,200,000	\$0	\$2,600,000
Credit and Collection System Replacement	<u>400,000</u>	<u>400,000</u>	<u>0</u>	<u>800,000</u>
Total	<u>\$800,000</u>	<u>\$2,600,000</u>	<u>\$0</u>	<u>\$3,400,000</u>

**SERIES 2018 EQUIPMENT LEASE**  
(Fund CO077)

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
Lease Proceeds	<u>\$15,500,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$15,500,000</u>
 <u>Expenditures:</u>				
Fire Rescue - UHF Radio System Update	<u>\$14,500,000</u>	<u>\$1,000,000</u>	<u>\$0</u>	<u>\$15,500,000</u>

**INFORMATION TECHNOLOGY LEADERSHIP COUNCIL (ITLC)**  
(Fund CO078)

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
ITLC Funding Model Carryover	\$4,640,000	\$0	\$0	\$4,640,000
Transfer from General Government Improvement Fund - (GGIF) (Fund CO003)	0	1,985,000	0	1,985,000
Transfer from IT Funding Model (Fund G3045)	<u>0</u>	<u>649,000</u>	<u>75,000</u>	<u>724,000</u>
Total	<u>\$4,640,000</u>	<u>\$2,634,000</u>	<u>\$75,000</u>	<u>\$7,349,000</u>

<u>Expenditures</u>				
Cultural Affairs - Website Upgrade	\$0	\$75,000	\$75,000	\$150,000
Elections - Ballot Chain of Custody Tracking System	150,000	150,000	0	300,000
Elections - Cybersecurity Software	0	100,000	0	100,000
Police - Civil Process Automation	1,370,000	316,000	0	1,686,000
Police - Laboratory Information Management System (LIMS)	2,600,000	300,000	0	2,900,000
Police - Sharepoint Platform	150,000	968,000	0	1,118,000
Police - Social Media Analytics Software	370,000	225,000	0	595,000
Property Appraiser - Computer Aided Mass Appraisal System (CAMA)	<u>0</u>	<u>500,000</u>	<u>0</u>	<u>500,000</u>
Total	<u>\$4,640,000</u>	<u>\$2,634,000</u>	<u>\$75,000</u>	<u>\$7,349,000</u>

**INFORMATION TECHNOLOGY**  
(Fund CO079)

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$2,986,000
Transfer from Information Technology (Fund G6001-G6002)	<u>9,864,000</u>
Total	<u>\$12,850,000</u>

<u>Expenditures</u>	
Citrix Infrastructure - Virtual Desktop and Thin Clients	\$365,000
Cloud Infrastructure	3,626,000
Deployment of 800MHZ Public Safety Radio Sites	2,671,000
Edge Network Project	4,255,000
Voice Over Internet Protocol (VOIP) Project	1,293,000
Reserve	<u>640,000</u>
Total	<u>\$12,850,000</u>

**CAPITAL INFRASTRUCTURE INVESTMENT PROGRAM PROJECTS**  
(Fund CO082)

<b>Revenues:</b>	<b>2021-22</b>
Carryover	\$6,287,000
Transfer from Internal Services Department (Fund G5010)	<u>7,346,000</u>
Total	<u>\$13,633,000</u>
<b>Expenditures</b>	
Transfer to Debt Service (Fund D3131)	\$1,059,000
Transfer to Debt Service (Fund D3150)	5,832,000
Future Debt Service Payment Reserve	<u>6,742,000</u>
Total	<u>\$13,633,000</u>

**INTERNAL SERVICES**  
Fleet Capital  
(Fund CO081)

<b>Revenues:</b>	<b>2021-22</b>
Carryover	\$879,000
Transfer from Internal Services Department (Fund G5027)	<u>500,000</u>
Total	<u>\$1,379,000</u>
<b>Expenditures:</b>	
Fleet Capital Expenditures	\$1,154,000
Fleet Capital Reserve	<u>225,000</u>
Total	<u>\$1,379,000</u>

**GENERAL GOVERNMENT IMPROVEMENT FUND (GGIF)**  
(Fund CO003 and CO004)

<b>Revenues:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
Prior Years' General Government Improvement Fund (GGIF) Allocation	\$6,190,000	\$0	\$0	\$6,190,000
Future Year's Allocations	0	0	200,000	200,000
General Government Improvement Fund (GGIF) Carryover	0	4,693,000	0	4,693,000
Transfer from Countywide General Fund	0	11,800,000	0	11,800,000
Handicapped Parking Fines and Miscellaneous ADA Revenues	0	150,000	0	150,000
Payments in Lieu of Taxes	0	900,000	0	900,000
Pay Telephone Commission	0	2,100,000	0	2,100,000
Public Health Trust Loan Repayment	0	3,329,000	0	3,329,000
Seaquarium Lease Payment	0	400,000	0	400,000
Transfer from Finance Department	0	8,450,000	0	8,450,000
Transfer from Public Housing and Community Development (for debt service)	0	598,000	0	598,000
Transfer from Parks, Recreation and Open Spaces (for debt service)	0	306,000	0	306,000
Transfer from Animal Services (for debt service)	0	73,000	0	73,000
Transfer from Internal Services Department (for debt service)	0	4,512,000	0	4,512,000
Transfer from Internal Services Department	0	8,210,000	0	8,210,000
Transfer from Information Technology Department (for debt service)	0	499,000	0	499,000
Transfer from Fire Rescue Department (for debt service)	0	1,998,000	0	1,998,000
Baseball Stadium Annual Rent Payment	<u>0</u>	<u>2,249,000</u>	<u>0</u>	<u>2,249,000</u>
Total	<u>\$6,190,000</u>	<u>\$50,267,000</u>	<u>\$200,000</u>	<u>\$56,657,000</u>
<b>Expenditures:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
<b>Public Safety</b>				
Judicial - Court Facilities Repairs and Renovations	\$0	\$500,000	\$0	\$500,000
Medical Examiner - Audio Visual System	0	230,000	0	230,000
Medical Examiner - Digital Camera Kits	0	263,000	0	263,000
Medical Examiner - Gas Chromatograph -Triple Quadrupole Mass Spectrometer	0	160,000	0	160,000
Medical Examiner - Rapid DNA Instrument	0	130,000	0	130,000
Medical Examiner - Total Body Digital X-Ray Imaging Devise	0	340,000	0	340,000
Police - Neighborhood Safety Initiative	5,000,000	2,507,000	0	7,507,000
Hialeah Courthouse Annual Equipment and Maintenance	<u>0</u>	<u>500,000</u>	<u>0</u>	<u>500,000</u>
Subtotal	<u>\$5,000,000</u>	<u>\$4,630,000</u>	<u>\$0</u>	<u>\$9,630,000</u>
<b>Recreation and Culture</b>				
District 5 - Green Areas	\$0	\$0	\$200,000	\$200,000
Subtotal	<u>\$0</u>	<u>\$0</u>	<u>\$200,000</u>	<u>\$200,000</u>

**GENERAL GOVERNMENT IMPROVEMENT FUND (GGIF) (cont'd)**

**Neighborhood and Infrastructure**

Transportation and Public Works - The Underline	\$0	\$500,000	\$0	\$500,000
Transportation and Public Works - Vision Zero	0	500,000	0	500,000
Transportation and Public Works - Roadway Improvements (UMSA)	<u>840,000</u>	<u>6,669,000</u>	<u>0</u>	<u>7,509,000</u>
<b>Subtotal</b>	<b><u>\$840,000</u></b>	<b><u>\$7,669,000</u></b>	<b><u>\$0</u></b>	<b><u>\$8,509,000</u></b>

**General Government**

Communications - Audio Video Cameras and Accessories	\$0	\$200,000	\$0	\$200,000
Information Technology - Enterprise Resource Planning	0	2,116,000	0	2,116,000
Information Technology - Information Technology Leadership Projects	0	1,985,000	0	1,985,000
Non-Departmental - American with Disabilities Act (ADA) Reasonable Accommodations	0	7,000	0	7,000
Non-Departmental - Repairs, Renovations and General Government Improvement Program	<u>350,000</u>	<u>350,000</u>	<u>0</u>	<u>700,000</u>
<b>Subtotal</b>	<b><u>\$350,000</u></b>	<b><u>\$4,658,000</u></b>	<b><u>\$0</u></b>	<b><u>\$5,008,000</u></b>

**Expenditures:**

	<b><u>Prior Years</u></b>	<b><u>2021-22</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
<b>Debt Service</b>				
311 Answer Center (Capital Asset Series 2013B)	\$0	\$164,000	\$0	\$164,000
311 Answer Center (Capital Asset Series 2016B)	0	58,000	0	58,000
Americans with Disabilities Act (Capital Asset Series 2013B)	0	207,000	0	207,000
Americans with Disabilities Act (Capital Asset Series 2016B)	0	10,000	0	10,000
Animal Services - Fleet Vehicles (Equipment Lease Series 2016)	0	73,000	0	73,000
Animal Services - Doral Facility (Capital Asset Series 2016A)	0	812,000	0	812,000
CAHSD - Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset Series 2013A)	0	184,000	0	184,000
CAHSD - Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset Series 2020D)	0	41,000	0	41,000
Communications - Customer Relationship Management Modernization (Capital Asset 2020C)	0	89,000	0	89,000
Community Action and Human Services- Buses (Capital Asset Series 2013A)	0	339,000	0	339,000
Corrections and Rehabilitation - Fire Systems Phase 4 (Capital Asset Series 2016B)	0	716,000	0	716,000
Dade County Courthouse Façade Repair (Capital Asset Series 2013B)	0	654,000	0	654,000
Dade County Courthouse Façade Repair (Capital Asset Series 2016B)	0	27,000	0	27,000
Elections - ADA Voting Equipment (Capital Asset Series 2018A)	0	513,000	0	513,000
Elections - Equipment (Capital Asset Series 2013A)	0	584,000	0	584,000
Elections - Equipment (Capital Asset Series 2020C)	0	84,000	0	84,000
Elections - Facility (Capital Asset Series 2013B)	0	525,000	0	525,000
Elections - Facility (Capital Asset Series 2016B)	0	179,000	0	179,000
Fire - Helicopter (Capital Asset Series 2019)	0	4,431,000	0	4,431,000
Fire - Narrowbanding	0	3,296,000	0	3,296,000
Fire - UHF Radio System (Capital Lease Series 2018)	0	1,998,000	0	1,998,000
Information Technology - Cyber Security Phase 1 (Sunshine State Series 2011A)	0	499,000	0	499,000
Internal Services - Coast Guard Property (Capital Asset Series 2008B)	0	2,688,000	0	2,688,000
Non-Departmental - Ballpark Stadium Project (Capital Asset Series 2011A)	0	2,249,000	0	2,249,000
Non-Departmental - Computer Aided Dispatch (Capital Asset 2020C)	0	843,000	0	843,000
Non-Departmental - Criminal Justice Information System (Capital Asset Series 2020C)	0	793,000	0	793,000
Non-Departmental - Project Closeout Costs (Capital Asset Series 2019B)	0	414,000	0	414,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2011 (Public Service Tax Bonds)	0	1,150,000	0	1,150,000
Non-Departmental - QNIP 2017 (Capital Asset Series 2018A)	0	836,000	0	836,000
Non-Departmental - QNIP 2019 (Capital Asset Series 2019)	0	640,000	0	640,000
Police - Cloud-based Automated Fingerprint Identification System (Capital Asset 2020C)	0	55,000	0	55,000
Police - Fleet Vehicles (Equipment Lease Series 2015 and 2016)	0	1,172,000	0	1,172,000
Police - Law Enforcement Records Management System (LERMS) (Capital Asset 2020C)	0	37,000	0	37,000
PROS - Golf Club of Miami (Capital Asset Series 2013B)	0	203,000	0	203,000
PROS - Golf Club of Miami (Capital Asset Series 2016B)	0	10,000	0	10,000
PROS - Park Improvements (Capital Asset Series 2016A)	0	306,000	0	306,000
Public Health Trust - Equipment (Capital Asset Series 2017A)	0	3,329,000	0	3,329,000
Public Health Trust - Infrastructure (Sunshine State Series 2011A)	0	1,218,000	0	1,218,000
Public Housing and Community Development - Public Housing Projects (Sunshine Series 2011A)	0	417,000	0	417,000
Public Housing and Community Development - Public Housing Improvements (Capital Asset Series 2016B)	0	869,000	0	869,000
Public Housing and Community Development - Scott Carver and Hope IV (Capital Asset Series 2013A)	0	233,000	0	233,000
Public Housing and Community Development -Scott Carver and Hope IV (Capital Asset Series 2020D)	<u>0</u>	<u>365,000</u>	<u>0</u>	<u>365,000</u>
<b>Subtotal</b>	<b><u>\$0</u></b>	<b><u>\$33,310,000</u></b>	<b><u>\$0</u></b>	<b><u>\$33,310,000</u></b>
<b>Total</b>	<b><u>\$6,190,000</u></b>	<b><u>\$50,267,000</u></b>	<b><u>\$200,000</u></b>	<b><u>\$56,657,000</u></b>

**CULTURAL AFFAIRS  
(Fund CO026)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
Knight Foundation Grant	\$0	\$500,000	\$1,500,000	\$2,000,000
State Grant	<u>0</u>	<u>1,000,000</u>	<u>0</u>	<u>1,000,000</u>
Total	<u>\$0</u>	<u>\$1,500,000</u>	<u>\$1,500,000</u>	<u>\$3,000,000</u>
 <u>Expenditures:</u>				
Coconut Grove Playhouse	\$0	\$500,000	\$1,500,000	\$2,000,000
Joseph Caleb Auditorium	0	500,000	0	500,000
Miami-Dade County Auditorium	<u>0</u>	<u>500,000</u>	<u>0</u>	<u>500,000</u>
Total	<u>\$0</u>	<u>\$1,500,000</u>	<u>\$1,500,000</u>	<u>\$3,000,000</u>

**REGULATORY AND ECONOMIC RESOURCES  
Beach Erosion Mitigation and Renourishment  
(Fund CO001 and CO026)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$8,481,000
Army Corps of Engineers	27,610,000
Beach Renourishment Fund	1,500,000
City of Miami Beach Contribution	1,500,000
Florida Department of Environmental Protection	<u>100,000</u>
Total	<u>\$39,191,000</u>
 <u>Expenditures:</u>	
Construction Expenditures	\$30,070,000
Reserves	<u>9,121,000</u>
Total	<u>\$39,191,000</u>

**REGULATORY AND ECONOMIC RESOURCES  
Stormwater Utility Capital Program  
(Fund CO005)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Stormwater Utility Fund (Fund SU001)	<u>\$6,939,000</u>
 <u>Expenditures:</u>	
Construction Expenditures	<u>\$6,939,000</u>

**TRANSPORTATION AND PUBLIC WORKS  
Stormwater Utility Capital Program  
(Fund CO005)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Stormwater Utility Fund (Fund SU003)	<u>\$9,216,000</u>
 <u>Expenditures:</u>	
Drainage Improvements	<u>\$9,216,000</u>

**BUILDING BETTER COMMUNITIES GENERAL OBLIGATION BOND PROGRAM**  
**(Fund CBA012, CBB012, CBC012, CBD012, CBE012, CBF012, CBG012 and CBH012)**

<b>Revenues:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
Programmed Proceeds	\$2,084,684,000	\$230,067,000	\$610,999,000	\$2,925,750,000
Interest Earnings	<u>36,351,000</u>	<u>0</u>	<u>0</u>	<u>36,351,000</u>
Total	<u>\$2,121,035,000</u>	<u>\$230,067,000</u>	<u>\$610,999,000</u>	<u>\$2,962,101,000</u>

<b>Expenditures:</b>				
Question 1: Water, Sewer and Flood Control	\$233,125,000	\$31,373,000	\$94,296,000	\$358,794,000
Question 2: Park and Recreation Facilities	490,380,000	30,264,000	126,137,000	646,781,000
Question 3: Bridges and Public Infrastructure	248,399,000	31,979,000	53,748,000	334,126,000
Question 4: Public Safety Facilities	156,329,000	52,211,000	116,080,000	324,620,000
Question 5: Emergency and Healthcare Facilities	168,300,000	4,200,000	0	172,500,000
Question 6: Public Service and Outreach Facilities	195,391,000	32,220,000	14,382,000	241,993,000
Question 7: Housing for Elderly and Families	153,742,000	12,723,000	18,535,000	185,000,000
Question 8: Cultural, Libraries, and Educational Facilities	431,961,000	34,655,000	59,520,000	526,136,000
Office of the County Attorney	3,541,000	0	0	3,541,000
Finance Department	235,000	50,000	0	285,000
Office of Management and Budget	17,634,000	392,000	0	18,026,000
Reserve	0	0	299,000	299,000
Issuance Costs and Transfer to Debt Service	<u>21,701,000</u>	<u>0</u>	<u>128,299,000</u>	<u>150,000,000</u>
Total	<u>\$2,120,738,000</u>	<u>\$230,067,000</u>	<u>\$611,296,000</u>	<u>\$2,962,101,000</u>

**QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP II)**  
**Series 2002 Public Service Tax Revenue Bonds**  
**(Fund CB024)**

<b>Revenues:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
Bond Proceeds	<u>\$1,559,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,559,000</u>

<b>Expenditures:</b>				
Other Legally Eligible Project Costs	<u>\$559,000</u>	<u>\$1,000,000</u>	<u>\$0</u>	<u>\$1,559,000</u>

**QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP IV)**  
**Series 2006 Public Service Tax Revenue Bonds**  
**(Fund CB025)**

<b>Revenues:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
Bond Proceeds	<u>\$1,174,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,174,000</u>

<b>Expenditures:</b>				
Other Legally Eligible Project Costs	<u>\$374,000</u>	<u>\$800,000</u>	<u>\$0</u>	<u>\$1,174,000</u>

**QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP V)**  
**Series 2007 Public Service Tax Revenue Bonds**  
**(Fund CB026)**

<b>Revenues:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
Bond Proceeds	<u>\$1,238,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,238,000</u>

<b>Expenditures:</b>				
Other Legally Eligible Project Costs	<u>\$238,000</u>	<u>\$1,000,000</u>	<u>\$0</u>	<u>\$1,238,000</u>

**QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP)**  
**Series 2018 Capital Asset Acquisition Bonds**  
**(Fund CB027)**

<b>Revenues:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
Bond Proceeds	<u>\$10,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$10,000,000</u>

<b>Expenditures:</b>				
Other Legally Eligible Project Costs	<u>\$7,605,000</u>	<u>\$2,395,000</u>	<u>\$0</u>	<u>\$10,000,000</u>

**QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP)**  
**Series 2019 Capital Asset Acquisition Bonds**  
**(Fund CB052)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	<u>\$10,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$10,000,000</u>
 <u>Expenditures:</u>				
Other Legally Eligible Project Costs	<u>\$3,722,000</u>	<u>\$6,278,000</u>	<u>\$0</u>	<u>\$10,000,000</u>

**COURT FACILITIES SPECIAL OBLIGATION BONDS**  
**Series 2014**  
**(Fund CB036)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	<u>\$1,120,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,120,000</u>
 <u>Expenditures:</u>				
Children's Courthouse	<u>\$277,000</u>	<u>\$843,000</u>	<u>\$0</u>	<u>\$1,120,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**People's Transportation Plan**  
**(Fund CO007)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from People's Transportation Plan (Fund SP001)	<u>\$2,661,000</u>
 <u>Expenditures:</u>	
People's Transportation Plan Operating Expenditures	<u>\$2,661,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Secondary Gas Tax Program**  
**(Fund CO008)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Transportation Trust Fund (Fund 51001)	<u>\$16,772,000</u>
 <u>Expenditures:</u>	
2021-22 Secondary Gas Tax Program Expenditures	<u>\$11,968,000</u>
Transfer to Metropolitan Planning Organization (Fund S3001)	<u>660,000</u>
Transfer to Parks, Recreation and Open Spaces for Special Taxing District Maintenance	<u>568,000</u>
Transfer to Parks, Recreation and Open Spaces for Roadside Maintenance and Landscaping	<u>3,576,000</u>
Total	<u>\$16,772,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Public Works Reimbursement Fund**  
**(Fund CO008)**

<u>Revenues:</u>	<u>2021-22</u>
Developer Contribution	<u>\$30,000</u>
WASD Project Fund	<u>1,000,000</u>
Transfer from Secondary Gas Tax Program	<u>16,772,000</u>
Total	<u>\$17,802,000</u>
 <u>Expenditures:</u>	
Secondary Gas Tax Program Expenditures	<u>\$11,968,000</u>
Public Works Capital Project Expenditures	<u>1,030,000</u>
Transfer to Metropolitan Planning Organization (Fund S3001)	<u>660,000</u>
Transfer to Parks, Recreation and Open Spaces for Special Taxing District Maintenance and Landscaping	<u>568,000</u>
Transfer to Parks, Recreation and Open Spaces for Roadside Maintenance and Landscaping	<u>3,576,000</u>
Total	<u>\$17,802,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Public Works Grant Fund**  
**(Fund CO023)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Florida Department of Transportation Grant Funds	\$8,082,000
Florida Department of Transportation County Incentive Grant Funds	<u>2,000,000</u>
Total	<u>\$10,082,000</u>

<b><u>Expenditures:</u></b>	
Public Works Capital Project Expenditures	<u>\$10,082,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Public Works Contribution Fund**  
**(Fund CO024)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Village of Palmetto Bay Contribution	\$240,000
Village of Pinecrest Contribution	<u>180,000</u>
Total	<u>\$420,000</u>

<b><u>Expenditures:</u></b>	
Public Works Capital Project Expenditures	<u>\$420,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Capital Improvement Local Option Gas Tax Collections (Three Cents)**  
**(Fund ET002)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from Transportation Trust Fund (Fund 51001)	<u>\$17,949,000</u>

<b><u>Expenditures:</u></b>	
Transfer to Transit Capital Project Fund (Fund ET 412)	<u>\$17,949,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**IMPACT FEE PROGRAM - ROADWAY CONSTRUCTION**  
**(Fund CI001-CI009)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Carryover	\$368,013,000
Impact Fees	<u>197,442,000</u>
Total	<u>\$565,455,000</u>

<b><u>Expenditures:</u></b>	
Roadway Construction Projects	\$197,442,000
Reserve for Future Capital Projects	<u>368,013,000</u>
Total	<u>\$565,455,000</u>



**MIAMI-DADE FIRE RESCUE**  
**Fire Rescue Impact Fees**  
**(Fund CI010-CI013)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$40,000,000
Impact Fees	<u>5,025,000</u>
<b>Total</b>	<b><u>\$45,025,000</u></b>

<u>Expenditures:</u>	
North Miami Fire Rescue Station (Station 18)	\$200,000
Fleet Shop	18,000,000
Westwood Lake Fire Rescue Station (Station 41)	825,000
Dolphin Fire Rescue Station (Station 68)	4,164,000
Eureka Fire Rescue Station (Station 71)	2,400,000
Palmetto Bay Fire Rescue Station (Station 74)	2,450,000
Miscellaneous Fire Rescue Capital Projects	4,000,000
Reserve for Future Projects	<u>12,986,000</u>
<b>Total</b>	<b><u>\$45,025,000</u></b>

**MIAMI-DADE POLICE DEPARTMENT**  
**Police Impact Fees**  
**(Fund CI014-CI016)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$14,351,000
Impact Fees	1,831,000
Interest Earnings	<u>129,000</u>
<b>Total</b>	<b><u>\$16,311,000</u></b>

<u>Expenditures:</u>	
Forensic Laboratory Equipment	\$316,000
Upgrades to Conference Rooms	116,000
HQ Media & Meeting Room Renovation	314,000
Keyless Entry System	84,000
MPSTI Improvements	600,000
LERMS	907,000
Range Tower & Target Systems for Long Distance Range	230,000
Portable FORTS	330,000
Portable Messaging Trailers	170,000
Crime Scene Equipment	215,000
Equipment Purchases	900,000
Reserve for Future Expenditures	<u>12,129,000</u>
<b>Total</b>	<b><u>\$16,311,000</u></b>

**PARKS, RECREATION AND OPEN SPACES**  
**Impact Fees**  
**(Fund CI017-CI032)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$33,335,000
Interest	300,000
Impact Fees	<u>5,422,000</u>
<b>Total</b>	<b><u>\$39,057,000</u></b>

<u>Expenditures:</u>	
Land Acquisition and Development (PBD 1)	\$2,308,000
Land Acquisition and Development (PBD 2)	4,080,000
Land Acquisition and Development (PBD 3)	3,279,000
Reserve for future expenses	<u>29,390,000</u>
<b>Total</b>	<b><u>\$39,057,000</u></b>

**REGULATORY AND ECONOMIC RESOURCES**  
**Impact Fee Administration**  
**(Fund CI034)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$16,779,000
Impact Fees	<u>3,600,000</u>
Total	<u>\$20,379,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$2,732,000
Administrative Reimbursements	74,000
Reserves	<u>17,573,000</u>
Total	<u>\$20,379,000</u>

**SPECIAL OBLIGATION BOND SERIES 2005B**  
**(Fund CB017)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	<u>\$5,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$5,000,000</u>
<u>Expenditures:</u>				
Coconut Grove Playhouse	<u>\$368,000</u>	<u>\$4,632,000</u>	<u>\$0</u>	<u>\$5,000,000</u>

**2011 SUNSHINE STATE LOAN**  
**(Fund CB062)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	<u>\$767,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$767,000</u>
<u>Expenditures:</u>				
Internal Services Department - Carol Glassman Donaldson Center	<u>\$267,000</u>	<u>\$500,000</u>	<u>\$0</u>	<u>\$767,000</u>

**CAPITAL ASSET ACQUISITION BOND**  
**Series 2016A**  
**(Fund CB035)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	<u>\$271,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$271,000</u>
<u>Expenditures:</u>				
Parks, Recreation and Open Spaces Projects				
Camp Owaissa Bauer - Well Water Treatment	\$1,000	\$0	\$69,000	\$70,000
Environmental Remediation - Millers Pond Park	<u>62,000</u>	<u>70,000</u>	<u>69,000</u>	<u>201,000</u>
Total	<u>\$63,000</u>	<u>\$70,000</u>	<u>\$138,000</u>	<u>\$271,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**People's Transportation Plan - Public Works Capital Program**  
**(Fund CB059)**

<u>Revenues:</u>	<u>2021-22</u>
People's Transportation Plan Bond Proceeds	<u>\$19,008,000</u>
<u>Expenditures:</u>	
Public Works - PTP Capital Expenditures	<u>\$19,008,000</u>

**PEOPLE'S TRANSPORTATION PLAN FUND**  
**Capital Expansion Reserve Fund**  
**(Fund SP003)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$71,598,000
Transfer from PTP Revenue Fund (Fund SP001)	<u>9,726,000</u>
Total	<u>\$81,324,000</u>

<u>Expenditures:</u>	
SMART Plan (Project Development and Environmental Studies) Expenditures	\$8,718,000
SMART Plan South Dade Transitway (South Corridor) Expenditures	49,139,000
SMART Plan Aventura Station Expenditures	17,200,000
Ending Fund Balance	<u>6,267,000</u>
Total	<u>\$81,324,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Grant Restricted Capital Project Funds**  
**(Fund ET004)**

<u>Revenues:</u>	<u>2021-22</u>
City of Miami Park Impact Fees	\$1,170,000
City of Miami Beach Contribution	417,000
City of Miami Contribution	140,000
Florida Department of Transportation Grant Funds	<u>432,000</u>
Total	<u>\$2,159,000</u>

<u>Expenditures:</u>	
Transit Capital Project Expenditures	<u>\$2,159,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Grant Restricted Capital Project Funds**  
**(Fund ET005)**

<u>Revenues:</u>	<u>2021-22</u>
FTA 5339 Bus and Bus Facility Formula Grant	\$5,322,000
FTA 5307/5309 Formula Grant	58,384,000
FTA 5309 Discretionary Grant	72,442,000
Florida Department of Transportation Grant Funds	95,130,000
FTA 20005(b) Pilot Program Discretionary Grant	940,000
FTA 5307 Transfer	931,000
FTA 5324 Public Transportation Emergency Relief	1,000,000
FTA 5337 State of Good Repair Formula Grant	28,765,000
FTA 5339 Bus and Bus Facility Discretionary Grant	<u>1,671,000</u>
Total	<u>\$264,585,000</u>

<u>Expenditures:</u>	
Transit Capital Project Expenditures	<u>\$264,585,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Transit - Capital Project Funds**  
**(Fund ET017)**

<u>Revenues:</u>	<u>2021-22</u>
Bus Replacement Program Lease/Financing Proceeds	<u>\$38,434,000</u>

<u>Expenditures:</u>	
Transit Bus Replacement Purchases	<u>\$38,434,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Transit - Capital Project Funds**  
**(Fund ET042)**

<u>Revenues:</u>	<u>2021-22</u>
PTP Bond Program Proceeds	<u>\$327,813,000</u>

<u>Expenditures:</u>	
Transit PTP Capital Improvement Plan Expenditures	<u>\$327,813,000</u>

**TRANSPORTATION AND PUBLIC WORKS**  
**Transit - Capital Project Funds**  
**(Fund ET047)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Transfer from People's Transportation Plan Fund (SP001)	<u>\$37,211,000</u>
<b><u>Expenditures:</u></b>	
Transit SMART Plan Studies	\$27,133,000
Transit SMART Plan - South Dade Transit Way Corridor	<u>10,078,000</u>
Total	<u>\$37,211,000</u>

**SEAPORT**  
**FDOT Funds - Army Corps of Engineers Grant**  
**(Fund ES069)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Army Corps of Engineers Grant	<u>\$4,300,000</u>
<b><u>Expenditures:</u></b>	
Construction Projects	<u>\$4,300,000</u>

**SEAPORT**  
**Grant Fund**  
**(Fund ES003)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
FDOT Funds	\$6,886,000
US DOT	2,000,000
US Department of Homeland Security	<u>948,000</u>
Total	<u>\$9,834,000</u>
<b><u>Expenditures:</u></b>	
Construction Projects	<u>\$9,834,000</u>

**SEAPORT**  
**FDOT Funds - Grants From Federal Agencies**  
**(Fund S1044)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
FDOT Funds	<u>\$9,000,000</u>
<b><u>Expenditures:</u></b>	
Construction Projects	<u>\$9,000,000</u>

**SEAPORT**  
**Bonds/Loan Funds**  
**(Fund ES067)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Seaport Bonds/Loans Funds	<u>\$27,996,000</u>
<b><u>Expenditures:</u></b>	
Construction Projects	<u>\$27,996,000</u>

**SEAPORT**  
**Tenant Financing Funds**  
**(Fund ES)**

<b><u>Revenues:</u></b>	<b><u>2021-22</u></b>
Tenant Financing Funds	<u>\$4,000,000</u>
<b><u>Expenditures:</u></b>	
Construction Projects	<u>\$4,000,000</u>

**SEAPORT  
Future Financing  
(Fund C9999)**

<u>Revenues:</u>	<u>2021-22</u>
Future Financing Proceeds	<u>\$324,678,000</u>
<u>Expenditures:</u>	
Construction Projects	<u>\$324,678,000</u>

**SEAPORT  
Interest and Sinking Fund  
(Fund ES018)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Seaport Revenue Fund (Fund ES001)	<u>\$37,016,000</u>
<u>Expenditures:</u>	
Principal and Interest Payments	<u>\$37,016,000</u>

**SEAPORT  
General Fund  
(Fund ES028)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Seaport Revenue Fund (Fund ES001)	<u>\$34,087,000</u>
<u>Expenditures:</u>	
Principal and Interest Payments	<u>\$33,687,000</u>
Non-operating Expenditures	<u>400,000</u>
Total	<u>\$34,087,000</u>

**PARKS, RECREATION AND OPEN SPACES  
Rickenbacker Causeway Capital Fund  
(Fund ER003-ER004)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	<u>\$6,023,000</u>
Transfer from Operating Fund (Fund ER001)	<u>6,712,000</u>
Transfer from Operating and Replacement Fund (Fund ER001)	<u>1,434,000</u>
Total	<u>\$14,169,000</u>
<u>Expenditures:</u>	
Capital Projects	<u>\$6,712,000</u>
Renewal and Replacement Reserve	<u>7,457,000</u>
Total	<u>\$14,169,000</u>

**PARKS, RECREATION AND OPEN SPACES  
Rickenbacker Causeway Debt Service Fund  
(Fund ER005-ER007)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Causeway Operating Fund (Fund ER001)	<u>\$2,678,000</u>
<u>Expenditures:</u>	
Debt Service Payment for FY 2007-08 Sunshine Loan Restructured in Series 2011A Loan	<u>\$308,000</u>
Debt Service Payment for Capital Asset Series 2010 Bonds Restructured in Series 2019 BAB	<u>310,000</u>
Debt Service Payment for Rickenbacker 2014 Revenue Bonds	<u>2,060,000</u>
Total	<u>\$2,678,000</u>

**PARKS, RECREATION AND OPEN SPACES**  
**Venetian Causeway Capital Fund**  
**(Fund EV002)**

<u>Revenues:</u>	<u>2021-22</u>
FEMA Reimbursements	\$1,068,000
Transfer from Operating Fund (Fund EV001)	<u>8,106,000</u>
Total	<u>\$9,174,000</u>
<u>Expenditures:</u>	
Capital Projects	<u>\$9,174,000</u>

**PARKS, RECREATION AND OPEN SPACES**  
**Venetian Causeway Debt Service Fund**  
**(Fund EV003, EV004 and EV009)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Operating Fund (Fund EV001)	<u>\$711,000</u>
<u>Expenditures:</u>	
Debt Service Payment for FY 2007-08 Sunshine Loan Restructured in Series 2011A Loan	\$160,000
Debt Service Payment for Capital Asset Series 2010 Bonds Restructured in Series 2019 BAB	285,000
Debt Service Payment for Capital Asset Series 2016 Bonds	<u>266,000</u>
Total	<u>\$711,000</u>

**DEPARTMENT OF SOLID WASTE MANAGEMENT**  
**Waste Collection Capital Projects**  
**(Fund EW019)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Fund EW018	<u>\$2,144,000</u>	<u>\$2,698,000</u>	<u>\$9,874,000</u>	<u>\$14,716,000</u>
<u>Expenditures:</u>				
Trash and Recycling Center Improvements	\$1,516,000	\$1,516,000	\$4,187,000	\$7,219,000
Collection Facility - Improvements	<u>628,000</u>	<u>1,182,000</u>	<u>5,687,000</u>	<u>7,497,000</u>
Total	<u>\$2,144,000</u>	<u>\$2,698,000</u>	<u>\$9,874,000</u>	<u>\$14,716,000</u>

**DEPARTMENT OF SOLID WASTE MANAGEMENT**  
**Debt Service**  
**(Fund EW018)**

<u>Revenues:</u>	<u>2021-22</u>
Intradepartmental Transfer from Waste Collection Operations	<u>\$7,301,000</u>
<u>Expenditures:</u>	
Fleet Loan Financing	<u>\$7,301,000</u>

**DEPARTMENT OF SOLID WASTE MANAGEMENT**  
**Fleet Purchases Floated with Cash (Waste Collection Operations)**  
**(Fund EW018)**

<u>Revenues:</u>	<u>2021-22</u>
Bank of America Reimbursement (Fleet loan financing)	<u>\$15,114,000</u>
<u>Expenditures:</u>	
Major Equipment Purchase (Heavy & Light)	<u>\$15,114,000</u>

**DEPARTMENT OF SOLID WASTE MANAGEMENT**  
**Waste Disposal Capital Projects**  
**(Fund EW009 and EW026)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2021-22</u>	<u>Future Years</u>	<u>Total</u>
Solid Waste System Revenue Bonds, Series 2005	\$67,131,000	\$0	\$0	\$67,131,000
Transfer from Fund EW007	32,126,000	13,896,000	260,891,000	306,913,000
Utility Service Fee (Fund EW026)	<u>101,000</u>	<u>3,681,000</u>	<u>92,626,000</u>	<u>96,408,000</u>
Total	<u>\$99,358,000</u>	<u>\$17,577,000</u>	<u>\$353,517,000</u>	<u>\$470,452,000</u>
 <u>Expenditures:</u>				
58 Street Home Chemical Collection Center and Area Drainage Improvements	\$1,312,000	\$2,621,000	\$278,000	\$4,211,000
58 Street Landfill Access Road	498,000	0	202,000	700,000
Backup Power Generators	963,000	265,000	3,517,000	4,745,000
Central Transfer Station Improvements	13,000	176,000	352,000	541,000
Central Transfer Station Building Upgrades	218,000	167,000	738,000	1,123,000
Central Transfer Station Equipment	0	50,000	9,080,000	9,130,000
Central Transfer Station Tip Floor	355,000	272,000	2,275,000	2,902,000
Disposal Facility Future Projects	0	0	810,000	810,000
North Dade Landfill Facilities Improvements	190,000	0	190,000	380,000
North Dade Landfill Access Road Improvements	0	40,000	460,000	500,000
North Dade Landfill Scale House Improvements	428,000	0	334,000	762,000
Northeast Transfer Station Improvements	154,000	1,555,000	2,175,000	3,884,000
Northeast Transfer Station Building Upgrade	449,000	477,000	1,909,000	2,835,000
Northeast Transfer Station Equipment	431,000	72,000	6,208,000	6,711,000
Northeast Transfer Station Tipping Floor	44,000	356,000	1,820,000	2,220,000
Resources Recovery	15,110,000	535,000	37,340,000	52,985,000
South Dade Landfill Building Improvements	63,000	29,000	702,000	794,000
South Dade Landfill Access Road	0	1,810,000	757,000	2,567,000
South Dade Scalehouse	613,000	144,000	798,000	1,555,000
South Dade Landfill Tip Floor	2,666,000	320,000	1,439,000	4,425,000
West Transfer Station Improvements	79,000	0	1,770,000	1,849,000
West Transfer Station Building Upgrade	414,000	1,557,000	1,120,000	3,091,000
West Transfer Station Equipment	218,000	291,000	1,625,000	2,134,000
West Transfer Station Tip Floor	542,000	0	3,304,000	3,846,000
North Dade Landfill Gas Management System	2,647,000	818,000	0	3,465,000
North Dade Landfill Groundwater and Monitoring Wells	0	0	288,000	288,000
Resources Recovery Ash Landfill Improvements	0	0	216,000	216,000
South Dade Landfill Gas Collection and Control System	4,412,000	847,000	2,715,000	7,974,000
South Dade Landfill Groundwater	0	0	453,000	453,000
South Dade Landfill Sequence Batch Reactor	123,000	451,000	2,281,000	2,855,000
South Dade Landfill Stormwater System	55,000	488,000	0	543,000
North Dade Landfill Land Purchase	1,000	195,000	6,400,000	6,596,000
South Dade Landfill Land Purchase	7,000	130,000	5,000,000	5,137,000
Landfill Construction, Closure and Remediation Future Projects	0	0	110,951,000	110,951,000
Miami Garden Landfill Closure	101,000	3,456,000	0	3,557,000
Munisport Landfill Closure Grant	31,738,000	1,500,000	2,127,000	35,365,000
North Dade Landfill Vertical Expansion	120,000	230,000	100,000	450,000
South Dade Landfill Cell 4 Closure	1,000	225,000	15,040,000	15,266,000
South Dade Landfill Horizontal Expansion	0	0	760,000	760,000
Virginia Key Landfill Closure	5,601,000	1,940,000	38,460,000	46,001,000
New Transfer Station Northeast	0	0	44,925,000	44,925,000
New Transfer Station South	<u>0</u>	<u>0</u>	<u>70,950,000</u>	<u>70,950,000</u>
Total	<u>\$69,566,000</u>	<u>\$21,017,000</u>	<u>\$379,869,000</u>	<u>\$470,452,000</u>

**DEPARTMENT OF SOLID WASTE MANAGEMENT**  
**Debt Service**  
**(Fund EW010)**

<u>Revenues:</u>	<u>2021-22</u>
Transfer from Disposal Operations (Funds EW007 and EW026)	<u>\$4,140,000</u>
 <u>Expenditures:</u>	
Principal Payments on the Series 2015 Revenue Bonds	\$2,815,000
Interest Payments on the Series 2015 Revenue Bonds	1,325,000
Total	<u>\$4,140,000</u>

**DEPARTMENT OF SOLID WASTE MANAGEMENT**  
**Fleet Purchases Floated with Cash (Disposal Operations)**  
**(Fund EW007)**

<b>Revenues:</b>	<b>2021-22</b>
Bank of America Reimbursement (Fleet loan financing)	<u>\$11,430,000</u>
<b>Expenditures:</b>	
Major Equipment Purchase (Heavy & Light)	<u>\$11,430,000</u>

**CAPITAL ASSET ACQUISITION BOND (CAAB)**  
**Series 2020C**  
**(Fund CB058)**

<b>Revenues:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
Financing Proceeds	<u>\$146,543,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$146,543,000</u>
<b>Expenditures:</b>				
Communications and Customer Experience - Customer relationship Management Modernization	\$0	\$1,250,000	\$1,250,000	\$2,500,000
Information Technology Department - Computer-Aided Dispatch (CAD)	7,613,000	15,292,000	1,525,000	24,430,000
Information Technology Department - Criminal Justice Information System (CJIS)	8,485,000	14,439,000	0	22,924,000
Information Technology Department - Cybersecurity Strategic Evolution Plan	2,637,000	1,611,000	0	4,248,000
Information Technology Department - Full Enterprise Resource Planning Implementation (ERP)	55,163,000	804,000	0	55,967,000
Parks, Recreation and Open Spaces - Bike Path (Ludlam Trail)	15,000	162,000	4,182,000	4,359,000
Police - Forensic Laboratory Equipment (Cloud-based Automated Fingerprint Identification System)	0	1,500,000	0	1,500,000
Police - Law Enforcement Records Management System (LERMS)	0	964,000	0	964,000
CIIP - Animal Services	50,000	0	0	50,000
CIIP - Community Action and Human Services	0	5,500,000	0	5,500,000
CIIP - Corrections and Rehabilitation	0	0	250,000	250,000
CIIP- Cultural Affairs	0	2,000,000	0	2,000,000
CIIP - Fire Rescue	1,136,000	550,000	0	1,686,000
CIIP - Internal Services	7,816,000	0	0	7,816,000
CIIP - Parks, Recreation and Open Spaces	8,015,000	3,418,000	17,000	11,450,000
CIIP - Police	<u>899,000</u>	<u>0</u>	<u>0</u>	<u>899,000</u>
 Total	 <u>\$91,829,000</u>	 <u>\$47,490,000</u>	 <u>\$7,224,000</u>	 <u>\$146,543,000</u>

**COUNTYWIDE INFRASTRUCTURE IMPROVEMENT PROGRAM (CIIP)**  
**(Fund CO080)**

<b>Revenues:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
Financing Proceeds	<u>\$21,385,000</u>	<u>\$146,343,000</u>	<u>\$1,276,826,000</u>	<u>\$1,444,554,000</u>
<b>Expenditures:</b>				
Animal Services	\$455,000	\$2,938,000	\$1,561,000	\$4,954,000
Community Action and Human Services	1,944,000	3,464,000	15,281,000	20,689,000
Communications and Customer Service Experience	0	200,000	0	200,000
Cultural Affairs	2,732,000	11,856,000	122,040,000	136,628,000
Elections	130,000	2,512,000	2,330,000	4,972,000
Fire Rescue	1,623,000	2,141,000	0	3,764,000
Internal Services	10,670,000	65,631,000	141,819,000	218,120,000
Medical Examiner	0	200,000	0	200,000
Parks, Recreation and Open Spaces	3,016,000	26,648,000	809,060,000	838,724,000
Police	815,000	30,283,000	177,635,000	208,733,000
Solid Waste	<u>0</u>	<u>470,000</u>	<u>7,100,000</u>	<u>7,570,000</u>
 Total	 <u>\$21,385,000</u>	 <u>\$146,343,000</u>	 <u>\$1,276,826,000</u>	 <u>\$1,444,554,000</u>



**FUTURE DEBT OBLIGATIONS  
(Fund C9999)**

<b>Revenues:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
Financing Proceeds	<u>\$10,800,000</u>	<u>\$83,710,000</u>	<u>\$829,045,000</u>	<u>\$923,555,000</u>
<b>Expenditures:</b>				
Communications and Customer experience - AV Equipment and Infrastructure Upgrade	\$0	\$500,000	\$1,500,000	\$2,000,000
Community Action and Human Services - Inn Transition Facility (North)	0	2,500,000	0	2,500,000
Corrections and Rehabilitation - Replacement Detention Facility	0	0	417,583,000	417,583,000
Elections - DS200 Ballot Digital Scanners	0	2,920,000	5,830,000	8,750,000
Elections - Vote By Mail Ballot Inserter	0	991,000	0	991,000
Fire Rescue - Energy Efficiency Projects	\$3,000,000	\$7,800,000	\$0	\$10,800,000
Fire Rescue - Station 27 (North Bay Village)	0	250,000	4,000,000	4,250,000
Information Technology - Computer-Aided Dispatch (CAD) Replacement	0	0	32,005,000	32,005,000
Information Technology - Criminal Justice Information System (CJIS)	0	0	32,621,000	32,621,000
Information Technology - Cybersecurity Strategic Evolution Plan	0	833,000	10,685,000	11,518,000
Information Technology - Full Enterprise Resource Planning Implementation	0	24,065,000	0	24,065,000
Information Technology - Fiber Optic Infrastructure Expansion	0	2,000,000	700,000	2,700,000
Internal Services - Fleet Facilities	0	0	82,123,000	82,123,000
Non-Departmental - 800 MHZ Radio Coverage Improvement and Equipment Replacement	0	693,000	67,825,000	68,518,000
Non-Departmental - Fleet Replacement Vehicles and Special Equipment	0	15,601,000	56,576,000	72,177,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2022	0	10,000,000	0	10,000,000
Non-Departmental - UHF Radio Coverage Improvement and Equipment Replacement	0	5,357,000	30,998,000	36,355,000
Parks, Recreation and Open Spaces - Bike Path (Ludlam Trail)	0	0	63,006,000	63,006,000
Police - Helicopter Fleet Replacement	0	12,000,000	12,000,000	24,000,000
Police - Law Enforcement Records Management System (LERMS)	0	1,281,000	6,312,000	7,593,000
Regulatory and Economic Resource - Purchase Development Rights Fund	<u>0</u>	<u>0</u>	<u>10,000,000</u>	<u>10,000,000</u>
Total	<u>\$3,000,000</u>	<u>\$86,791,000</u>	<u>\$833,764,000</u>	<u>\$923,555,000</u>

**PARKS, RECREATION AND OPEN SPACES  
Miscellaneous Trust Funds  
(Fund Group TF)**

<b>Revenues:</b>	<b>2021-22</b>
Carryover	\$15,380,000
Interest Earnings	35,000
Miscellaneous Revenues and Donations	1,550,000
Interfund Transfers	<u>285,000</u>
Total	<u>\$17,250,000</u>
<b>Expenditures:</b>	
Crandon Park Non-Time Certain Settlement Trust (TF028)	\$650,000
Coastal Park & Marina Improvement Trust (TF031)	500,000
NEAT Streets Miami Trust (TF033)	275,000
Zoo Miami Improvement Trust (TF032)	150,000
Chapman Field Trust (TF013)	145,000
Zoo Wildlife Conservation Trust (TF025)	135,000
Crandon Park Imagery Trust (TF024)	132,000
P&R Miscellaneous Trust (TF014)	110,000
Haulover Park Parking Surcharge Trust (TF030)	93,000
P&R Adopt-a-Park Trust (TF022)	50,000
Street Tree Replacement Trust (TF029)	50,000
Zoo Animal Trust (TF012)	25,000
Sponsor-a-Road Trust (TF247)	10,000
Trust Reserves	<u>14,925,000</u>
Total	<u>\$17,250,000</u>

**MIAMI-DADE AVIATION DEPARTMENT  
Improvement Fund**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$133,273,000
Transfer from Revenue Fund	60,996,000
Transfer from Interest and Sinking Fund	3,000,000
Interest Earnings	<u>1,300,000</u>
 Total	 <u>\$198,569,000</u>

<u>Expenditures:</u>	
On-Going Improvement Fund Projects	\$1,913,000
Unplanned Capital Projects	10,000,000
Payment to Subordinate Debt	6,241,000
Payment of DB Bonds Debt Service	7,218,000
Transfer to Sinking Fund	30,000,000
Transfer to Revenue Fund	41,000,000
Ending Cash Balance	<u>102,197,000</u>
 Total	 <u>\$198,569,000</u>

**MIAMI-DADE AVIATION DEPARTMENT  
Reserve Maintenance Fund**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$59,500,000
Transfer from Revenue Fund	15,000,000
Grants Contribution	1,000,000
Interest Earnings	<u>750,000</u>
 Total	 <u>\$76,250,000</u>

<u>Expenditures:</u>	
Projects Committed	\$60,000,000
Unplanned Capital Projects	14,250,000
Ending Cash Balance	<u>2,000,000</u>
 Total	 <u>\$76,250,000</u>

**MIAMI-DADE AVIATION DEPARTMENT  
Construction Fund (Trust Agreement Bonds)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$84,852,000
Transfer from Passenger Facility Charges Account	79,595,000
New Money Aviation Revenue Bonds	200,000,000
Grant Funds	<u>35,674,000</u>
 Total	 <u>\$400,121,000</u>

<u>Expenditures:</u>	
Projects in Capital Improvement Program	\$400,029,000
Ending Cash Balance	<u>92,000</u>
 Total	 <u>\$400,121,000</u>

**MIAMI-DADE AVIATION DEPARTMENT  
Passenger Facility Charges (PFC) Account**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$213,208,000
Passenger Facility Charges Revenue	58,000,000
Interest Earnings	<u>2,200,000</u>
 Total	 <u>\$273,408,000</u>

<u>Expenditures:</u>	
Debt Service Payment	\$80,000,000
Transfer to Construction Fund	35,674,000
Ending Cash Balance	<u>157,734,000</u>
 Total	 <u>\$273,408,000</u>

**MIAMI-DADE AVIATION DEPARTMENT  
Sinking Fund**

<u>Revenues:</u>	<u>2021-22</u>
Carryover (includes Reserve)	\$164,913,000
Transfer from Revenue Fund	227,333,000
Transfer from Passenger Facility Charges	80,000,000
Transfer from Improvement Fund	30,000,000
Interest Earnings	<u>2,500,000</u>
 Total	 <u>\$504,746,000</u>
 <u>Expenditures:</u>	
Debt Service - Principal	\$140,535,000
Debt Service - Interest	199,799,000
Transfer to Improvement Fund	3,000,000
Ending Cash Balance	<u>161,412,000</u>
 Total	 <u>\$504,746,000</u>

**MIAMI-DADE AVIATION DEPARTMENT  
Construction Fund (Double Barrel Bonds Sinking Fund)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$23,051,000
Transfer from Improvement Fund	12,772,000
Interest Earnings	<u>300,000</u>
 Carryover	 <u>\$36,123,000</u>
 <u>Expenditures:</u>	
Payment of DB Bonds Debt Service	\$7,217,000
Ending Cash Balance (Reserve for Claims)	<u>28,906,000</u>
 Total	 <u>\$36,123,000</u>

**MIAMI-DADE AVIATION DEPARTMENT  
Construction Fund (Double Barrel Bonds)**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	<u>\$17,157,000</u>
 <u>Expenditures:</u>	
Capital Projects Expenditure	<u>\$17,157,000</u>

**MIAMI-DADE AVIATION DEPARTMENT  
Environmental Fund**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$48,000,000
Interest Earnings	<u>400,000</u>
 Total	 <u>\$48,400,000</u>
 <u>Expenditures:</u>	
Unplanned Capital Projects	\$10,000,000
Ending Cash Balance (Reserve for Emergencies)	<u>38,400,000</u>
 Total	 <u>\$48,400,000</u>

**MIAMI-DADE WATER AND SEWER  
Restricted Assets Funds  
Renewal and Replacement Fund**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$113,023,000
Transfers from Revenue Fund	<u>95,000,000</u>
Total	<u>\$208,023,000</u>
<u>Expenditures:</u>	
Water Expenditures	\$61,042,000
Wastewater Expenditures	65,922,000
Ending Cash Balance Available for Future Project Costs	<u>81,059,000</u>
Total	<u>\$208,023,000</u>

**MIAMI-DADE WATER AND SEWER  
Water Plant Expansion Fund**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$23,651,000
Connection Fees	<u>3,401,000</u>
Total	<u>\$27,052,000</u>
<u>Expenditures:</u>	
Construction Expenditures	\$3,401,000
Ending Cash Balance Available for Future Project Costs	<u>23,651,000</u>
Total	<u>\$27,052,000</u>

**MIAMI-DADE WATER AND SEWER  
Capital Improvement Fund**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$629,118,000
Finance Proceeds	33,353,000
Transfer from a Restricted Asset	13,139,000
Revenue from Miami Springs Construction Fund	<u>508,000</u>
Total	<u>\$676,118,000</u>
<u>Expenditures:</u>	
Water Construction Expenditures	\$94,666,000
Wastewater Construction Expenditures	363,129,000
Ending Cash Balance Available for Future Project Costs	<u>218,323,000</u>
Total	<u>\$676,118,000</u>

**MIAMI-DADE WATER AND SEWER  
Fire Hydrant Fund**

<u>Revenues:</u>	<u>2021-22</u>
Carryover	\$7,371,000
Transfers from Revenue Fund	<u>2,500,000</u>
Total	<u>\$9,871,000</u>
<u>Expenditures:</u>	
Construction Expenditures	\$2,500,000
Ending Cash Balance Available for Future Project	<u>7,371,000</u>
Total	<u>\$9,871,000</u>

**MIAMI-DADE WATER AND SEWER  
Wastewater Plant Expansion Fund**

<b>Revenues:</b>	<b>2021-22</b>
Carryover	\$84,756,000
Connection Fees	<u>16,614,000</u>
Total	<u>\$101,370,000</u>
<b>Expenditures:</b>	
Construction Expenditures	\$55,101,000
Ending Cash Balance Available for Future Project Costs	<u>46,269,000</u>
Total	<u>\$101,370,000</u>

**MIAMI-DADE WATER AND SEWER  
State Revolving Loan Fund**

<b>Revenues:</b>	<b>2021-22</b>
Carryover	\$1,592,000
Wastewater State Revolving Loan Proceeds	12,000,000
Wastewater WIFIA Reimbursement	<u>37,042,000</u>
Total	<u>\$50,634,000</u>
<b>Expenditures:</b>	
Construction Expenditures	\$49,042,000
Ending Cash Balance	<u>1,592,000</u>
Total	<u>\$50,634,000</u>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT  
Capital Program Fund**

<b>Revenues:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
Capital Funds Program (CFP) - 717	\$7,424,000	\$0	\$0	\$7,424,000
Capital Funds Program (CFP) - 718	10,656,000	897,000	0	11,553,000
Capital Funds Program (CFP) - 719	4,740,000	3,338,000	2,834,000	10,912,000
Capital Funds Program (CFP) - 720	869,000	1,720,000	8,821,000	11,410,000
Capital Funds Program (CFP) - 721	0	589,000	9,370,000	9,959,000
Capital Funds Financing Program (CFFP)	0	1,500,000	4,935,000	6,435,000
Replacement Housing Factor (RHF)	391,000	0	0	391,000
Southeast Overtown Park West CRA	300,000	575,000	125,000	1,000,000
Hope VI Grant	<u>1,599,000</u>	<u>3,372,000</u>	<u>0</u>	<u>4,971,000</u>
Total	<u>\$25,979,000</u>	<u>\$11,991,000</u>	<u>\$26,085,000</u>	<u>\$64,055,000</u>
<b>Expenditures:</b>				
Public Housing and Community Development Improvement	<u>\$25,979,000</u>	<u>\$11,991,000</u>	<u>\$26,085,000</u>	<u>\$64,055,000</u>

**JACKSON HEALTH SYSTEMS  
Capital Budget**

<b>Revenues:</b>	<b>Prior Years</b>	<b>2021-22</b>	<b>Future Years</b>	<b>Total</b>
Funded Depreciation	\$433,398,000	\$143,913,000	\$542,304,000	\$1,119,615,000
Series 2015 Revenue Bond Proceeds	16,288,000	0	0	16,288,000
Series 2009 Revenue Bond Proceeds	15,481,000	0	0	15,481,000
Series 2009 Revenue Bond Interest	2,955,000	0	0	2,955,000
JMH General Obligation Bonds	830,000,000	0	0	830,000,000
Foundation	50,367,000	9,508,000	8,316,000	68,191,000
Federal Grants	<u>7,325,000</u>	<u>264,000</u>	<u>0</u>	<u>7,589,000</u>
Total	<u>\$1,355,814,000</u>	<u>\$153,685,000</u>	<u>\$550,620,000</u>	<u>\$2,060,119,000</u>
<b>Expenditures:</b>				
Facility Improvements	\$271,896,000	\$20,490,000	\$3,653,000	\$296,039,000
Medical & Technology Equipment & Software	296,317,000	92,334,000	439,502,000	828,153,000
Infrastructure Improvements	159,279,000	32,963,000	94,360,000	286,602,000
New Facilities	<u>585,348,000</u>	<u>50,843,000</u>	<u>13,134,000</u>	<u>649,325,000</u>
Total	<u>\$1,312,840,000</u>	<u>\$196,630,000</u>	<u>\$550,649,000</u>	<u>\$2,060,119,000</u>

Note: This schedule is net of County Building Better Communities General Obligation Bond projects for Jackson Health System

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# APPENDICES





## APPENDIX A: FUNDING SUMMARY

(\$ in 000;s)	FY 2019-20 Actual	FY 2020-21 Budget	FY 2021-22 General Fund	FY 2021-22 Proprietary and Other Funds	FY 2021-22 Total
<b>Revenues:</b>					
Property Taxes	\$2,001,328	\$2,094,282	\$1,667,292	\$519,714	\$2,187,006
Sales Taxes	\$313,357	\$287,279	\$175,499	\$95,949	\$271,448
Misc. State Revenues	\$112,848	\$115,413	\$120,480	\$3,737	\$124,217
Gas Taxes	\$64,306	\$66,962	\$65,101	\$0	\$65,101
Utility and Communications Taxes	\$131,054	\$123,413	\$127,958	\$0	\$127,958
Fees and Charges	\$3,039,801	\$2,669,691	\$6,335	\$2,753,502	\$2,759,837
Miscellaneous Revenues	\$324,957	\$313,934	\$112,351	\$201,583	\$313,934
State and Federal Grants	\$286,282	\$331,770	\$0	\$331,770	\$331,770
Interagency Transfers	\$781,274	\$710,220	\$0	\$710,220	\$710,220
Fund Balance/Carryover	\$1,169,550	\$1,168,781	\$33,645	\$1,135,136	\$1,168,781
<b>Total Revenues</b>	<b>\$8,224,757</b>	<b>\$7,881,745</b>	<b>\$2,308,661</b>	<b>\$5,751,611</b>	<b>\$8,060,272</b>
<b>Expenditures:</b>					
Policy Formulation	\$51,745	\$60,309	\$57,201	\$8,175	\$65,376
Public Safety	\$1,694,065	1,798,951	759,298	687,135	1,446,433
Transportation	\$560,228	429,512	243,874	183,297	427,171
Recreation and Culture	\$374,239	435,014	104,312	307,663	411,975
Neighborhood and Infrastructure	\$1,190,522	1,175,656	197,636	1,194,442	1,392,078
Health and Human Services	\$579,204	616,475	323,150	313,923	637,073
Economic Development	\$683,344	817,668	141,716	705,104	846,820
Enabling Strategies	\$706,120	382,822	481,474	109,692	591,166
Non-Operating Expenditures	\$1,038,991	2,165,338	-	2,242,180	2,242,180
<b>Total Expenditures</b>	<b>\$6,878,458</b>	<b>\$7,881,745</b>	<b>\$2,308,661</b>	<b>\$5,751,611</b>	<b>\$8,060,272</b>

**APPENDIX B**  
**Operating Budget Expenditures by Revenue Source with Total Positions**

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22
<b>Strategic Area: Policy Formulation</b>																
<b>Office of the Mayor</b>																
Office of the Mayor	3,677	5,921	1,161	1,670	0	0	0	0	0	0	0	0	4,838	7,591	41	45
<b>Department Total</b>	<b>3,677</b>	<b>5,921</b>	<b>1,161</b>	<b>1,670</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,838</b>	<b>7,591</b>	<b>41</b>	<b>45</b>
<b>Board of County Commissioners</b>																
Board of County Commissioners	13,462	12,856	4,251	3,628	0	0	0	0	0	0	0	0	17,713	16,484	112	118
Office of the Chair	445	388	140	109	0	0	0	0	0	0	0	0	585	497	5	4
Agenda Coordination and Processing	588	433	185	123	0	0	0	0	0	0	0	327	773	883	6	6
Community Advocacy	1,148	1,390	362	347	104	116	0	0	0	0	0	0	1,614	1,853	15	17
Intergovernmental Affairs	701	661	221	186	0	0	0	0	0	0	0	103	922	950	6	6
Media	297	410	94	115	0	0	0	0	0	0	0	0	391	525	3	4
Jay Molina International Trade Consortium	692	516	219	146	0	0	0	0	0	0	100	340	1,011	1,002	7	7
Protocol	251	243	79	68	0	0	0	0	0	0	0	0	330	311	3	3
Military Affairs Board	129	105	0	29	0	0	0	0	0	0	0	0	129	134	1	1
Office of Commission Auditor	2,031	2,068	642	583	0	0	0	0	0	0	0	213	2,673	2,864	23	23
Office of Policy and Budgetary Affairs	0	798	0	225	0	0	0	0	0	0	0	0	0	1,023	4	4
Support Staff	1,085	1,156	343	326	0	0	0	0	0	0	650	850	2,078	2,332	16	17
<b>Department Total</b>	<b>20,829</b>	<b>21,024</b>	<b>6,536</b>	<b>5,885</b>	<b>104</b>	<b>116</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>	<b>1,833</b>	<b>28,219</b>	<b>28,858</b>	<b>201</b>	<b>210</b>
<b>County Attorney's Office</b>																
Office of the County Attorney	16,480	17,707	5,204	4,994	8,027	8,059	0	0	0	0	0	0	29,711	30,760	132	136
<b>Department Total</b>	<b>16,480</b>	<b>17,707</b>	<b>5,204</b>	<b>4,994</b>	<b>8,027</b>	<b>8,059</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,711</b>	<b>30,760</b>	<b>132</b>	<b>136</b>
<b>Policy Formulation Total</b>	<b>40,986</b>	<b>44,652</b>	<b>12,901</b>	<b>12,549</b>	<b>8,131</b>	<b>8,175</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>	<b>1,833</b>	<b>62,768</b>	<b>67,209</b>	<b>374</b>	<b>391</b>
<b>Strategic Area: Public Safety</b>																
<b>Corrections and Rehabilitation</b>																
Office of The Director	10,329	10,636	0	0	0	0	0	0	0	0	0	0	10,329	10,636	82	83
Management Services and Training	36,267	38,920	0	0	1,026	952	0	0	0	0	0	0	37,293	39,872	202	205
Support Services	59,539	70,292	0	0	975	738	0	0	0	0	0	0	60,514	71,030	451	491
Custody Services	272,154	104,074	0	0	1,596	1,750	0	0	1,800	1,633	0	168,099	275,550	275,556	2,342	2,294
<b>Department Total</b>	<b>378,289</b>	<b>223,922</b>	<b>0</b>	<b>0</b>	<b>3,597</b>	<b>3,440</b>	<b>0</b>	<b>0</b>	<b>1,800</b>	<b>1,633</b>	<b>0</b>	<b>168,099</b>	<b>383,686</b>	<b>397,094</b>	<b>3,077</b>	<b>3,073</b>
<b>Fire Rescue</b>																
Office of the Fire Chief	0	200	0	0	35,486	6,321	0	0	0	0	0	0	35,486	6,521	12	23
Budget/Planning/Grants/Administration	0	0	0	0	0	31,238	0	0	0	0	0	0	0	31,238	108	82
Technical/Support Services	200	0	0	0	95,989	118,540	0	0	0	0	0	0	96,189	118,540	351	409
Suppression and Rescue	32,227	36,432	0	0	353,119	354,452	310	301	4,596	3,576	7,727	7,727	397,979	402,488	2,231	2,265
Emergency Management	3,637	5,234	0	0	562	561	106	106	2,679	2,516	0	0	6,984	8,417	23	24
<b>Department Total</b>	<b>36,064</b>	<b>41,866</b>	<b>0</b>	<b>0</b>	<b>485,156</b>	<b>511,112</b>	<b>416</b>	<b>407</b>	<b>7,275</b>	<b>6,092</b>	<b>7,727</b>	<b>7,727</b>	<b>536,638</b>	<b>567,204</b>	<b>2,725</b>	<b>2,803</b>
<b>Judicial Administration</b>																
Administrative Office of the Courts	19,063	19,531	0	0	7,047	5,739	0	0	1,499	1,559	0	0	27,609	26,829	292	303
Public Defender	4,832	4,832	0	0	0	0	0	0	0	0	0	0	4,832	4,832	0	0
State Attorney	9,814	11,504	0	0	453	459	0	0	0	0	125	125	10,392	12,088	12	16
<b>Department Total</b>	<b>33,709</b>	<b>35,867</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>6,198</b>	<b>0</b>	<b>0</b>	<b>1,499</b>	<b>1,559</b>	<b>125</b>	<b>125</b>	<b>42,833</b>	<b>43,749</b>	<b>304</b>	<b>319</b>
<b>Juvenile Services</b>																
Office of the Director	347	354	0	0	0	0	0	0	0	0	0	0	347	354	2	2
Operations	8,626	8,874	0	0	0	0	1,326	2,010	155	155	0	0	10,107	11,039	81	81
Operational Support	4,560	4,434	0	0	175	175	682	0	0	0	0	0	5,417	4,609	10	10
Guardian Ad Litem	829	800	0	0	0	0	0	0	0	0	0	0	829	800	6	6
<b>Department Total</b>	<b>14,362</b>	<b>14,462</b>	<b>0</b>	<b>0</b>	<b>175</b>	<b>175</b>	<b>2,008</b>	<b>2,010</b>	<b>155</b>	<b>155</b>	<b>0</b>	<b>0</b>	<b>16,700</b>	<b>16,802</b>	<b>99</b>	<b>99</b>
<b>Law Library</b>																
Law Library	0	0	0	0	493	566	0	0	0	0	0	0	493	566	3	4
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>493</b>	<b>566</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>493</b>	<b>566</b>	<b>3</b>	<b>4</b>
<b>Legal Aid</b>																
Legal Aid	3,200	3,165	0	0	1,709	1,495	0	0	0	0	0	0	4,909	4,660	43	43
<b>Department Total</b>	<b>3,200</b>	<b>3,165</b>	<b>0</b>	<b>0</b>	<b>1,709</b>	<b>1,495</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,909</b>	<b>4,660</b>	<b>43</b>	<b>43</b>
<b>Medical Examiner</b>																
Administration	2,858	1,561	0	0	5	0	0	0	0	0	0	0	2,863	1,561	11	7
Support Services	0	1,994	0	0	0	5	0	0	0	0	0	0	0	1,999	0	12
Death Investigation and Education	10,571	10,347	0	0	870	768	0	0	0	0	0	0	11,441	11,115	75	68
Indigent Cremation Services	369	394	0	0	70	60	0	0	0	0	0	0	439	454	2	2
<b>Department Total</b>	<b>13,798</b>	<b>14,296</b>	<b>0</b>	<b>0</b>	<b>945</b>	<b>833</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,743</b>	<b>15,129</b>	<b>88</b>	<b>89</b>

**APPENDIX B**  
**Operating Budget Expenditures by Revenue Source with Total Positions**

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22
<b>Office of the Clerk</b>																
Clerk of the Board	3,634	3,657	0	0	-545	-545	0	0	0	0	0	0	3,089	3,112	25	25
County Clerk	0	77	0	0	4,833	4,806	0	0	0	0	0	701	4,833	5,584	57	62
County Recorder	0	0	0	0	5,153	5,211	0	0	0	0	0	0	5,153	5,211	46	46
Operational Support	2,583	3,043	0	0	2,819	2,818	0	0	0	0	0	0	5,402	5,861	25	25
Records Center	0	0	0	0	2,450	2,459	0	0	0	0	0	0	2,450	2,459	24	24
<b>Department Total</b>	<b>6,217</b>	<b>6,777</b>	<b>0</b>	<b>0</b>	<b>14,710</b>	<b>14,749</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>701</b>	<b>20,927</b>	<b>22,227</b>	<b>177</b>	<b>182</b>
<b>Police</b>																
Administration	7,142	4,781	0	0	761	610	0	0	0	0	0	0	7,903	5,391	45	40
Support Services	100,495	62,964	92,828	65,880	17,126	13,332	0	0	2,805	2,546	0	73,620	213,254	218,342	1,018	995
Police Services	49,179	996	225,727	152,203	102,404	103,115	500	0	1,789	3,094	1,053	143,447	380,652	402,855	2,373	2,435
Investigative Services	71,384	36,243	79,542	77,722	6,719	6,703	714	772	4,084	3,562	346	45,329	162,789	170,331	955	980
<b>Department Total</b>	<b>228,200</b>	<b>104,984</b>	<b>398,097</b>	<b>295,805</b>	<b>127,010</b>	<b>123,760</b>	<b>1,214</b>	<b>772</b>	<b>8,678</b>	<b>9,202</b>	<b>1,399</b>	<b>262,396</b>	<b>764,598</b>	<b>796,919</b>	<b>4,391</b>	<b>4,450</b>
<b>Miami-Dade Economic Advocacy Trust</b>																
Teen Court	0	0	0	0	850	877	0	0	0	0	0	0	850	877	8	8
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>850</b>	<b>877</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>850</b>	<b>877</b>	<b>8</b>	<b>8</b>
<b>General Government Improvement Fund</b>																
Capital Improvement Fund	333	9,300	0	0	13,021	2,100	0	0	0	0	3,241	7,252	16,595	18,652	0	0
<b>Department Total</b>	<b>333</b>	<b>9,300</b>	<b>0</b>	<b>0</b>	<b>13,021</b>	<b>2,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,241</b>	<b>7,252</b>	<b>16,595</b>	<b>18,652</b>	<b>0</b>	<b>0</b>
<b>Non-Departmental</b>																
Public Safety	8,571	8,854	0	0	0	0	0	0	0	0	0	0	8,571	8,854	0	0
<b>Department Total</b>	<b>8,571</b>	<b>8,854</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,571</b>	<b>8,854</b>	<b>0</b>	<b>0</b>
<b>Public Safety Total</b>	<b>722,743</b>	<b>463,493</b>	<b>398,097</b>	<b>295,805</b>	<b>655,166</b>	<b>665,305</b>	<b>3,638</b>	<b>3,189</b>	<b>19,407</b>	<b>18,641</b>	<b>12,492</b>	<b>446,300</b>	<b>1,811,543</b>	<b>1,892,733</b>	<b>10,915</b>	<b>11,070</b>
<b>Strategic Area: Transportation and Mobility</b>																
<b>Office of the Citizens' Independent Transportation Trust</b>																
Office of the Citizens' Independent Transportation Trust	0	0	0	0	2,857	2,998	0	0	0	0	0	0	2,857	2,998	9	9
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,857</b>	<b>2,998</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,857</b>	<b>2,998</b>	<b>9</b>	<b>9</b>
<b>Transportation and Public Works</b>																
Office of the Director	957	1,007	0	0	0	0	0	0	0	0	0	0	957	1,007	6	6
Construction and Maintenance	1,004	1,198	0	507	11,069	12,581	0	0	0	0	1,104	1,091	13,177	15,377	104	104
Engineering	24,548	21,339	2,059	2,473	3,938	3,608	0	0	0	0	3,533	3,445	34,078	30,865	239	239
Metrobus	58,640	120,736	0	0	81,576	50,285	666	666	0	0	108,617	114,053	249,499	285,740	2,025	2,225
Metromover	7,184	11,089	0	0	0	0	0	0	0	0	6,711	2,757	13,895	13,846	74	74
Metrorail	8,146	35,860	0	0	22,484	14,250	0	0	0	0	43,538	24,049	74,168	74,159	471	471
Mobility and Passenger Transportation Services	0	0	0	0	4,634	4,506	0	0	0	0	100	100	4,734	4,606	36	35
Operating Grants	0	0	0	0	0	0	6,242	5,123	1,000	1,000	0	0	7,242	6,123	0	0
Operational Support	77,219	1,106	0	0	20,876	52,503	0	0	0	0	24,931	137,397	123,026	191,006	452	450
Paratransit	38,069	31,331	0	0	5,818	4,518	6,952	6,952	0	0	3,500	3,500	54,339	46,301	31	31
South Florida Regional Transportation Authority	0	0	0	0	4,235	4,235	0	0	0	0	0	0	4,235	4,235	0	0
Traffic Services	16,590	17,228	0	0	4,350	5,103	7,208	7,208	0	0	9,303	9,252	37,451	38,791	165	177
<b>Department Total</b>	<b>232,357</b>	<b>240,894</b>	<b>2,059</b>	<b>2,980</b>	<b>158,980</b>	<b>151,589</b>	<b>21,068</b>	<b>19,949</b>	<b>1,000</b>	<b>1,000</b>	<b>201,337</b>	<b>295,644</b>	<b>616,801</b>	<b>712,056</b>	<b>3,603</b>	<b>3,812</b>
<b>Parks, Recreation and Open Spaces</b>																
Causeway Operations	0	0	0	0	8,436	7,761	0	0	0	0	0	0	8,436	7,761	31	32
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,436</b>	<b>7,761</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,436</b>	<b>7,761</b>	<b>31</b>	<b>32</b>
<b>General Government Improvement Fund</b>																
Capital Improvement Fund	0	0	0	0	123	0	0	0	0	0	0	0	123	0	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Departmental</b>																
Transportation	2,632	0	0	0	0	0	0	0	0	0	0	0	2,632	0	0	0
<b>Department Total</b>	<b>2,632</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,632</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transportation and Mobility Total</b>	<b>234,989</b>	<b>240,894</b>	<b>2,059</b>	<b>2,980</b>	<b>170,396</b>	<b>162,348</b>	<b>21,068</b>	<b>19,949</b>	<b>1,000</b>	<b>1,000</b>	<b>201,337</b>	<b>295,644</b>	<b>630,849</b>	<b>722,815</b>	<b>3,643</b>	<b>3,853</b>
<b>Strategic Area: Recreation and Culture</b>																
<b>Cultural Affairs</b>																
Administration	911	911	0	0	395	82	0	0	0	0	3,766	4,232	5,072	5,225	29	30
Art in Public Places (APP)	0	0	0	0	14,553	14,931	0	0	0	0	0	0	14,553	14,931	6	6
Cultural Facilities	40	40	0	0	2,615	1,105	0	0	0	0	3,668	5,362	6,323	6,507	26	26
Grants and Programs	11,608	12,328	0	0	2,012	1,816	25	25	0	40	6,418	6,606	20,063	20,815	0	0
South Miami-Dade Cultural Arts Center	0	65	0	0	2,666	2,666	0	0	0	0	4,164	4,238	6,830	6,969	28	28
<b>Department Total</b>	<b>12,559</b>	<b>13,344</b>	<b>0</b>	<b>0</b>	<b>22,241</b>	<b>20,600</b>	<b>25</b>	<b>25</b>	<b>0</b>	<b>40</b>	<b>18,016</b>	<b>20,438</b>	<b>52,841</b>	<b>54,447</b>	<b>89</b>	<b>90</b>

**APPENDIX B**  
**Operating Budget Expenditures by Revenue Source with Total Positions**

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22
<b>HistoryMiami</b>																
Historical Museum	0	0	0	0	3,854	3,854	0	0	0	0	0	0	3,854	3,854	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,854</b>	<b>3,854</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,854</b>	<b>3,854</b>	<b>0</b>	<b>0</b>
<b>Library</b>																
Director's Office	0	0	0	0	1,463	1,644	0	0	0	0	0	0	1,463	1,644	8	8
Human Resources	0	0	0	0	583	626	0	0	0	0	0	0	583	626	5	5
Fiscal and Business Operations	0	0	0	0	13,637	8,798	0	0	0	0	0	0	13,637	8,798	25	25
Library and Public Technology Services	0	0	0	0	52,238	54,702	1,200	1,000	0	0	0	0	53,438	55,702	424	434
Communications, Programming and Community Engagement	0	0	0	0	4,259	5,371	0	0	0	0	0	0	4,259	5,371	11	11
Facilities Management and Capital Development	0	0	0	0	9,841	10,082	0	0	0	0	0	0	9,841	10,082	35	29
Public Services	0	0	0	0	8,204	8,460	0	0	0	0	0	0	8,204	8,460	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90,225</b>	<b>89,683</b>	<b>1,200</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>91,425</b>	<b>90,683</b>	<b>508</b>	<b>512</b>
<b>Perez Art Museum Miami</b>																
Miami Art Museum	0	0	0	0	4,000	4,000	0	0	0	0	0	0	4,000	4,000	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>
<b>Parks, Recreation and Open Spaces</b>																
Office of the Director	623	694	335	373	0	0	0	0	0	0	0	0	958	1,067	5	5
Business Support	9,443	10,826	6,296	6,998	0	138	0	0	0	0	402	573	16,141	18,535	104	111
Coastal and Heritage Parks and Marina Enterprise	0	0	0	0	17,008	18,136	0	0	0	0	12	12	17,020	18,148	105	111
Cooperative Extension	683	666	0	0	470	480	0	0	0	0	0	0	1,153	1,146	19	19
Deering Estate	3,168	3,415	0	0	884	973	0	0	0	0	0	0	4,052	4,388	35	35
Education, Extension, Conservation and Outreach (EECO)	3,459	3,901	0	0	2,129	2,041	0	0	0	0	0	0	5,588	5,942	49	53
Golf Enterprise	2,575	3,131	0	0	6,245	6,620	0	0	0	0	0	0	8,820	9,751	25	60
Park Stewardship Operations	13,269	13,123	31,099	30,622	9,818	9,033	0	0	0	0	1,390	149	55,576	52,927	423	452
Planning, Design and Construction Excellence	2,634	2,616	1,419	1,409	0	0	0	0	0	0	8,627	8,240	12,680	12,265	83	90
Miami-Dade Zoological Park and Gardens (Zoo Miami)	6,905	8,757	0	0	14,822	15,605	0	0	0	0	12,002	11,852	33,729	36,214	248	274
<b>Department Total</b>	<b>42,759</b>	<b>47,129</b>	<b>39,149</b>	<b>39,402</b>	<b>51,376</b>	<b>53,026</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,433</b>	<b>20,826</b>	<b>155,717</b>	<b>160,383</b>	<b>1,096</b>	<b>1,210</b>
<b>Adrienne Arsht Center for the Performing Arts Trust</b>																
Performing Arts Center Trust	0	0	0	0	14,227	14,222	0	0	0	0	0	0	14,227	14,222	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,227</b>	<b>14,222</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,227</b>	<b>14,222</b>	<b>0</b>	<b>0</b>
<b>Tourist Taxes</b>																
Tourist Taxes	0	0	0	0	146,161	118,751	0	0	0	0	0	0	146,161	118,751	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>146,161</b>	<b>118,751</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>146,161</b>	<b>118,751</b>	<b>0</b>	<b>0</b>
<b>Vizcaya Museum and Gardens</b>																
Vizcaya Museum and Gardens	0	0	0	0	0	0	0	0	0	0	2,500	2,500	2,500	2,500	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>0</b>
<b>General Government Improvement Fund</b>																
Capital Improvement Fund	0	0	0	0	3,078	2,462	0	0	0	0	0	306	3,078	2,768	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,078</b>	<b>2,462</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>306</b>	<b>3,078</b>	<b>2,768</b>	<b>0</b>	<b>0</b>
<b>Non-Departmental</b>																
Recreation and Culture	4,160	4,437	0	0	0	0	0	0	0	0	0	0	4,160	4,437	0	0
<b>Department Total</b>	<b>4,160</b>	<b>4,437</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,160</b>	<b>4,437</b>	<b>0</b>	<b>0</b>
<b>Recreation and Culture Total</b>	<b>59,478</b>	<b>64,910</b>	<b>39,149</b>	<b>39,402</b>	<b>335,162</b>	<b>306,598</b>	<b>1,225</b>	<b>1,025</b>	<b>0</b>	<b>40</b>	<b>42,949</b>	<b>44,070</b>	<b>477,963</b>	<b>456,045</b>	<b>1,693</b>	<b>1,812</b>
<b>Strategic Area: Neighborhood and Infrastructure</b>																
<b>Transportation and Public Works</b>																
Construction and Maintenance	1,416	1,954	3,467	4,783	22,227	22,136	0	0	0	0	3,431	1,857	30,541	30,730	236	236
Operational Support	1,334	1,467	1,504	1,655	2,004	1,989	0	0	0	0	1,607	1,705	6,449	6,816	14	14
<b>Department Total</b>	<b>2,750</b>	<b>3,421</b>	<b>4,971</b>	<b>6,438</b>	<b>24,231</b>	<b>24,125</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,038</b>	<b>3,562</b>	<b>36,990</b>	<b>37,546</b>	<b>250</b>	<b>250</b>
<b>Parks, Recreation and Open Spaces</b>																
Beach Maintenance	5,503	11,363	0	0	0	0	0	0	0	0	2,700	0	8,203	11,363	57	57
Landscape Maintenance - Open Spaces	1,859	3,462	7,616	10,651	3,733	6,219	0	0	0	0	5,732	3,876	18,940	24,208	91	93
Natural Areas Management (NAM)	300	302	0	0	78	69	0	0	0	0	3,803	3,782	4,181	4,153	56	56
Special Assessment Districts	0	0	0	0	30,336	29,000	0	0	0	0	3,732	4,256	34,068	33,256	76	75
<b>Department Total</b>	<b>7,662</b>	<b>15,127</b>	<b>7,616</b>	<b>10,651</b>	<b>34,147</b>	<b>35,288</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,967</b>	<b>11,914</b>	<b>65,392</b>	<b>72,980</b>	<b>280</b>	<b>281</b>

**APPENDIX B**  
**Operating Budget Expenditures by Revenue Source with Total Positions**

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22
<b>Animal Services</b>																
Director's Office	83	116	0	0	400	400	0	0	0	0	0	0	483	516	2	2
Live Release and Shelter Services	2,308	1,919	0	0	1,799	1,690	0	0	0	0	0	0	4,107	3,609	55	44
Pet Protection Services	1,207	2,319	0	0	2,710	1,650	0	0	0	0	0	0	3,917	3,969	38	37
Finance and Administration	609	1,947	0	0	2,060	1,720	0	0	0	0	0	0	2,669	3,667	23	34
Animal Care Division	3,964	5,478	0	0	1,900	1,500	0	0	0	0	0	0	5,864	6,978	89	101
Community Engagement and Public Relations	3,658	3,826	0	0	1,700	1,300	0	0	0	0	0	0	5,358	5,126	10	4
Veterinary Clinic	5,407	6,005	0	0	1,900	2,118	0	0	0	0	0	0	7,307	8,123	43	43
<b>Department Total</b>	<b>17,236</b>	<b>21,610</b>	<b>0</b>	<b>0</b>	<b>12,469</b>	<b>10,378</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,705</b>	<b>31,988</b>	<b>260</b>	<b>265</b>
<b>Solid Waste Management</b>																
Administration/Office of the Director	0	0	0	0	44,624	50,348	0	0	0	0	0	0	44,624	50,348	112	117
Collection Operations	0	0	0	0	130,117	132,089	0	0	0	0	0	11,000	130,117	143,089	577	577
Disposal Operations	0	0	0	0	60,165	63,018	0	0	0	0	0	0	60,165	63,018	314	317
Environmental and Technical Services	0	0	0	0	73,612	81,378	0	0	0	0	0	0	73,612	81,378	45	44
Mosquito Control and Habitat Management	10,992	11,120	0	0	165	167	0	0	0	0	29	9	11,186	11,296	64	64
<b>Department Total</b>	<b>10,992</b>	<b>11,120</b>	<b>0</b>	<b>0</b>	<b>308,683</b>	<b>327,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29</b>	<b>11,009</b>	<b>319,704</b>	<b>349,129</b>	<b>1,112</b>	<b>1,119</b>
<b>Water and Sewer</b>																
Office of the Director	0	0	0	0	4,747	2,072	0	0	0	0	0	0	4,747	2,072	8	7
Water and Wastewater Systems Operations	0	0	0	0	392,724	404,092	0	0	0	0	0	0	392,724	404,092	1,670	1,628
Finance and Administrative Compliance	0	0	0	0	38,081	52,965	0	0	0	0	0	0	38,081	52,965	237	311
Planning, Regulatory Compliance, Program Management and	0	0	0	0	44,751	51,946	0	0	0	0	0	0	44,751	51,946	162	349
Internal and Administrative Services	0	0	0	0	92,761	83,826	0	0	0	0	0	0	92,761	83,826	739	524
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>573,064</b>	<b>594,901</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>573,064</b>	<b>594,901</b>	<b>2,816</b>	<b>2,819</b>
<b>Regulatory and Economic Resources</b>																
Director's Office	98	0	0	0	1,888	1,580	0	0	0	0	0	0	1,986	1,580	9	9
Administration	0	0	0	0	6,529	5,785	0	0	0	0	0	0	6,529	5,785	69	66
Code Compliance	710	710	0	0	19,171	21,753	0	0	0	0	0	0	19,881	22,463	137	153
Development Services	0	0	0	0	8,398	8,680	0	0	0	0	0	0	8,398	8,680	47	47
Planning	516	1,699	189	183	3,626	3,262	0	0	0	0	0	0	4,331	5,144	27	27
Environmental Resources Management	0	120	140	140	63,236	95,747	3,496	3,737	1,328	1,467	470	500	68,670	101,711	397	426
Office of Resilience	1,580	2,311	0	0	50	193	0	0	0	0	1,127	1,823	2,757	4,327	16	17
Board and Code Administration	0	0	0	0	6,781	7,601	0	0	0	0	0	0	6,781	7,601	37	37
Construction, Permitting, and Building Code	0	0	0	0	48,299	48,602	0	0	0	0	0	0	48,299	48,602	246	250
<b>Department Total</b>	<b>2,904</b>	<b>4,840</b>	<b>329</b>	<b>323</b>	<b>157,978</b>	<b>193,203</b>	<b>3,496</b>	<b>3,737</b>	<b>1,328</b>	<b>1,467</b>	<b>1,597</b>	<b>2,323</b>	<b>167,632</b>	<b>205,893</b>	<b>985</b>	<b>1,032</b>
<b>General Government Improvement Fund</b>																
Capital Improvement Fund	0	3,500	0	0	5,194	4,343	0	0	0	0	885	4,337	6,079	12,180	0	0
<b>Department Total</b>	<b>0</b>	<b>3,500</b>	<b>0</b>	<b>0</b>	<b>5,194</b>	<b>4,343</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>885</b>	<b>4,337</b>	<b>6,079</b>	<b>12,180</b>	<b>0</b>	<b>0</b>
<b>Non-Departmental</b>																
Neighborhood and Infrastructure	606	120,606	0	0	0	0	0	0	0	0	0	0	606	120,606	0	0
<b>Department Total</b>	<b>606</b>	<b>120,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>606</b>	<b>120,606</b>	<b>0</b>	<b>0</b>
<b>Neighborhood and Infrastructure Total</b>	<b>42,150</b>	<b>180,224</b>	<b>12,916</b>	<b>17,412</b>	<b>1,115,766</b>	<b>1,189,238</b>	<b>3,496</b>	<b>3,737</b>	<b>1,328</b>	<b>1,467</b>	<b>23,516</b>	<b>33,145</b>	<b>1,199,172</b>	<b>1,425,223</b>	<b>5,703</b>	<b>5,766</b>
<b>Strategic Area: Health and Society</b>																
<b>Community Action and Human Services</b>																
Administration	3,810	5,805	0	0	0	0	0	0	0	0	0	0	3,810	5,805	32	37
Head Start	0	2,800	0	0	850	850	0	0	78,536	85,113	0	0	79,386	88,763	99	102
Employment and Training	216	275	0	0	180	180	0	0	366	369	0	0	762	824	5	5
Rehabilitative Services	3,408	3,650	0	0	75	75	0	0	3,222	3,119	0	0	6,705	6,844	49	49
Elderly and Disability Services	12,100	13,270	0	0	76	0	1,042	1,035	4,123	4,205	0	0	17,341	18,510	168	168
Psychological Services	284	285	0	0	0	0	0	0	0	0	0	0	284	285	1	1
Energy Programs	4,574	4,431	0	0	450	450	0	0	850	578	0	0	5,874	5,459	26	26
Greater Miami Service Corps	0	0	0	0	394	398	134	134	833	1,308	2,034	1,525	3,395	3,365	10	10
Transportation	1,182	1,649	0	0	30	30	0	0	0	0	0	0	1,212	1,679	18	18
Family and Community Services	3,825	4,565	0	0	0	0	0	0	16,736	15,128	0	0	20,561	19,693	72	75
Violence Prevention and Intervention Services	4,472	4,318	0	0	45	45	995	1,281	2,128	3,887	1,959	0	9,599	9,531	87	127
<b>Department Total</b>	<b>33,871</b>	<b>41,048</b>	<b>0</b>	<b>0</b>	<b>2,100</b>	<b>2,028</b>	<b>2,171</b>	<b>2,450</b>	<b>106,794</b>	<b>113,707</b>	<b>3,993</b>	<b>1,525</b>	<b>148,929</b>	<b>160,758</b>	<b>567</b>	<b>618</b>

**APPENDIX B**  
**Operating Budget Expenditures by Revenue Source with Total Positions**

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22
<b>Homeless Trust</b>																
Homeless Trust Operations	0	0	0	0	2,247	1,811	107	107	1,709	1,784	0	0	4,063	3,702	20	20
Domestic Violence Oversight Board	0	0	0	0	6,068	4,336	0	0	0	0	0	0	6,068	4,336	0	0
Emergency Housing	0	0	0	0	16,227	16,425	0	0	0	0	0	1,000	16,227	17,425	0	0
Permanent Housing	0	0	0	0	7,365	2,777	1,550	6,612	30,670	31,911	0	0	39,585	41,300	0	0
Support Services	0	0	0	0	2,618	1,753	195	0	734	0	0	0	3,547	1,753	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,525</b>	<b>27,102</b>	<b>1,852</b>	<b>6,719</b>	<b>33,113</b>	<b>33,695</b>	<b>0</b>	<b>1,000</b>	<b>69,490</b>	<b>68,516</b>	<b>20</b>	<b>20</b>
<b>Jackson Health System</b>																
Jackson Health System	222,563	237,687	0	0	0	0	0	0	0	0	0	0	222,563	237,687	0	0
<b>Department Total</b>	<b>222,563</b>	<b>237,687</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>222,563</b>	<b>237,687</b>	<b>0</b>	<b>0</b>
<b>Public Housing and Community Development</b>																
Office of the Director	0	0	0	0	183	-102	0	0	2,074	2,319	0	0	2,257	2,217	18	17
Public Housing Division	0	0	0	0	18,171	14,390	0	0	56,274	57,008	0	0	74,445	71,398	272	268
Section 8 Housing Choice Voucher	0	0	0	0	-8,173	-13,907	0	0	23,181	30,114	0	0	15,008	16,207	23	23
Development	300	310	0	0	-1,115	-1,756	0	0	2,063	3,286	0	0	1,248	1,840	12	15
Human Resources	0	0	0	0	-82	-192	0	0	651	773	0	0	569	581	5	5
Finance and Administration	0	0	0	0	-2,206	-2,296	0	0	6,281	6,185	0	0	4,075	3,889	61	59
<b>Department Total</b>	<b>300</b>	<b>310</b>	<b>0</b>	<b>0</b>	<b>6,778</b>	<b>-3,863</b>	<b>0</b>	<b>0</b>	<b>90,524</b>	<b>99,685</b>	<b>0</b>	<b>0</b>	<b>97,602</b>	<b>96,132</b>	<b>391</b>	<b>387</b>
<b>Management and Budget</b>																
Grants Coordination	0	0	0	0	0	0	0	0	30,975	31,500	0	0	30,975	31,500	13	14
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,975</b>	<b>31,500</b>	<b>0</b>	<b>0</b>	<b>30,975</b>	<b>31,500</b>	<b>13</b>	<b>14</b>
<b>General Government Improvement Fund</b>																
Capital Improvement Fund	0	0	0	0	4,573	0	0	0	900	900	4,034	8,783	9,507	9,683	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,573</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>900</b>	<b>4,034</b>	<b>8,783</b>	<b>9,507</b>	<b>9,683</b>	<b>0</b>	<b>0</b>
<b>Non-Departmental</b>																
Health and Human Services	45,307	44,105	0	0	0	0	0	0	0	0	0	0	45,307	44,105	0	0
<b>Department Total</b>	<b>45,307</b>	<b>44,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,307</b>	<b>44,105</b>	<b>0</b>	<b>0</b>
<b>Health and Society Total</b>	<b>302,041</b>	<b>323,150</b>	<b>0</b>	<b>0</b>	<b>47,976</b>	<b>25,267</b>	<b>4,023</b>	<b>9,169</b>	<b>262,306</b>	<b>279,487</b>	<b>8,027</b>	<b>11,308</b>	<b>624,373</b>	<b>648,381</b>	<b>991</b>	<b>1,039</b>
<b>Strategic Area: Economic Development</b>																
<b>Public Housing and Community Development</b>																
Housing and Community Development	0	0	0	0	59,564	49,041	0	0	17,697	24,391	0	0	77,261	73,432	29	30
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>59,564</b>	<b>49,041</b>	<b>0</b>	<b>0</b>	<b>17,697</b>	<b>24,391</b>	<b>0</b>	<b>0</b>	<b>77,261</b>	<b>73,432</b>	<b>29</b>	<b>30</b>
<b>Aviation</b>																
Executive	0	0	0	0	5,006	5,127	0	0	0	0	0	0	5,006	5,127	15	15
Administration	0	0	0	0	57,685	61,982	0	0	0	0	0	0	57,685	61,982	159	160
Business Retention and Development	0	0	0	0	8,334	8,408	0	0	0	0	0	0	8,334	8,408	51	50
Commercial Operations	0	0	0	0	33,977	38,589	0	0	0	0	0	0	33,977	38,589	0	0
Facilities Development	0	0	0	0	23,279	22,113	0	0	0	0	0	0	23,279	22,113	63	63
Facilities Management	0	0	0	0	167,316	155,972	0	0	0	0	0	0	167,316	155,972	452	454
Finance and Strategy	0	0	0	0	13,762	15,061	0	0	0	0	0	0	13,762	15,061	73	73
Operations	0	0	0	0	46,495	46,084	0	0	0	0	0	0	46,495	46,084	415	438
Policy Advisement	0	0	0	0	9,694	9,393	0	0	0	0	0	0	9,694	9,393	50	49
Public Safety and Security	0	0	0	0	93,659	93,395	0	0	0	0	0	0	93,659	93,395	154	154
Non-Departmental	0	0	0	0	65,079	59,514	0	0	0	0	0	0	65,079	59,514	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>524,286</b>	<b>515,638</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>524,286</b>	<b>515,638</b>	<b>1,432</b>	<b>1,456</b>
<b>Miami-Dade Economic Advocacy Trust</b>																
Office of the Executive Director and Administration	980	1,454	0	0	382	302	0	0	0	0	0	0	1,362	1,756	6	9
Economic Development	205	215	0	0	0	0	0	0	0	0	0	0	205	215	1	1
Homeownership Assistance Program	0	0	0	0	2,964	3,159	0	0	0	0	0	0	2,964	3,159	9	9
<b>Department Total</b>	<b>1,185</b>	<b>1,669</b>	<b>0</b>	<b>0</b>	<b>3,346</b>	<b>3,461</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,531</b>	<b>5,130</b>	<b>16</b>	<b>19</b>
<b>Regulatory and Economic Resources</b>																
Consumer Protection	75	410	0	0	4,557	4,626	0	0	0	0	0	0	4,632	5,036	35	37
Economic Development	748	1,405	0	0	135	150	0	0	0	0	202	188	1,085	1,743	6	9
<b>Department Total</b>	<b>823</b>	<b>1,815</b>	<b>0</b>	<b>0</b>	<b>4,692</b>	<b>4,776</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>202</b>	<b>188</b>	<b>5,717</b>	<b>6,779</b>	<b>41</b>	<b>46</b>

**APPENDIX B**  
**Operating Budget Expenditures by Revenue Source with Total Positions**

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22
<b>Seaport</b>																
Office of the Port Director	0	0	0	0	1,333	1,167	0	0	0	0	0	0	1,333	1,167	4	4
Deputy Director's Office	0	0	0	0	2,927	1,826	0	0	0	0	0	0	2,927	1,826	28	21
Port Operations	0	0	0	0	59,202	41,625	0	0	0	0	0	0	59,202	41,625	213	210
Business Development	0	0	0	0	4,045	4,137	0	0	0	0	0	0	4,045	4,137	28	35
Capital Development	0	0	0	0	3,780	0	0	0	0	0	0	0	3,780	0	41	0
Finance	0	0	0	0	23,844	36,754	0	0	0	0	0	0	23,844	36,754	55	100
Safety and Security	0	0	0	0	23,769	22,288	0	0	0	0	0	0	23,769	22,288	92	91
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>118,900</b>	<b>107,797</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>118,900</b>	<b>107,797</b>	<b>461</b>	<b>461</b>
<b>Non-Departmental</b>																
Economic Development	85,225	135,705	1,950	2,527	0	0	0	0	0	0	0	0	87,175	138,232	0	0
<b>Department Total</b>	<b>85,225</b>	<b>135,705</b>	<b>1,950</b>	<b>2,527</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>87,175</b>	<b>138,232</b>	<b>0</b>	<b>0</b>
<b>Economic Development Total</b>	<b>87,233</b>	<b>139,189</b>	<b>1,950</b>	<b>2,527</b>	<b>710,788</b>	<b>680,713</b>	<b>0</b>	<b>0</b>	<b>17,697</b>	<b>24,391</b>	<b>202</b>	<b>188</b>	<b>817,870</b>	<b>847,008</b>	<b>1,979</b>	<b>2,012</b>
<b>Strategic Area: General Government</b>																
<b>Audit and Management Services</b>																
Administration	242	273	79	77	0	0	0	0	0	0	0	0	321	350	4	4
Audit Services	2,023	2,133	637	601	0	0	0	0	0	0	2,200	2,200	4,860	4,934	35	35
<b>Department Total</b>	<b>2,265</b>	<b>2,406</b>	<b>716</b>	<b>678</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,200</b>	<b>2,200</b>	<b>5,181</b>	<b>5,284</b>	<b>39</b>	<b>39</b>
<b>Commission on Ethics and Public Trust</b>																
Commission on Ethics and Public Trust	0	0	0	0	167	167	0	0	0	0	0	0	167	167	0	0
Office of the Executive Director	2,404	2,654	0	0	0	0	0	0	0	0	0	0	2,404	2,654	16	16
<b>Department Total</b>	<b>2,404</b>	<b>2,654</b>	<b>0</b>	<b>0</b>	<b>167</b>	<b>167</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,571</b>	<b>2,821</b>	<b>16</b>	<b>16</b>
<b>Communications and Customer Experience</b>																
Administrative Support	529	616	166	174	150	125	0	0	0	0	471	530	1,316	1,445	8	8
311 Contact Center Operations	4,773	5,113	1,507	1,442	0	0	0	0	0	0	4,250	4,398	10,530	10,953	104	106
Digital Communications	1,505	1,746	476	493	0	0	0	0	0	0	1,340	1,502	3,321	3,741	17	17
Creative and Branding Services	594	715	188	174	0	0	0	0	0	0	529	533	1,311	1,422	11	12
Digital Media Services	1,133	1,188	358	335	25	25	0	0	0	0	1,009	1,021	2,525	2,569	17	17
Engagement and Client Services	645	676	203	191	0	0	0	0	0	0	573	582	1,421	1,449	9	9
<b>Department Total</b>	<b>9,179</b>	<b>10,054</b>	<b>2,898</b>	<b>2,809</b>	<b>175</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,172</b>	<b>8,566</b>	<b>20,424</b>	<b>21,579</b>	<b>166</b>	<b>169</b>
<b>Elections</b>																
Office of the Supervisor of Elections	581	613	0	0	2	0	0	0	0	0	0	0	583	613	3	3
Information Systems	6,727	5,506	0	0	92	590	0	0	0	0	0	0	6,819	6,096	21	23
Finance and Administration	5,273	4,155	0	0	13	68	0	0	0	0	0	0	5,286	4,223	10	10
Voter Services	4,262	3,679	0	0	17	162	0	0	0	0	0	0	4,279	3,841	24	24
Operations	4,583	4,656	0	0	56	435	0	0	0	0	0	0	4,639	5,091	20	22
Office of Governmental Affairs	1,972	1,832	0	0	2	9	0	0	0	0	0	0	1,974	1,841	12	12
Poll Worker Recruitment and Training	8,698	4,797	0	0	176	1,062	0	0	0	0	0	0	8,874	5,859	16	16
<b>Department Total</b>	<b>32,096</b>	<b>25,238</b>	<b>0</b>	<b>0</b>	<b>358</b>	<b>2,326</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,454</b>	<b>27,564</b>	<b>106</b>	<b>110</b>
<b>Finance</b>																
Director's Office	0	0	0	0	1,411	1,349	0	0	0	0	0	0	1,411	1,349	6	6
Compliance and Administration	0	0	0	0	500	809	0	0	0	0	0	0	500	809	5	6
Bond Administration	0	0	0	0	2,663	2,836	0	0	0	0	0	0	2,663	2,836	8	8
Cash Management	0	0	0	0	2,082	1,968	0	0	0	0	0	0	2,082	1,968	7	6
Controller's Division	0	0	0	0	10,840	12,051	0	0	0	0	2,813	3,137	13,653	15,188	132	136
Tax Collector's Office	0	0	0	0	32,183	34,757	0	0	0	0	0	0	32,183	34,757	250	252
Business Solutions Support	0	0	0	0	2,063	2,237	0	0	0	0	0	0	2,063	2,237	7	10
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>51,742</b>	<b>56,007</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,813</b>	<b>3,137</b>	<b>54,555</b>	<b>59,144</b>	<b>415</b>	<b>424</b>
<b>Human Resources</b>																
Office of the Director	1,347	2,128	425	601	0	0	0	0	0	0	328	683	2,100	3,412	12	21
Personnel, Time and Attendance	2,257	2,383	713	672	0	0	0	0	0	0	503	574	3,473	3,629	36	35
Labor Relations and Employee Records	1,427	1,019	451	288	0	0	0	0	0	0	341	65	2,219	1,372	19	11
Benefits Administration	0	0	0	0	0	0	0	0	0	0	3,667	3,787	3,667	3,787	26	27
Recruitment, Testing and Career Development	1,180	1,205	373	340	0	0	0	0	0	0	1,127	1,155	2,680	2,700	26	25
Human Rights and Fair Employment Practices	870	1,093	275	308	0	0	0	0	78	78	92	100	1,315	1,579	11	13
Finance and Administration	0	784	0	221	0	0	0	0	0	0	0	0	0	1,005	0	11
<b>Department Total</b>	<b>7,081</b>	<b>8,612</b>	<b>2,237</b>	<b>2,430</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>78</b>	<b>78</b>	<b>6,058</b>	<b>6,364</b>	<b>15,454</b>	<b>17,484</b>	<b>130</b>	<b>143</b>

**APPENDIX B**  
**Operating Budget Expenditures by Revenue Source with Total Positions**

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions		
	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	20-21	21-22	
<b>Information Technology</b>																	
Office of the Director	0	0	0	0	0	0	0	0	0	0	735	1,048	735	1,048	3	8	
Administrative Services	0	0	0	0	0	0	0	0	0	0	16,038	19,645	16,038	19,645	49	49	
Public Safety/Justice Systems	1,712	1,882	0	0	0	0	0	0	0	0	7,812	8,391	9,524	10,273	63	70	
Enterprise Architecture	0	0	0	0	0	0	0	0	0	0	14,752	7,860	14,752	7,860	86	37	
Enterprise Resource Planning	0	0	0	0	0	0	0	0	0	0	15,225	16,039	15,225	16,039	51	52	
Radio Communications Services	0	0	0	0	500	500	0	0	0	0	7,956	8,026	8,456	8,526	54	53	
Service Management	0	0	0	0	0	0	0	0	0	0	4,437	15,262	4,437	15,262	34	113	
Citizen Services	0	0	0	0	0	0	0	0	0	0	4,850	4,730	4,850	4,730	36	36	
Transportation and Mobility Services	0	0	0	0	0	0	0	0	0	0	8,076	8,910	8,076	8,910	62	60	
Network and Transport	0	0	0	0	659	458	0	0	0	0	33,252	21,196	33,911	21,654	126	58	
Geospatial Technologies	0	0	0	0	0	0	0	0	0	0	11,974	11,895	11,974	11,895	82	79	
Regulatory and Utility Services	0	0	0	0	0	0	0	0	0	0	9,587	13,965	9,587	13,965	74	105	
Enterprise Data Center Services	0	0	0	0	3,300	3,300	0	0	0	0	43,443	32,640	46,743	35,940	146	120	
Enterprise Security	0	0	0	0	0	0	0	0	0	0	7,316	10,959	7,316	10,959	33	43	
County Enterprise Systems	0	0	0	0	0	0	0	0	0	0	9,923	10,492	9,923	10,492	43	47	
Strategic Performance and Business Relationship Managem	0	0	0	0	0	0	0	0	0	0	0	2,723	0	2,723	0	19	
Telecom Pass Thru Costs	0	0	0	0	0	0	0	0	0	0	13,501	13,514	13,501	13,514	0	0	
<b>Department Total</b>	<b>1,712</b>	<b>1,882</b>	<b>0</b>	<b>0</b>	<b>4,459</b>	<b>4,258</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>208,877</b>	<b>207,295</b>	<b>215,048</b>	<b>213,435</b>	<b>942</b>	<b>949</b>	
<b>Inspector General</b>																	
Inspector General	862	2,177	0	0	6,512	5,473	0	0	0	0	0	0	7,374	7,650	40	40	
<b>Department Total</b>	<b>862</b>	<b>2,177</b>	<b>0</b>	<b>0</b>	<b>6,512</b>	<b>5,473</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,374</b>	<b>7,650</b>	<b>40</b>	<b>40</b>	
<b>Internal Services</b>																	
Office of the Director	0	0	0	0	1,929	2,568	0	0	0	0	0	0	1,929	2,568	10	11	
Policy Legislation and Business Services	0	0	0	0	1,146	1,550	0	0	0	0	15,819	15,735	16,965	17,285	51	51	
Small Business Development	0	0	0	0	-251	-206	0	0	0	0	10,542	11,996	10,291	11,790	87	88	
Fleet Management	0	0	0	0	578	-681	0	0	0	0	78,797	77,974	79,375	77,293	262	261	
Budget and Finance	0	0	0	0	4,552	5,355	0	0	0	0	783	0	5,335	5,355	42	42	
Facilities and Infrastructure Management	43,299	44,984	13,673	12,403	451	3,250	0	0	0	0	55,293	76,782	112,716	137,419	317	322	
Strategic Procurement	0	0	0	0	10,524	13,318	0	0	0	0	3,339	2,359	13,863	15,677	113	117	
Risk Management	0	0	0	0	-1,587	-1,817	0	0	0	0	17,307	18,793	15,720	16,976	93	93	
Real Estate Development	2,291	2,383	764	672	437	1,282	0	0	0	0	2,024	1,123	5,516	5,460	20	20	
<b>Department Total</b>	<b>45,590</b>	<b>47,367</b>	<b>14,437</b>	<b>13,075</b>	<b>17,779</b>	<b>24,619</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>183,904</b>	<b>204,762</b>	<b>261,710</b>	<b>289,823</b>	<b>995</b>	<b>1,005</b>	
<b>Management and Budget</b>																	
Administration	527	769	167	217	155	244	0	0	0	0	408	270	1,257	1,500	6	8	
Management and Budget	1,141	1,217	361	343	1,707	2,235	0	0	0	0	311	298	3,520	4,093	19	24	
Management Planning and Performance Analysis	804	1,044	254	294	0	0	0	0	0	0	0	0	1,058	1,338	6	7	
Grants Coordination	2,191	3,109	0	0	450	200	0	0	0	0	134	142	2,775	3,451	22	25	
Strategic Business Management	0	0	0	0	2,355	2,613	0	0	0	0	1,467	2,311	3,822	4,924	22	25	
Program Management Administration	0	0	0	0	0	0	0	0	0	0	980	0	0	980	0	8	
<b>Department Total</b>	<b>4,663</b>	<b>6,139</b>	<b>782</b>	<b>854</b>	<b>4,667</b>	<b>5,292</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>980</b>	<b>2,320</b>	<b>3,021</b>	<b>12,432</b>	<b>16,286</b>	<b>75</b>	<b>97</b>
<b>Property Appraiser</b>																	
Office of the Property Appraiser	43,960	44,827	0	0	10,697	9,655	0	0	0	0	0	0	54,657	54,482	410	410	
<b>Department Total</b>	<b>43,960</b>	<b>44,827</b>	<b>0</b>	<b>0</b>	<b>10,697</b>	<b>9,655</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,657</b>	<b>54,482</b>	<b>410</b>	<b>410</b>	
<b>General Government Improvement Fund</b>																	
Capital Improvement Fund	2,600	0	0	0	931	687	0	0	0	0	6,603	7,297	10,134	7,984	0	0	
<b>Department Total</b>	<b>2,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>931</b>	<b>687</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,603</b>	<b>7,297</b>	<b>10,134</b>	<b>7,984</b>	<b>0</b>	<b>0</b>	
<b>Non-Departmental</b>																	
General Government	100,664	215,472	29,775	94,800	0	0	0	0	0	0	0	0	130,439	310,272	0	0	
<b>Department Total</b>	<b>100,664</b>	<b>215,472</b>	<b>29,775</b>	<b>94,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130,439</b>	<b>310,272</b>	<b>0</b>	<b>0</b>	
<b>General Government Total</b>	<b>253,076</b>	<b>366,828</b>	<b>50,845</b>	<b>114,646</b>	<b>97,487</b>	<b>108,634</b>	<b>0</b>	<b>0</b>	<b>78</b>	<b>1,058</b>	<b>420,947</b>	<b>442,642</b>	<b>822,433</b>	<b>1,033,808</b>	<b>3,334</b>	<b>3,402</b>	
<b>Interagency Transfers</b>											<b>710,220</b>	<b>1,275,130</b>					
<b>Grand Total</b>	<b>1,742,696</b>	<b>1,823,340</b>	<b>517,917</b>	<b>485,321</b>	<b>3,140,872</b>	<b>3,146,278</b>	<b>33,450</b>	<b>37,069</b>	<b>301,816</b>	<b>326,084</b>			<b>5,736,751</b>	<b>5,818,092</b>	<b>28,632</b>	<b>29,345</b>	



**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Office of the Mayor</b>						
Salary	2,932	3,058	2,708	3,140	5,269	68%
Fringe Benefits	1,278	1,348	1,429	1,388	2,022	46%
Court Costs	0	0	0	1	1	0%
Contractual Services	0	1	0	1	1	0%
Other Operating	105	108	71	206	201	-2%
Charges for County Services	65	74	76	82	87	6%
Grants to Outside Organizations	344	240	544	0	0	0%
Capital	9	7	7	20	10	-50%
<b>Department Total:</b>	<b>4,733</b>	<b>4,836</b>	<b>4,835</b>	<b>4,838</b>	<b>7,591</b>	<b>57%</b>
<b>Department Position Total:</b>	<b>41</b>	<b>41</b>	<b>41</b>	<b>41</b>	<b>45</b>	<b>10%</b>
<b>Board of County Commissioners</b>						
Salary	12,734	13,447	12,482	18,415	18,845	2%
Fringe Benefits	4,867	5,506	5,194	6,829	7,486	10%
Court Costs	0	0	1	0	0	0%
Contractual Services	77	146	70	50	55	10%
Other Operating	1,396	1,632	1,452	1,924	1,884	-2%
Charges for County Services	531	1,108	545	544	498	-8%
Grants to Outside Organizations	582	751	412	381	0	-100%
Capital	27	66	16	76	90	18%
<b>Department Total:</b>	<b>20,214</b>	<b>22,656</b>	<b>20,172</b>	<b>28,219</b>	<b>28,858</b>	<b>2%</b>
<b>Department Position Total:</b>	<b>178</b>	<b>183</b>	<b>197</b>	<b>201</b>	<b>210</b>	<b>4%</b>
<b>County Attorney's Office</b>						
Salary	18,701	19,518	20,604	22,306	22,977	3%
Fringe Benefits	4,702	5,236	5,616	6,387	6,714	5%
Court Costs	-54	54	-252	55	55	0%
Contractual Services	9	6	0	14	14	0%
Other Operating	590	498	528	623	660	6%
Charges for County Services	262	197	184	252	275	9%
Capital	86	62	58	74	65	-12%
<b>Department Total:</b>	<b>24,296</b>	<b>25,571</b>	<b>26,738</b>	<b>29,711</b>	<b>30,760</b>	<b>4%</b>
<b>Department Position Total:</b>	<b>126</b>	<b>128</b>	<b>132</b>	<b>132</b>	<b>136</b>	<b>3%</b>
<b>Policy Formulation Total</b>	<b>49,243</b>	<b>53,063</b>	<b>51,745</b>	<b>62,768</b>	<b>67,209</b>	<b>7%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Corrections and Rehabilitation</b>						
Salary	213,990	216,229	219,423	229,725	235,621	3%
Fringe Benefits	102,721	113,850	115,720	114,888	118,392	3%
Court Costs	14	13	16	29	39	34%
Contractual Services	7,798	8,555	7,447	9,392	9,486	1%
Other Operating	18,609	18,516	19,907	20,210	23,508	16%
Charges for County Services	7,962	7,594	7,571	8,183	8,728	7%
Capital	799	1,605	399	1,259	1,320	5%
<b>Department Total:</b>	<b>351,893</b>	<b>366,362</b>	<b>370,483</b>	<b>383,686</b>	<b>397,094</b>	<b>3%</b>
<b>Department Position Total:</b>	<b>3,068</b>	<b>3,068</b>	<b>3,077</b>	<b>3,077</b>	<b>3,073</b>	<b>-0%</b>
<b>Fire Rescue</b>						
Salary	267,406	287,711	279,795	296,654	309,346	4%
Fringe Benefits	120,699	132,632	137,431	140,789	146,544	4%
Court Costs	2	3	6	20	20	0%
Contractual Services	9,979	12,375	11,318	16,714	13,294	-20%
Other Operating	44,025	34,869	27,798	27,869	36,245	30%
Charges for County Services	13,739	24,343	34,995	33,164	35,583	7%
Grants to Outside Organizations	452	459	465	465	240	-48%
Capital	5,594	3,519	8,659	20,963	25,932	24%
<b>Department Total:</b>	<b>461,896</b>	<b>495,911</b>	<b>500,467</b>	<b>536,638</b>	<b>567,204</b>	<b>6%</b>
<b>Department Position Total:</b>	<b>2,554</b>	<b>2,621</b>	<b>2,700</b>	<b>2,725</b>	<b>2,803</b>	<b>3%</b>
<b>Judicial Administration</b>						
Salary	13,804	14,147	13,767	17,191	17,046	-1%
Fringe Benefits	5,936	6,548	6,838	7,565	7,548	-0%
Court Costs	223	249	83	208	208	0%
Contractual Services	2,270	2,955	4,685	4,461	6,042	35%
Other Operating	6,821	6,847	7,654	10,733	9,562	-11%
Charges for County Services	1,399	1,126	980	1,240	1,649	33%
Grants to Outside Organizations	0	26	12	14	0	-100%
Capital	1,423	804	744	1,421	1,694	19%
<b>Department Total:</b>	<b>31,876</b>	<b>32,702</b>	<b>34,763</b>	<b>42,833</b>	<b>43,749</b>	<b>2%</b>
<b>Department Position Total:</b>	<b>298</b>	<b>298</b>	<b>303</b>	<b>304</b>	<b>319</b>	<b>5%</b>
<b>Juvenile Services</b>						
Salary	6,325	6,561	6,414	6,989	7,178	3%
Fringe Benefits	2,545	2,753	2,757	2,975	3,106	4%
Contractual Services	1,546	2,112	3,002	3,786	3,769	-0%
Other Operating	1,005	1,275	1,001	1,302	1,220	-6%
Charges for County Services	555	455	481	675	590	-13%
Grants to Outside Organizations	470	209	801	886	896	1%
Capital	-2	-5	0	87	43	-51%
<b>Department Total:</b>	<b>12,444</b>	<b>13,360</b>	<b>14,456</b>	<b>16,700</b>	<b>16,802</b>	<b>1%</b>
<b>Department Position Total:</b>	<b>99</b>	<b>99</b>	<b>99</b>	<b>99</b>	<b>99</b>	<b>0%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Law Library</b>						
Salary	180	123	130	202	266	32%
Fringe Benefits	70	50	54	84	111	32%
Contractual Services	0	0	0	0	0	0%
Other Operating	113	125	89	196	180	-8%
Charges for County Services	0	1	0	4	4	0%
Capital	1	7	6	7	5	-29%
<b>Department Total:</b>	<b>364</b>	<b>306</b>	<b>279</b>	<b>493</b>	<b>566</b>	<b>15%</b>
<b>Department Position Total:</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>4</b>	<b>33%</b>
<b>Legal Aid</b>						
Salary	2,551	2,886	3,071	3,286	3,106	-5%
Fringe Benefits	895	1,083	1,208	1,329	1,256	-5%
Court Costs	7	11	8	12	12	0%
Contractual Services	15	2	12	2	2	0%
Other Operating	266	234	456	262	265	1%
Charges for County Services	16	18	13	18	19	6%
Grants to Outside Organizations	-50	-73	-8	0	0	0%
Capital	4	0	0	0	0	0%
<b>Department Total:</b>	<b>3,704</b>	<b>4,161</b>	<b>4,760</b>	<b>4,909</b>	<b>4,660</b>	<b>-5%</b>
<b>Department Position Total:</b>	<b>37</b>	<b>37</b>	<b>38</b>	<b>43</b>	<b>43</b>	<b>0%</b>
<b>Medical Examiner</b>						
Salary	6,880	6,908	7,097	7,919	8,278	5%
Fringe Benefits	3,079	3,240	3,429	3,714	3,909	5%
Contractual Services	277	313	287	568	559	-2%
Other Operating	1,220	1,030	1,183	1,744	1,756	1%
Charges for County Services	221	203	214	475	434	-9%
Capital	310	274	93	323	193	-40%
<b>Department Total:</b>	<b>11,987</b>	<b>11,968</b>	<b>12,303</b>	<b>14,743</b>	<b>15,129</b>	<b>3%</b>
<b>Department Position Total:</b>	<b>86</b>	<b>87</b>	<b>88</b>	<b>88</b>	<b>89</b>	<b>1%</b>
<b>Miami-Dade Economic Advocacy Trust</b>						
Salary	385	257	271	498	481	-3%
Fringe Benefits	137	102	99	198	196	-1%
Contractual Services	29	46	48	78	60	-23%
Other Operating	7	5	13	17	45	165%
Charges for County Services	5	10	3	10	55	450%
Grants to Outside Organizations	39	5	0	42	40	-5%
Capital	0	1	0	7	0	-100%
<b>Department Total:</b>	<b>602</b>	<b>426</b>	<b>434</b>	<b>850</b>	<b>877</b>	<b>3%</b>
<b>Department Position Total:</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>0%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Office of the Clerk</b>						
Salary	11,601	10,282	11,994	11,468	12,282	7%
Fringe Benefits	4,216	3,938	5,181	4,522	4,763	5%
Court Costs	5	2	1	6	3	-50%
Contractual Services	1,678	1,572	1,801	1,593	1,557	-2%
Other Operating	-1,404	-2,506	-2,481	-875	-645	-26%
Charges for County Services	4,460	4,893	4,680	4,194	4,120	-2%
Capital	90	237	197	19	147	674%
<b>Department Total:</b>	<b>20,646</b>	<b>18,418</b>	<b>21,373</b>	<b>20,927</b>	<b>22,227</b>	<b>6%</b>
<b>Department Position Total:</b>	<b>186</b>	<b>194</b>	<b>182</b>	<b>177</b>	<b>182</b>	<b>3%</b>
<b>Police</b>						
Salary	378,823	410,319	424,460	441,006	454,667	3%
Fringe Benefits	165,572	187,992	193,587	199,288	211,075	6%
Court Costs	476	398	331	661	592	-10%
Contractual Services	7,201	7,320	7,390	8,805	8,374	-5%
Other Operating	36,267	35,794	32,500	49,018	52,577	7%
Charges for County Services	40,966	42,404	42,350	56,461	59,228	5%
Grants to Outside Organizations	183	0	14	0	0	0%
Capital	5,259	6,250	7,127	9,359	10,406	11%
<b>Department Total:</b>	<b>634,747</b>	<b>690,477</b>	<b>707,759</b>	<b>764,598</b>	<b>796,919</b>	<b>4%</b>
<b>Department Position Total:</b>	<b>4,074</b>	<b>4,200</b>	<b>4,344</b>	<b>4,391</b>	<b>4,450</b>	<b>1%</b>
<b>General Government Improvement Fund</b>						
Capital	12,598	17,798	18,237	16,595	18,652	12%
<b>Department Total:</b>	<b>12,598</b>	<b>17,798</b>	<b>18,237</b>	<b>16,595</b>	<b>18,652</b>	<b>12%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	8,102	8,998	8,751	8,571	8,854	3%
<b>Department Total:</b>	<b>8,102</b>	<b>8,998</b>	<b>8,751</b>	<b>8,571</b>	<b>8,854</b>	<b>3%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Public Safety Total</b>						
	1,550,859	1,660,887	1,694,065	1,811,543	1,892,733	4%
<b>Office of the Citizens' Independent Transportation Trust</b>						
Salary	948	1,028	1,038	1,170	1,199	2%
Fringe Benefits	323	374	391	438	459	5%
Court Costs	0	0	0	1	1	0%
Contractual Services	391	440	317	724	828	14%
Other Operating	232	235	206	391	388	-1%
Charges for County Services	95	85	82	133	123	-8%
Capital	1	1	0	0	0	0%
<b>Department Total:</b>	<b>1,990</b>	<b>2,163</b>	<b>2,034</b>	<b>2,857</b>	<b>2,998</b>	<b>5%</b>
<b>Department Position Total:</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>0%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Parks, Recreation and Open Spaces</b>						
Salary	1,426	1,682	1,782	2,147	2,043	-5%
Fringe Benefits	577	738	965	1,010	1,042	3%
Contractual Services	1,864	4,056	1,627	2,295	2,229	-3%
Other Operating	794	327	383	557	516	-7%
Charges for County Services	1,263	1,357	1,542	1,918	1,786	-7%
Capital	0	345	498	509	145	-72%
<b>Department Total:</b>	<b>5,924</b>	<b>8,505</b>	<b>6,797</b>	<b>8,436</b>	<b>7,761</b>	<b>-8%</b>
<b>Department Position Total:</b>	<b>19</b>	<b>20</b>	<b>33</b>	<b>31</b>	<b>32</b>	<b>3%</b>
<b>Transportation and Public Works</b>						
Salary	264,905	256,859	256,175	267,316	277,044	4%
Fringe Benefits	99,486	117,596	103,793	105,648	111,206	5%
Court Costs	6	20	4	14	12	-14%
Contractual Services	75,620	99,208	61,539	104,971	107,560	2%
Other Operating	156,875	102,976	85,195	106,581	173,660	63%
Charges for County Services	24,532	25,137	18,548	21,410	31,685	48%
Grants to Outside Organizations	4,235	4,233	4,235	4,235	4,235	0%
Capital	2,606	3,618	11,299	6,626	6,654	0%
<b>Department Total:</b>	<b>628,265</b>	<b>609,647</b>	<b>540,788</b>	<b>616,801</b>	<b>712,056</b>	<b>15%</b>
<b>Department Position Total:</b>	<b>3,748</b>	<b>3,625</b>	<b>3,604</b>	<b>3,603</b>	<b>3,812</b>	<b>6%</b>
<b>General Government Improvement Fund</b>						
Capital	0	72	0	123	0	-100%
<b>Department Total:</b>	<b>0</b>	<b>72</b>	<b>0</b>	<b>123</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	0	8,387	10,609	2,632	0	-100%
<b>Department Total:</b>	<b>0</b>	<b>8,387</b>	<b>10,609</b>	<b>2,632</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Transportation and Mobility Tot</b>	<b>636,179</b>	<b>628,774</b>	<b>560,228</b>	<b>630,849</b>	<b>722,815</b>	<b>15%</b>
<b>Adrienne Arsht Center for the Performing Arts Trust</b>						
Other Operating	10,690	11,450	13,925	14,227	14,222	-0%
<b>Department Total:</b>	<b>10,690</b>	<b>11,450</b>	<b>13,925</b>	<b>14,227</b>	<b>14,222</b>	<b>-0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Cultural Affairs</b>						
Salary	5,776	6,248	5,966	8,492	8,520	0%
Fringe Benefits	1,995	2,295	2,259	2,956	3,059	3%
Court Costs	0	0	0	6	6	0%
Contractual Services	3,714	3,875	2,701	4,220	4,313	2%
Other Operating	2,687	2,360	2,103	10,042	10,842	8%
Charges for County Services	1,099	1,243	1,520	1,625	1,608	-1%
Grants to Outside Organizations	14,390	16,698	19,611	19,391	19,959	3%
Capital	1,863	2,354	4,069	6,109	6,140	1%
<b>Department Total:</b>	<b>31,524</b>	<b>35,073</b>	<b>38,229</b>	<b>52,841</b>	<b>54,447</b>	<b>3%</b>
<b>Department Position Total:</b>	<b>80</b>	<b>81</b>	<b>85</b>	<b>89</b>	<b>90</b>	<b>1%</b>
<b>HistoryMiami</b>						
Other Operating	3,854	3,854	3,854	3,854	3,854	0%
<b>Department Total:</b>	<b>3,854</b>	<b>3,854</b>	<b>3,854</b>	<b>3,854</b>	<b>3,854</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Library</b>						
Salary	24,798	26,234	26,381	31,640	32,015	1%
Fringe Benefits	10,221	11,490	11,637	13,270	13,579	2%
Court Costs	2	4	4	5	5	0%
Contractual Services	4,161	4,095	3,673	5,446	7,584	39%
Other Operating	13,026	14,074	12,598	30,663	27,184	-11%
Charges for County Services	7,988	8,195	8,594	8,634	8,573	-1%
Capital	1,743	697	593	1,767	1,743	-1%
<b>Department Total:</b>	<b>61,939</b>	<b>64,789</b>	<b>63,480</b>	<b>91,425</b>	<b>90,683</b>	<b>-1%</b>
<b>Department Position Total:</b>	<b>462</b>	<b>489</b>	<b>510</b>	<b>508</b>	<b>512</b>	<b>1%</b>
<b>Parks, Recreation and Open Spaces</b>						
Salary	55,778	60,912	63,023	68,326	71,330	4%
Fringe Benefits	21,248	24,603	26,875	28,848	30,629	6%
Court Costs	65	63	34	67	69	3%
Contractual Services	20,084	18,342	17,832	19,191	19,799	3%
Other Operating	12,861	16,235	16,474	21,801	19,886	-9%
Charges for County Services	15,985	15,230	14,849	16,542	17,805	8%
Grants to Outside Organizations	-31	-87	-19	0	0	0%
Capital	1,825	3,617	1,241	942	865	-8%
<b>Department Total:</b>	<b>127,815</b>	<b>138,915</b>	<b>140,309</b>	<b>155,717</b>	<b>160,383</b>	<b>3%</b>
<b>Department Position Total:</b>	<b>782</b>	<b>889</b>	<b>1,080</b>	<b>1,096</b>	<b>1,210</b>	<b>10%</b>
<b>Perez Art Museum Miami</b>						
Grants to Outside Organizations	4,000	4,000	4,000	4,000	4,000	0%
<b>Department Total:</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Tourist Taxes</b>						
Other Operating	141,543	146,249	100,768	146,161	118,751	-19%
<b>Department Total:</b>	<b>141,543</b>	<b>146,249</b>	<b>100,768</b>	<b>146,161</b>	<b>118,751</b>	<b>-19%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Vizcaya Museum and Gardens</b>						
Other Operating	0	0	0	0	0	0%
Grants to Outside Organizations	2,500	2,500	2,500	2,500	2,500	0%
<b>Department Total:</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>General Government Improvement Fund</b>						
Capital	6,338	4,182	3,024	3,078	2,768	-10%
<b>Department Total:</b>	<b>6,338</b>	<b>4,182</b>	<b>3,024</b>	<b>3,078</b>	<b>2,768</b>	<b>-10%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	1,310	2,678	4,150	4,160	4,437	7%
<b>Department Total:</b>	<b>1,310</b>	<b>2,678</b>	<b>4,150</b>	<b>4,160</b>	<b>4,437</b>	<b>7%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Recreation and Culture Total</b>						
	391,513	413,690	374,239	477,963	456,045	-5%
<b>Animal Services</b>						
Salary	10,486	11,170	12,020	12,894	13,729	6%
Fringe Benefits	4,969	5,626	6,027	6,057	6,462	7%
Court Costs	28	23	14	15	18	20%
Contractual Services	1,758	1,709	1,867	2,110	1,949	-8%
Other Operating	4,095	5,103	4,305	5,680	6,153	8%
Charges for County Services	1,125	1,650	1,664	1,650	1,873	14%
Grants to Outside Organizations	549	676	743	700	1,200	71%
Capital	597	670	12	599	604	1%
<b>Department Total:</b>	<b>23,607</b>	<b>26,627</b>	<b>26,652</b>	<b>29,705</b>	<b>31,988</b>	<b>8%</b>
<b>Department Position Total:</b>	<b>251</b>	<b>260</b>	<b>260</b>	<b>260</b>	<b>265</b>	<b>2%</b>
<b>Parks, Recreation and Open Spaces</b>						
Salary	10,649	10,956	11,652	13,050	13,001	-0%
Fringe Benefits	4,764	5,323	5,639	6,019	6,323	5%
Contractual Services	12,140	9,086	11,804	12,372	15,380	24%
Other Operating	19,834	21,289	19,505	27,291	28,963	6%
Charges for County Services	5,382	4,824	5,200	5,984	8,565	43%
Grants to Outside Organizations	2	0	0	0	0	0%
Capital	307	481	455	676	748	11%
<b>Department Total:</b>	<b>53,078</b>	<b>51,959</b>	<b>54,255</b>	<b>65,392</b>	<b>72,980</b>	<b>12%</b>
<b>Department Position Total:</b>	<b>239</b>	<b>254</b>	<b>281</b>	<b>280</b>	<b>281</b>	<b>0%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Regulatory and Economic Resources</b>						
Salary	67,846	70,418	74,180	76,870	83,004	8%
Fringe Benefits	24,126	26,320	27,071	29,528	32,134	9%
Court Costs	3	4	2	20	20	0%
Contractual Services	4,239	4,462	5,158	8,802	36,052	310%
Other Operating	10,619	11,198	10,089	14,479	15,736	9%
Charges for County Services	22,388	22,916	25,921	27,748	29,580	7%
Grants to Outside Organizations	257	338	430	430	430	0%
Capital	1,962	2,039	2,608	9,755	8,937	-8%
<b>Department Total:</b>	<b>131,440</b>	<b>137,695</b>	<b>145,459</b>	<b>167,632</b>	<b>205,893</b>	<b>23%</b>
<b>Department Position Total:</b>	<b>934</b>	<b>944</b>	<b>967</b>	<b>985</b>	<b>1,032</b>	<b>5%</b>
<b>Solid Waste Management</b>						
Salary	62,782	62,856	66,190	67,064	71,528	7%
Fringe Benefits	24,956	26,759	28,948	30,281	31,483	4%
Court Costs	7	3	2	9	9	0%
Contractual Services	141,426	149,431	145,361	155,503	172,201	11%
Other Operating	20,905	15,014	21,367	16,814	20,766	24%
Charges for County Services	48,134	49,681	46,638	48,511	52,670	9%
Grants to Outside Organizations	125	104	125	125	125	0%
Capital	28,292	15,168	26,343	1,397	347	-75%
<b>Department Total:</b>	<b>326,627</b>	<b>319,016</b>	<b>334,974</b>	<b>319,704</b>	<b>349,129</b>	<b>9%</b>
<b>Department Position Total:</b>	<b>1,087</b>	<b>1,097</b>	<b>1,096</b>	<b>1,112</b>	<b>1,119</b>	<b>1%</b>
<b>Transportation and Public Works</b>						
Salary	12,607	12,027	13,096	14,881	15,134	2%
Fringe Benefits	4,700	4,883	5,352	6,478	6,644	3%
Contractual Services	9,124	1,305	1,457	1,958	2,026	3%
Other Operating	2,257	2,399	2,569	3,820	3,847	1%
Charges for County Services	5,925	5,939	5,709	6,848	7,221	5%
Capital	1,994	3,614	1,827	3,005	2,674	-11%
<b>Department Total:</b>	<b>36,607</b>	<b>30,167</b>	<b>30,010</b>	<b>36,990</b>	<b>37,546</b>	<b>2%</b>
<b>Department Position Total:</b>	<b>248</b>	<b>249</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>0%</b>
<b>Water and Sewer</b>						
Salary	181,390	184,175	191,814	194,278	203,203	5%
Fringe Benefits	65,547	87,095	98,220	77,678	88,264	14%
Contractual Services	70,399	73,424	73,206	90,074	93,121	3%
Other Operating	38,798	36,561	48,290	37,180	37,302	0%
Charges for County Services	58,057	60,967	67,149	76,354	75,511	-1%
Capital	112,395	131,891	114,829	97,500	97,500	0%
<b>Department Total:</b>	<b>526,586</b>	<b>574,113</b>	<b>593,508</b>	<b>573,064</b>	<b>594,901</b>	<b>4%</b>
<b>Department Position Total:</b>	<b>2,847</b>	<b>2,791</b>	<b>2,816</b>	<b>2,816</b>	<b>2,819</b>	<b>0%</b>



**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>General Government Improvement Fund</b>						
Capital	4,627	5,577	4,163	6,079	12,180	100%
<b>Department Total:</b>	<b>4,627</b>	<b>5,577</b>	<b>4,163</b>	<b>6,079</b>	<b>12,180</b>	<b>100%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	487	495	1,501	606	120,606	19802%
<b>Department Total:</b>	<b>487</b>	<b>495</b>	<b>1,501</b>	<b>606</b>	<b>120,606</b>	<b>19802%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Neighborhood and Infrastructure</b>	<b>1,103,059</b>	<b>1,145,649</b>	<b>1,190,522</b>	<b>1,199,172</b>	<b>1,425,223</b>	<b>19%</b>
<b>Community Action and Human Services</b>						
Salary	30,027	30,742	28,466	35,897	41,499	16%
Fringe Benefits	11,156	12,087	10,929	14,922	17,768	19%
Court Costs	1	6	0	2	1	-50%
Contractual Services	8,032	8,082	11,005	9,122	8,660	-5%
Other Operating	9,355	6,766	5,819	7,777	8,826	13%
Charges for County Services	3,286	3,274	2,971	3,103	2,846	-8%
Grants to Outside Organizations	59,373	66,954	71,626	78,075	81,119	4%
Capital	176	245	343	31	39	26%
<b>Department Total:</b>	<b>121,406</b>	<b>128,156</b>	<b>131,159</b>	<b>148,929</b>	<b>160,758</b>	<b>8%</b>
<b>Department Position Total:</b>	<b>524</b>	<b>533</b>	<b>537</b>	<b>567</b>	<b>618</b>	<b>9%</b>
<b>Homeless Trust</b>						
Salary	1,492	2,665	1,485	1,873	1,866	-0%
Fringe Benefits	559	658	708	777	753	-3%
Contractual Services	35	137	71	142	117	-18%
Other Operating	898	596	410	2,385	533	-78%
Charges for County Services	13	116	524	629	593	-6%
Grants to Outside Organizations	47,472	51,905	46,965	60,843	64,645	6%
Capital	346	190	7,672	2,841	9	-100%
<b>Department Total:</b>	<b>50,815</b>	<b>56,267</b>	<b>57,835</b>	<b>69,490</b>	<b>68,516</b>	<b>-1%</b>
<b>Department Position Total:</b>	<b>20</b>	<b>21</b>	<b>21</b>	<b>20</b>	<b>20</b>	<b>0%</b>
<b>Jackson Health System</b>						
Other Operating	188,585	203,224	213,259	222,563	237,687	7%
<b>Department Total:</b>	<b>188,585</b>	<b>203,224</b>	<b>213,259</b>	<b>222,563</b>	<b>237,687</b>	<b>7%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Management and Budget</b>						
Salary	1,355	1,072	1,054	1,148	1,241	8%
Fringe Benefits	0	409	402	400	406	2%
Court Costs	117	128	72	0	0	0%
Contractual Services	19,037	13,327	7,791	100	0	-100%
Other Operating	1,954	1,961	2,306	68	71	4%
Charges for County Services	114	86	77	89	80	-10%
Grants to Outside Organizations	5,828	9,861	13,488	29,170	29,702	2%
Capital	22	60	0	0	0	0%
<b>Department Total:</b>	<b>28,427</b>	<b>26,904</b>	<b>25,190</b>	<b>30,975</b>	<b>31,500</b>	<b>2%</b>
<b>Department Position Total:</b>	<b>14</b>	<b>12</b>	<b>14</b>	<b>13</b>	<b>14</b>	<b>8%</b>
<b>Public Housing and Community Development</b>						
Salary	26,773	19,988	17,559	24,907	24,604	-1%
Fringe Benefits	8,267	7,407	9,131	8,891	8,156	-8%
Court Costs	285	304	163	294	300	2%
Contractual Services	25,502	36,085	43,407	38,363	42,713	11%
Other Operating	18,735	9,979	10,001	14,997	9,324	-38%
Charges for County Services	7,920	10,722	10,710	10,150	11,035	9%
<b>Department Total:</b>	<b>87,482</b>	<b>84,485</b>	<b>90,971</b>	<b>97,602</b>	<b>96,132</b>	<b>-2%</b>
<b>Department Position Total:</b>	<b>391</b>	<b>391</b>	<b>391</b>	<b>391</b>	<b>387</b>	<b>-1%</b>
<b>General Government Improvement Fund</b>						
Capital	10,866	10,508	9,521	9,507	9,683	2%
<b>Department Total:</b>	<b>10,866</b>	<b>10,508</b>	<b>9,521</b>	<b>9,507</b>	<b>9,683</b>	<b>2%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	41,045	41,131	51,269	45,307	44,105	-3%
<b>Department Total:</b>	<b>41,045</b>	<b>41,131</b>	<b>51,269</b>	<b>45,307</b>	<b>44,105</b>	<b>-3%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Health and Society Total</b>						
	528,626	550,675	579,204	624,373	648,381	4%
<b>Aviation</b>						
Salary	94,661	98,662	105,930	111,658	113,034	1%
Fringe Benefits	35,328	38,390	37,930	43,970	45,642	4%
Court Costs	373	147	103	328	287	-13%
Contractual Services	94,640	94,113	96,441	140,452	130,321	-7%
Other Operating	139,135	148,610	119,036	126,655	122,261	-3%
Charges for County Services	87,943	98,468	91,250	97,818	100,456	3%
Capital	2,789	2,520	1,332	3,405	3,637	7%
<b>Department Total:</b>	<b>454,869</b>	<b>480,910</b>	<b>452,022</b>	<b>524,286</b>	<b>515,638</b>	<b>-2%</b>
<b>Department Position Total:</b>	<b>1,366</b>	<b>1,400</b>	<b>1,432</b>	<b>1,432</b>	<b>1,456</b>	<b>2%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Miami-Dade Economic Advocacy Trust</b>						
Salary	936	949	1,007	1,244	1,448	16%
Fringe Benefits	352	343	326	508	591	16%
Contractual Services	127	59	199	572	795	39%
Other Operating	42	52	78	62	112	81%
Charges for County Services	43	104	97	51	107	110%
Grants to Outside Organizations	1,399	1,109	770	2,075	2,075	0%
Capital	0	9	0	19	2	-89%
<b>Department Total:</b>	<b>2,899</b>	<b>2,625</b>	<b>2,477</b>	<b>4,531</b>	<b>5,130</b>	<b>13%</b>
<b>Department Position Total:</b>	<b>12</b>	<b>12</b>	<b>16</b>	<b>16</b>	<b>19</b>	<b>19%</b>
<b>Public Housing and Community Development</b>						
Salary	5,084	4,554	4,075	5,377	5,456	1%
Fringe Benefits	1,634	1,663	2,165	2,113	1,735	-18%
Court Costs	3	3	2	2	2	0%
Contractual Services	293	430	801	446	824	85%
Other Operating	45,412	66,384	56,704	68,839	63,424	-8%
Charges for County Services	1,681	425	1,933	484	1,991	311%
<b>Department Total:</b>	<b>54,107</b>	<b>73,459</b>	<b>65,680</b>	<b>77,261</b>	<b>73,432</b>	<b>-5%</b>
<b>Department Position Total:</b>	<b>29</b>	<b>29</b>	<b>29</b>	<b>29</b>	<b>30</b>	<b>3%</b>
<b>Regulatory and Economic Resources</b>						
Salary	3,005	3,065	2,781	3,031	3,802	25%
Fringe Benefits	1,056	1,140	1,032	1,161	1,438	24%
Court Costs	0	0	0	5	1	-80%
Contractual Services	98	87	-17	92	62	-33%
Other Operating	549	494	519	643	658	2%
Charges for County Services	691	737	788	784	815	4%
Capital	65	14	294	1	3	200%
<b>Department Total:</b>	<b>5,464</b>	<b>5,537</b>	<b>5,397</b>	<b>5,717</b>	<b>6,779</b>	<b>19%</b>
<b>Department Position Total:</b>	<b>44</b>	<b>45</b>	<b>40</b>	<b>41</b>	<b>46</b>	<b>12%</b>
<b>Seaport</b>						
Salary	22,932	23,853	26,308	24,351	25,985	7%
Fringe Benefits	8,451	10,129	10,911	10,661	12,052	13%
Court Costs	23	10	6	12	12	0%
Contractual Services	17,339	15,459	17,102	20,574	16,721	-19%
Other Operating	15,638	9,880	10,476	26,439	12,040	-54%
Charges for County Services	24,336	26,649	28,122	29,417	29,979	2%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	227	9,432	-5,676	7,446	11,008	48%
<b>Department Total:</b>	<b>88,946</b>	<b>95,412</b>	<b>87,249</b>	<b>118,900</b>	<b>107,797</b>	<b>-9%</b>
<b>Department Position Total:</b>	<b>325</b>	<b>345</b>	<b>461</b>	<b>461</b>	<b>461</b>	<b>0%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Non-Departmental</b>						
Other Operating	67,175	67,622	70,519	87,175	138,232	59%
<b>Department Total:</b>	<b>67,175</b>	<b>67,622</b>	<b>70,519</b>	<b>87,175</b>	<b>138,232</b>	<b>59%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b><i>Economic Development Total</i></b>	<b>673,460</b>	<b>725,565</b>	<b>683,344</b>	<b>817,870</b>	<b>847,008</b>	<b>4%</b>
<b>Audit and Management Services</b>						
Salary	3,291	3,406	3,186	3,563	3,644	2%
Fringe Benefits	1,137	1,210	1,219	1,351	1,404	4%
Other Operating	113	129	85	182	159	-13%
Charges for County Services	49	69	54	70	62	-11%
Capital	6	8	4	15	15	0%
<b>Department Total:</b>	<b>4,596</b>	<b>4,822</b>	<b>4,548</b>	<b>5,181</b>	<b>5,284</b>	<b>2%</b>
<b>Department Position Total:</b>	<b>38</b>	<b>37</b>	<b>38</b>	<b>39</b>	<b>39</b>	<b>0%</b>
<b>Commission on Ethics and Public Trust</b>						
Salary	1,526	1,589	1,718	1,824	1,990	9%
Fringe Benefits	477	545	573	623	670	8%
Contractual Services	1	2	1	1	1	0%
Other Operating	164	173	103	81	109	35%
Charges for County Services	101	61	97	37	46	24%
Capital	0	1	3	5	5	0%
<b>Department Total:</b>	<b>2,269</b>	<b>2,371</b>	<b>2,495</b>	<b>2,571</b>	<b>2,821</b>	<b>10%</b>
<b>Department Position Total:</b>	<b>13</b>	<b>13</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>0%</b>
<b>Communications and Customer Experience</b>						
Salary	10,246	10,327	8,743	11,612	12,047	4%
Fringe Benefits	4,037	4,263	3,657	4,662	4,921	6%
Contractual Services	315	215	178	328	400	22%
Other Operating	926	1,768	1,446	1,667	2,198	32%
Charges for County Services	1,329	1,652	1,139	1,854	1,903	3%
Capital	776	26	304	301	110	-63%
<b>Department Total:</b>	<b>17,629</b>	<b>18,251</b>	<b>15,467</b>	<b>20,424</b>	<b>21,579</b>	<b>6%</b>
<b>Department Position Total:</b>	<b>160</b>	<b>161</b>	<b>161</b>	<b>166</b>	<b>169</b>	<b>2%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Elections</b>						
Salary	10,860	12,995	16,168	17,241	13,244	-23%
Fringe Benefits	2,717	2,889	3,101	3,401	3,608	6%
Court Costs	50	50	50	50	50	0%
Contractual Services	1,934	3,414	2,590	3,506	2,492	-29%
Other Operating	3,851	4,390	5,389	3,475	3,993	15%
Charges for County Services	3,493	5,511	6,244	4,720	4,107	-13%
Grants to Outside Organizations	32	29	45	24	24	0%
Capital	31	52	744	37	46	24%
<b>Department Total:</b>	<b>22,968</b>	<b>29,330</b>	<b>34,331</b>	<b>32,454</b>	<b>27,564</b>	<b>-15%</b>
<b>Department Position Total:</b>	<b>99</b>	<b>99</b>	<b>106</b>	<b>106</b>	<b>110</b>	<b>4%</b>
<b>Finance</b>						
Salary	22,793	24,361	23,851	28,544	31,045	9%
Fringe Benefits	8,764	9,593	9,821	11,101	12,093	9%
Court Costs	16	56	37	82	113	38%
Contractual Services	947	894	1,002	1,338	1,324	-1%
Other Operating	6,281	6,409	6,303	8,100	8,427	4%
Charges for County Services	4,286	3,589	3,789	4,935	5,226	6%
Capital	168	24	76	455	916	101%
<b>Department Total:</b>	<b>43,255</b>	<b>44,926</b>	<b>44,879</b>	<b>54,555</b>	<b>59,144</b>	<b>8%</b>
<b>Department Position Total:</b>	<b>390</b>	<b>411</b>	<b>415</b>	<b>415</b>	<b>424</b>	<b>2%</b>
<b>Human Resources</b>						
Salary	8,479	9,346	9,357	10,541	11,947	13%
Fringe Benefits	2,974	3,453	3,565	4,018	4,571	14%
Court Costs	0	0	2	0	1	0%
Contractual Services	-44	18	6	6	6	0%
Other Operating	172	-105	133	387	440	14%
Charges for County Services	523	335	457	502	517	3%
Capital	0	0	0	0	2	0%
<b>Department Total:</b>	<b>12,104</b>	<b>13,047</b>	<b>13,520</b>	<b>15,454</b>	<b>17,484</b>	<b>13%</b>
<b>Department Position Total:</b>	<b>113</b>	<b>117</b>	<b>130</b>	<b>130</b>	<b>143</b>	<b>10%</b>
<b>Information Technology</b>						
Salary	85,845	88,569	91,815	93,578	97,218	4%
Fringe Benefits	25,843	28,177	30,176	31,592	32,676	3%
Contractual Services	4,707	6,703	7,967	5,980	6,054	1%
Other Operating	48,785	57,204	65,097	58,015	53,965	-7%
Charges for County Services	16,893	15,866	14,189	19,143	18,801	-2%
Capital	12,152	3,285	2,544	6,740	4,721	-30%
<b>Department Total:</b>	<b>194,225</b>	<b>199,804</b>	<b>211,788</b>	<b>215,048</b>	<b>213,435</b>	<b>-1%</b>
<b>Department Position Total:</b>	<b>791</b>	<b>895</b>	<b>942</b>	<b>942</b>	<b>949</b>	<b>1%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>Inspector General</b>						
Salary	4,261	4,672	4,967	5,381	5,442	1%
Fringe Benefits	1,262	1,438	1,533	1,646	1,867	13%
Court Costs	0	0	0	1	1	0%
Contractual Services	0	0	0	2	2	0%
Other Operating	133	124	109	209	207	-1%
Charges for County Services	85	59	78	76	72	-5%
Capital	33	33	35	59	59	0%
<b>Department Total:</b>	<b>5,774</b>	<b>6,326</b>	<b>6,722</b>	<b>7,374</b>	<b>7,650</b>	<b>4%</b>
<b>Department Position Total:</b>	<b>38</b>	<b>38</b>	<b>38</b>	<b>40</b>	<b>40</b>	<b>0%</b>
<b>Internal Services</b>						
Salary	60,960	61,729	62,889	66,923	73,041	9%
Fringe Benefits	22,483	24,316	25,324	27,569	28,795	4%
Court Costs	25	9	8	15	15	0%
Contractual Services	47,540	47,160	48,424	64,743	75,965	17%
Other Operating	78,336	70,373	68,243	72,409	78,145	8%
Charges for County Services	34,235	35,336	29,136	29,405	33,480	14%
Capital	443	586	235	646	382	-41%
<b>Department Total:</b>	<b>244,022</b>	<b>239,509</b>	<b>234,259</b>	<b>261,710</b>	<b>289,823</b>	<b>11%</b>
<b>Department Position Total:</b>	<b>558</b>	<b>537</b>	<b>970</b>	<b>995</b>	<b>1,005</b>	<b>1%</b>
<b>Management and Budget</b>						
Salary	4,426	5,316	6,688	8,096	10,499	30%
Fringe Benefits	1,633	1,555	2,015	2,645	3,578	35%
Court Costs	0	0	0	0	0	0%
Other Operating	968	256	166	877	935	7%
Charges for County Services	252	257	172	733	1,185	62%
Capital	20	17	47	81	89	10%
<b>Department Total:</b>	<b>7,299</b>	<b>7,401</b>	<b>9,088</b>	<b>12,432</b>	<b>16,286</b>	<b>31%</b>
<b>Department Position Total:</b>	<b>54</b>	<b>52</b>	<b>53</b>	<b>75</b>	<b>97</b>	<b>29%</b>
<b>Property Appraiser</b>						
Salary	27,904	28,288	30,078	30,978	31,629	2%
Fringe Benefits	10,420	10,998	11,557	12,164	12,583	3%
Court Costs	20	21	12	30	37	23%
Contractual Services	1,698	1,611	2,981	7,165	2,699	-62%
Other Operating	1,348	1,436	1,520	1,673	1,702	2%
Charges for County Services	2,006	1,942	2,090	2,409	2,669	11%
Capital	39	532	135	238	3,163	1229%
<b>Department Total:</b>	<b>43,435</b>	<b>44,828</b>	<b>48,373</b>	<b>54,657</b>	<b>54,482</b>	<b>-0%</b>
<b>Department Position Total:</b>	<b>404</b>	<b>404</b>	<b>405</b>	<b>410</b>	<b>410</b>	<b>0%</b>

**APPENDIX C**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 17-18	Actual 18-19	Actual 19-20	Budget 20-21	Adopted 21-22	% Change
<b>General Government Improvement Fund</b>						
Capital	8,358	5,040	5,003	10,134	7,984	-21%
<b>Department Total:</b>	<b>8,358</b>	<b>5,040</b>	<b>5,003</b>	<b>10,134</b>	<b>7,984</b>	<b>-21%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	72,818	139,036	75,647	130,439	310,272	138%
<b>Department Total:</b>	<b>72,818</b>	<b>139,036</b>	<b>75,647</b>	<b>130,439</b>	<b>310,272</b>	<b>138%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>General Government Total</b>						
	678,752	754,691	706,120	822,433	1,033,808	26%
<b>All Strategic Areas</b>						
Salary	2,062,559	2,132,159	2,173,658	2,304,694	2,397,793	4%
Fringe Benefits	828,179	938,043	961,795	982,342	1,039,713	6%
Court Costs	1,697	1,581	709	1,950	1,890	-3%
Contractual Services	598,000	632,632	602,551	746,062	795,411	7%
Other Operating	1,300,407	1,346,201	1,221,450	1,449,163	1,841,250	27%
Charges for County Services	451,433	484,908	483,425	529,068	564,240	7%
Grants to Outside Organizations	142,151	159,937	166,759	203,356	211,190	4%
Capital	227,265	237,533	229,120	230,336	241,735	5%
Minus Adjustments for Interagency Transfers	719,265	670,480	742,314	710,220	1,275,130	80%
<b>Grand Total:</b>	<b>4,892,426</b>	<b>5,262,514</b>	<b>5,097,153</b>	<b>5,736,751</b>	<b>5,818,092</b>	<b>1%</b>
<b>Department Total:</b>	<b>26,847</b>	<b>27,227</b>	<b>28,418</b>	<b>28,632</b>	<b>29,345</b>	<b>2%</b>

**APPENDIX D: COUNTYWIDE GENERAL FUND REVENUE**  
(in thousands of dollars)

REVENUE SOURCE	Net 2021-22 Adopted
<b>TAXES</b>	
General Property Tax	\$ 1,498,402
Local Option Gas Tax	41,606
Ninth Cent Gas Tax	<u>10,505</u>
Subtotal	1,550,513
<b>BUSINESS TAXES</b>	
Business Taxes	<u>2,112</u>
Subtotal	2,112
<b>INTERGOVERNMENTAL REVENUES</b>	
State Sales Tax	70,200
State Revenue Sharing	70,107
Gasoline and Motor Fuels Tax	12,990
Alcoholic Beverage License	999
Secondary Roads	500
Race Track Revenue	447
State Insurance Agent License Fees	<u>556</u>
Subtotal	155,799
<b>CHARGES FOR SERVICES</b>	
Sheriff and Police Fees	1,080
Other	<u>285</u>
Subtotal	1,365
<b>INTEREST INCOME</b>	
Interest	<u>611</u>
Subtotal	611



**APPENDIX D: COUNTYWIDE GENERAL FUND REVENUE**  
(in thousands of dollars)

REVENUE SOURCE	Net 2021-22 Adopted
OTHER	
Administrative Reimbursements	47,791
Miscellaneous	10,738
	<u>Subtotal</u> 58,529
TRANSFERS	
Transfers	8,021
	<u>Subtotal</u> 8,021
CASH CARRYOVER	
Cash Carryover	46,390
	<u>Subtotal</u> 46,390
TOTAL	<u><u>\$1,823,340</u></u>

**APPENDIX E: UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE**  
(in thousands of dollars)

REVENUE SOURCE	Net 2021-22 Adopted
<b>TAXES</b>	
General Property Tax	\$ 168,890
Utility Tax	103,733
Communications Tax	<u>24,225</u>
Subtotal	296,848
<b>BUSINESS TAXES</b>	
Business Taxes	<u>3,923</u>
Subtotal	3,923
<b>INTERGOVERNMENTAL REVENUES</b>	
State Sales Tax	105,299
State Revenue Sharing	48,210
Alcoholic Beverage License	<u>161</u>
Subtotal	153,670
<b>CHARGES FOR SERVICES</b>	
Sheriff and Police Fees	<u>1,920</u>
Subtotal	1,920
<b>INTEREST INCOME</b>	
Interest	<u>193</u>
Subtotal	193
<b>OTHER</b>	
Administrative Reimbursements	13,479
Miscellaneous	<u>711</u>
Subtotal	14,190

**APPENDIX E: UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE**  
(in thousands of dollars)

REVENUE SOURCE	Net 2021-22 Adopted
TRANSFERS	
Transfers	280
Subtotal	<u>280</u>
CASH CARRYOVER	
Cash Carryover	14,297
Subtotal	<u>14,297</u>
TOTAL	<u><u>\$485,321</u></u>

**APPENDIX F: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES**  
**By Strategic Area**  
**(in thousands of dollars)**

<b>STRATEGIC AREA</b>	<b>2021-22 Adopted Budget</b>
<b>PUBLIC SAFETY</b>	
Court Care Program (YWCA)	\$ 340
DUI Toxicology Contract	1,067
Public Safety Community-based Organizations	1,446
Sobering Centers Program	200
State Department of Juvenile Justice	5,801
Subtotal	8,854
<b>RECREATION AND CULTURE</b>	
Miami International Agricultural, Horse and Cattle Show	250
Recreation and Culture Community-based Organizations	262
Miami Marathon (LTF Triathlon Series, LLC)	25
Orange Blossom Classic	500
Juneteenth Festival	500
Orange Bowl Committee	500
Miami Military Museum	800
South Dade Black History Center Advisory Board Trust	100
Miami Gardens Jazz Festival	500
Homestead Miami Speedway	500
Smooth Jazz Concert	500
Subtotal	4,437
<b>NEIGHBORHOOD AND INFRASTRUCTURE</b>	
Comprehensive Planning Assessment	\$ 100
South Florida Regional Planning Council	506
Miami-Dade Rescue Plan - Infrastructure Projects	121,000
Subtotal	121,606

**APPENDIX F: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES**  
**By Strategic Area**  
**(in thousands of dollars)**

<b>STRATEGIC AREA</b>	<b>2021-22 Adopted Budget</b>
<b>HEALTH AND SOCIETY</b>	
Alliance for Aging	\$ 220
Child Care Center Trust	30
Child Protection Team (University of Miami)	175
Community-based Organizations, including Food Programs	15,444
County ID Program Study	200
Health Council of South Florida	33
Miami-Dade Age-Friendly Initiative (Health Foundation of South Florida)	50
Inmate Medical	1,300
Labor Standards Co-Enforcement Program (CORE Alliance)	200
Medicaid	49,725
Medicaid Reimbursement from Public Health Trust	(30,000)
Miami Ventures Program (Beacon Council)	1,000
Children's Savings Account	1,000
Temporary Protected Status Partners (Hispanic Unity of Florida and Haitian Neighborhood Center Sant La, Inc.)	1,000
Public Guardianship	2,728
South Florida Behavioral Network	1,000
Subtotal	44,105
<b>ECONOMIC DEVELOPMENT</b>	
CRA Studies	\$ 200
EDA Grant (Global Entrepreneurship Network)	785
Employ Miami-Dade Program (NANA and SantLa)	700
Film Incentive Program	400
Laurel Wilt Program (Florida Avocado Administrative Committee)	150
Mom and Pop Business Grants	1,044
Summer Youth Employment Program	1,000
Miami-Dade Rescue Plan - Economic and Social Projects	59,000
South Pointe Interlocal Payment	10,773
Tax Increment Financing	61,653
Subtotal	135,705

**APPENDIX F: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES**  
**By Strategic Area**  
**(in thousands of dollars)**

<b>STRATEGIC AREA</b>	<b>2021-22 Adopted Budget</b>
GENERAL GOVERNMENT	
Accidental Death Insurance	\$ 137
Activation Reserve	150
Civilian Investigative Panel Reserve	750
Community Redevelopment Agency and Other Studies	300
Community-based Organizations Discretionary Reserve	3,900
Contingency Reserve	5,000
Employee Advertisements	195
Employee Awards	234
Employee Background Checks	62
Employee Physicals	1,170
Employee Training and Development	234
External Audits	800
FIU Apprenticeship program	350
Axis Helps (Urban Impact Lab)	350
FTX Naming Rights Payments:	
Broker Commission	1,746
Naming Rights Payment to BPL	2,000
Transfer to Anti-Gun Violence and Prosperity Initiative	1,754
General Publicity	78
Miami-Dade Rescue Plan - District Designated Projects	26,000
Grant Match Reserve:	
Shutter Program Match	118
Redland Immigrant Match	118
Targeted Jobs Incentive Fund Match	2,300
In-Kind Services Reserve	150
Interpreter Services	23
IT Funding Model Distribution	39,654
Long Term Disability Insurance	1,092
Management Consulting	624
Memberships in Local, State, and National Organizations	390
Miscellaneous Operating	235
Outside Legal Services	780
Outside Printing	78
Prior Year Encumbrances	1,125
Promotional Items	78
Property Damage Insurance	3,955
Public Campaign Financing	86
Quality Neighborhood Improvement Bond Program Debt	312
Radio Public Information	116
Save Our Seniors Homeowners Relief Fund	2,790
Tax Equalization Reserve	2,250
Technology Initiatives:	
Technology Foundations of the Americas - eMerge	400
IT Consulting Program (Miami Foundation)	100
Miami-Dade Rescue Plan - Future Governmental Services Reserve	66,510
Constitutional Officers Reserve	3,456
Wage Adjustment, FRS, Separation, and Energy Reserve	43,522
	Subtotal <u>215,472</u>
TOTAL	<u>\$ 530,179</u>

**APPENDIX G: UNINCORPORATED MUNICIPAL SERVICE AREA  
NON-DEPARTMENTAL EXPENDITURES  
By Strategic Area  
(in thousands of dollars)**

<b>STRATEGIC AREA</b>	<b>2021-22 Adopted Budget</b>
<b>ECONOMIC DEVELOPMENT</b>	
Tax Increment Financing	\$ 2,527
Subtotal	<u>2,527</u>
<b>GENERAL GOVERNMENT</b>	
Accidental Death Insurance	\$ 39
Employee Advertisements	55
Employee Awards	66
Employee Background Checks	18
Employee Physicals	330
Employee Training and Development	66
General Publicity	22
Interpreter Services	7
IT Funding Model Distribution	11,184
Long Term Disability Insurance	308
Management Consulting	176
Memberships in Local, State, and National Organizations	110
Miscellaneous Operating/Refunds	65
Outside Legal Services	220
Outside Printing	22
Prior Year Encumbrances	375
Promotional Items	22
Property Damage Insurance	1,115
Public Campaign Financing	23
Quality Neighborhood Improvement Bond Program Debt	10,433
Radio Public Information Program	33
Save Our Seniors Homeowners Relief Fund	310
Miami-Dade Rescue Plan - Future Governmental Services Reserv	52,538
Tax Equalization Reserve	250
Wage Adjustment, FRS, Separation, and Energy Reserve	17,013
Subtotal	<u>94,800</u>
<b>TOTAL</b>	<u><u>\$ 97,327</u></u>

## APPENDIX H: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Total
<b>County Bonds/Debt</b>									
2011 Sunshine State Financing	767	0	0	0	0	0	0	0	767
Aviation 2016 Commercial Paper	170,000	0	0	0	0	0	0	0	170,000
Aviation 2021 Commercial Paper	27,733	172,267	0	0	0	0	0	0	200,000
Aviation Revenue Bonds	225,040	23,292	0	0	0	0	0	0	248,332
BBC GOB Financing	798,294	229,625	238,732	170,395	66,253	16,063	6,636	3,081	1,529,079
Capital Asset Series 2007 Bonds	1,091	0	0	0	0	0	0	0	1,091
Capital Asset Series 2010 Bonds	2,234	0	0	0	0	0	0	0	2,234
Capital Asset Series 2013A Bonds	46,000	0	0	0	0	0	0	0	46,000
Capital Asset Series 2016 Bonds	271	0	0	0	0	0	0	0	271
Capital Asset Series 2020C Bonds	146,745	0	0	0	0	0	0	0	146,745
Capital Asset Series 2021A Bonds	97,707	0	0	0	0	0	0	0	97,707
Capital Funds Financing Program	0	1,500	2,000	2,000	935	0	0	0	6,435
Court Facilities Bond Series 2014	1,120	0	0	0	0	0	0	0	1,120
Double-Barreled GO Bonds	9,006	17,157	4,014	0	0	0	0	0	30,177
Fire Lease Program	10,800	0	0	0	0	0	0	0	10,800
Future Financing	21,119	472,653	757,238	730,161	710,482	634,492	456,676	2,528,074	6,310,895
Future Subordinate Debt	3,807	5,982	7,212	36,749	47,762	92,128	111,035	67,951	372,625
Future WASD Revenue Bonds	0	33,353	472,208	482,814	495,561	401,670	303,768	649,140	2,838,515
JMH General Obligation Bonds	8,000	0	0	0	0	0	0	0	8,000
Lease Financing - County Bonds/Debt	445,597	87,622	182,798	45,877	46,554	30,167	49,691	32,000	920,305
People's Transportation Plan Bond Program	986,750	346,821	324,185	205,062	115,435	64,678	33,343	12,500	2,088,774
Quality Neighborhood Improvement Program (QNIP) Bond Proceeds	23,971	10,000	0	0	0	0	0	0	33,971
Safe Neigh. Parks (SNP) Proceeds	942	0	0	0	0	0	0	0	942
Seaport Bonds/Loans	437,459	37,660	1,529	0	0	0	0	0	476,648
Series 2018 Equipment Lease	15,500	0	0	0	0	0	0	0	15,500
Solid Waste System Rev. Bonds Series 2005	67,131	0	0	0	0	0	0	0	67,131
Special Obligation Bond Series 2005	5,000	0	0	0	0	0	0	0	5,000
State Revolving Loan Wastewater Program	42,353	12,000	0	0	0	0	0	0	54,353
Tenant Financing	0	4,000	7,000	6,500	0	0	0	0	17,500
WASD Revenue Bonds Sold	1,808,327	0	0	0	0	0	0	0	1,808,327
WIFIA Loan	59,008	37,042	92,489	175,519	139,466	118,870	25,227	13,504	661,126
<b>Total</b>	<b>5,461,771</b>	<b>1,490,974</b>	<b>2,089,405</b>	<b>1,855,077</b>	<b>1,622,448</b>	<b>1,358,067</b>	<b>986,376</b>	<b>3,306,250</b>	<b>18,170,368</b>
<b>County Proprietary Operations</b>									
Aviation Operating Funds	2,061	0	0	0	0	0	0	0	2,061
Aviation Passenger Facility Charge	28,927	35,674	54,621	0	0	0	0	0	119,222
Aviation Revenues	11,885	0	3,675	16,363	15,783	0	0	0	47,705
Biscayne Bay Envir. Trust Fund	0	1,000	0	0	0	0	0	0	1,000
Causeway Toll Revenue	6,788	14,956	13,119	5,820	12,472	0	0	0	53,155
Claims Construction Fund	2,574	4,272	1,666	0	0	0	0	0	8,512
Clerk of the Courts Operating Revenue	0	139	25	0	20	26	0	0	210
DERM Operating Non - USF	0	0	63	0	21	0	0	0	84
Fire Hydrant Fund	3,517	2,500	2,500	2,500	2,500	2,500	2,500	2,500	21,017
Improvement Fund	12,307	1,913	27,501	0	147	88	1,313	894	44,163
Miami Springs Water Construction Fund	12,800	508	0	0	0	0	0	0	13,308



## APPENDIX H: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Total
Peoples Transportation Plan Capital Reserve Fund	115,787	75,057	15,510	1,873	0	0	0	0	208,227
Reserve Maintenance Fund	145,053	60,000	25,000	25,000	25,000	25,000	25,000	0	330,053
Seaport Revenues	0	226	263	280	275	0	0	0	1,044
Vehicle Replacement Fund	617	0	0	0	0	0	0	0	617
WASD Project Fund	250	1,000	748	0	0	0	0	0	1,998
Waste Collection Operating Fund	2,144	2,698	2,764	1,330	131	0	0	5,649	14,716
Waste Disposal Operating Fund	32,126	13,896	16,669	40,906	12,834	9,022	3,485	177,975	306,913
Wastewater Renewal Fund	326,226	63,695	71,732	67,006	68,069	50,000	50,000	50,000	746,727
Wastewater Special Construction Fund	15,328	6,457	43,391	22,368	51,598	15,251	18,366	25,020	197,778
Water Renewal and Replacement Fund	236,077	47,499	39,501	45,000	45,000	45,000	45,000	45,000	548,077
Water Special Construction Fund	14,136	200	200	200	200	200	200	0	15,336
<b>Total</b>	<b>968,604</b>	<b>331,690</b>	<b>318,947</b>	<b>228,646</b>	<b>234,049</b>	<b>147,087</b>	<b>145,864</b>	<b>307,038</b>	<b>2,681,925</b>
<b>Federal Government</b>									
Army Corps of Engineers	149,094	31,910	1,190	0	0	0	0	0	182,194
CDBG Reimbursement	411	1,110	210	0	0	0	0	0	1,731
Capital Funds Program (CFP) - 717	7,424	0	0	0	0	0	0	0	7,424
Capital Funds Program (CFP) - 718	10,656	897	0	0	0	0	0	0	11,553
Capital Funds Program (CFP) - 719	4,740	3,338	1,873	962	0	0	0	0	10,912
Capital Funds Program (CFP) - 720	869	1,720	2,425	2,925	3,471	0	0	0	11,410
Capital Funds Program (CFP) - 721	0	589	3,107	3,132	3,132	0	0	0	9,959
FDOT 2017 TAP	0	0	0	0	0	314	314	0	628
FEMA Hazard Mitigation Grant	1,823	1,131	1,042	0	0	0	0	0	3,996
FEMA Reimbursements	200	2,568	695	0	0	0	0	0	3,463
FTA 20005(b) - Pilot Program for TOD Planning Discretionary Grant	140	940	700	160	0	0	0	0	1,940
FTA 5307 - Transfer	931	931	931	655	0	0	0	0	3,448
FTA 5307 - Urbanized Area Formula Grant	75,459	58,384	58,697	57,481	69,108	55,874	56,427	500	431,930
FTA 5309 - Discretionary Grant	17,612	72,442	12,385	0	0	0	0	0	102,439
FTA 5309 - Formula Grant	1,939	0	0	0	0	0	0	0	1,939
FTA 5324 - Public Transportation Emergency Relief	0	1,000	0	0	0	0	0	0	1,000
FTA 5337 - State of Good Repair Formula Grant	28,063	28,765	29,484	30,221	30,976	31,751	32,068	0	211,329
FTA 5339 - Bus & Bus Facility Formula Grant	9,641	5,322	3,866	3,963	4,062	4,164	4,170	0	35,188
FTA 5339(b) - Bus & Bus Facilities Discretionary Grant	14,600	0	0	0	0	0	0	0	14,600
FTA 5339(c) - Bus & Bus Facilities Lo/No Emission Discretionary Grant	686	1,671	0	0	0	0	0	0	2,357
Federal Aviation Administration	82,269	48,434	3,662	14,362	39,390	6,110	0	0	194,227
Federal Transportation Grant	41,100	0	0	0	0	0	0	0	41,100
Hope VI Grant	1,599	3,372	0	0	0	0	0	0	4,971
Replacement Housing Factor (RHF)	391	0	0	0	0	0	0	0	391
Transportation Security Administration Funds	103,470	3,952	0	0	0	0	0	0	107,422
US DOT	10,000	2,000	0	0	0	0	0	0	12,000
US Department of Agriculture	7,400	3,000	0	0	0	0	0	0	10,400
US Department of Homeland Security	1,488	2,669	354	0	0	0	0	0	4,511
Urban Area Security Initiative Grant	0	670	0	0	0	0	0	0	670

## APPENDIX H: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Total
<b>Total</b>	<b>572,006</b>	<b>276,815</b>	<b>120,621</b>	<b>113,860</b>	<b>150,140</b>	<b>98,212</b>	<b>92,980</b>	<b>500</b>	<b>1,425,133</b>
<b>Impact Fees/Exactions</b>									
Developer Fees/Donations	0	0	600	0	0	0	0	0	600
Fire Impact Fees	54,932	5,575	10,922	9,396	3,118	0	0	20,316	104,259
Hialeah Reverse Osmosis Plant Construction Fund	7,473	500	0	0	0	0	0	0	7,973
Park Impact Fees	57,387	5,722	0	0	0	0	0	0	63,109
Police Impact Fees	6,785	1,908	900	193	0	0	0	0	9,786
Road Impact Fees	672,175	94,317	94,517	96,767	96,167	94,917	9,043	0	1,157,903
Wastewater Connection Charges	169,793	16,614	13,020	15,338	18,470	0	0	0	233,234
Water Connection Charges	51,418	3,401	3,153	2,449	2,449	1,287	1,287	0	65,444
<b>Total</b>	<b>1,019,963</b>	<b>128,037</b>	<b>123,111</b>	<b>124,142</b>	<b>120,204</b>	<b>96,204</b>	<b>10,330</b>	<b>20,316</b>	<b>1,642,308</b>
<b>Non-County Sources</b>									
City of Coral Gables Park & Mobility Impact Fees	0	0	2,460	2,460	2,460	0	0	0	7,380
City of Miami Beach Contribution	5,625	1,917	1,500	0	0	0	0	0	9,042
City of Miami Contribution	277	140	0	0	0	0	0	0	417
City of Miami Park Impact Fees	5,473	1,170	4,300	2,528	2,528	0	0	0	16,000
City of North Miami Beach	48	0	0	0	0	0	0	0	48
City of South Miami Contribution	0	0	83	83	84	0	0	0	250
Developer Contribution	2,215	0	0	0	0	0	0	0	2,215
Downtown Development Authority	0	0	150	0	0	0	0	0	150
Florida City Contribution	127	100	4,735	0	0	0	0	0	4,962
Knight Foundation Grant	0	500	500	500	500	0	0	0	2,000
Private Donations	0	69	5,831	0	0	0	0	0	5,900
USDOT Build Program	9,500	0	6,708	7,379	4,472	3,801	0	0	31,861
Village of Palmetto Bay Contribution	160	240	0	0	0	0	0	0	400
Village of Pinecrest Contribution	120	180	0	0	0	0	0	0	300
<b>Total</b>	<b>23,545</b>	<b>4,316</b>	<b>26,267</b>	<b>12,950</b>	<b>10,045</b>	<b>3,801</b>	<b>0</b>	<b>0</b>	<b>80,925</b>
<b>Other County Sources</b>									
Affordable Housing Trust	0	26,000	0	0	0	0	0	0	26,000
Animal Services Trust Fund	28	0	0	0	0	0	0	0	28
Beach Renourishment Fund	6,000	1,500	1,500	0	0	0	0	0	9,000
CIIP Program Revenues	394	69,325	195,491	197,789	97,777	48,666	65,845	671,357	1,346,644
Charter County Transit System Surtax	54,515	39,872	500	500	500	500	500	0	96,887
Convention Development Tax Funds	1,069	750	0	0	0	0	0	0	1,819
E911 Fees	3,690	0	0	0	0	0	0	0	3,690
Finance Operating Revenues	3,400	0	0	0	0	0	0	0	3,400
Fire Rescue Taxing District	25,340	6,077	11,870	15,230	20,550	24,700	29,000	28,000	160,767
General Fund	0	5,000	0	0	0	0	0	0	5,000
General Government Improvement Fund (GGIF)	18,165	45,763	0	0	0	0	0	0	63,928
ISD Fleet Revenue	879	500	800	0	0	0	0	0	2,179
ISD Service Fees	0	7,134	0	0	0	0	0	0	7,134
IT Funding Model	7,199	7,925	75	0	0	0	0	0	15,199
ITD Service Fees	37,059	9,864	9,988	10,200	9,120	0	0	0	76,231
Law Enforcement Trust Fund (LETF)	1,402	0	0	0	0	0	0	0	1,402
Miami-Dade Library Taxing District	22,816	15,111	316	575	891	997	0	0	40,705
Operating Revenue	199	0	0	0	0	0	0	0	199

## APPENDIX H: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Total
PROS Departmental Trust Fund	8,282	50	167	0	0	0	0	0	8,499
PROS Operating Revenue	1,151	153	0	0	0	0	0	0	1,304
Parking Revenues	1,800	150	0	150	0	0	0	0	2,100
Police Operating Revenue	0	383	0	0	0	0	0	0	383
Property Appraiser Operating Revenue	5,580	0	0	0	0	0	0	0	5,580
RER Operating Revenue	1,618	237	65	150	212	67	0	0	2,349
Southeast Overtown Park West CRA	300	575	125	0	0	0	0	0	1,000
Special Taxing District	405	114	0	0	0	0	0	0	519
Stormwater Utility	17,583	17,699	15,390	13,921	13,069	11,664	9,014	7,016	105,356
TIID Trust Fund	0	18,846	0	0	0	0	0	0	18,846
Transit Operating Revenues	0	27	0	0	25	0	0	0	52
Utility Service Fee	4,082	16,331	14,590	22,005	18,910	2,077	3,362	82,104	163,461
<b>Total</b>	<b>222,956</b>	<b>289,386</b>	<b>250,877</b>	<b>260,519</b>	<b>161,054</b>	<b>88,671</b>	<b>107,721</b>	<b>788,477</b>	<b>2,169,661</b>
<b>State of Florida</b>									
Documentary Stamp Surtax	3,461	2,539	0	0	0	0	0	0	6,000
Economic Development Transportation Fund 2017	5,993	0	0	0	0	0	0	0	5,993
FDOT 2016 SUN Trail	0	0	0	0	0	4,000	4,000	0	8,000
FDOT Funds	195,809	150,175	83,009	37,101	40,387	18,278	8,758	24,897	558,414
FDOT Reimbursement	300	0	0	0	0	0	0	0	300
FDOT-County Incentive Grant Program	8,882	2,000	150	2,448	0	0	0	0	13,480
Florida Boating Improvement Fund	5,365	565	0	0	0	0	0	0	5,930
Florida Department of Environmental Protection	8,684	130	500	0	224	1,707	0	0	11,246
Florida Department of State - Library and Information Services Grant	500	0	0	0	0	0	0	0	500
Florida Inland Navigational District	4,079	1,704	1,456	0	0	0	0	0	7,239
State of Florida Cultural Facilities Grant Program	500	1,000	0	0	0	0	0	0	1,500
<b>Total</b>	<b>233,574</b>	<b>158,113</b>	<b>85,115</b>	<b>39,549</b>	<b>40,611</b>	<b>23,985</b>	<b>12,758</b>	<b>24,897</b>	<b>618,603</b>
<b>Gas Tax</b>									
Capital Impr. Local Option Gas Tax	18,396	17,949	18,218	18,491	18,768	19,050	19,336	0	130,208
Secondary Gas Tax	18,404	18,857	18,857	16,772	16,772	16,772	16,772	0	123,206
<b>Total</b>	<b>36,800</b>	<b>36,806</b>	<b>37,075</b>	<b>35,263</b>	<b>35,540</b>	<b>35,822</b>	<b>36,108</b>	<b>0</b>	<b>253,414</b>
<b>Grand Total</b>	<b>8,539,218</b>	<b>2,716,137</b>	<b>3,051,419</b>	<b>2,670,006</b>	<b>2,374,090</b>	<b>1,851,850</b>	<b>1,392,138</b>	<b>4,447,477</b>	<b>27,042,336</b>

# APPENDIX I: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Total
<b>Public Safety</b>									
ADMIN OFFICE OF THE COURTS	61,758	7,869	21,487	37,475	8,665	0	0	0	137,254
CORRECTIONS & REHABILITATION	10,604	36,490	87,915	139,500	157,500	77,918	0	0	509,927
FIRE RESCUE	40,234	53,360	29,162	29,808	23,668	24,700	29,000	48,316	278,248
INFORMATION TECHNOLOGY DEPT	19,645	33,402	23,451	33,984	6,952	4,641	0	0	122,076
MEDICAL EXAMINER	0	1,396	0	0	0	0	0	0	1,396
NON-DEPARTMENTAL	0	20,572	12,879	31,417	54,527	0	0	0	119,395
POLICE	28,201	64,064	70,773	41,460	27,692	16,666	23,845	20,509	293,210
<b>Strategic Area Total</b>	<b>160,442</b>	<b>217,153</b>	<b>245,667</b>	<b>313,644</b>	<b>279,004</b>	<b>123,925</b>	<b>52,845</b>	<b>68,825</b>	<b>1,461,505</b>
<b>Transportation and Mobility</b>									
PARKS, RECREATION AND OPEN SPACES	9,234	15,886	15,804	5,820	12,472	0	0	0	59,216
TRANSPORTATION & PUBLIC WORKS	1,864,710	1,028,315	888,637	547,428	415,240	323,377	212,735	13,500	5,293,943
<b>Strategic Area Total</b>	<b>1,873,943</b>	<b>1,044,201</b>	<b>904,441</b>	<b>553,248</b>	<b>427,712</b>	<b>323,377</b>	<b>212,735</b>	<b>13,500</b>	<b>5,353,158</b>
<b>Recreation and Culture</b>									
CULTURAL AFFAIRS	60,093	37,595	62,077	82,050	35,278	2,000	2,000	2,000	283,092
LIBRARY	21,805	23,516	15,448	3,280	0	0	0	267	64,317
NON-DEPARTMENTAL	5,111	18,521	13,389	2,000	0	0	0	0	39,021
PARKS, RECREATION AND OPEN SPACES	260,661	74,407	93,240	93,172	70,215	52,551	65,050	700,824	1,410,120
<b>Strategic Area Total</b>	<b>347,670</b>	<b>154,039</b>	<b>184,154</b>	<b>180,502</b>	<b>105,493</b>	<b>54,551</b>	<b>67,050</b>	<b>703,091</b>	<b>1,796,549</b>
<b>Neighborhood and Infrastructure</b>									
ANIMAL SERVICES	605	2,738	1,661	0	0	0	0	0	5,004
DEPT OF REG & ECON RESOURCES	226,331	57,693	26,694	17,604	9,035	11,396	7,500	26,000	382,252
INFORMATION TECHNOLOGY DEPT	0	2,000	500	200	0	0	0	0	2,700
NON-DEPARTMENTAL	64,166	59,854	4,474	0	0	0	0	0	128,494
SOLID WASTE MANAGEMENT	71,710	24,185	43,953	65,861	32,537	9,022	5,742	239,728	492,738
TRANSPORTATION & PUBLIC WORKS	181,711	17,454	18,510	13,700	8,372	6,947	7,000	7,016	260,710
WATER AND SEWER	2,063,110	718,302	901,541	871,457	879,895	732,406	558,384	853,116	7,578,210
<b>Strategic Area Total</b>	<b>2,607,633</b>	<b>882,226</b>	<b>997,333</b>	<b>968,822</b>	<b>929,838</b>	<b>759,771</b>	<b>578,626</b>	<b>1,125,860</b>	<b>8,850,109</b>
<b>Health and Society</b>									
COMM.ACTION & HUMAN SRVC. DPT.	15,194	15,614	12,013	15,868	0	0	0	0	58,689
INTERNAL SERVICES	62,975	7,791	11,841	2,896	0	0	0	0	85,503
NON-DEPARTMENTAL	77,713	17,883	3,000	0	0	0	0	0	98,596
PUBLIC HOUSING & COMMUNITY DEV	57,510	31,587	22,702	9,018	7,538	0	0	0	128,356
<b>Strategic Area Total</b>	<b>213,393</b>	<b>72,875</b>	<b>49,556</b>	<b>27,782</b>	<b>7,538</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>371,144</b>
<b>Economic Development</b>									
AVIATION	884,787	479,099	488,419	356,702	386,009	466,474	410,919	2,385,041	5,857,450
DEPT OF REG & ECON RESOURCES	25,950	10,650	25,700	0	8,700	7,000	0	0	78,000
SEAPORT	537,580	379,808	315,151	211,874	187,587	113,713	58,798	37,038	1,841,549
<b>Strategic Area Total</b>	<b>1,448,317</b>	<b>869,557</b>	<b>829,270</b>	<b>568,576</b>	<b>582,296</b>	<b>587,187</b>	<b>469,717</b>	<b>2,422,079</b>	<b>7,776,999</b>
<b>General Government</b>									
COMMUNICATIONS & CUSTOMER EXPERIENCE	0	2,150	2,750	0	0	0	0	0	4,900
ELECTIONS	280	6,673	5,245	2,915	0	0	0	0	15,113
FINANCE	800	2,600	0	0	0	0	0	0	3,400
INFORMATION TECHNOLOGY DEPT	135,076	41,602	10,862	12,947	13,947	0	0	0	214,433
INTERNAL SERVICES	33,216	85,823	72,370	70,726	1,448	0	0	82,123	345,706
NON-DEPARTMENTAL	331,985	101,364	86,839	93,709	94,380	42,772	60,191	32,000	843,239
PROPERTY APPRAISAL	2,830	3,250	0	0	0	0	0	0	6,080
<b>Strategic Area Total</b>	<b>504,186</b>	<b>243,462</b>	<b>178,066</b>	<b>180,297</b>	<b>109,774</b>	<b>42,772</b>	<b>60,191</b>	<b>114,123</b>	<b>1,432,870</b>
<b>Grand Total</b>	<b>7,155,584</b>	<b>3,483,513</b>	<b>3,388,487</b>	<b>2,792,871</b>	<b>2,441,656</b>	<b>1,891,582</b>	<b>1,441,164</b>	<b>4,447,479</b>	<b>27,042,336</b>

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----								Projected
	Prior Years	Bonds	State	Federal	Gas Tax	Other	21-22 Total	Future	Total Cost
<b>Public Safety</b>									
<b><u>CORRECTIONS &amp; REHABILITATION</u></b>									
COMMUNICATIONS INFRASTRUCTURE EXPANSION	1,000	300	0	0	0	0	300	250	1,550
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - ELEVATOR REFURBISHMENT	750	750	0	0	0	0	750	0	1,500
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - EXTERIOR MECHANICAL ROOM DOORS	200	50	0	0	0	0	50	0	250
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - FACILITY ROOF REPLACEMENTS	1,760	790	0	0	0	0	790	0	2,550
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - INMATE HOUSING IMPROVEMENT	3,188	382	0	0	0	0	382	0	3,570
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - FACILITY ROOF REPLACEMENTS	2,700	1,600	0	0	0	0	1,600	0	4,300
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - RECREATION YARD STORE FRONTS	250	250	0	0	0	0	250	0	500
INFRASTRUCTURE IMPROVEMENTS - CORRECTIONAL FACILITIES SYSTEMWIDE	0	18,124	0	0	0	0	18,124	30,000	48,124
REPLACEMENT DETENTION FACILITY	756	14,244	0	0	0	0	14,244	432,583	447,583
<b>Department Total</b>	<b>10,604</b>	<b>36,490</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,490</b>	<b>462,833</b>	<b>509,927</b>
<b><u>FIRE RESCUE</u></b>									
FIRE RESCUE - 38' RAPID RESPONSE VESSELS	0	0	0	721	0	509	1,230	0	1,230
FIRE RESCUE - 50' FIRE BOAT - TRAINING/SPARE	0	0	0	1,000	0	0	1,000	920	1,920
FIRE RESCUE - ENERGY EFFICIENCY PROJECTS	3,000	7,800	0	0	0	0	7,800	0	10,800
FIRE RESCUE - FLEET SHOP	0	0	0	0	0	18,000	18,000	1,400	19,400
FIRE RESCUE - INFRASTRUCTURE IMPROVEMENT PROGRAM	2,040	0	0	0	0	4,600	4,600	128,430	135,070
FIRE RESCUE - MISCELLANEOUS CAPITAL PROJECTS	5,362	0	0	0	0	4,000	4,000	4,000	13,362
FIRE RESCUE - SOLAR INSTALLATIONS	0	0	0	0	0	400	400	0	400
FIRE RESCUE - STATION 18 (NORTH MIAMI)	1,460	0	0	0	0	200	200	6,075	7,735
FIRE RESCUE - STATION 27 (NORTH BAY VILLAGE)	0	250	0	0	0	0	250	4,000	4,250
FIRE RESCUE - STATION 41 (WESTWOOD LAKE) PERMANENT	392	0	0	0	0	825	825	6,143	7,360
FIRE RESCUE - STATION 67 (ARCOLA)	0	0	0	0	0	0	0	5,898	5,898
FIRE RESCUE - STATION 68 (DOLPHIN)	4,466	0	0	0	0	4,164	4,164	0	8,630
FIRE RESCUE - STATION 71 (EUREKA) TEMPORARY	50	0	0	0	0	2,400	2,400	0	2,450
FIRE RESCUE - STATION 72 (FLORIDA CITY)	616	0	0	0	0	0	0	6,152	6,768
FIRE RESCUE - STATION 74 (PALMETTO BAY SOUTH)	0	0	0	0	0	2,450	2,450	0	2,450
FIRE RESCUE - STATION 75 (BEACON LAKES)	2,439	0	0	0	0	0	0	7,200	9,639
FIRE RESCUE - STATION 79 (AMERICAN DREAM MALL)	0	0	0	0	0	0	0	7,218	7,218
FIRE RESCUE - STATION 80 (GRAHAM DEVELOPMENT)	0	0	0	0	0	0	0	7,218	7,218
FIRE RESCUE - TRAFFIC SIGNAL INTERRUPTERS	150	0	0	0	0	550	550	0	700
FIRE RESCUE - UHF RADIO SYSTEM UPDATE	14,500	1,000	0	0	0	0	1,000	0	15,500
FIRE RESCUE - UNINTERRUPTED POWER SUPPLY (UPS) REPLACEMENT	200	0	0	0	0	1,000	1,000	0	1,200
GENERATORS - REPLACEMENT	1,900	0	0	0	0	200	200	0	2,100
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - FACILITY IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,059	1,941	0	0	0	0	1,941	0	4,000
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - HAULOVER LIFEGUARD HEADQUARTERS REPAIR	650	650	0	0	0	0	650	0	1,300
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - LIFEGUARD TOWER REPLACEMENTS	950	700	0	0	0	0	700	0	1,650
<b>Department Total</b>	<b>40,234</b>	<b>12,341</b>	<b>0</b>	<b>1,721</b>	<b>0</b>	<b>39,298</b>	<b>53,360</b>	<b>184,654</b>	<b>278,248</b>

**APPENDIX J: 2021-22 CAPITAL BUDGET**  
(dollars in thousands)

	-----2021-22-----								Projected
	Prior Years	Bonds	State	Federal	Gas Tax	Other	21-22 Total	Future	Total Cost
<b><u>INFORMATION TECHNOLOGY DEPT</u></b>									
COMPUTER-AIDED DISPATCH (CAD) - REPLACEMENT	7,613	15,292	0	0	0	0	15,292	33,529	56,435
CRIMINAL JUSTICE INFORMATION SYSTEM (CJIS) - IMPLEMENTATION	8,485	14,439	0	0	0	1,000	15,439	32,621	56,545
DEPLOYMENT OF 800 MHZ PUBLIC SAFETY RADIO SITES	3,547	0	0	0	0	2,671	2,671	2,878	9,096
<b>Department Total</b>	<b>19,645</b>	<b>29,731</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,671</b>	<b>33,402</b>	<b>69,028</b>	<b>122,076</b>
<b><u>ADMIN OFFICE OF THE COURTS</u></b>									
ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,394	5,000	0	0	0	0	5,000	35,340	47,734
COURT FACILITIES REPAIRS AND RENOVATIONS	0	0	0	0	0	500	500	0	500
INFRASTRUCTURE IMPROVEMENTS - CHILDREN'S COURTHOUSE	277	843	0	0	0	0	843	0	1,120
INFRASTRUCTURE IMPROVEMENTS - COURT FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,287	1,226	0	0	0	0	1,226	32,287	36,800
MENTAL HEALTH DIVERSION FACILITY (BUILDING BETTER COMMUNITIES BOND PROGRAM)	50,800	300	0	0	0	0	300	0	51,100
<b>Department Total</b>	<b>61,758</b>	<b>7,369</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>7,869</b>	<b>67,627</b>	<b>137,254</b>
<b><u>MEDICAL EXAMINER</u></b>									
AUDIO VISUAL SYSTEM	0	0	0	0	0	230	230	0	230
DIGITAL CAMERA KITS	0	0	0	0	0	263	263	0	263
GAS CHROMATOGRAPH - TRIPLE QUANDRUPOLE MASS SPECTROMETER	0	0	0	0	0	160	160	0	160
MEDICAL EXAMINER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	73	0	0	0	0	73	0	73
RAPID DNA INSTRUMENT	0	0	0	0	0	130	130	0	130
TOTAL BODY DIGITAL X-RAY IMAGING DEVICE	0	200	0	0	0	340	540	0	540
<b>Department Total</b>	<b>0</b>	<b>273</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,123</b>	<b>1,396</b>	<b>0</b>	<b>1,396</b>
<b><u>NON-DEPARTMENTAL</u></b>									
DEBT SERVICE - COMPUTER AIDED DISPATCH (CAD) (CAPITAL ASSET SERIES 202C)	0	0	0	0	0	843	843	0	843
DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 4 (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	716	716	0	716
DEBT SERVICE - CRIMINAL JUSTICE INFORMATION SYSTEM (CJIS) (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	793	793	0	793
DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	654	654	0	654
DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	27	27	0	27
DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL LEASE SERIES 2018)	0	0	0	0	0	1,998	1,998	0	1,998
DEBT SERVICE - HELICOPTER	0	0	0	0	0	4,431	4,431	0	4,431
DEBT SERVICE - NARROWBANDING	0	0	0	0	0	3,296	3,296	0	3,296
DEBT SERVICE - POLICE VEHICLES	0	0	0	0	0	1,172	1,172	0	1,172
DEBT SERVICE - CLOUD-BASED AUTOMATED FINGERPRINT SYSTEM (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	55	55	0	55
DEBT SERVICE - LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS) (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	37	37	0	37
HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE	0	0	0	0	0	500	500	0	500
INFRASTRUCTURE IMPROVEMENTS - 800 MHZ RADIO COVERAGE IMPROVEMENT AND EQUIPMENT REPLACEMENT	0	693	0	0	0	0	693	67,825	68,518
INFRASTRUCTURE IMPROVEMENTS - UHF RADIO COVERAGE IMPROVEMENT AND EQUIPMENT REPLACEMENT	0	5,357	0	0	0	0	5,357	30,998	36,355
<b>Department Total</b>	<b>0</b>	<b>6,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,522</b>	<b>20,572</b>	<b>98,823</b>	<b>119,395</b>

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----							21-22 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other				
<b>POLICE</b>										
911 INTRADO CPE UPGRADE	1,990	0	0	0	0	1,700	1,700	0	3,690	
CIVIL PROCESS AUTOMATION	1,370	0	0	0	0	316	316	0	1,686	
FORENSIC LABORATORY EQUIPMENT	225	0	0	0	0	316	316	0	541	
FORENSIC LABORATORY EQUIPMENT - CLOUD-BASED AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM	0	1,500	0	0	0	0	1,500	0	1,500	
INFRASTRUCTURE IMPROVEMENTS - CONFERENCE/TRAINING ROOMS - UPGRADES AT VARIOUS POLICE FACILITIES (PHASE 2)	134	0	0	0	0	116	116	0	250	
INFRASTRUCTURE IMPROVEMENTS - HEADQUARTERS MEDIA AND MEETING ROOM RENOVATION	756	0	0	0	0	314	314	0	1,070	
INFRASTRUCTURE IMPROVEMENTS - KEYLESS ENTRY (CARD ACCESS) SYSTEMS AT VARIOUS POLICE FACILITIES	366	0	0	0	0	84	84	0	450	
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE	8,791	923	0	0	0	600	1,523	0	10,314	
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE - POOL FACILITY REPAIRS	188	282	0	0	0	0	282	0	470	
INFRASTRUCTURE IMPROVEMENTS - POLICE FACILITIES SYSTEMWIDE	790	18,730	0	0	0	5,350	24,080	131,449	156,319	
INFRASTRUCTURE IMPROVEMENTS - POLICE HEADQUARTERS	650	430	0	0	0	5,485	5,915	46,186	52,751	
INFRASTRUCTURE IMPROVEMENTS - PUBLIC SAFETY FACILITIES SYSTEMWIDE	2,808	7,511	0	0	0	0	7,511	3,453	13,772	
LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) - RELATED SUBSYSTEMS	2,600	0	0	0	0	300	300	0	2,900	
LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS)	0	2,243	0	0	0	907	3,150	7,407	10,557	
LONG DISTANCE FIREARM RANGE - RANGE TOWER AND TARGET SYSTEMS	171	0	0	0	0	230	230	450	851	
NEIGHBORHOOD SAFETY INITIATIVE (NSI)	6,641	0	218	0	0	2,507	2,725	0	9,366	
POLICE - HELICOPTER FLEET REPLACEMENT	0	12,000	0	0	0	0	12,000	12,000	24,000	
POLICE EQUIPMENT - PORTABLE FORTS	0	0	0	0	0	330	330	0	330	
POLICE EQUIPMENT - PORTABLE MESSAGING TRAILERS	0	0	0	0	0	170	170	0	170	
POLICE EQUIPMENT - CRIME SCENE EQUIPMENT	0	0	0	0	0	215	215	0	215	
PROPERTY AND EVIDENCE BUREAU IMPROVEMENTS	200	94	0	0	0	0	94	0	294	
SHAREPOINT PLATFORM - UPGRADE	150	0	0	0	0	968	968	0	1,118	
SOCIAL MEDIA ANALYTICS SOFTWARE	370	0	0	0	0	225	225	0	595	
<b>Department Total</b>	<b>28,201</b>	<b>43,713</b>	<b>218</b>	<b>0</b>	<b>0</b>	<b>20,133</b>	<b>64,064</b>	<b>200,945</b>	<b>293,210</b>	
<b>Strategic Area Total</b>	<b>160,442</b>	<b>135,967</b>	<b>218</b>	<b>1,721</b>	<b>0</b>	<b>79,247</b>	<b>217,153</b>	<b>1,083,910</b>	<b>1,461,505</b>	
<b>Transportation and Mobility</b>										
<b>PARKS, RECREATION AND OPEN SPACES</b>										
BICYCLE PROJECT - RICKENBACKER CAUSEWAY	3,245	0	0	0	0	350	350	0	3,595	
BICYCLE PROJECT - RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2	450	0	0	0	0	150	150	0	600	
BICYCLE PROJECT - VENETIAN CAUSEWAY	200	0	0	0	0	950	950	0	1,150	
BICYCLE PROJECT - VIRGINIA KEY PARKING LOT ENTRANCE	0	0	0	0	0	25	25	375	400	
RICKENBACKER CAUSEWAY - BEAR CUT BRIDGE AND WEST BRIDGE (STUDY)	1,000	0	0	0	0	3,000	3,000	1,000	5,000	
RICKENBACKER CAUSEWAY - BRIDGE MAINTENANCE PROGRAM	139	0	0	0	0	762	762	2,927	3,828	
RICKENBACKER CAUSEWAY - BRIDGE SCOUR STUDY AND REPAIR	200	0	0	0	0	1,700	1,700	0	1,900	
RICKENBACKER CAUSEWAY - ENTRYWAY GANTRY	0	0	0	0	0	0	0	1,300	1,300	
RICKENBACKER CAUSEWAY - HOBIE NORTH SIDE BARRIER	766	0	0	0	0	325	325	8,309	9,400	
RICKENBACKER CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	262	0	0	0	0	400	400	538	1,200	
RICKENBACKER CAUSEWAY - WEST AND BEAR CUT BRIDGES	0	0	0	0	0	0	0	6,500	6,500	

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----									
	Prior Years	Bonds	State	Federal	Gas Tax	Other	21-22 Total	Future	Projected Total Cost	
VENETIAN CAUSEWAY - BRIDGE REPLACEMENT MATCHING FUNDS	2,234	0	0	0	0	6,500	6,500	13,000	21,734	
VENETIAN CAUSEWAY - HURRICANE REPAIRS TO BASCULE BRIDGES	138	0	0	1,068	0	356	1,424	147	1,709	
VENETIAN CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	600	0	0	0	0	300	300	0	900	
<b>Department Total</b>	<b>9,234</b>	<b>0</b>	<b>0</b>	<b>1,068</b>	<b>0</b>	<b>14,818</b>	<b>15,886</b>	<b>34,096</b>	<b>59,216</b>	
<b>TRANSPORTATION &amp; PUBLIC WORKS</b>										
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) - PHASE 3	98,529	1,150	2,000	0	0	53,629	56,779	179,910	335,218	
ARTERIAL ROADS - COUNTYWIDE	45,905	3,784	0	0	0	7,034	10,818	54,341	111,065	
AVENTURA STATION	59,500	0	0	0	0	17,200	17,200	0	76,700	
BASCULE BRIDGE (NW 22 AVE) OVER THE MIAMI RIVER - RENOVATION	120	880	0	0	0	0	880	0	1,000	
BEACH EXPRESS SOUTH	200	178	142	0	0	0	320	9,080	9,600	
BIKE PATH - WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	0	0	0	0	0	0	120	120	
BIKE PATHS - COMMISSION DISTRICT 10	371	0	0	0	0	0	0	329	700	
BRIDGE REHABILITATION - COUNTYWIDE IMPROVEMENTS	10,601	0	0	0	749	13,161	13,910	57,208	81,719	
BUS - ENHANCEMENTS	19,861	1,880	0	2,513	0	0	4,393	8,208	32,462	
BUS - NEW SOUTH DADE MAINTENANCE FACILITY	2,250	42,031	0	0	0	0	42,031	11,933	56,214	
BUS - RELATED PROJECTS	371,873	45,221	4,700	3,171	0	0	53,092	199,721	624,686	
BUS - TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)	18,498	148	0	0	0	0	148	0	18,646	
BUS AND BUS FACILITIES	8,926	8,434	0	423	0	0	8,857	14,022	31,805	
DADELAND SOUTH INTERMODAL STATION	1,919	13,778	0	0	0	0	13,778	34,815	50,512	
DOLPHIN STATION - DIRECT RAMPS	0	402	402	0	0	0	804	6,635	7,439	
EMERGENCY BACKUP GENERATORS	0	440	0	1,000	0	0	1,440	0	1,440	
FARE COLLECTION EQUIPMENT PROJECTS	81,288	914	0	0	0	0	914	606	82,808	
FEDERALLY FUNDED PROJECTS	96,698	942	500	78,245	17,949	0	97,636	526,596	720,930	
HEAVY EQUIPMENT REPLACEMENT	4,901	499	0	0	0	0	499	0	5,400	
INFRASTRUCTURE RENEWAL PLAN (IRP)	16,608	12,500	0	0	0	0	12,500	75,000	104,108	
INTERSECTION IMPROVEMENTS - COUNTYWIDE	19,093	0	1,000	0	0	5,155	6,155	8,686	33,934	
LEHMAN YARD - MISCELLANEOUS IMPROVEMENTS	27,221	13,271	0	0	0	0	13,271	17,934	58,426	
METROMOVER - IMPROVEMENT PROJECTS	32,961	43,827	0	2,472	0	0	46,299	199,573	278,833	
METRORAIL - STATIONS AND SYSTEMS IMPROVEMENTS	7,688	38,397	2,246	84	0	0	40,727	148,468	196,883	
METRORAIL - TRACK AND GUIDEWAY PROJECTS	84,969	57,601	0	0	0	0	57,601	70,277	212,848	
METRORAIL - VEHICLE REPLACEMENT	368,825	5,343	0	0	0	0	5,343	11,645	385,813	
METRORAIL AND METROMOVER PROJECTS	3,000	10,500	0	0	0	0	10,500	1,500	15,000	
MIAMI RIVER GREENWAY	4,861	2,240	0	0	0	0	2,240	1,489	8,590	
PALMETTO INTERMODAL TERMINAL	0	9,465	9,465	0	0	0	18,930	1,640	20,570	
PARK AND RIDE - TRANSIT PROJECTS	27,271	5,373	957	1,272	0	0	7,602	16,030	50,903	
PARK AND RIDE - TRANSITWAY AT SW 168TH STREET	18,056	29,055	0	0	0	0	29,055	14,347	61,458	
PARKING LOT REFURBISHMENT AT BUS FACILITIES	0	389	0	0	0	0	389	12,593	12,982	
PEDESTRIAN BRIDGE - OVER C-100 CANAL AT OLD CUTLER RD AND SW 173 ST	800	205	0	0	0	995	1,200	0	2,000	
PEDESTRIAN OVERPASS - UNIVERSITY METRORAIL STATION	5,138	129	0	0	0	0	129	0	5,267	
RESURFACING - COUNTYWIDE IMPROVEMENTS	34,467	0	0	0	0	20,413	20,413	3,475	58,355	
RIGHTS-OF-WAY ACQUISITION - COUNTYWIDE	23,737	210	0	0	0	6,884	7,094	8,832	39,663	
ROAD WIDENING - COUNTYWIDE	80,260	5,909	0	0	0	28,610	34,519	183,716	298,495	
ROADWAY AND BRIDGE - MISCELLANEOUS COUNTYWIDE IMPROVEMENTS	43,490	0	1,099	0	5,503	15,789	22,391	162,723	228,604	
SAFETY IMPROVEMENTS - COUNTYWIDE	24,238	750	5,983	0	3,177	500	10,410	47,921	82,569	
SAFETY IMPROVEMENTS - FDOT PROJECTS	519	0	432	0	0	0	432	52	1,003	
SAFETY IMPROVEMENTS - VARIOUS PTP PROJECTS	0	1,961	0	0	0	0	1,961	7,952	9,913	



## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----									
	Prior Years	Bonds	State	Federal	Gas Tax	Other	21-22 Total	Future	Projected Total Cost	
SIGNAGE AND COMMUNICATION PROJECTS	8,568	7,855	0	5,919	0	0	13,774	2,058	24,400	
SOUTH CORRIDOR BUS RAPID TRANSIT (BRT) - MASTARM IMPROVEMENTS	10,000	0	0	0	0	20,533	20,533	27,437	57,970	
SOUTH DADE TRANSITWAY CORRIDOR	62,082	0	72,333	72,333	0	59,217	203,883	37,495	303,460	
STRATEGIC MIAMI AREA RAPID TRANSIT PLAN (SMART) PHASE 1	50,641	4,300	0	1,980	0	54,904	61,184	41,522	153,348	
SUNSHINE STATION - GOLDEN GLADES BIKE/PEDESTRIAN CONNECTOR	14,045	5,280	350	0	0	350	5,980	6,343	26,368	
THE UNDERLINE	25,201	0	4,035	43	0	14,844	18,922	101,922	146,046	
TRACK INSPECTION VEHICLE / TRAIN	4,000	3,500	0	0	0	0	3,500	0	7,500	
TRAFFIC CONTROL DEVICES - SIGNALIZATION COUNTYWIDE	38,099	970	0	0	7,343	14,471	22,784	78,025	138,908	
TRANSIT - OPERATIONS SYSTEM (TOS) REPLACEMENT PROJECT	7,430	87	0	0	0	0	87	0	7,517	
VISION ZERO	0	4,508	0	0	0	500	5,008	8,736	13,744	
<b>Department Total</b>	<b>1,864,710</b>	<b>384,306</b>	<b>105,644</b>	<b>169,455</b>	<b>34,721</b>	<b>334,189</b>	<b>1,028,315</b>	<b>2,400,918</b>	<b>5,293,943</b>	
<b>Strategic Area Total</b>	<b>1,873,943</b>	<b>384,306</b>	<b>105,644</b>	<b>170,523</b>	<b>34,721</b>	<b>349,007</b>	<b>1,044,201</b>	<b>2,435,014</b>	<b>5,353,158</b>	
<b>Recreation and Culture</b>										
<b>CULTURAL AFFAIRS</b>										
AFRICAN HERITAGE CULTURAL ARTS CENTER - INFRASTRUCTURE IMPROVEMENTS	4,857	300	0	0	0	0	300	0	5,157	
COCONUT GROVE PLAYHOUSE	2,081	5,222	0	0	0	500	5,722	16,297	24,100	
CUBAN MUSEUM (BUILDING BETTER COMMUNITIES BOND PROGRAM)	9,600	400	0	0	0	0	400	0	10,000	
CULTURAL AFFAIRS - WEBSITE UPGRADE	0	0	0	0	0	75	75	75	150	
FLORIDA GRAND OPERA	0	1,000	0	0	0	0	1,000	4,000	5,000	
HISTORY MIAMI MUSEUM	212	200	0	0	0	0	200	9,588	10,000	
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE	0	7,081	0	0	0	192	7,273	78,402	85,675	
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	8,000	0	0	0	0	8,000	17,922	25,922	
JOSEPH CALEB AUDITORIUM - EXPANSION AND RENOVATIONS	1,066	4,325	500	0	0	0	4,825	3,944	9,835	
MIAMI-DADE COUNTY AUDITORIUM	2,200	938	500	0	0	0	1,438	40,138	43,776	
SOUTH MIAMI-DADE CULTURAL ARTS CENTER	500	1,510	0	0	0	0	1,510	0	2,010	
VIZCAYA MUSEUM AND GARDENS - FACILITY-WIDE IMPROVEMENTS	39,577	6,602	0	0	0	0	6,602	5,289	51,468	
WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	250	0	0	0	0	250	9,750	10,000	
<b>Department Total</b>	<b>60,093</b>	<b>35,828</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>767</b>	<b>37,595</b>	<b>185,405</b>	<b>283,092</b>	
<b>LIBRARY</b>										
ALLAPATTAH BRANCH LIBRARY	1,043	0	0	0	0	50	50	0	1,093	
CHUCK PEZOLDT LIBRARY AND COMMUNITY CENTER	791	0	0	0	0	2,000	2,000	2,204	4,995	
COCONUT GROVE BRANCH LIBRARY	770	0	0	0	0	400	400	0	1,170	
CORAL GABLES BRANCH LIBRARY	2,443	0	0	311	0	2,189	2,500	1,282	6,225	
CORAL REEF BRANCH LIBRARY	375	0	0	64	0	75	139	0	514	
CULMER/OVERTOWN BRANCH LIBRARY	246	80	0	0	0	0	80	0	326	
DORAL BRANCH - REPLACEMENT FOR STOREFRONT LIBRARY	2,817	5,500	0	0	0	0	5,500	4,217	12,534	
KENDALE LAKES BRANCH LIBRARY	60	0	0	0	0	190	190	0	250	
KEY BISCAIYNE BRANCH LIBRARY - REPLACEMENT LIBRARY	285	3,000	0	0	0	0	3,000	5,986	9,271	
LEMON CITY BRANCH LIBRARY	627	0	0	146	0	200	346	0	973	
MAIN BRANCH LIBRARY IMPROVEMENTS	2,429	184	500	0	0	0	684	0	3,113	
MIAMI BEACH REGIONAL LIBRARY	700	0	0	0	0	300	300	0	1,000	
MISCELLANEOUS SYSTEMWIDE CAPITAL PROJECTS	1,107	0	0	0	0	1,758	1,758	995	3,860	
NARANJA BRANCH LIBRARY	529	0	0	0	0	100	100	0	629	

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----									
	Prior Years	Bonds	State	Federal	Gas Tax	Other	21-22 Total	Future	Projected Total Cost	
NORTH DADE REGIONAL LIBRARY	3,609	0	0	0	0	50	50	0	3,659	
NORTH SHORE BRANCH LIBRARY	88	0	0	0	0	0	0	267	355	
SOUTH DADE REGIONAL LIBRARY	364	0	0	610	0	3,200	3,810	3,794	7,968	
SOUTH SHORE BRANCH LIBRARY	250	0	0	0	0	2,000	2,000	250	2,500	
WEST FLAGLER BRANCH LIBRARY	209	59	0	0	0	50	109	0	318	
WESTCHESTER LIBRARY HEALTH AND WELLNESS INFORMATION CENTER	1,596	0	0	0	0	100	100	0	1,696	
WESTCHESTER REGIONAL LIBRARY	1,467	0	0	0	0	400	400	0	1,867	
<b>Department Total</b>	<b>21,805</b>	<b>8,823</b>	<b>500</b>	<b>1,131</b>	<b>0</b>	<b>13,062</b>	<b>23,516</b>	<b>18,995</b>	<b>64,317</b>	
<b><u>NON-DEPARTMENTAL</u></b>										
BASEBALL - CAPITAL RESERVE FUND (PER AGREEMENT)	0	0	0	0	0	750	750	0	750	
DEBT SERVICE - BALLPARK STADIUM PROJECT (CAPITAL ASSET SERIES 2011A)	0	0	0	0	0	2,249	2,249	0	2,249	
DEBT SERVICE - BIKE PATH LUDLAM TRAIL (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	153	153	0	153	
DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	203	203	0	203	
DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	10	10	0	10	
DEBT SERVICE - PARK IMPROVEMENTS (CAPITAL ASSET SERIES 2016A)	0	0	0	0	0	306	306	0	306	
DISTRICT 1 - PARKS IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,000	1,500	0	0	0	0	1,500	500	3,000	
MUNICIPAL PROJECTS - CULTURAL, LIBRARY AND MULTICULTURAL EDUCATIONAL FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	511	8,000	0	0	0	0	8,000	9,989	18,500	
OPA-LOCKA CITY HALL RESTORATION AND RENOVATION (BUILDING BETTER COMMUNITIES BOND PROGRAM)	300	300	0	0	0	0	300	0	600	
PARK AND RECREATIONAL FACILITIES - BAL HARBOUR (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,000	4,500	0	0	0	0	4,500	0	7,500	
PARK AND RECREATIONAL FACILITIES - NORTH MIAMI (BUILDING BETTER COMMUNITIES BOND PROGRAM)	250	250	0	0	0	0	250	4,500	5,000	
PARK AND RECREATIONAL FACILITIES - NORTH MIAMI BEACH (BUILDING BETTER COMMUNITIES BOND PROGRAM)	50	300	0	0	0	0	300	400	750	
<b>Department Total</b>	<b>5,111</b>	<b>14,850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,671</b>	<b>18,521</b>	<b>15,389</b>	<b>39,021</b>	
<b><u>PARKS, RECREATION AND OPEN SPACES</u></b>										
A.D. BARNES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,623	600	0	0	0	0	600	1,777	4,000	
ACADIA PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	63	17	0	0	0	0	17	1	80	
ADA ACCESSIBILITY IMPROVEMENTS - AMELIA EARHART PARK	105	116	0	0	0	0	116	0	221	
ADA ACCESSIBILITY IMPROVEMENTS - BLACK POINT PARK	144	20	0	0	0	0	20	34	198	
ADA ACCESSIBILITY IMPROVEMENTS - CRANDON PARK	101	134	0	0	0	0	134	100	335	
ADA ACCESSIBILITY IMPROVEMENTS - HAULOVER PARK	166	100	0	0	0	0	100	33	298	
ADA ACCESSIBILITY IMPROVEMENTS - LARRY AND PENNY THOMPSON PARK	246	37	0	0	0	0	37	0	283	
ADA ACCESSIBILITY IMPROVEMENTS - MATHESON HAMMOCK PARK	122	100	0	0	0	0	100	24	247	
ADA ACCESSIBILITY IMPROVEMENTS - TAMiami PARK	192	100	0	0	0	0	100	83	374	
ADA ACCESSIBILITY IMPROVEMENTS - TROPICAL PARK	196	82	0	0	0	0	82	30	308	
AMELIA EARHART PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	6,195	662	0	0	0	0	662	16,144	23,000	
ARCOLA LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	5,791	109	0	0	0	0	109	100	6,000	
BIKE PATH - IMPROVEMENTS ALONG SFWMD CANALS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	513	0	0	0	0	0	0	2,488	3,000	
BIKE PATH - IMPROVEMENTS ON SNAKE CREEK BRIDGE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	140	0	150	0	0	0	150	1,587	1,877	

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----						21-22 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
BIKE PATH - IMPROVEMENTS ON SNAPPER CREEK TRAIL (BUILDING BETTER COMMUNITIES BOND PROGRAM)	15	15	0	0	0	0	15	1,733	1,764
BIKE PATH - LUDLAM TRAIL	26,793	262	0	0	0	5,400	5,662	96,559	129,015
BISCAYNE SHORES AND GARDENS - COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,114	130	0	0	0	0	130	256	1,500
BISCAYNE SHORES AND GARDENS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,479	21	0	0	0	0	21	0	1,500
CAMP MATECUMBE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,137	20	0	0	0	0	20	2,843	6,000
CAMP OWAISSA BAUER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	916	0	0	0	0	0	0	83	1,000
CAMP OWAISSA BAUER - WELL WATER TREATMENT SYSTEM	1	0	0	0	0	0	0	69	70
CHAPMAN FIELD PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,171	1,150	0	0	0	0	1,150	678	5,000
CHARLES DEERING ESTATE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	5,081	119	0	1,500	0	0	1,619	548	7,248
CHUCK PEZOLDT PARK	558	75	0	0	0	0	75	3,717	4,350
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS	222	0	0	379	0	0	379	210	811
COUNTRY CLUB OF MIAMI GOLF COURSE RECONFIGURATION & CLUBHOUSE RENOVATIONS	413	800	0	0	0	0	800	20,818	22,031
COUNTRY LAKE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	875	40	0	0	0	0	40	85	1,000
COUNTRY VILLAGE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,403	90	0	0	0	0	90	5	1,498
CRANDON PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	16,412	400	0	0	0	300	700	65,122	82,234
DEBBIE CURTIN PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	355	20	0	0	0	0	20	0	375
DISTRICT 5 - GREEN AREAS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	50	450	0	0	0	0	450	150	650
EDEN LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,240	80	0	0	0	0	80	180	1,500
ENVIRONMENTAL REMEDIATION - BROTHERS TO THE RESCUE PARK	69	0	0	0	0	125	125	1,400	1,594
ENVIRONMENTAL REMEDIATION - CONTINENTAL PARK	241	0	0	0	0	1,000	1,000	1,370	2,611
ENVIRONMENTAL REMEDIATION - DEVON AIRE PARK	119	0	0	0	0	100	100	2,313	2,532
ENVIRONMENTAL REMEDIATION - MILLERS POND PARK	69	70	0	0	0	25	95	1,420	1,584
ENVIRONMENTAL REMEDIATION - MODELLO PARK	95	0	0	0	0	100	100	1,839	2,034
GREENWAYS AND TRAILS - COMMISSION DISTRICT 1 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)	3,916	15	0	0	0	0	15	435	4,366
GREENWAYS AND TRAILS - COMMISSION DISTRICT 8 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)	5,803	0	0	0	0	0	0	46	5,849
GREENWAYS AND TRAILS - COMMISSION DISTRICT 9 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)	1,037	200	1,008	0	0	0	1,208	5,333	7,578
GREYNOLDS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	6,414	280	0	0	0	0	280	306	7,000
HAUOVER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	13,025	200	0	0	0	450	650	10,451	24,126
HOMESTEAD AIR RESERVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,248	100	0	0	0	0	100	12,709	15,057
HOMESTEAD BAYFRONT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	3,925	0	0	0	0	0	0	74	4,000
INFRASTRUCTURE IMPROVEMENTS - PARK FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,073	75	0	0	0	0	75	4,624	11,772
INFRASTRUCTURE IMPROVEMENTS - BEACH MAINTENANCE FACILITY (BUILDING BETTER COMMUNITIES BOND PROGRAM)	10	0	0	0	0	0	0	490	500

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----							21-22 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other				
INFRASTRUCTURE IMPROVEMENTS - FACILITIES SYSTEMWIDE	10,222	23,848	0	0	0	0	23,848	662,581	696,651	
INFRASTRUCTURE IMPROVEMENTS - ZOO FACILITYWIDE	245	3,983	0	0	0	0	3,983	43,323	47,551	
IVES ESTATES DISTRICT PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,351	772	0	0	0	0	772	8,577	12,700	
JEFFERSON REAVES SR. PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	103	97	0	0	0	0	97	0	200	
KENDALL INDIAN HAMMOCKS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,741	100	0	0	0	0	100	1,859	6,700	
KENDALL SOCCER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,446	554	0	0	0	0	554	0	4,000	
LAGO MAR PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	356	100	0	0	0	0	100	544	1,000	
LAKE STEVENS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	418	1,430	0	0	0	0	1,430	452	2,300	
LARRY AND PENNY THOMPSON PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,084	458	0	0	0	0	458	0	7,542	
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 1	5,112	0	0	0	0	2,308	2,308	10,418	17,838	
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 2	11,086	0	0	0	0	4,080	4,080	9,733	24,899	
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 3	7,854	0	0	0	0	3,279	3,279	9,239	20,372	
LOCAL PARKS - COMMISSION DISTRICT 02 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,792	208	0	0	0	0	208	0	4,000	
LOCAL PARKS - COMMISSION DISTRICT 04 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	193	125	0	0	0	0	125	9	327	
LOCAL PARKS - COMMISSION DISTRICT 10 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,452	0	0	0	0	0	0	648	2,100	
LOCAL PARKS - COMMISSION DISTRICT 11 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,171	0	0	0	0	0	0	51	3,221	
LOCAL PARKS - COMMISSION DISTRICT 13 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,503	150	0	0	0	0	150	1,130	2,783	
LOCAL/ADA PARK PROGRAM	55	363	0	0	0	0	363	7,831	8,250	
MARINA CAPITAL PLAN	10,447	0	757	0	0	500	1,257	4,075	15,779	
MARVA BANNERMAN PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	87	0	0	0	0	0	0	63	150	
MATHESON HAMMOCK PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,257	300	0	0	0	0	300	2,444	6,000	
MATHESON HAMMOCK PARK - SEAWALL REPAIR	83	250	0	134	0	0	384	1,339	1,806	
MEDSOUTH PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	25	50	0	0	0	0	50	250	325	
NORTH TRAIL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,944	3,065	0	0	0	0	3,065	150	5,159	
OAK GROVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	521	397	0	0	0	0	397	0	918	
REDLAND FRUIT AND SPICE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,801	150	0	0	0	0	150	1,049	4,000	
ROYAL COLONIAL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	39	0	0	0	0	0	0	1,361	1,400	
SOUTH DADE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,924	40	0	0	0	0	40	36	5,000	
SOUTHRIDGE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,384	580	0	0	0	0	580	5,198	9,162	
TAMIAMI PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,326	168	0	0	0	0	168	5,506	8,000	
TRAIL GLADES RANGE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	8,734	300	0	0	0	0	300	66	9,100	
TROPICAL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	15,145	600	0	0	0	0	600	455	16,200	
WEST KENDALL DISTRICT PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,924	6,716	0	0	0	0	6,716	13,360	23,000	

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----							21-22 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other				
WEST PERRINE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,983	17	0	0	0	0	17	0	5,000	
WILD LIME PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	50	50	0	0	0	0	50	620	720	
ZOO MIAMI - ANIMAL HOSPITAL AND REHABILITATION FACILITIES	112	822	30	0	0	69	921	24,416	25,449	
ZOO MIAMI - ZOO WIDE IMPROVEMENTS PHASE 3 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	11,819	181	0	0	0	150	331	0	12,150	
<b>Department Total</b>	<b>260,661</b>	<b>52,563</b>	<b>1,945</b>	<b>2,013</b>	<b>0</b>	<b>17,886</b>	<b>74,407</b>	<b>1,075,052</b>	<b>1,410,120</b>	
<b>Strategic Area Total</b>	<b>347,670</b>	<b>112,064</b>	<b>3,445</b>	<b>3,144</b>	<b>0</b>	<b>35,386</b>	<b>154,039</b>	<b>1,294,841</b>	<b>1,796,549</b>	
<b>Neighborhood and Infrastructure</b>										
<b><u>ANIMAL SERVICES</u></b>										
INFRASTRUCTURE IMPROVEMENTS - ANIMAL SERVICES FACILITIES SYSTEMWIDE	605	2,738	0	0	0	0	2,738	1,661	5,004	
<b>Department Total</b>	<b>605</b>	<b>2,738</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,738</b>	<b>1,661</b>	<b>5,004</b>	
<b><u>INFORMATION TECHNOLOGY DEPT</u></b>										
FIBER OPTIC INFRASTRUCTURE EXPANSION	0	2,000	0	0	0	0	2,000	700	2,700	
<b>Department Total</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>700</b>	<b>2,700</b>	
<b><u>NON-DEPARTMENTAL</u></b>										
DEBT SERVICE - ANIMAL SERVICES VEHICLES	0	0	0	0	0	73	73	0	73	
DEBT SERVICE - ANIMAL SHELTER (CAPITAL ASSET SERIES 2016A)	0	0	0	0	0	812	812	0	812	
DEBT SERVICE - COUNTYWIDE INFRASTRUCTURE INVESTMENT PROGRAM (CIIP)	0	0	0	0	0	6,891	6,891	0	6,891	
DEBT SERVICE - PUBLIC SERVICE TAX BONDS (SERIES 2011)	0	0	0	0	0	1,150	1,150	0	1,150	
DISTRICT 3 - NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,200	1,800	0	0	0	0	1,800	29	4,029	
DRAINAGE AND STORM SYSTEM IMPROVEMENTS - CITY OF MIAMI (BUILDING BETTER COMMUNITIES BOND PROGRAM)	10,155	4,845	0	0	0	0	4,845	0	15,000	
FLAGLER STREET RECONSTRUCTION	3,000	3,000	0	0	2,085	0	5,085	2,085	10,170	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 01 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	836	664	0	0	0	0	664	0	1,500	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 03 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	500	200	0	0	0	0	200	210	910	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 04 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	800	450	0	0	0	0	450	0	1,250	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 05 (MIAMI BEACH)	0	577	0	0	0	0	577	0	577	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 06 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,000	1,223	0	0	0	0	1,223	2,000	5,223	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 07 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,000	851	0	0	0	0	851	0	4,851	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 08 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,704	800	0	0	0	0	800	0	5,504	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 10 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	11,969	200	0	0	0	0	200	0	12,169	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 11 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,000	500	0	0	0	0	500	0	4,500	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 12 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	500	441	0	0	0	0	441	0	941	

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----									
	Prior Years	Bonds	State	Federal	Gas Tax	Other	21-22 Total	Future	Projected Total Cost	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 13 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	200	150	0	0	0	0	150	150	500	
INFRASTRUCTURE IMPROVEMENTS - PINECREST (BUILDING BETTER COMMUNITIES BOND PROGRAM)	250	250	0	0	0	0	250	0	500	
INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI (BUILDING BETTER COMMUNITIES BOND PROGRAM)	250	250	0	0	0	0	250	0	500	
INFRASTRUCTURE IMPROVEMENTS ON COUNTY MAINTAINED RIGHTS-OF-WAY (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,964	4,000	0	0	0	0	4,000	0	7,964	
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP)	12,498	21,473	0	0	0	0	21,473	0	33,971	
ROADWAY IMPROVEMENTS	840	0	0	0	0	6,669	6,669	0	7,509	
WATER, SEWER AND FLOOD CONTROL SYSTEMS - SOUTH MIAMI (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,500	500	0	0	0	0	500	0	2,000	
<b>Department Total</b>	<b>64,166</b>	<b>42,174</b>	<b>0</b>	<b>0</b>	<b>2,085</b>	<b>15,595</b>	<b>59,854</b>	<b>4,474</b>	<b>128,494</b>	
<b><u>DEPT OF REG &amp; ECON RESOURCES</u></b>										
BEACH - EROSION MITIGATION AND RENOURISHMENT	166,550	130	100	27,610	0	2,360	30,200	19,916	216,666	
BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION	0	0	100	0	0	1,000	1,100	0	1,100	
CANAL IMPROVEMENTS	2,855	0	0	0	0	6,939	6,939	17,393	27,187	
DERM - LABORATORY EQUIPMENT REPLACEMENT	0	0	0	0	0	2,800	2,800	0	2,800	
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	39,346	654	0	0	0	0	654	0	40,000	
FLORIDA CITY - CANAL GATE	500	0	0	0	0	1,000	1,000	0	1,500	
FLORIDA CITY - CANAL PUMP STATIONS AND LAND ACQUISITIONS	500	0	0	0	0	3,000	3,000	0	3,500	
FLORIDA CITY - LAND ACQUISITIONS CULVERT PROJECT	0	0	0	0	0	1,900	1,900	0	1,900	
LAND ACQUISITIONS - TO SUPPORT WELLFIELD	1,000	0	0	0	0	2,000	2,000	16,000	19,000	
OPA-LOCKA CANAL RESTORATION - CORRECTIVE ACTION PLAN FOR SURFACE WATER	100	0	0	0	0	600	600	7,500	8,200	
PURCHASE DEVELOPMENT RIGHTS FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	15,480	4,500	0	3,000	0	0	7,500	17,420	40,400	
SALINITY BARRIER - FEASIBILITY TESTING AND EVALUATION	0	0	0	0	0	0	0	20,000	20,000	
<b>Department Total</b>	<b>226,331</b>	<b>5,284</b>	<b>200</b>	<b>30,610</b>	<b>0</b>	<b>21,599</b>	<b>57,693</b>	<b>98,229</b>	<b>382,252</b>	
<b><u>SOLID WASTE MANAGEMENT</u></b>										
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY	20	0	0	0	0	49	49	1,332	1,401	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY TRUCK WASH UPGRADE	0	0	0	0	0	40	40	860	900	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY	0	0	0	0	0	0	0	1,642	1,642	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY TRUCK WASH UPGRADE	146	0	0	0	0	425	425	445	1,016	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY	222	0	0	0	0	498	498	1,003	1,723	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY TRUCK WASH UPGRADE	240	0	0	0	0	170	170	405	815	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - CHAPMAN FIELD TRASH AND RECYCLING CENTER	10	0	0	0	0	137	137	244	391	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - EUREKA DRIVE TRASH AND RECYCLING CENTER	162	0	0	0	0	216	216	274	652	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - GOLDEN GLADES TRASH AND RECYCLING CENTER	10	0	0	0	0	146	146	204	360	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - MOODY DRIVE TRASH AND RECYCLING CENTER	10	0	0	0	0	201	201	382	593	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE TRASH AND RECYCLING CENTER	55	0	0	0	0	85	85	146	286	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORWOOD TRASH AND RECYCLING CENTER	10	0	0	0	0	38	38	332	380	

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----									
	Prior Years	Bonds	State	Federal	Gas Tax	Other	21-22 Total	Future	Projected Total Cost	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - PALM SPRING TRASH AND RECYCLING CENTER	61	0	0	0	0	47	47	447	555	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - RICHMOND HEIGHTS TRASH AND RECYCLING CENTER	10	0	0	0	0	41	41	433	484	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SNAPPER CREEK TRASH AND RECYCLING CENTER	687	0	0	0	0	393	393	417	1,497	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI HEIGHTS TRASH AND RECYCLING CENTER	76	0	0	0	0	80	80	373	529	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SUNSET KENDALL TRASH AND RECYCLING CENTER	94	0	0	0	0	16	16	240	350	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST LITTLE RIVER TRASH AND RECYCLING CENTER	169	0	0	0	0	37	37	362	568	
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST PERRINE TRASH AND RECYCLING CENTER	162	0	0	0	0	79	79	333	574	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET HOME CHEMICAL COLLECTION CENTER	1,312	0	0	0	0	2,621	2,621	278	4,211	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET LANDFILL ACCESS ROAD	498	0	0	0	0	0	0	202	700	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - BACKUP POWER GENERATORS	963	0	0	0	0	265	265	3,517	4,745	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION	13	0	0	0	0	176	176	352	541	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION BUILDING UPGRADE	218	0	0	0	0	167	167	738	1,123	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION EQUIPMENT	0	0	0	0	0	50	50	9,080	9,130	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION TIP FLOOR	355	0	0	0	0	272	272	2,275	2,902	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - FUTURE PROJECTS	0	0	0	0	0	0	0	810	810	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL	190	0	0	0	0	0	0	190	380	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL ACCESS ROAD	0	0	0	0	0	40	40	460	500	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL SCALE HOUSE	428	0	0	0	0	0	0	334	762	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION	154	0	0	0	0	1,555	1,555	2,175	3,884	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION BUILDING UPGRADE	449	0	0	0	0	477	477	1,909	2,835	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION EQUIPMENT	431	0	0	0	0	72	72	6,208	6,711	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION TIPPING FLOOR	44	0	0	0	0	356	356	1,820	2,220	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - RESOURCES RECOVERY	15,110	0	0	0	0	535	535	37,340	52,985	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL	63	0	0	0	0	29	29	702	794	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL ACCESS ROAD	0	0	0	0	0	1,810	1,810	757	2,567	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL SCALEHOUSE	613	0	0	0	0	144	144	798	1,555	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL TIP FLOOR	2,666	0	0	0	0	320	320	1,439	4,425	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION	79	0	0	0	0	0	0	1,770	1,849	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION BUILDING UPGRADE	414	0	0	0	0	1,557	1,557	1,120	3,091	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION EQUIPMENT	218	0	0	0	0	291	291	1,625	2,134	
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION TIP FLOOR	542	0	0	0	0	0	0	3,304	3,846	

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----									Projected
	Prior Years	Bonds	State	Federal	Gas Tax	Other	21-22 Total	Future	Total Cost	
ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL GAS MANAGEMENT SYSTEM	2,647	0	0	0	0	818	818	0	3,465	
ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL GROUNDWATER AND MONITORING WELLS	0	0	0	0	0	0	0	288	288	
ENVIRONMENTAL IMPROVEMENTS - RESOURCES RECOVERY ASH LANDFILL	0	0	0	0	0	0	0	216	216	
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL GAS COLLECTION AND CONTROL SYSTEM	4,412	0	0	0	0	847	847	2,715	7,974	
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL GROUNDWATER	0	0	0	0	0	0	0	453	453	
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL SBR SYSTEM	123	0	0	0	0	451	451	2,281	2,855	
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL STORMWATER SYSTEM	55	0	0	0	0	488	488	0	543	
LAND ACQUISITION - NORTH DADE LANDFILL	1	0	0	0	0	195	195	6,400	6,596	
LAND ACQUISITION - SOUTH DADE LANDFILL	8	0	0	0	0	130	130	5,000	5,138	
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - FUTURE PROJECTS	0	0	0	0	0	0	0	110,951	110,951	
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MIAMI GARDENS LANDFILL	101	0	0	0	0	3,456	3,456	0	3,557	
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MUNISPORT LANDFILL	31,738	1,500	0	0	0	0	1,500	2,127	35,365	
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - NORTH DADE LANDFILL VERTICAL EXPANSION	120	0	0	0	0	230	230	100	450	
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL CELL 4	1	0	0	0	0	225	225	15,040	15,266	
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL HORIZONTAL EXPANSION	0	0	0	0	0	0	0	760	760	
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - VIRGINIA KEY LANDFILL	5,601	1,940	0	0	0	0	1,940	38,460	46,001	
LONG TERM FUTURE PROJECTS - NEW TRANSFER STATION (NORTHEAST)	0	0	0	0	0	0	0	44,925	44,925	
LONG TERM FUTURE PROJECTS - NEW TRANSFER STATION (SOUTH DADE)	0	0	0	0	0	0	0	70,950	70,950	
MOSQUITO CONTROL AND HABITAT MANAGEMENT BUILDING	0	470	0	0	0	0	470	7,100	7,570	
<b>Department Total</b>	<b>71,710</b>	<b>3,910</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,275</b>	<b>24,185</b>	<b>396,843</b>	<b>492,738</b>	
<b><u>TRANSPORTATION &amp; PUBLIC WORKS</u></b>										
DRAINAGE IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	88,609	2,528	0	0	0	0	2,528	3,960	95,096	
DRAINAGE IMPROVEMENTS - COUNTY MAINTAINED ROADS	13,691	0	0	731	0	9,751	10,482	46,705	70,879	
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS	79,411	4,274	0	0	0	0	4,274	7,740	91,425	
SW 87 AVE BRIDGE OVER CANAL C-100	0	0	0	0	0	170	170	3,140	3,310	
<b>Department Total</b>	<b>181,711</b>	<b>6,802</b>	<b>0</b>	<b>731</b>	<b>0</b>	<b>9,921</b>	<b>17,454</b>	<b>61,545</b>	<b>260,710</b>	
<b><u>WATER AND SEWER</u></b>										
COMMERCIAL AND INDUSTRIAL CORRIDORS - EXTENSION OF SEWER SYSTEM (BUILDING BETTER COMMUNITIES BOND PROGRAM)	27,202	18,500	0	0	0	0	18,500	80,298	126,000	
LIFT STATIONS - UPGRADES AND STRUCTURAL IMPROVEMENTS	7,673	0	0	0	0	4,603	4,603	21,001	33,277	
PEAK FLOW MANAGEMENT - FACILITIES	18,065	8,076	0	0	0	0	8,076	18,130	44,271	
PEAK FLOW MANAGEMENT - FLOW REDUCTION PROGRAM (FRP)	63,396	13,565	0	0	0	0	13,565	109,165	186,126	
PEAK FLOW MANAGEMENT - SOUTH DISTRICT EXPANSION	122,568	4,300	0	0	0	46,928	51,228	520,907	694,703	
PUMP STATIONS - GENERATORS AND MISCELLANEOUS UPGRADES	5,236	2,456	0	0	0	0	2,456	19,788	27,480	
PUMP STATIONS - IMPROVEMENT PROGRAM	61,507	8,624	0	0	0	0	8,624	22,086	92,218	
PUMP STATIONS - RESILIENCE PROGRAM (PSRP)	22,145	17,829	0	0	0	219	18,048	225,080	265,272	
PUMP STATIONS - SEWER SYSTEMS CONSENT DECREE PROJECTS	107,050	8,316	0	0	0	0	8,316	219	115,585	



## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----							21-22 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other				
SANITARY SEWER SYSTEM - EXTENSION	24,360	0	0	0	0	12,197	12,197	35,000	71,557	
SANITARY SEWER SYSTEM - IMPROVEMENTS	538	0	0	0	0	250	250	1,250	2,038	
WASTEWATER - CENTRAL MIAMI-DADE TRANSMISSION MAINS AND PUMP STATION IMPROVEMENTS	20,558	11,502	0	0	0	1,000	12,502	82,178	115,237	
WASTEWATER - COLLECTION AND TRANSMISSION LINES CONSENT DECREE PROJECTS	78,812	11,624	0	0	0	0	11,624	5,867	96,303	
WASTEWATER - EQUIPMENT	55,609	0	0	0	0	8,256	8,256	74,000	137,865	
WASTEWATER - NORTH MIAMI-DADE TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	30,103	32,489	0	0	0	3,118	35,607	165,052	230,762	
WASTEWATER - OUTFALL LEGISLATION	163,653	63,913	0	0	0	6,103	70,016	1,203,501	1,437,170	
WASTEWATER - PIPES AND INFRASTRUCTURE PROJECTS	7,111	0	0	0	0	3,000	3,000	18,000	28,111	
WASTEWATER - REGIONAL GENERAL MAINTENANCE AND OFFICE FACILITIES	3,259	300	0	0	0	0	300	122,986	126,545	
WASTEWATER - SOUTH DISTRICT TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	100	2,299	0	0	0	0	2,299	18,121	20,520	
WASTEWATER - SYSTEM MAINTENANCE AND UPGRADES	35,414	0	0	0	0	18,135	18,135	87,000	140,548	
WASTEWATER - TELEMETERING SYSTEM	1,431	0	0	0	0	500	500	6,121	8,052	
WASTEWATER TREATMENT PLANT - CENTRAL DISTRICT UPGRADES	6,252	14,326	0	0	0	0	14,326	218,022	238,600	
WASTEWATER TREATMENT PLANT - NORTH DISTRICT UPGRADES	4,487	7,055	0	0	0	0	7,055	156,232	167,774	
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT EXPANSION (PHASE 3)	6,047	3,500	0	0	0	0	3,500	700	10,247	
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT UPGRADES	1,468	2,941	0	0	0	398	3,339	73,605	78,411	
WASTEWATER TREATMENT PLANTS - CONSENT DECREE PROJECTS	718,052	190,116	0	0	0	3,544	193,660	423,056	1,334,769	
WASTEWATER TREATMENT PLANTS - MISCELLANEOUS UPGRADES	2,160	2,482	0	0	0	0	2,482	0	4,642	
WASTEWATER TREATMENT PLANTS - REPLACEMENT AND RENOVATION	52,134	0	0	0	0	19,230	19,230	54,000	125,364	
WASTEWATER - INFRASTRUCTURE IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	5,000	0	0	0	0	5,000	10,000	15,000	
WATER - CENTRAL MIAMI-DADE TRANSMISSION MAINS IMPROVEMENTS	266	254	0	0	0	0	254	10,191	10,711	
WATER - DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	90,677	4,702	0	0	0	10,968	15,670	60,395	166,742	
WATER - EQUIPMENT	34,316	2,500	0	0	0	9,093	11,593	179,501	225,410	
WATER - FIRE HYDRANT INSTALLATION	2,753	0	0	0	0	2,500	2,500	15,000	20,253	
WATER - MAIN EXTENSIONS	1,166	0	0	0	0	200	200	1,000	2,366	
WATER - MIAMI SPRINGS CONSTRUCTION FUND	12,800	0	0	0	0	508	508	0	13,308	
WATER - NORTH MIAMI-DADE TRANSMISSION MAIN IMPROVEMENTS	29,450	10,827	0	0	0	500	11,327	41,781	82,558	
WATER - PIPES AND INFRASTRUCTURE PROJECTS	44,982	12,346	0	0	0	3,000	15,346	20,492	80,820	
WATER - REGIONAL GENERAL MAINTENANCE AND OFFICE FACILITIES	396	0	0	0	0	0	0	48,018	48,414	
WATER - SAFE DRINKING WATER ACT MODIFICATIONS	8,816	3,937	0	0	0	161	4,098	118,344	131,258	
WATER - SMALL DIAMETER WATER MAINS REPLACEMENT PROGRAM	69,410	19,822	0	0	0	687	20,509	240,712	330,631	
WATER - SOUTH MIAMI-DADE TRANSMISSION MAINS IMPROVEMENTS	429	400	0	0	0	0	400	4,334	5,163	
WATER - SYSTEM MAINTENANCE AND UPGRADES	37,188	0	0	0	0	21,836	21,836	131,669	190,693	
WATER - TELEMETERING SYSTEM ENHANCEMENTS	2,002	0	0	0	0	0	0	6,337	8,339	
WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION	25,891	17,398	0	0	0	0	17,398	89,608	132,897	
WATER TREATMENT PLANT - FLORIDIAN REVERSE OSMOSIS	7,473	0	0	0	0	510	510	0	7,983	
WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	24,249	20,772	0	0	0	1,688	22,460	16,050	62,760	

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----									
	Prior Years	Bonds	State	Federal	Gas Tax	Other	21-22 Total	Future	Projected Total Cost	
WATER TREATMENT PLANT - REPLACEMENT AND RENOVATIONS	24,458	0	0	0	0	17,000	17,000	42,000	83,458	
<b>Department Total</b>	<b>2,063,110</b>	<b>522,171</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>196,131</b>	<b>718,302</b>	<b>4,796,798</b>	<b>7,578,210</b>	
<b>Strategic Area Total</b>	<b>2,607,633</b>	<b>585,079</b>	<b>200</b>	<b>31,341</b>	<b>2,085</b>	<b>263,521</b>	<b>882,226</b>	<b>5,360,250</b>	<b>8,850,109</b>	
<b>Health and Society</b>										
<b><u>COMM.ACTION &amp; HUMAN SRVC. DPT.</u></b>										
CASA FAMILIA COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,000	2,500	0	0	0	0	2,500	0	3,500	
INFRASTRUCTURE IMPROVEMENTS - COMMUNITY ACTION AND HUMAN SERVICES FACILITIES SYSTEMWIDE	202	7,080	0	0	0	0	7,080	513	7,795	
INFRASTRUCTURE IMPROVEMENTS - CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,926	468	0	0	0	0	468	0	8,394	
INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,000	1,000	0	0	0	0	1,000	0	4,000	
INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE SERVICES	1,166	1,566	0	0	0	0	1,566	14,768	17,500	
INN TRANSITION FACILITY - NORTH	0	2,500	0	0	0	0	2,500	0	2,500	
NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,900	500	0	0	0	0	500	12,600	15,000	
<b>Department Total</b>	<b>15,194</b>	<b>15,614</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,614</b>	<b>27,881</b>	<b>58,689</b>	
<b><u>INTERNAL SERVICES</u></b>										
CAROL GLASSMAN DONALDSON CENTER	267	500	0	0	0	0	500	0	767	
DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,068	262	0	0	0	0	262	262	10,592	
DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,500	0	0	0	0	0	0	92	10,592	
DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,617	0	0	0	0	0	0	975	10,592	
DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,000	2,796	0	0	0	0	2,796	2,796	10,592	
DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,250	1,233	0	0	0	0	1,233	109	10,592	
DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	3,037	2,000	0	0	0	0	2,000	5,555	10,592	
DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,040	0	0	0	0	0	0	552	10,592	
DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,196	1,000	0	0	0	0	1,000	4,396	10,592	
<b>Department Total</b>	<b>62,975</b>	<b>7,791</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,791</b>	<b>14,737</b>	<b>85,503</b>	
<b><u>NON-DEPARTMENTAL</u></b>										
DEBT SERVICE - BUSES FOR COMMUNITY ACTION AND HUMAN SERVICES (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	339	339	0	339	
DEBT SERVICE - COAST GUARD PROPERTY (CAPITAL ASSET SERIES 2008B)	0	0	0	0	0	2,688	2,688	0	2,688	
DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	184	184	0	184	
DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS (CAPITAL ASSET SERIES 2020D)	0	0	0	0	0	41	41	0	41	
DEBT SERVICE - PUBLIC HEALTH TRUST - EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2017A)	0	0	0	0	0	3,329	3,329	0	3,329	
DEBT SERVICE - PUBLIC HEALTH TRUST - INFRASTRUCTURE (SUNSHINE STATES SERIES 2011A)	0	0	0	0	0	1,218	1,218	0	1,218	
DEBT SERVICE - PUBLIC HOUSING IMPROVEMENTS (CAPITAL ASSET 2016B)	0	0	0	0	0	869	869	0	869	
DEBT SERVICE - PUBLIC HOUSING PROJECTS (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	417	417	0	417	

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----						21-22 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
DEBT SERVICE - SCOTT CARVER/HOPE VI (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	233	233	0	233
DEBT SERVICE - SCOTT CARVER/HOPE VI (CAPITAL ASSET SERIES 2020D)	0	0	0	0	0	365	365	0	365
HEALTH CARE FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	33,900	2,000	0	0	0	0	2,000	0	35,900
HOUSING FACILITIES UPGRADES AND IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,000	2,000	0	0	0	0	2,000	3,000	6,000
JACKSON HEALTH CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,500	200	0	0	0	0	200	0	7,700
JACKSON HEALTH SYSTEM FACILITIES UPGRADES AND IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,313	1,000	0	0	0	0	1,000	0	4,313
JACKSON HEALTH SYSTEM SMART ROOMS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,000	1,000	0	0	0	0	1,000	0	5,000
NOT-FOR-PROFIT CAPITAL FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	28,000	2,000	0	0	0	0	2,000	0	30,000
<b>Department Total</b>	<b>77,713</b>	<b>8,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,683</b>	<b>17,883</b>	<b>3,000</b>	<b>98,596</b>
<b><u>PUBLIC HOUSING &amp; COMMUNITY DEV</u></b>									
ARCHITECTURAL AND INSPECTION SERVICES (CAPITAL FUND PROGRAMS (CFP))	4,120	0	0	1,100	0	0	1,100	2,651	7,871
HOPE VI - SCOTT HOMES HISTORICAL BUILDING	249	0	0	659	0	0	659	0	908
LIBERTY SQUARE AND LINCOLN GARDENS	33,273	2,540	2,539	2,713	0	0	7,792	4,935	46,000
NON-DWELLING STRUCTURAL IMPROVEMENTS (CAPITAL FUND PROGRAM (CFP))	215	0	0	35	0	0	35	100	350
REDEVELOPMENT OF CULMER PLACE AND CULMER GARDENS	0	2,392	0	0	0	375	2,767	923	3,690
REDEVELOPMENT OF PUBLIC AND AFFORDABLE HOUSING	0	0	0	0	0	13,625	13,625	12,375	26,000
REDEVELOPMENT OF RAINBOW VILLAGE AND GWEN CHERRY 23	300	0	0	0	0	200	200	0	500
SITE IMPROVEMENTS AND DWELLING STRUCTURES (CAPITAL FUND PROGRAMS (CFP))	19,354	0	0	5,409	0	0	5,409	18,274	43,037
<b>Department Total</b>	<b>57,510</b>	<b>4,932</b>	<b>2,539</b>	<b>9,916</b>	<b>0</b>	<b>14,200</b>	<b>31,587</b>	<b>39,258</b>	<b>128,356</b>
<b>Strategic Area Total</b>	<b>213,393</b>	<b>36,537</b>	<b>2,539</b>	<b>9,916</b>	<b>0</b>	<b>23,883</b>	<b>72,875</b>	<b>84,876</b>	<b>371,144</b>
<b>Economic Development</b>									
<b><u>AVIATION</u></b>									
GENERAL AVIATION AIRPORTS SUBPROGRAM	7,965	4,461	8,610	4,324	0	0	17,395	92,247	117,607
MIAMI INTERNATIONAL AIRPORT (MIA) - AIRFIELD/AIRSIDE SUBPROGRAM	0	305	0	916	0	0	1,221	77,612	78,833
MIAMI INTERNATIONAL AIRPORT (MIA) - CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM	1,777	6,571	2,991	0	0	0	9,562	170,762	182,101
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL BASE APRON AND UTILITIES SUBPROGRAM	40,310	4,492	4,239	43,194	0	2,709	54,634	13,538	108,482
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL TERMINAL SUBPROGRAM	19,710	13,272	0	0	0	0	13,272	1,706,027	1,739,009
MIAMI INTERNATIONAL AIRPORT (MIA) - CONCOURSE E SUBPROGRAM	249,699	33,230	1,012	0	0	0	34,242	106,352	390,293
MIAMI INTERNATIONAL AIRPORT (MIA) - FUEL FACILITIES SUBPROGRAM	684	0	0	0	0	0	0	51,828	52,512
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION 2020 SUBPROGRAM	0	21,384	0	0	0	0	21,384	26,445	47,829
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION SUBPROGRAM	15,682	0	0	0	0	0	0	106,489	122,171
MIAMI INTERNATIONAL AIRPORT (MIA) - LANDSIDE AND ROADWAYS SUBPROGRAM	0	0	0	0	0	0	0	29,691	29,691
MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM	146,635	112,286	5,068	0	0	0	117,354	224,655	488,644
MIAMI INTERNATIONAL AIRPORT (MIA) - NEW PROGRAM CONTINGENCY	0	0	0	0	0	0	0	354,566	354,566

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----							21-22 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other				
MIAMI INTERNATIONAL AIRPORT (MIA) - NORTH TERMINAL SUBPROGRAM	2,574	1,214	0	0	0	4,272	5,486	581,135	589,195	
MIAMI INTERNATIONAL AIRPORT (MIA) - PASSENGER BOARDING BRIDGES SUBPROGRAM	14,120	0	0	0	0	24,325	24,325	39,405	77,850	
MIAMI INTERNATIONAL AIRPORT (MIA) - RESERVE MAINTENANCE SUBPROGRAM	70,925	0	0	0	0	58,874	58,874	117,843	247,642	
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL EXPANSION SUBPROGRAM	213	17,575	2,295	0	0	0	19,870	428,810	448,893	
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL SUBPROGRAM	279,529	49,354	2,297	0	0	8,640	60,291	1,678	341,498	
MIAMI INTERNATIONAL AIRPORT (MIA) - SUPPORT PROJECTS SUBPROGRAM	25,116	9,056	0	3,952	0	1,913	14,921	4,072	44,109	
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE ROOF SUBPROGRAM	2,470	1,697	1,697	0	0	0	3,394	113,908	119,772	
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE SUBPROGRAM	522	5,846	0	0	0	0	5,846	170,573	176,941	
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL-WIDE RESTROOMS SUBPROGRAM	6,856	15,902	0	0	0	1,126	17,028	75,928	99,812	
<b>Department Total</b>	<b>884,787</b>	<b>296,645</b>	<b>28,209</b>	<b>52,386</b>	<b>0</b>	<b>101,859</b>	<b>479,099</b>	<b>4,493,564</b>	<b>5,857,450</b>	
<b><u>DEPT OF REG &amp; ECON RESOURCES</u></b>										
ECONOMIC DEVELOPMENT FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	22,450	7,550	0	0	0	0	7,550	33,000	63,000	
ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,500	3,100	0	0	0	0	3,100	8,400	15,000	
<b>Department Total</b>	<b>25,950</b>	<b>10,650</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,650</b>	<b>41,400</b>	<b>78,000</b>	
<b><u>SEAPORT</u></b>										
BRIGHTLINE	0	0	0	0	0	0	0	5,200	5,200	
CONSTRUCTION SUPERVISION	13,419	10,500	0	0	0	0	10,500	38,500	62,419	
CRUISE TERMINAL B - NEW	102,510	500	0	0	0	0	500	0	103,010	
CRUISE TERMINAL BERTH 10 - NEW	4,102	26,516	0	0	0	0	26,516	150,554	181,172	
CRUISE TERMINAL C	15,403	2,309	1,000	0	0	0	3,309	4,800	23,512	
CRUISE TERMINAL F - PHASE 2	86,583	70,242	0	0	0	0	70,242	9,149	165,974	
CRUISE TERMINAL J - IMPROVEMENTS	6,386	4,356	0	0	0	0	4,356	0	10,742	
CRUISE TERMINAL V - NEW	82,773	60,207	0	0	0	0	60,207	196	143,176	
CRUISE TERMINALS A AND AA - ROADWAYS	18,055	2,586	2,586	0	0	0	5,172	9,291	32,518	
CRUISE TERMINALS AA AND AAA - NEW	15,826	48,496	0	0	0	0	48,496	60,372	124,694	
CRUISE TERMINALS D AND E - UPGRADES	1,760	5,579	0	0	0	0	5,579	5,289	12,628	
FEDERAL INSPECTION FACILITY	226	1,347	0	0	0	0	1,347	14,787	16,360	
GANTRY CRANES	28,434	4,200	5,000	0	0	0	9,200	45,111	82,745	
INFRASTRUCTURE IMPROVEMENTS - CARGO GATE MODIFICATIONS	49,492	33	0	0	0	0	33	0	49,525	
INFRASTRUCTURE IMPROVEMENTS - CONTAINER YARD (SEABOARD)	10,147	9,880	0	0	0	0	9,880	32,218	52,245	
INFRASTRUCTURE IMPROVEMENTS - CRUISE CAMPUS	0	11,500	0	0	0	0	11,500	0	11,500	
INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION	0	17,654	0	0	0	0	17,654	282,346	300,000	
INFRASTRUCTURE IMPROVEMENTS - PASSENGER BOARDING BRIDGES	938	0	0	0	0	0	0	28,249	29,187	
INFRASTRUCTURE IMPROVEMENTS - PORT WIDE	75,078	13,891	100	5,248	0	0	19,239	106,699	201,016	
INFRASTRUCTURE IMPROVEMENTS - SOUTH FLORIDA CONTAINER TERMINAL	25,591	7,000	7,000	0	0	0	14,000	7,700	47,291	
INFRASTRUCTURE IMPROVEMENTS - WATER AND SEWER UPGRADES	656	4,678	0	0	0	0	4,678	0	5,334	
INLAND PORT DEVELOPMENT	200	0	200	0	0	0	200	0	400	
INSPECTION AND FUMIGATION FACILITIES	0	2,200	0	0	0	0	2,200	57,700	59,900	
SHORE POWER AT THE PORT	0	53,000	0	2,000	0	0	55,000	66,000	121,000	
<b>Department Total</b>	<b>537,580</b>	<b>356,674</b>	<b>15,886</b>	<b>7,248</b>	<b>0</b>	<b>0</b>	<b>379,808</b>	<b>924,161</b>	<b>1,841,549</b>	

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----								Projected
	Prior Years	Bonds	State	Federal	Gas Tax	Other	21-22 Total	Future	Total Cost
<b>Strategic Area Total</b>	<b>1,448,317</b>	<b>663,969</b>	<b>44,095</b>	<b>59,634</b>	<b>0</b>	<b>101,859</b>	<b>869,557</b>	<b>5,459,125</b>	<b>7,776,999</b>
<b>General Government</b>									
<b><u>COMMUNICATIONS &amp; CUSTOMER EXPERIENCE</u></b>									
AUDIO VIDEO CAMERAS AND ACCESSORIES	0	0	0	0	0	200	200	0	200
AV EQUIPMENT AND INFRASTRUCTURE UPGRADE	0	500	0	0	0	0	500	1,500	2,000
CHAMBERS SPEAKERS AND LIGHTING SYSTEM	0	200	0	0	0	0	200	0	200
CUSTOMER RELATIONSHIP MANAGEMENT MODERNIZATION	0	1,250	0	0	0	0	1,250	1,250	2,500
<b>Department Total</b>	<b>0</b>	<b>1,950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>2,150</b>	<b>2,750</b>	<b>4,900</b>
<b><u>ELECTIONS</u></b>									
BALLOT CHAIN OF CUSTODY TRACKING SYSTEM	150	0	0	0	0	150	150	0	300
CYBERSECURITY SOFTWARE	0	0	0	0	0	100	100	0	100
DS200 BALLOT DIGITAL SCANNERS	0	2,920	0	0	0	0	2,920	5,830	8,750
INFRASTRUCTURE IMPROVEMENTS - ELECTIONS HEADQUARTERS SECURITY	0	500	0	0	0	0	500	0	500
INFRASTRUCTURE IMPROVEMENTS - WAREHOUSE MEZZANINE BUILD OUT	130	2,012	0	0	0	0	2,012	2,330	4,472
VOTE BY MAIL BALLOT INSERTER	0	991	0	0	0	0	991	0	991
<b>Department Total</b>	<b>280</b>	<b>6,423</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>6,673</b>	<b>8,160</b>	<b>15,113</b>
<b><u>FINANCE</u></b>									
CREDIT AND COLLECTION SYSTEM REPLACEMENT	400	0	0	0	0	400	400	0	800
INFRASTRUCTURE IMPROVEMENTS - RECONFIGURE 25TH AND 26TH FLOORS	400	0	0	0	0	2,200	2,200	0	2,600
<b>Department Total</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,600</b>	<b>2,600</b>	<b>0</b>	<b>3,400</b>
<b><u>INFORMATION TECHNOLOGY DEPT</u></b>									
CITRIX INFRASTRUCTURE - VIRTUAL DESKTOP AND THIN CLIENTS	1,130	0	0	0	0	365	365	1,315	2,810
CLOUD INFRASTRUCTURE	14,231	0	0	0	0	3,626	3,626	9,230	27,087
CYBERSECURITY STRATEGIC EVOLUTION PLAN	2,637	2,444	0	0	0	0	2,444	10,685	15,766
EDGE NETWORK PROJECT	11,534	0	0	0	0	4,255	4,255	13,281	29,070
FULL ENTERPRISE RESOURCE PLANNING IMPLEMENTATION	101,913	24,869	0	0	0	4,750	29,619	0	131,532
VOICE OVER INTERNET PROTOCOL (VOIP) PROJECT	3,631	0	0	0	0	1,293	1,293	3,244	8,168
<b>Department Total</b>	<b>135,076</b>	<b>27,313</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,289</b>	<b>41,602</b>	<b>37,755</b>	<b>214,433</b>
<b><u>INTERNAL SERVICES</u></b>									
INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS	4,690	1,844	0	0	0	0	1,844	900	7,434
INFRASTRUCTURE IMPROVEMENTS - FLEET FACILITIES	0	0	0	0	0	1,154	1,154	83,148	84,302
INFRASTRUCTURE IMPROVEMENTS - GOVERNMENT FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	8,983	1,308	0	0	0	0	1,308	0	10,291
INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE	18,091	7,333	0	0	0	17,753	25,086	15,328	58,505
INTEGRATED COMMAND AND COMMUNICATIONS CENTER	394	0	0	0	0	40,545	40,545	126,491	167,430
MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER	703	9,297	0	0	0	0	9,297	0	10,000
NORTH DADE GOVERNMENT CENTER - NEW	354	6,346	0	0	0	0	6,346	800	7,500
PRINT SHOP - EQUIPMENT UPGRADES	0	0	0	0	0	243	243	0	243
<b>Department Total</b>	<b>33,216</b>	<b>26,128</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>59,695</b>	<b>85,823</b>	<b>226,667</b>	<b>345,706</b>
<b><u>NON-DEPARTMENTAL</u></b>									
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 6 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	13,000	2,000	0	0	0	0	2,000	0	15,000
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 9 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	150	850	0	0	0	0	850	0	1,000

## APPENDIX J: 2021-22 CAPITAL BUDGET

(dollars in thousands)

	-----2021-22-----								Projected
	Prior Years	Bonds	State	Federal	Gas Tax	Other	21-22 Total	Future	Total Cost
ACQUIRE OR CONSTRUCT MULTI-USE FACILITIES COUNTYWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	25,838	538	0	0	0	0	538	576	26,952
AMERICANS WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS	0	0	0	0	0	7	7	0	7
DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	164	164	0	164
DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	58	58	0	58
DEBT SERVICE - AMERICANS WITH DISABILITES ACT (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	207	207	0	207
DEBT SERVICE - AMERICANS WITH DISABILITIES ACT (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	10	10	0	10
DEBT SERVICE - CUSTOMER SERVICE RELATIONSHIP MANAGEMENT MODERINZATION (CAPITAL ASSET 2020C)	0	0	0	0	0	89	89	0	89
DEBT SERVICE - CYBER SECURITY PHASE 1 (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	499	499	0	499
DEBT SERVICE - ELECTIONS ADA COMPLIANT VOTING EQUIPMENT (CAPITAL ASSET SERIES 2018A)	0	0	0	0	0	513	513	0	513
DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	584	584	0	584
DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	84	84	0	84
DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	525	525	0	525
DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	179	179	0	179
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	1,575	1,575	0	1,575
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	1,933	1,933	0	1,933
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET SERIES 2020D)	0	0	0	0	0	958	958	0	958
DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 2019B)	0	0	0	0	0	414	414	0	414
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2017 (CAPITAL ASSET SERIES 2018A)	0	0	0	0	0	836	836	0	836
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2018 (CAPITAL ASSET SERIES 2019A)	0	0	0	0	0	640	640	0	640
FLEET - REPLACEMENT VEHICLES AND SPECIAL EQUIPMENT	291,884	65,284	0	670	0	19,697	85,651	409,314	786,849
PUBLIC SERVICES OUTREACH FACILITIES - BAL HARBOUR (BUILDING BETTER COMMUNITIES BOND PROGRAM)	763	200	0	0	0	0	200	0	963
PUERTO RICAN COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	2,500	0	0	0	0	2,500	0	2,500
REPAIRS AND RENOVATIONS - GENERAL GOVERNMENT IMPROVEMENT PROGRAM	350	0	0	0	0	350	350	0	700
<b>Department Total</b>	<b>331,985</b>	<b>71,372</b>	<b>0</b>	<b>670</b>	<b>0</b>	<b>29,322</b>	<b>101,364</b>	<b>409,890</b>	<b>843,239</b>
<b><u>PROPERTY APPRAISAL</u></b>									
COMPUTER AIDED MASS APPRAISAL SYSTEM (CAMA) - REPLACEMENT	2,830	0	0	0	0	3,250	3,250	0	6,080
<b>Department Total</b>	<b>2,830</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,250</b>	<b>3,250</b>	<b>0</b>	<b>6,080</b>
<b>Strategic Area Total</b>	<b>504,186</b>	<b>133,186</b>	<b>0</b>	<b>670</b>	<b>0</b>	<b>109,606</b>	<b>243,462</b>	<b>685,223</b>	<b>1,432,870</b>
<b>Grand Total</b>	<b>7,155,584</b>	<b>2,051,108</b>	<b>156,141</b>	<b>276,949</b>	<b>36,806</b>	<b>962,509</b>	<b>3,483,513</b>	<b>16,403,239</b>	<b>27,042,336</b>

**APPENDIX K: General Government Improvement Fund (GGIF) FY 2021-22**

Revenues	Prior Years	FY 21-22	Future	Total
Future Allocations	\$ -	\$ -	\$ -	\$ -
Prior Years' General Government Improvement Fund (GGIF) Allocation	6,190,000	-	-	6,190,000
Transfer from Countywide General Fund	-	12,800,000	-	12,800,000
General Government Improvement Fund (GGIF) Carryover	-	4,693,000	-	4,693,000
Handicapped Parking Fines and Miscellaneous ADA Revenues	-	150,000	-	150,000
Payments in Lieu of Taxes	-	900,000	-	900,000
Pay Telephone Commission	-	2,100,000	-	2,100,000
Public Health Trust Loan Repayment	-	3,329,000	-	3,329,000
Seaquarium Lease Payment	-	400,000	-	400,000
Transfer from Finance Department	-	8,450,000	-	8,450,000
Transfer from Parks, Recreation and Open Spaces	-	306,000	-	306,000
Transfer from Public Housing and Community Development (for debt service)	-	598,000	-	598,000
Transfer from Animal Services (for debt service)	-	73,000	-	73,000
Transfer from Internal Services Department (for debt service)	-	4,512,000	-	4,512,000
Transfer from Internal Services Department	-	8,210,000	-	8,210,000
Transfer from Information Technology Department (for debt service)	-	499,000	-	499,000
Transfer from Fire Rescue Department (for debt service)	-	1,998,000	-	1,998,000
Baseball Stadium Annual Rent Payment	-	2,249,000	-	2,249,000
<b>Total Revenues</b>	<b>\$ 6,190,000</b>	<b>\$ 51,267,000</b>	<b>\$ -</b>	<b>\$ 57,457,000</b>
<b>Expenditures</b>				
<b>Public Safety</b>	<b>Prior Years</b>	<b>FY 21-22</b>	<b>Future</b>	<b>Total</b>
Hialeah Courthouse Annual Equipment and Maintenance	\$ -	\$ 500,000	\$ -	\$ 500,000
Information Technology - Criminal Justice Information System	-	1,000,000	-	1,000,000
Judicial - Court Facilities Repairs and Renovations	-	500,000	-	500,000
Medical Examiner - Audio Visual System	-	230,000	-	230,000
Medical Examiner - Digital Camera Kits	-	263,000	-	263,000
Medical Examiner - Gas Chromatograph - Triple Quadrupole Mass Spectrometer	-	160,000	-	160,000
Medical Examiner - Rapid DNA Instrument	-	130,000	-	130,000
Medical Examiner - Total Body Digital X-Ray Imaging Device	-	340,000	-	340,000
Police - Neighborhood Safety Initiative	5,000,000	2,507,000	-	7,507,000
<b>Total Public Safety</b>	<b>\$ 5,000,000</b>	<b>\$ 5,630,000</b>	<b>\$ -</b>	<b>\$ 10,630,000</b>
<b>Neighborhood and Infrastructure</b>				
Transportation and Public Works - Roadway Improvements	\$ 840,000	\$ 6,669,000	\$ -	\$ 7,509,000
Transportation and Public Works - Vision Zero	-	500,000	-	500,000
The Underline	-	500,000	-	500,000
<b>Total Neighborhood and Infrastructure</b>	<b>\$ 840,000</b>	<b>\$ 7,669,000</b>	<b>\$ -</b>	<b>\$ 8,509,000</b>
<b>General Government</b>				
Communications - Audio Video Cameras and Accessories	\$ -	\$ 200,000	\$ -	\$ 200,000
Information Technology - Enterprise Resource Planning	-	2,116,000	-	2,116,000
Information Technology - Information Technology Leadership Projects	-	1,985,000	-	1,985,000
Non-Departmental - Americans with Disabilities Act (ADA) Reasonable Accommodations	-	7,000	-	7,000
Non-Departmental - Repairs, Renovations and General Government Improvement Program	350,000	350,000	-	700,000
<b>Total General Government</b>	<b>\$ 350,000</b>	<b>\$ 4,658,000</b>	<b>\$ -</b>	<b>\$ 5,008,000</b>
<b>Debt Service</b>	<b>Prior Years</b>	<b>FY 21-22</b>	<b>Future</b>	<b>Total</b>
311 Answer Center (Capital Asset Series 2013B)	\$ -	\$ 164,000	\$ -	\$ 164,000
311 Answer Center (Capital Asset Series 2016B)	-	58,000	-	58,000
Americans with Disabilities Act (Capital Asset Series 2013B)	-	207,000	-	207,000
Americans with Disabilities Act (Capital Asset Series 2016B)	-	10,000	-	10,000
Animal Services - Fleet Vehicles (Equipment Lease Series 2016)	-	73,000	-	73,000
Animal Services - Doral Facility (Capital Asset Series 2016A)	-	812,000	-	812,000
Community Action and Human Services - Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset Series 2013A)	-	184,000	-	184,000
Community Action and Human Services - Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset Series 2020D)	-	41,000	-	41,000
Communications - Customer Relationship Management Modernization (Capital Asset 2020C)	-	89,000	-	89,000
Community Action and Human Services- Buses (Capital Asset Series 2013A)	-	339,000	-	339,000
Corrections and Rehabilitation - Fire Systems Phase 4 (Capital Asset Series 2016B)	-	716,000	-	716,000
Dade County Courthouse Façade Repair (Capital Asset Series 2013B)	-	654,000	-	654,000
Dade County Courthouse Façade Repair (Capital Asset Series 2016B)	-	27,000	-	27,000
Elections - ADA Voting Equipment (Capital Asset Series 2018A)	-	513,000	-	513,000
Elections - Equipment (Capital Asset Series 2013A)	-	584,000	-	584,000
Elections - Equipment (Capital Asset Series 2020C)	-	84,000	-	84,000
Elections - Facility (Capital Asset Series 2013B)	-	525,000	-	525,000
Elections - Facility (Capital Asset Series 2016B)	-	179,000	-	179,000
Fire - Helicopter (Capital Asset Series 2019)	-	4,431,000	-	4,431,000
Fire - Narrowbanding	-	3,296,000	-	3,296,000
Fire - UHF Radio System (Capital Lease Series 2018)	-	1,998,000	-	1,998,000
Information Technology - Cyber Security Phase 1 (Sunshine State Series 2011A)	-	499,000	-	499,000
Internal Services - Coast Guard Property (Capital Asset Series 2008B)	-	2,688,000	-	2,688,000
Non-Departmental - Ballpark Stadium Project (Capital Asset Series 2011A)	-	2,249,000	-	2,249,000
Non-Departmental - Computer Aided Dispatch (Capital Asset 2020C)	-	843,000	-	843,000
Non-Departmental - Criminal Justice Information System (Capital Asset Series 2020C)	-	793,000	-	793,000
Non-Departmental - Project Closeout Costs (Capital Asset Series 2019B)	-	414,000	-	414,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2011 (Public Service Tax Bonds)	-	1,150,000	-	1,150,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2017 (Capital Asset Series 2018A)	-	836,000	-	836,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2019 (Capital Asset Series 2019)	-	640,000	-	640,000
Police - Cloud-based Automated Fingerprint Identification System (Capital Asset 2020C)	-	55,000	-	55,000
Police - Fleet Vehicles (Equipment Lease Series 2015 and 2016)	-	1,172,000	-	1,172,000
Police - Law Enforcement Records Management System (LERMS) (Capital Asset 2020C)	-	37,000	-	37,000
PROS - Golf Club of Miami (Capital Asset Series 2013B)	-	203,000	-	203,000
PROS - Golf Club of Miami (Capital Asset Series 2016B)	-	10,000	-	10,000
PROS - Park Improvements (Capital Asset Series 2016A)	-	306,000	-	306,000
Public Health Trust - Equipment (Capital Asset Series 2017A)	-	3,329,000	-	3,329,000
Public Health Trust - Infrastructure (Sunshine State Series 2011A)	-	1,218,000	-	1,218,000
Public Housing and Community Development - Public Housing Projects (Sunshine Series 2011A)	-	417,000	-	417,000
Public Housing and Community Development - Public Housing Improvements (Capital Asset Series 2016B)	-	869,000	-	869,000
Public Housing and Community Development - Scott Carver and Hope IV (Capital Asset Series 2013A)	-	233,000	-	233,000
Public Housing and Community Development - Scott Carver and Hope IV (Capital Asset Series 2020D)	-	365,000	-	365,000
<b>Total Debt Service</b>	<b>\$ -</b>	<b>\$ 33,310,000</b>	<b>\$ -</b>	<b>\$ 33,310,000</b>
<b>Total Expenditures</b>	<b>\$ 6,190,000</b>	<b>\$ 51,267,000</b>	<b>\$ -</b>	<b>\$ 57,457,000</b>

APPENDIX L: CAPITAL UNFUNDED PROGRAM SUMMARY BY STRATEGIC AREA AND DEPARTMENT  
(dollars in thousands)

<b>Strategic Area / Department</b>	<b># of Programs</b>	<b>Estimated Total Cost</b>
<b>Public Safety</b>		
Fire Rescue	3	\$10,787
Police	5	\$28,960
<b>Strategic Area Total</b>	<b>8</b>	<b>\$39,747</b>
<b>Transportation and Mobility</b>		
Transportation Public Works	14	\$5,267,288
<b>Strategic Area Total</b>	<b>14</b>	<b>\$5,267,288</b>
<b>Recreation and Culture</b>		
Cultural Affairs	4	\$66,000
Library	33	\$82,604
Parks Recreation and Open Spaces	21	\$1,893,883
<b>Strategic Area Total</b>	<b>58</b>	<b>\$2,042,487</b>
<b>Neighborhood and Infrastructure</b>		
Solid Waste Management	4	\$1,610,250
Transportation Public Works	8	\$1,047,841
Water and Sewer	13	\$6,649,967
<b>Strategic Area Total</b>	<b>25</b>	<b>\$9,308,058</b>
<b>Health and Society</b>		
Homeless Trust	3	\$24,390
Public Housing Community Dev	1	\$391,325
<b>Strategic Area Total</b>	<b>4</b>	<b>\$415,715</b>
<b>Economic Development</b>		
Aviation	3	\$35,600
Seaport	8	\$225,700
<b>Strategic Area Total</b>	<b>11</b>	<b>\$261,300</b>
<b>Grand Total</b>	<b>120</b>	<b>\$17,334,595</b>



## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
<b>Economy and Society</b>									
<b><u>AVIATION</u></b>									
MIAMI INTERNATIONAL AIRPORT (MIA) - RESERVE MAINTENANCE SUBPROGRAM	70,925	58,874	23,443	23,600	23,600	23,600	23,600	0	247,642
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL BASE APRON AND UTILITIES SUBPROGRAM	40,310	54,634	13,538	0	0	0	0	0	108,482
MIAMI INTERNATIONAL AIRPORT (MIA) - CONCOURSE E SUBPROGRAM	249,699	34,242	77,547	8,362	4,822	272	1,905	13,444	390,293
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL SUBPROGRAM	279,529	60,291	1,678	0	0	0	0	0	341,498
MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM	146,635	117,354	99,036	124,796	823	0	0	0	488,644
MIAMI INTERNATIONAL AIRPORT (MIA) - PASSENGER BOARDING BRIDGES SUBPROGRAM	14,120	24,325	39,405	0	0	0	0	0	77,850
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL TERMINAL SUBPROGRAM	19,710	13,272	25,258	11,201	33,021	48,904	61,871	1,525,772	1,739,009
MIAMI INTERNATIONAL AIRPORT (MIA) - NORTH TERMINAL SUBPROGRAM	2,574	5,486	14,745	32,267	26,062	93,478	91,942	322,641	589,195
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE SUBPROGRAM	522	5,846	26,970	23,875	62,423	53,222	4,083	0	176,941
MIAMI INTERNATIONAL AIRPORT (MIA) - AIRFIELD/AIRSIDE SUBPROGRAM	0	1,221	3,680	7,646	34,105	31,362	819	0	78,833
MIAMI INTERNATIONAL AIRPORT (MIA) - LANDSIDE AND ROADWAYS SUBPROGRAM	0	0	222	659	2,520	215	3,952	22,123	29,691
MIAMI INTERNATIONAL AIRPORT (MIA) - CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM	1,777	9,562	20,011	22,769	62,746	32,186	18,114	14,936	182,101
GENERAL AVIATION AIRPORTS SUBPROGRAM	7,965	17,395	7,474	11,824	27,178	17,064	8,815	19,892	117,607
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL EXPANSION SUBPROGRAM	213	19,870	39,925	12,497	71,576	115,653	142,911	46,248	448,893
MIAMI INTERNATIONAL AIRPORT (MIA) - FUEL FACILITIES SUBPROGRAM	684	0	0	0	156	905	3,897	46,870	52,512
MIAMI INTERNATIONAL AIRPORT (MIA) - SUPPORT PROJECTS SUBPROGRAM	25,116	14,921	4,072	0	0	0	0	0	44,109
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION 2020 SUBPROGRAM	0	21,384	26,445	0	0	0	0	0	47,829
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE ROOF SUBPROGRAM	2,470	3,394	9,172	18,834	24,738	34,883	26,281	0	119,772
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL-WIDE RESTROOMS SUBPROGRAM	6,856	17,028	2,553	5,128	12,239	14,730	22,729	18,549	99,812
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION SUBPROGRAM	15,682	0	53,245	53,244	0	0	0	0	122,171
MIAMI INTERNATIONAL AIRPORT (MIA) - NEW PROGRAM CONTINGENCY	0	0	0	0	0	0	0	354,566	354,566
<b><u>CORRECTIONS &amp; REHABILITATION</u></b>									
REPLACEMENT DETENTION FACILITY	756	14,244	67,665	129,500	157,500	77,918	0	0	447,583
<b><u>CULTURAL AFFAIRS</u></b>									
HISTORY MIAMI MUSEUM	212	200	1,300	8,288	0	0	0	0	10,000
COCONUT GROVE PLAYHOUSE	2,081	5,722	8,285	7,512	500	0	0	0	24,100
MIAMI-DADE COUNTY AUDITORIUM	2,200	1,438	5,613	20,174	14,351	0	0	0	43,776
VIZCAYA MUSEUM AND GARDENS - FACILITY-WIDE IMPROVEMENTS	39,577	6,602	1,260	4,029	0	0	0	0	51,468
JOSEPH CALEB AUDITORIUM - EXPANSION AND RENOVATIONS	1,066	4,825	3,944	0	0	0	0	0	9,835
SOUTH MIAMI-DADE CULTURAL ARTS CENTER	500	1,510	0	0	0	0	0	0	2,010
FLORIDA GRAND OPERA	0	1,000	4,000	0	0	0	0	0	5,000
WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	250	2,250	7,500	0	0	0	0	10,000
CUBAN MUSEUM (BUILDING BETTER COMMUNITIES BOND PROGRAM)	9,600	400	0	0	0	0	0	0	10,000

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	8,000	11,500	6,422	0	0	0	0	25,922
<b><u>INTERNAL SERVICES</u></b>									
MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER	703	9,297	0	0	0	0	0	0	10,000
<b><u>ADMIN OFFICE OF THE COURTS</u></b>									
ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,394	5,000	10,000	22,475	2,865	0	0	0	47,734
COURT FACILITIES REPAIRS AND RENOVATIONS	0	500	0	0	0	0	0	0	500
INFRASTRUCTURE IMPROVEMENTS - COURT FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,287	1,226	11,487	15,000	5,800	0	0	0	36,800
INFRASTRUCTURE IMPROVEMENTS - CHILDREN'S COURTHOUSE	277	843	0	0	0	0	0	0	1,120
<b><u>MEDICAL EXAMINER</u></b>									
MEDICAL EXAMINER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	73	0	0	0	0	0	0	73
TOTAL BODY DIGITAL X-RAY IMAGING DEVICE	0	540	0	0	0	0	0	0	540
DIGITAL CAMERA KITS	0	263	0	0	0	0	0	0	263
AUDIO VISUAL SYSTEM	0	230	0	0	0	0	0	0	230
GAS CHROMATOGRAPH - TRIPLE QUANDRUPOLE MASS SPECTROMETER	0	160	0	0	0	0	0	0	160
RAPID DNA INSTRUMENT	0	130	0	0	0	0	0	0	130
<b><u>NON-DEPARTMENTAL</u></b>									
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 6 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	13,000	2,000	0	0	0	0	0	0	15,000
ACQUIRE OR CONSTRUCT MULTI-USE FACILITIES COUNTYWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	25,838	538	576	0	0	0	0	0	26,952
MUNICIPAL PROJECTS - CULTURAL, LIBRARY AND MULTICULTURAL EDUCATIONAL FACILITIES (BUILDING BETTER COMMUNITIES BOND PROGRAM)	511	8,000	9,989	0	0	0	0	0	18,500
HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE	0	500	0	0	0	0	0	0	500
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 9 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	150	850	0	0	0	0	0	0	1,000
<b><u>PARKS, RECREATION AND OPEN SPACES</u></b>									
MARINA CAPITAL PLAN	10,447	1,257	2,054	2,021	0	0	0	0	15,779
ZOO MIAMI - ZOO WIDE IMPROVEMENTS PHASE 3 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	11,819	331	0	0	0	0	0	0	12,150
ZOO MIAMI - ANIMAL HOSPITAL AND REHABILITATION FACILITIES	112	921	12,101	11,088	1,227	0	0	0	25,449
COUNTRY CLUB OF MIAMI GOLF COURSE RECONFIGURATION & CLUBHOUSE RENOVATIONS	413	800	3,750	8,000	9,068	0	0	0	22,031
<b><u>POLICE</u></b>									
FORENSIC LABORATORY EQUIPMENT	225	316	0	0	0	0	0	0	541
FORENSIC LABORATORY EQUIPMENT - CLOUD-BASED AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM	0	1,500	0	0	0	0	0	0	1,500
POLICE EQUIPMENT - PORTABLE MESSAGING TRAILERS	0	170	0	0	0	0	0	0	170
POLICE EQUIPMENT - CRIME SCENE EQUIPMENT	0	215	0	0	0	0	0	0	215
<b><u>PUBLIC HOUSING &amp; COMMUNITY DEV</u></b>									
HOPE VI - SCOTT HOMES HISTORICAL BUILDING	249	659	0	0	0	0	0	0	908
<b><u>DEPT OF REG &amp; ECON RESOURCES</u></b>									

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,500	3,100	5,700	0	2,700	0	0	0	15,000
ECONOMIC DEVELOPMENT FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	22,450	7,550	20,000	0	6,000	7,000	0	0	63,000
<b><u>SEAPORT</u></b>									
FEDERAL INSPECTION FACILITY	226	1,347	6,371	5,870	482	2,064	0	0	16,360
CONSTRUCTION SUPERVISION	13,419	10,500	10,000	9,500	9,500	9,500	0	0	62,419
CRUISE TERMINAL BERTH 10 - NEW	4,102	26,516	52,020	47,859	46,777	3,898	0	0	181,172
INSPECTION AND FUMIGATION FACILITIES	0	2,200	18,800	23,300	15,600	0	0	0	59,900
<b><u>TRANSPORTATION &amp; PUBLIC WORKS</u></b>									
FARE COLLECTION EQUIPMENT PROJECTS	81,514	914	606	0	0	0	0	0	83,034
<b>Economy and Society Total</b>	<b>1,140,415</b>	<b>611,736</b>	<b>757,691</b>	<b>685,240</b>	<b>658,379</b>	<b>566,854</b>	<b>410,919</b>	<b>2,385,041</b>	<b>7,216,273</b>
<b>Health and Wellbeing</b>									
<b><u>COMM.ACTION &amp; HUMAN SRVC. DPT.</u></b>									
INFRASTRUCTURE IMPROVEMENTS - CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,926	468	0	0	0	0	0	0	8,394
INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,000	1,000	0	0	0	0	0	0	4,000
INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE SERVICES	1,166	1,566	8,000	6,768	0	0	0	0	17,500
NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,900	500	3,500	9,100	0	0	0	0	15,000
INFRASTRUCTURE IMPROVEMENTS - COMMUNITY ACTION AND HUMAN SERVICES FACILITIES SYSTEMWIDE	202	7,080	513	0	0	0	0	0	7,795
CASA FAMILIA COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,000	2,500	0	0	0	0	0	0	3,500
INN TRANSITION FACILITY - NORTH	0	2,500	0	0	0	0	0	0	2,500
<b><u>FIRE RESCUE</u></b>									
FIRE RESCUE - STATION 75 (BEACON LAKES)	2,439	0	0	0	0	0	0	7,200	9,639
FIRE RESCUE - STATION 18 (NORTH MIAMI)	1,460	200	2,617	3,458	0	0	0	0	7,735
FIRE RESCUE - STATION 68 (DOLPHIN)	4,466	4,164	0	0	0	0	0	0	8,630
FIRE RESCUE - MISCELLANEOUS CAPITAL PROJECTS	5,362	4,000	4,000	0	0	0	0	0	13,362
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - FACILITY IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,059	1,941	0	0	0	0	0	0	4,000
FIRE RESCUE - STATION 27 (NORTH BAY VILLAGE)	0	250	2,000	2,000	0	0	0	0	4,250
FIRE RESCUE - UHF RADIO SYSTEM UPDATE	14,500	1,000	0	0	0	0	0	0	15,500
FIRE RESCUE - STATION 79 (AMERICAN DREAM MALL)	0	0	1,400	2,700	3,118	0	0	0	7,218
FIRE RESCUE - STATION 80 (GRAHAM DEVELOPMENT)	0	0	0	0	0	0	0	7,218	7,218
FIRE RESCUE - 50' FIRE BOAT - TRAINING/SPARE	0	1,000	920	0	0	0	0	0	1,920
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - LIFEGUARD TOWER REPLACEMENTS	950	700	0	0	0	0	0	0	1,650
FIRE RESCUE - STATION 74 (PALMETTO BAY SOUTH)	0	2,450	0	0	0	0	0	0	2,450
FIRE RESCUE - STATION 67 (ARCOLA)	0	0	0	0	0	0	0	5,898	5,898
FIRE RESCUE - INFRASTRUCTURE IMPROVEMENT PROGRAM	2,040	4,600	10,950	15,230	20,550	24,700	29,000	28,000	135,070
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - HAULOVER LIFEGUARD HEADQUARTERS REPAIR	650	650	0	0	0	0	0	0	1,300
FIRE RESCUE - STATION 72 (FLORIDA CITY)	616	0	2,970	3,182	0	0	0	0	6,768

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
FIRE RESCUE - STATION 41 (WESTWOOD LAKE) PERMANENT	392	825	2,905	3,238	0	0	0	0	7,360
FIRE RESCUE - STATION 71 (EUREKA) TEMPORARY	50	2,400	0	0	0	0	0	0	2,450
FIRE RESCUE - FLEET SHOP	0	18,000	1,400	0	0	0	0	0	19,400
FIRE RESCUE - 38' RAPID RESPONSE VESSELS	0	1,230	0	0	0	0	0	0	1,230
<b><u>INTERNAL SERVICES</u></b>									
DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,500	0	92	0	0	0	0	0	10,592
DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,617	0	975	0	0	0	0	0	10,592
DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	3,037	2,000	5,555	0	0	0	0	0	10,592
DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,000	2,796	2,796	0	0	0	0	0	10,592
DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,068	262	262	0	0	0	0	0	10,592
DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,250	1,233	109	0	0	0	0	0	10,592
DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,040	0	552	0	0	0	0	0	10,592
DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,196	1,000	1,500	2,896	0	0	0	0	10,592
<b><u>ADMIN OFFICE OF THE COURTS</u></b>									
MENTAL HEALTH DIVERSION FACILITY (BUILDING BETTER COMMUNITIES BOND PROGRAM)	50,800	300	0	0	0	0	0	0	51,100
<b><u>LIBRARY</u></b>									
MAIN BRANCH LIBRARY IMPROVEMENTS	2,429	684	0	0	0	0	0	0	3,113
CORAL GABLES BRANCH LIBRARY	2,443	2,500	1,282	0	0	0	0	0	6,225
LEMON CITY BRANCH LIBRARY	627	346	0	0	0	0	0	0	973
NORTH DADE REGIONAL LIBRARY	3,609	50	0	0	0	0	0	0	3,659
CULMER/OVERTOWN BRANCH LIBRARY	246	80	0	0	0	0	0	0	326
ALLAPATTAH BRANCH LIBRARY	1,043	50	0	0	0	0	0	0	1,093
KEY BISCAIYNE BRANCH LIBRARY - REPLACEMENT LIBRARY	285	3,000	4,000	1,986	0	0	0	0	9,271
WESTCHESTER REGIONAL LIBRARY	1,467	400	0	0	0	0	0	0	1,867
DORAL BRANCH - REPLACEMENT FOR STOREFRONT LIBRARY	2,817	5,500	4,217	0	0	0	0	0	12,534
NORTH SHORE BRANCH LIBRARY	88	0	0	0	0	0	0	267	355
MISCELLANEOUS SYSTEMWIDE CAPITAL PROJECTS	1,107	1,758	995	0	0	0	0	0	3,860
CHUCK PEZOLDT LIBRARY AND COMMUNITY CENTER	791	2,000	2,204	0	0	0	0	0	4,995
COCONUT GROVE BRANCH LIBRARY	770	400	0	0	0	0	0	0	1,170
SOUTH DADE REGIONAL LIBRARY	364	3,810	2,500	1,294	0	0	0	0	7,968
NARANJA BRANCH LIBRARY	529	100	0	0	0	0	0	0	629
WESTCHESTER LIBRARY HEALTH AND WELLNESS INFORMATION CENTER	1,596	100	0	0	0	0	0	0	1,696
CORAL REEF BRANCH LIBRARY	375	139	0	0	0	0	0	0	514
KENDALE LAKES BRANCH LIBRARY	60	190	0	0	0	0	0	0	250
MIAMI BEACH REGIONAL LIBRARY	700	300	0	0	0	0	0	0	1,000
WEST FLAGLER BRANCH LIBRARY	209	109	0	0	0	0	0	0	318
SOUTH SHORE BRANCH LIBRARY	250	2,000	250	0	0	0	0	0	2,500
<b><u>NON-DEPARTMENTAL</u></b>									
PARK AND RECREATIONAL FACILITIES - NORTH MIAMI (BUILDING BETTER COMMUNITIES BOND PROGRAM)	250	250	2,500	2,000	0	0	0	0	5,000
<b><u>PARKS, RECREATION AND OPEN SPACES</u></b>									
A.D. BARNES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,623	600	1,000	777	0	0	0	0	4,000

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
WEST KENDALL DISTRICT PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,924	6,716	6,534	6,826	0	0	0	0	23,000
SOUTH DADE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,924	40	36	0	0	0	0	0	5,000
WEST PERRINE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,983	17	0	0	0	0	0	0	5,000
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS	222	379	210	0	0	0	0	0	811
KENDALL INDIAN HAMMOCKS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	4,741	100	450	0	1,409	0	0	0	6,700
SOUTHRIDGE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,384	580	4,171	1,027	0	0	0	0	9,162
WILD LIME PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	50	50	200	420	0	0	0	0	720
HAULOVER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	13,025	650	4,965	4,486	1,000	0	0	0	24,126
COUNTRY LAKE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	875	40	0	0	0	85	0	0	1,000
CHAPMAN FIELD PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,171	1,150	678	0	0	0	0	0	5,000
BISCAYNE SHORES AND GARDENS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,479	21	0	0	0	0	0	0	1,500
HOMESTEAD AIR RESERVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,248	100	556	5,000	7,153	0	0	0	15,057
NORTH TRAIL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,944	3,065	150	0	0	0	0	0	5,159
LAGO MAR PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	356	100	347	197	0	0	0	0	1,000
CAMP OWAISSA BAUER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	916	0	83	0	0	0	0	0	1,000
TAMIAMI PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,326	168	250	500	3,000	1,756	0	0	8,000
JEFFERSON REAVES SR. PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	103	97	0	0	0	0	0	0	200
OAK GROVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	521	397	0	0	0	0	0	0	918
MEDSOUTH PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	25	50	250	0	0	0	0	0	325
EDEN LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,240	80	180	0	0	0	0	0	1,500
CHUCK PEZOLDT PARK	558	75	1,905	1,812	0	0	0	0	4,350
GREYNOLDS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	6,414	280	306	0	0	0	0	0	7,000
KENDALL SOCCER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,446	554	0	0	0	0	0	0	4,000
IVES ESTATES DISTRICT PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,351	772	850	750	2,966	4,011	0	0	12,700
CAMP MATECUMBE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,137	20	80	500	1,500	763	0	0	6,000
HOMESTEAD BAYFRONT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	3,925	0	0	74	0	0	0	0	4,000
TROPICAL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	15,145	600	50	50	0	355	0	0	16,200
LARRY AND PENNY THOMPSON PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,084	458	0	0	0	0	0	0	7,542
CHARLES DEERING ESTATE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	5,081	1,619	548	0	0	0	0	0	7,248
COUNTRY VILLAGE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,403	90	5	0	0	0	0	0	1,498
ARCOLA LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	5,791	109	100	0	0	0	0	0	6,000
CRANDON PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	16,412	700	2,378	1,150	1,500	2,800	5,000	52,295	82,234

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
REDLAND FRUIT AND SPICE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,801	150	0	1,049	0	0	0	0	4,000
AMELIA EARHART PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	6,195	662	708	13,400	2,035	0	0	0	23,000
TRAIL GLADES RANGE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	8,734	300	66	0	0	0	0	0	9,100
BISCAYNE SHORES AND GARDENS - COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,114	130	256	0	0	0	0	0	1,500
ACADIA PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	63	17	0	0	0	0	0	1	80
DEBBIE CURTIN PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	355	20	0	0	0	0	0	0	375
LAKE STEVENS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	418	1,430	452	0	0	0	0	0	2,300
DISTRICT 5 - GREEN AREAS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	50	450	150	0	0	0	0	0	650
<b><u>POLICE</u></b>									
LONG DISTANCE FIREARM RANGE - RANGE TOWER AND TARGET SYSTEMS	171	230	450	0	0	0	0	0	851
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE	8,791	1,523	0	0	0	0	0	0	10,314
CIVIL PROCESS AUTOMATION	1,370	316	0	0	0	0	0	0	1,686
INFRASTRUCTURE IMPROVEMENTS - CONFERENCE/TRAINING ROOMS - UPGRADES AT VARIOUS POLICE FACILITIES (PHASE 2)	134	116	0	0	0	0	0	0	250
NEIGHBORHOOD SAFETY INITIATIVE (NSI)	6,641	2,725	0	0	0	0	0	0	9,366
PROPERTY AND EVIDENCE BUREAU IMPROVEMENTS	200	94	0	0	0	0	0	0	294
LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS)	0	3,150	5,389	2,018	0	0	0	0	10,557
POLICE EQUIPMENT - PORTABLE FORTS	0	330	0	0	0	0	0	0	330
POLICE - HELICOPTER FLEET REPLACEMENT	0	12,000	12,000	0	0	0	0	0	24,000
SOCIAL MEDIA ANALYTICS SOFTWARE	370	225	0	0	0	0	0	0	595
SHAREPOINT PLATFORM - UPGRADE	150	968	0	0	0	0	0	0	1,118
911 INTRADO CPE UPGRADE	1,990	1,700	0	0	0	0	0	0	3,690
<b><u>PUBLIC HOUSING &amp; COMMUNITY DEV</u></b>									
REDEVELOPMENT OF CULMER PLACE AND CULMER GARDENS	0	2,767	923	0	0	0	0	0	3,690
NON-DWELLING STRUCTURAL IMPROVEMENTS (CAPITAL FUND PROGRAM (CFP))	215	35	25	50	25	0	0	0	350
SITE IMPROVEMENTS AND DWELLING STRUCTURES (CAPITAL FUND PROGRAMS (CFP))	19,354	5,409	6,379	5,968	5,927	0	0	0	43,037
ARCHITECTURAL AND INSPECTION SERVICES (CAPITAL FUND PROGRAMS (CFP))	4,120	1,100	1,000	1,000	651	0	0	0	7,871
LIBERTY SQUARE AND LINCOLN GARDENS	33,273	7,792	2,000	2,000	935	0	0	0	46,000
REDEVELOPMENT OF RAINBOW VILLAGE AND GWEN CHERRY 23	300	200	0	0	0	0	0	0	500
REDEVELOPMENT OF PUBLIC AND AFFORDABLE HOUSING	0	13,625	12,375	0	0	0	0	0	26,000
<b><u>SOLID WASTE MANAGEMENT</u></b>									
MOSQUITO CONTROL AND HABITAT MANAGEMENT BUILDING	0	470	285	3,885	2,930	0	0	0	7,570
<b><u>TRANSPORTATION &amp; PUBLIC WORKS</u></b>									
VISION ZERO	0	5,008	1,822	1,680	1,621	3,129	484	0	13,744
<b>Health and Wellbeing Total</b>	<b>405,377</b>	<b>173,000</b>	<b>141,527</b>	<b>108,472</b>	<b>56,321</b>	<b>37,599</b>	<b>34,484</b>	<b>100,878</b>	<b>1,057,658</b>
<b>Infrastructure and Environment</b>									
<b><u>ANIMAL SERVICES</u></b>									
INFRASTRUCTURE IMPROVEMENTS - ANIMAL SERVICES FACILITIES SYSTEMWIDE	605	2,738	1,661	0	0	0	0	0	5,004

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
<b><u>COMMUNICATIONS &amp; CUSTOMER EXPERIENCE</u></b>									
AUDIO VIDEO CAMERAS AND ACCESSORIES	0	200	0	0	0	0	0	0	200
CHAMBERS SPEAKERS AND LIGHTING SYSTEM	0	200	0	0	0	0	0	0	200
AV EQUIPMENT AND INFRASTRUCTURE UPGRADE	0	500	1,500	0	0	0	0	0	2,000
<b><u>CORRECTIONS &amp; REHABILITATION</u></b>									
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - INMATE HOUSING IMPROVEMENT	3,188	382	0	0	0	0	0	0	3,570
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - RECREATION YARD STORE FRONTS	250	250	0	0	0	0	0	0	500
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - EXTERIOR MECHANICAL ROOM DOORS	200	50	0	0	0	0	0	0	250
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - ELEVATOR REFURBISHMENT	750	750	0	0	0	0	0	0	1,500
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - FACILITY ROOF REPLACEMENTS	1,760	790	0	0	0	0	0	0	2,550
COMMUNICATIONS INFRASTRUCTURE EXPANSION	1,000	300	250	0	0	0	0	0	1,550
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - FACILITY ROOF REPLACEMENTS	2,700	1,600	0	0	0	0	0	0	4,300
INFRASTRUCTURE IMPROVEMENTS - CORRECTIONAL FACILITIES SYSTEMWIDE	0	18,124	20,000	10,000	0	0	0	0	48,124
<b><u>CULTURAL AFFAIRS</u></b>									
AFRICAN HERITAGE CULTURAL ARTS CENTER - INFRASTRUCTURE IMPROVEMENTS	4,857	300	0	0	0	0	0	0	5,157
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE	0	7,273	23,850	28,125	20,427	2,000	2,000	2,000	85,675
<b><u>ELECTIONS</u></b>									
INFRASTRUCTURE IMPROVEMENTS - WAREHOUSE MEZZANINE BUILD OUT	130	2,012	2,330	0	0	0	0	0	4,472
INFRASTRUCTURE IMPROVEMENTS - ELECTIONS HEADQUARTERS SECURITY	0	500	0	0	0	0	0	0	500
CYBERSECURITY SOFTWARE	0	100	0	0	0	0	0	0	100
<b><u>FINANCE</u></b>									
INFRASTRUCTURE IMPROVEMENTS - RECONFIGURE 25TH AND 26TH FLOORS	400	2,200	0	0	0	0	0	0	2,600
<b><u>FIRE RESCUE</u></b>									
GENERATORS - REPLACEMENT	1,900	200	0	0	0	0	0	0	2,100
FIRE RESCUE - ENERGY EFFICIENCY PROJECTS	3,000	7,800	0	0	0	0	0	0	10,800
FIRE RESCUE - SOLAR INSTALLATIONS	0	400	0	0	0	0	0	0	400
FIRE RESCUE - TRAFFIC SIGNAL INTERRUPTERS	150	550	0	0	0	0	0	0	700
FIRE RESCUE - UNINTERRUPTED POWER SUPPLY (UPS) REPLACEMENT	200	1,000	0	0	0	0	0	0	1,200
<b><u>INFORMATION TECHNOLOGY DEPT</u></b>									
DEPLOYMENT OF 800 MHZ PUBLIC SAFETY RADIO SITES	3,547	2,671	1,526	739	613	0	0	0	9,096
COMPUTER-AIDED DISPATCH (CAD) - REPLACEMENT	7,613	15,292	7,900	18,179	3,350	4,100	0	0	56,435
CLOUD INFRASTRUCTURE	14,231	3,626	2,980	1,172	5,078	0	0	0	27,087
VOICE OVER INTERNET PROTOCOL (VOIP) PROJECT	3,631	1,293	1,015	934	1,296	0	0	0	8,168
EDGE NETWORK PROJECT	11,534	4,255	3,983	4,434	4,864	0	0	0	29,070
CRIMINAL JUSTICE INFORMATION SYSTEM (CJIS) - IMPLEMENTATION	8,485	15,439	14,025	15,066	2,989	541	0	0	56,545
CYBERSECURITY STRATEGIC EVOLUTION PLAN	2,637	2,444	2,519	6,042	2,124	0	0	0	15,766
FIBER OPTIC INFRASTRUCTURE EXPANSION	0	2,000	500	200	0	0	0	0	2,700
<b><u>INTERNAL SERVICES</u></b>									

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS	4,690	1,844	900	0	0	0	0	0	7,434
INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE	18,091	25,086	11,191	2,690	1,448	0	0	0	58,505
INFRASTRUCTURE IMPROVEMENTS - FLEET FACILITIES	0	1,154	1,025	0	0	0	0	82,123	84,302
INFRASTRUCTURE IMPROVEMENTS - GOVERNMENT FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	8,983	1,308	0	0	0	0	0	0	10,291
CAROL GLASSMAN DONALDSON CENTER	267	500	0	0	0	0	0	0	767
<b><u>NON-DEPARTMENTAL</u></b>									
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 12 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	500	441	0	0	0	0	0	0	941
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 05 (MIAMI BEACH)	0	577	0	0	0	0	0	0	577
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 04 (UMSA) (BUILDING BETTER COMMUNITIES BOND PROGRAM)	800	450	0	0	0	0	0	0	1,250
REPAIRS AND RENOVATIONS - GENERAL GOVERNMENT IMPROVEMENT PROGRAM	350	350	0	0	0	0	0	0	700
BASEBALL - CAPITAL RESERVE FUND (PER AGREEMENT)	0	750	0	0	0	0	0	0	750
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP)	12,498	21,473	0	0	0	0	0	0	33,971
FLAGLER STREET RECONSTRUCTION	3,000	5,085	2,085	0	0	0	0	0	10,170
ROADWAY IMPROVEMENTS	840	6,669	0	0	0	0	0	0	7,509
DISTRICT 3 - NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	2,200	1,800	29	0	0	0	0	0	4,029
INFRASTRUCTURE IMPROVEMENTS - UHF RADIO COVERAGE IMPROVEMENT AND EQUIPMENT REPLACEMENT	0	5,357	9,629	10,685	10,684	0	0	0	36,355
INFRASTRUCTURE IMPROVEMENTS - 800 MHZ RADIO COVERAGE IMPROVEMENT AND EQUIPMENT REPLACEMENT	0	693	3,250	20,732	43,843	0	0	0	68,518
DRAINAGE AND STORM SYSTEM IMPROVEMENTS - CITY OF MIAMI (BUILDING BETTER COMMUNITIES BOND PROGRAM)	10,155	4,845	0	0	0	0	0	0	15,000
DISTRICT 1 - PARKS IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,000	1,500	500	0	0	0	0	0	3,000
INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI (BUILDING BETTER COMMUNITIES BOND PROGRAM)	250	250	0	0	0	0	0	0	500
INFRASTRUCTURE IMPROVEMENTS - PINECREST (BUILDING BETTER COMMUNITIES BOND PROGRAM)	250	250	0	0	0	0	0	0	500
<b><u>PARKS, RECREATION AND OPEN SPACES</u></b>									
RICKENBACKER CAUSEWAY - ENTRYWAY GANTRY	0	0	1,300	0	0	0	0	0	1,300
RICKENBACKER CAUSEWAY - HOBIE NORTH SIDE BARRIER	766	325	8,309	0	0	0	0	0	9,400
MARVA BANNERMAN PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	87	0	63	0	0	0	0	0	150
ADA ACCESSIBILITY IMPROVEMENTS - TAMiami PARK	192	100	83	0	0	0	0	0	374
BIKE PATH - IMPROVEMENTS ON SNAPPER CREEK TRAIL (BUILDING BETTER COMMUNITIES BOND PROGRAM)	15	15	285	903	545	0	0	0	1,764
LOCAL PARKS - COMMISSION DISTRICT 10 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,452	0	0	0	0	648	0	0	2,100
MATHESON HAMMOCK PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,257	300	2,444	0	0	0	0	0	6,000
ADA ACCESSIBILITY IMPROVEMENTS - HAULOVER PARK	166	100	33	0	0	0	0	0	298



## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
ADA ACCESSIBILITY IMPROVEMENTS - BLACK POINT PARK	144	20	34	0	0	0	0	0	198
GREENWAYS AND TRAILS - COMMISSION DISTRICT 1 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)	3,916	15	43	250	142	0	0	0	4,366
LOCAL PARKS - COMMISSION DISTRICT 02 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,792	208	0	0	0	0	0	0	4,000
BIKE PATH - IMPROVEMENTS ALONG SFWMD CANALS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	513	0	0	602	1,390	495	0	0	3,000
ADA ACCESSIBILITY IMPROVEMENTS - LARRY AND PENNY THOMPSON PARK	246	37	0	0	0	0	0	0	283
ADA ACCESSIBILITY IMPROVEMENTS - AMELIA EARHART PARK	105	116	0	0	0	0	0	0	221
GREENWAYS AND TRAILS - COMMISSION DISTRICT 8 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)	5,803	0	0	46	0	0	0	0	5,849
BIKE PATH - IMPROVEMENTS ON SNAKE CREEK BRIDGE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	140	150	350	130	557	500	50	0	1,877
GREENWAYS AND TRAILS - COMMISSION DISTRICT 9 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)	1,037	1,208	1,629	2,100	1,370	234	0	0	7,578
ADA ACCESSIBILITY IMPROVEMENTS - MATHESON HAMMOCK PARK	122	100	24	0	0	0	0	0	247
LOCAL PARKS - COMMISSION DISTRICT 11 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	3,171	0	0	0	51	0	0	0	3,221
LOCAL PARKS - COMMISSION DISTRICT 04 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	193	125	9	0	0	0	0	0	327
ADA ACCESSIBILITY IMPROVEMENTS - TROPICAL PARK	196	82	30	0	0	0	0	0	308
BIKE PATH - LUDLAM TRAIL	26,793	5,662	5,600	2,850	6,532	12,414	20,000	49,163	129,015
INFRASTRUCTURE IMPROVEMENTS - BEACH MAINTENANCE FACILITY (BUILDING BETTER COMMUNITIES BOND PROGRAM)	10	0	490	0	0	0	0	0	500
ADA ACCESSIBILITY IMPROVEMENTS - CRANDON PARK	101	134	100	0	0	0	0	0	335
LOCAL PARKS - COMMISSION DISTRICT 13 (BUILDING BETTER COMMUNITIES BOND PROGRAM)	1,503	150	450	375	305	0	0	0	2,783
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 3	7,854	3,279	3,204	3,304	1,831	901	0	0	20,372
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 1	5,112	2,308	3,631	3,631	2,969	187	0	0	17,838
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 2	11,086	4,080	4,080	4,080	1,573	0	0	0	24,899
RICKENBACKER CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	262	400	538	0	0	0	0	0	1,200
VENETIAN CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	600	300	0	0	0	0	0	0	900
BICYCLE PROJECT - VENETIAN CAUSEWAY	200	950	0	0	0	0	0	0	1,150
VENETIAN CAUSEWAY - BRIDGE REPLACEMENT MATCHING FUNDS	2,234	6,500	3,000	3,000	7,000	0	0	0	21,734
BICYCLE PROJECT - VIRGINIA KEY PARKING LOT ENTRANCE	0	25	175	200	0	0	0	0	400
BICYCLE PROJECT - RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2	450	150	0	0	0	0	0	0	600
BICYCLE PROJECT - RICKENBACKER CAUSEWAY	3,245	350	0	0	0	0	0	0	3,595
RICKENBACKER CAUSEWAY - BRIDGE SCOUR STUDY AND REPAIR	200	1,700	0	0	0	0	0	0	1,900
RICKENBACKER CAUSEWAY - BEAR CUT BRIDGE AND WEST BRIDGE (STUDY)	1,000	3,000	1,000	0	0	0	0	0	5,000
RICKENBACKER CAUSEWAY - WEST AND BEAR CUT BRIDGES	0	0	0	1,500	5,000	0	0	0	6,500
CAMP OWAISSA BAUER - WELL WATER TREATMENT SYSTEM	1	0	69	0	0	0	0	0	70

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
ENVIRONMENTAL REMEDIATION - MILLERS POND PARK	69	95	1,420	0	0	0	0	0	1,584
ENVIRONMENTAL REMEDIATION - DEVON AIRE PARK	119	100	1,000	1,000	300	13	0	0	2,532
ENVIRONMENTAL REMEDIATION - CONTINENTAL PARK	241	1,000	1,000	300	70	0	0	0	2,611
ENVIRONMENTAL REMEDIATION - MODELLO PARK	95	100	800	800	200	39	0	0	2,034
ENVIRONMENTAL REMEDIATION - BROTHERS TO THE RESCUE PARK	69	125	700	650	25	25	0	0	1,594
MATHESON HAMMOCK PARK - SEAWALL REPAIR	83	384	440	642	257	0	0	0	1,806
INFRASTRUCTURE IMPROVEMENTS - FACILITIES SYSTEMWIDE	10,222	23,848	8,588	5,805	10,489	20,549	29,618	587,532	696,651
RICKENBACKER CAUSEWAY - BRIDGE MAINTENANCE PROGRAM	139	762	1,335	1,120	472	0	0	0	3,828
VENETIAN CAUSEWAY - HURRICANE REPAIRS TO BASCULE BRIDGES	138	1,424	147	0	0	0	0	0	1,709
INFRASTRUCTURE IMPROVEMENTS - PARK FACILITIES SYSTEMWIDE (BUILDING BETTER COMMUNITIES BOND PROGRAM)	7,073	75	200	2,300	2,000	124	0	0	11,772
INFRASTRUCTURE IMPROVEMENTS - ZOO FACILITYWIDE	245	3,983	9,032	2,910	6,439	4,601	8,507	11,834	47,551
LOCAL/ADA PARK PROGRAM	55	363	1,590	367	1,950	2,050	1,875	0	8,250
<b><u>POLICE</u></b>									
INFRASTRUCTURE IMPROVEMENTS - KEYLESS ENTRY (CARD ACCESS) SYSTEMS AT VARIOUS POLICE FACILITIES	366	84	0	0	0	0	0	0	450
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE - POOL FACILITY REPAIRS	188	282	0	0	0	0	0	0	470
INFRASTRUCTURE IMPROVEMENTS - HEADQUARTERS MEDIA AND MEETING ROOM RENOVATION	756	314	0	0	0	0	0	0	1,070
INFRASTRUCTURE IMPROVEMENTS - POLICE FACILITIES SYSTEMWIDE	790	24,080	33,530	22,207	17,142	14,216	23,845	20,509	156,319
INFRASTRUCTURE IMPROVEMENTS - PUBLIC SAFETY FACILITIES SYSTEMWIDE	2,808	7,511	2,953	500	0	0	0	0	13,772
INFRASTRUCTURE IMPROVEMENTS - POLICE HEADQUARTERS	650	5,915	16,451	16,735	10,550	2,450	0	0	52,751
<b><u>DEPT OF REG &amp; ECON RESOURCES</u></b>									
PURCHASE DEVELOPMENT RIGHTS FUND (BUILDING BETTER COMMUNITIES BOND PROGRAM)	15,480	7,500	7,420	10,000	0	0	0	0	40,400
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	39,346	654	0	0	0	0	0	0	40,000
BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION	0	1,100	0	0	0	0	0	0	1,100
BEACH - EROSION MITIGATION AND RENOURISHMENT	166,550	30,200	4,974	2,392	3,370	5,694	3,486	0	216,666
CANAL IMPROVEMENTS	2,855	6,939	4,800	3,212	3,665	3,702	2,014	0	27,187
LAND ACQUISITIONS - TO SUPPORT WELLFIELD	1,000	2,000	2,000	2,000	2,000	2,000	2,000	6,000	19,000
OPA-LOCKA CANAL RESTORATION - CORRECTIVE ACTION PLAN FOR SURFACE WATER	100	600	7,500	0	0	0	0	0	8,200
FLORIDA CITY - CANAL GATE	500	1,000	0	0	0	0	0	0	1,500
SALINITY BARRIER - FEASIBILITY TESTING AND EVALUATION	0	0	0	0	0	0	0	20,000	20,000
DERM - LABORATORY EQUIPMENT REPLACEMENT	0	2,800	0	0	0	0	0	0	2,800
FLORIDA CITY - CANAL PUMP STATIONS AND LAND ACQUISITIONS	500	3,000	0	0	0	0	0	0	3,500
FLORIDA CITY - LAND ACQUISITIONS CULVERT PROJECT	0	1,900	0	0	0	0	0	0	1,900
<b><u>SEAPORT</u></b>									
CRUISE TERMINAL J - IMPROVEMENTS	6,386	4,356	0	0	0	0	0	0	10,742

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
INFRASTRUCTURE IMPROVEMENTS - CARGO GATE MODIFICATIONS	49,492	33	0	0	0	0	0	0	49,525
INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION	0	17,654	64,510	54,846	54,846	54,846	53,298	0	300,000
INFRASTRUCTURE IMPROVEMENTS - CONTAINER YARD (SEABOARD)	10,147	9,880	23,634	3,675	4,434	475	0	0	52,245
INFRASTRUCTURE IMPROVEMENTS - PORT WIDE	75,078	19,239	25,699	27,000	27,000	27,000	0	0	201,016
INFRASTRUCTURE IMPROVEMENTS - SOUTH FLORIDA CONTAINER TERMINAL	25,591	14,000	7,700	0	0	0	0	0	47,291
INFRASTRUCTURE IMPROVEMENTS - WATER AND SEWER UPGRADES	656	4,678	0	0	0	0	0	0	5,334
CRUISE TERMINALS D AND E - UPGRADES	1,760	5,579	5,289	0	0	0	0	0	12,628
GANTRY CRANES	28,434	9,200	31,946	13,165	0	0	0	0	82,745
CRUISE TERMINALS AA AND AAA - NEW	15,826	48,496	32,401	15,461	11,630	880	0	0	124,694
CRUISE TERMINAL B - NEW	102,510	500	0	0	0	0	0	0	103,010
INLAND PORT DEVELOPMENT	200	200	0	0	0	0	0	0	400
CRUISE TERMINALS A AND AA - ROADWAYS	18,055	5,172	7,255	991	660	385	0	0	32,518
CRUISE TERMINAL C	15,403	3,309	4,800	0	0	0	0	0	23,512
CRUISE TERMINAL V - NEW	82,773	60,207	196	0	0	0	0	0	143,176
CRUISE TERMINAL F - PHASE 2	86,583	70,242	9,149	0	0	0	0	0	165,974
INFRASTRUCTURE IMPROVEMENTS - CRUISE CAMPUS	0	11,500	0	0	0	0	0	0	11,500
BRIGHTLINE	0	0	169	2,124	2,742	165	0	0	5,200
INFRASTRUCTURE IMPROVEMENTS - PASSENGER BOARDING BRIDGES	938	0	8,250	2,583	8,416	9,000	0	0	29,187
SHORE POWER AT THE PORT	0	55,000	6,962	5,500	5,500	5,500	5,500	37,038	121,000
<b><u>SOLID WASTE MANAGEMENT</u></b>									
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL CELL 4	1	225	1,490	13,550	0	0	0	0	15,266
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET HOME CHEMICAL COLLECTION CENTER	1,312	2,621	278	0	0	0	0	0	4,211
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - RESOURCES RECOVERY	15,110	535	198	36,000	0	112	0	1,030	52,985
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - BACKUP POWER GENERATORS	963	265	526	526	523	0	523	1,419	4,745
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - VIRGINIA KEY LANDFILL	5,601	1,940	20,845	2,485	0	0	2,257	12,873	46,001
LAND ACQUISITION - SOUTH DADE LANDFILL	8	130	5,000	0	0	0	0	0	5,138
LAND ACQUISITION - NORTH DADE LANDFILL	1	195	6,400	0	0	0	0	0	6,596
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MUNISPORT LANDFILL	31,738	1,500	1,800	0	327	0	0	0	35,365
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MIAMI GARDENS LANDFILL	101	3,456	0	0	0	0	0	0	3,557
LONG TERM FUTURE PROJECTS - NEW TRANSFER STATION (SOUTH DADE)	0	0	0	0	480	810	1,060	68,600	70,950
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL TIP FLOOR	2,666	320	45	0	0	345	0	1,049	4,425
LONG TERM FUTURE PROJECTS - NEW TRANSFER STATION (NORTH EAST)	0	0	0	2,500	420	830	1,295	39,880	44,925
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - NORTH DADE LANDFILL VERTICAL EXPANSION	120	230	100	0	0	0	0	0	450
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL HORIZONTAL EXPANSION	0	0	160	300	300	0	0	0	760
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL SCALEHOUSE	613	144	0	0	0	0	0	798	1,555
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL SCALE HOUSE	428	0	0	0	0	0	0	334	762

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION EQUIPMENT	218	291	352	0	216	160	0	897	2,134
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION EQUIPMENT	0	50	0	0	61	4,390	255	4,374	9,130
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION EQUIPMENT	431	72	198	198	2,872	0	60	2,880	6,711
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION BUILDING UPGRADE	414	1,557	262	0	0	0	0	858	3,091
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION BUILDING UPGRADE	218	167	0	0	40	252	0	446	1,123
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION BUILDING UPGRADE	449	477	157	0	0	0	0	1,752	2,835
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL GAS COLLECTION AND CONTROL SYSTEM	4,412	847	835	0	0	940	0	940	7,974
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION TIP FLOOR	542	0	0	0	826	0	0	2,478	3,846
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL GROUNDWATER	0	0	0	0	0	151	0	302	453
ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL GROUNDWATER AND MONITORING WELLS	0	0	0	0	96	0	0	192	288
ENVIRONMENTAL IMPROVEMENTS - RESOURCES RECOVERY ASH LANDFILL	0	0	0	72	0	0	0	144	216
ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL GAS MANAGEMENT SYSTEM	2,647	818	0	0	0	0	0	0	3,465
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST LITTLE RIVER TRASH AND RECYCLING CENTER	169	37	131	77	0	0	0	154	568
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - PALM SPRING TRASH AND RECYCLING CENTER	61	47	146	0	131	0	0	170	555
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - GOLDEN GLADES TRASH AND RECYCLING CENTER	10	146	26	84	0	0	0	94	360
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST PERRINE TRASH AND RECYCLING CENTER	162	79	143	0	0	0	0	190	574
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SUNSET KENDALL TRASH AND RECYCLING CENTER	94	16	80	0	0	0	0	160	350
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI HEIGHTS TRASH AND RECYCLING CENTER	76	80	122	69	0	0	0	182	529
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SNAPPER CREEK TRASH AND RECYCLING CENTER	687	393	155	74	0	0	0	188	1,497
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORWOOD TRASH AND RECYCLING CENTER	10	38	106	62	0	0	0	164	380
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE TRASH AND RECYCLING CENTER	55	85	0	0	0	0	0	146	286
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - MOODY DRIVE TRASH AND RECYCLING CENTER	10	201	0	128	0	0	0	254	593
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - EUREKA DRIVE TRASH AND RECYCLING CENTER	162	216	76	0	0	0	0	198	652
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - CHAPMAN FIELD TRASH AND RECYCLING CENTER	10	137	98	0	0	0	0	146	391

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION	79	0	25	430	0	0	25	1,290	1,849
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION	13	176	0	0	0	0	0	352	541
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION	154	1,555	1,535	0	0	0	0	640	3,884
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY	20	49	289	315	0	0	0	728	1,401
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY	0	0	480	425	0	0	0	737	1,642
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY	222	498	336	0	0	0	0	667	1,723
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION TIP FLOOR	355	272	0	0	0	572	0	1,703	2,902
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL ACCESS ROAD	0	1,810	0	0	0	0	267	490	2,567
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL STORMWATER SYSTEM	55	488	0	0	0	0	0	0	543
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL SBR SYSTEM	123	451	44	430	0	0	0	1,807	2,855
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL ACCESS ROAD	0	40	210	0	0	0	0	250	500
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET LANDFILL ACCESS ROAD	498	0	0	0	0	0	0	202	700
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION TIPPING FLOOR	44	356	0	0	0	460	0	1,360	2,220
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - FUTURE PROJECTS	0	0	0	0	0	0	0	810	810
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY TRUCK WASH UPGRADE	0	40	425	0	0	0	0	435	900
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY TRUCK WASH UPGRADE	146	425	0	0	0	0	0	445	1,016
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY TRUCK WASH UPGRADE	240	170	0	0	0	0	0	405	815
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - FUTURE PROJECTS	0	0	100	4,155	23,315	0	0	83,381	110,951
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL	63	29	344	0	0	0	0	358	794
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL	190	0	0	0	0	0	0	190	380
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - RICHMOND HEIGHTS TRASH AND RECYCLING CENTER	10	41	151	96	0	0	0	186	484
<b><u>TRANSPORTATION &amp; PUBLIC WORKS</u></b>									
BIKE PATHS - COMMISSION DISTRICT 10	371	0	329	0	0	0	0	0	700
BASCULE BRIDGE (NW 22 AVE) OVER THE MIAMI RIVER - RENOVATION	120	880	0	0	0	0	0	0	1,000
PEDESTRIAN BRIDGE - OVER C-100 CANAL AT OLD CUTLER RD AND SW 173 ST	800	1,200	0	0	0	0	0	0	2,000
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) - PHASE 3	98,529	56,779	44,531	55,020	24,785	22,039	33,534	0	335,218
TRANSIT - OPERATIONS SYSTEM (TOS) REPLACEMENT PROJECT	7,430	87	0	0	0	0	0	0	7,517
BUS AND BUS FACILITIES	9,599	8,962	8,311	4,877	835	0	0	0	32,583
PARK AND RIDE - TRANSIT PROJECTS	28,302	7,920	7,405	5,806	1,596	1,222	0	0	52,251
BUS - RELATED PROJECTS	375,579	53,467	199,696	25	0	0	0	0	628,767

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
METROMOVER - IMPROVEMENT PROJECTS	33,031	46,917	61,380	88,363	60,199	0	0	0	289,890
PEDESTRIAN OVERPASS - UNIVERSITY METRORAIL STATION	5,748	129	0	0	0	0	0	0	5,877
LEHMAN YARD - MISCELLANEOUS IMPROVEMENTS	27,221	13,271	5,805	12,130	0	0	0	0	58,426
HEAVY EQUIPMENT REPLACEMENT	4,901	499	0	0	0	0	0	0	5,400
INFRASTRUCTURE RENEWAL PLAN (IRP)	16,608	12,500	12,500	12,500	12,500	12,500	12,500	12,500	104,108
BIKE PATH - WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	0	0	0	120	0	0	0	120
MIAMI RIVER GREENWAY	4,861	2,240	1,000	489	0	0	0	0	8,590
METRORAIL - TRACK AND GUIDEWAY PROJECTS	84,969	57,601	36,207	13,000	21,070	0	0	0	212,848
BUS - ENHANCEMENTS	20,782	4,895	7,262	1,261	0	0	0	0	34,200
METRORAIL - VEHICLE REPLACEMENT	369,084	5,343	1,740	958	8,051	897	0	0	386,072
METRORAIL - STATIONS AND SYSTEMS IMPROVEMENTS	7,879	40,748	32,157	30,908	23,939	41,106	20,359	0	197,095
THE UNDERLINE	25,292	18,933	27,796	36,706	29,131	8,289	0	0	146,148
METRORAIL AND METROMOVER PROJECTS	3,000	10,500	1,500	0	0	0	0	0	15,000
FEDERALLY FUNDED PROJECTS	115,673	117,197	118,582	120,288	123,981	134,285	135,668	1,125	866,798
DRAINAGE IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	88,609	2,528	1,962	1,000	998	0	0	0	95,096
SIGNAGE AND COMMUNICATION PROJECTS	8,904	15,253	2,166	0	0	0	0	0	26,323
DRAINAGE IMPROVEMENTS - COUNTY MAINTAINED ROADS	13,691	10,482	9,168	9,200	7,374	6,947	7,000	7,016	70,879
BRIDGE REHABILITATION - COUNTYWIDE IMPROVEMENTS	10,601	13,910	17,886	12,326	2,798	12,920	11,278	0	81,719
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS	79,411	4,274	4,240	3,500	0	0	0	0	91,425
INTERSECTION IMPROVEMENTS - COUNTYWIDE	19,093	6,155	7,241	1,445	0	0	0	0	33,934
RIGHTS-OF-WAY ACQUISITION - COUNTYWIDE	23,737	7,094	4,676	2,299	1,026	831	0	0	39,663
ARTERIAL ROADS - COUNTYWIDE	45,905	10,818	29,140	18,061	4,972	1,000	1,168	0	111,065
RESURFACING - COUNTYWIDE IMPROVEMENTS	34,467	20,413	2,895	580	0	0	0	0	58,355
ROAD WIDENING - COUNTYWIDE	80,260	34,519	68,171	35,318	40,337	39,890	0	0	298,495
SAFETY IMPROVEMENTS - COUNTYWIDE	24,238	10,410	9,202	10,529	9,249	10,876	8,064	0	82,569
TRAFFIC CONTROL DEVICES - SIGNALIZATION COUNTYWIDE	38,099	22,784	21,091	16,827	16,384	16,381	7,343	0	138,908
ROADWAY AND BRIDGE - MISCELLANEOUS COUNTYWIDE IMPROVEMENTS	43,490	22,391	36,750	40,176	42,281	38,013	5,503	0	228,604
PALMETTO INTERMODAL TERMINAL	0	18,930	1,640	0	0	0	0	0	20,570
SOUTH DADE TRANSITWAY CORRIDOR	62,082	203,883	37,495	0	0	0	0	0	303,460
SUNSHINE STATION - GOLDEN GLADES BIKE/PEDESTRIAN CONNECTOR	14,045	5,980	3,172	3,172	0	0	0	0	26,368
PARK AND RIDE - TRANSITWAY AT SW 168TH STREET	18,056	29,055	14,347	0	0	0	0	0	61,458
DADELAND SOUTH INTERMODAL STATION	1,946	13,778	30,854	3,962	0	0	0	0	50,540
BEACH EXPRESS SOUTH	200	320	2,590	6,490	0	0	0	0	9,600
EMERGENCY BACKUP GENERATORS	0	1,690	0	0	0	0	0	0	1,690
SAFETY IMPROVEMENTS - VARIOUS PTP PROJECTS	0	1,961	2,474	2,406	3,072	0	0	0	9,913
TRACK INSPECTION VEHICLE / TRAIN	4,000	3,500	0	0	0	0	0	0	7,500
BUS - NEW SOUTH DADE MAINTENANCE FACILITY	2,250	42,031	11,933	0	0	0	0	0	56,214
AVENTURA STATION	59,500	17,200	0	0	0	0	0	0	76,700
SAFETY IMPROVEMENTS - FDOT PROJECTS	519	432	52	0	0	0	0	0	1,003
PARKING LOT REFURBISHMENT AT BUS FACILITIES	0	389	809	2,946	5,892	2,946	0	0	12,982
DOLPHIN STATION - DIRECT RAMPS	0	804	3,993	2,643	0	0	0	0	7,439
SOUTH CORRIDOR BUS RAPID TRANSIT (BRT) - MASTARM IMPROVEMENTS	10,000	20,533	14,000	6,000	7,437	0	0	0	57,970
SW 87 AVE BRIDGE OVER CANAL C-100	0	170	3,140	0	0	0	0	0	3,310
<b><u>WATER AND SEWER</u></b>									
WASTEWATER - OUTFALL LEGISLATION	163,653	70,016	72,444	193,393	326,108	278,568	195,487	137,502	1,437,170

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
WASTEWATER TREATMENT PLANTS - CONSENT DECREE PROJECTS	718,052	193,660	152,825	121,213	90,193	40,338	13,124	5,363	1,334,769
PUMP STATIONS - SEWER SYSTEMS CONSENT DECREE PROJECTS	107,050	8,316	174	46	0	0	0	0	115,585
WATER - MIAMI SPRINGS CONSTRUCTION FUND	12,800	508	0	0	0	0	0	0	13,308
WATER TREATMENT PLANT - FLORIDIAN REVERSE OSMOSIS	7,473	510	0	0	0	0	0	0	7,983
COMMERCIAL AND INDUSTRIAL CORRIDORS - EXTENSION OF SEWER SYSTEM (BUILDING BETTER COMMUNITIES BOND PROGRAM)	27,202	18,500	31,295	25,614	23,389	0	0	0	126,000
WATER - PIPES AND INFRASTRUCTURE PROJECTS	44,982	15,346	5,492	3,000	3,000	3,000	3,000	3,000	80,820
WASTEWATER - COLLECTION AND TRANSMISSION LINES CONSENT DECREE PROJECTS	78,812	11,624	4,992	875	0	0	0	0	96,303
WASTEWATER - PIPES AND INFRASTRUCTURE PROJECTS	7,111	3,000	3,000	3,000	3,000	3,000	3,000	3,000	28,111
WATER - SOUTH MIAMI-DADE TRANSMISSION MAINS IMPROVEMENTS	429	400	3,735	149	450	0	0	0	5,163
WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION	25,891	17,398	22,877	2,759	200	300	4,811	58,660	132,897
WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	24,249	22,460	12,677	3,373	0	0	0	0	62,760
WATER - EQUIPMENT	34,316	11,593	26,001	10,500	10,500	10,500	11,500	110,500	225,410
WATER TREATMENT PLANT - REPLACEMENT AND RENOVATIONS	24,458	17,000	9,500	6,500	6,500	6,500	6,500	6,500	83,458
WATER - SYSTEM MAINTENANCE AND UPGRADES	37,188	21,836	31,669	20,000	20,000	20,000	20,000	20,000	190,693
PEAK FLOW MANAGEMENT - FLOW REDUCTION PROGRAM (FRP)	63,396	13,565	14,865	16,176	16,166	14,056	11,976	35,927	186,126
SANITARY SEWER SYSTEM - IMPROVEMENTS	538	250	250	250	250	250	250	0	2,038
WASTEWATER - CENTRAL MIAMI-DADE TRANSMISSION MAINS AND PUMP STATION IMPROVEMENTS	20,558	12,502	10,178	18,000	22,500	18,000	13,500	0	115,237
WATER - REGIONAL GENERAL MAINTENANCE AND OFFICE FACILITIES	396	0	0	0	0	0	9,667	38,352	48,414
WASTEWATER - EQUIPMENT	55,609	8,256	11,000	11,000	11,000	11,000	15,000	15,000	137,865
WASTEWATER - SYSTEM MAINTENANCE AND UPGRADES	35,414	18,135	12,000	17,000	17,000	17,000	12,000	12,000	140,548
LIFT STATIONS - UPGRADES AND STRUCTURAL IMPROVEMENTS	7,673	4,603	3,500	3,500	3,500	3,500	3,500	3,501	33,277
WATER - MAIN EXTENSIONS	1,166	200	200	200	200	200	200	0	2,366
WASTEWATER - SOUTH DISTRICT TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	100	2,299	7,500	10,621	0	0	0	0	20,520
PUMP STATIONS - IMPROVEMENT PROGRAM	61,507	8,624	7,341	1,000	0	0	0	13,745	92,218
PUMP STATIONS - GENERATORS AND MISCELLANEOUS UPGRADES	5,236	2,456	4,899	5,600	5,046	4,244	0	0	27,480
WASTEWATER TREATMENT PLANTS - MISCELLANEOUS UPGRADES	2,160	2,482	0	0	0	0	0	0	4,642
WASTEWATER - NORTH MIAMI-DADE TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	30,103	35,607	53,239	36,914	24,355	27,072	15,472	8,000	230,762
WASTEWATER - TELEMETERING SYSTEM	1,431	500	1,121	1,000	1,000	1,000	1,000	1,000	8,052
WASTEWATER - REGIONAL GENERAL MAINTENANCE AND OFFICE FACILITIES	3,259	300	300	2,500	3,000	2,201	300	114,685	126,545
WASTEWATER TREATMENT PLANTS - REPLACEMENT AND RENOVATION	52,134	19,230	9,000	9,000	9,000	9,000	9,000	9,000	125,364
SANITARY SEWER SYSTEM - EXTENSION	24,360	12,197	5,500	5,500	5,500	5,500	6,500	6,500	71,557
WATER - DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	90,677	15,670	23,395	9,000	7,000	7,000	7,500	6,500	166,742
PEAK FLOW MANAGEMENT - FACILITIES	18,065	8,076	5,000	6,130	3,000	2,000	2,000	0	44,271
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT UPGRADES	1,468	3,339	13,594	17,827	8,006	200	300	33,678	78,411
WASTEWATER TREATMENT PLANT - NORTH DISTRICT UPGRADES	4,487	7,055	20,776	23,292	32,613	39,551	27,500	12,500	167,774

## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
WASTEWATER TREATMENT PLANT - CENTRAL DISTRICT UPGRADES	6,252	14,326	15,049	25,533	25,721	53,623	45,435	52,661	238,600
WATER - FIRE HYDRANT INSTALLATION	2,753	2,500	2,500	2,500	2,500	2,500	2,500	2,500	20,253
WATER - NORTH MIAMI-DADE TRANSMISSION MAIN IMPROVEMENTS	29,450	11,327	14,526	14,869	8,386	4,000	0	0	82,558
WATER - CENTRAL MIAMI-DADE TRANSMISSION MAINS IMPROVEMENTS	266	254	700	1,000	4,220	4,271	0	0	10,711
WATER - SAFE DRINKING WATER ACT MODIFICATIONS	8,816	4,098	83,162	16,444	11,738	4,500	2,500	0	131,258
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT EXPANSION (PHASE 3)	6,047	3,500	700	0	0	0	0	0	10,247
WATER - TELEMETERING SYSTEM ENHANCEMENTS	2,002	0	1,337	1,000	1,000	1,000	1,000	1,000	8,339
WATER - SMALL DIAMETER WATER MAINS REPLACEMENT PROGRAM	69,410	20,509	27,179	30,108	33,001	33,700	37,600	79,125	330,631
PEAK FLOW MANAGEMENT - SOUTH DISTRICT EXPANSION	122,568	51,228	140,593	149,255	98,142	69,051	45,867	18,000	694,703
PUMP STATIONS - RESILIENCE PROGRAM (PSRP)	22,145	18,048	30,457	40,816	42,712	35,782	30,395	44,917	265,272
WASTEWATER - INFRASTRUCTURE IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)	0	5,000	5,000	5,000	0	0	0	0	15,000
<b>Infrastructure and Environment Total</b>	<b>5,050,576</b>	<b>2,418,665</b>	<b>2,335,955</b>	<b>1,834,894</b>	<b>1,657,667</b>	<b>1,267,305</b>	<b>958,737</b>	<b>1,929,684</b>	<b>17,453,483</b>
<b>Leadership and Strategy</b>									
<b><u>COMMUNICATIONS &amp; CUSTOMER EXPERIENCE</u></b>									
CUSTOMER RELATIONSHIP MANAGEMENT MODERNIZATION	0	1,250	1,250	0	0	0	0	0	2,500
<b><u>CULTURAL AFFAIRS</u></b>									
CULTURAL AFFAIRS - WEBSITE UPGRADE	0	75	75	0	0	0	0	0	150
<b><u>ELECTIONS</u></b>									
BALLOT CHAIN OF CUSTODY TRACKING SYSTEM	150	150	0	0	0	0	0	0	300
DS200 BALLOT DIGITAL SCANNERS	0	2,920	2,915	2,915	0	0	0	0	8,750
VOTE BY MAIL BALLOT INSERTER	0	991	0	0	0	0	0	0	991
<b><u>FINANCE</u></b>									
CREDIT AND COLLECTION SYSTEM REPLACEMENT	400	400	0	0	0	0	0	0	800
<b><u>INFORMATION TECHNOLOGY DEPT</u></b>									
FULL ENTERPRISE RESOURCE PLANNING IMPLEMENTATION	101,913	29,619	0	0	0	0	0	0	131,532
CITRIX INFRASTRUCTURE - VIRTUAL DESKTOP AND THIN CLIENTS	1,130	365	365	365	585	0	0	0	2,810
<b><u>INTERNAL SERVICES</u></b>									
NORTH DADE GOVERNMENT CENTER - NEW	354	6,346	800	0	0	0	0	0	7,500
INTEGRATED COMMAND AND COMMUNICATIONS CENTER	394	40,545	58,455	68,036	0	0	0	0	167,430
PRINT SHOP - EQUIPMENT UPGRADES	0	243	0	0	0	0	0	0	243
<b><u>NON-DEPARTMENTAL</u></b>									
AMERICANS WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS	0	7	0	0	0	0	0	0	7
FLEET - REPLACEMENT VEHICLES AND SPECIAL EQUIPMENT	291,884	85,651	86,263	93,709	94,380	42,772	60,191	32,000	786,849
<b><u>POLICE</u></b>									
LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) - RELATED SUBSYSTEMS	2,600	300	0	0	0	0	0	0	2,900
<b><u>PROPERTY APPRAISAL</u></b>									
COMPUTER AIDED MASS APPRAISAL SYSTEM (CAMA) - REPLACEMENT	2,830	3,250	0	0	0	0	0	0	6,080
<b><u>TRANSPORTATION &amp; PUBLIC WORKS</u></b>									
BUS - TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)	18,498	148	0	0	0	0	0	0	18,646



## APPENDIX M: RESILIENCE CAPITAL PROGRAMS

(dollars in thousands)

	Prior Years	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Future	Projected Total Cost
<b>Leadership and Strategy Total</b>	420,153	172,260	150,123	165,025	94,965	42,772	60,191	32,000	1,137,487
<b>Total Resiliency Programs</b>	7,016,520	3,375,661	3,385,296	2,793,631	2,467,331	1,914,529	1,464,331	4,447,604	26,864,902

**APPENDIX N: FY 2021-22 ADOPTED FUNDING AVAILABLE FOR  
COMMUNITY-BASED ORGANIZATIONS**

<b>Program Category</b>	<b>General Revenue Funding</b>	<b>Other Funding</b>	<b>TOTAL FUNDING</b>
Anti-Violence	\$320,000		\$320,000
Basic Needs	\$911,000		\$911,000
Children & Adults with Disabilities	\$779,000		\$779,000
Children, Youth, & Families	\$3,666,000		\$3,666,000
Criminal Justice	\$567,000		\$567,000
Elder Needs	\$2,131,000		\$2,131,000
Food Programs	\$1,860,000		\$1,860,000
Health	\$477,000		\$477,000
Immigrants/New Entrants	\$383,000		\$383,000
Special Needs	\$2,365,000		\$2,365,000
Workforce Development	\$491,000		\$491,000
Cultural Activities	\$11,988,000	\$9,183,000 <i>a</i>	\$21,171,000
Airport/Seaport Promotions		\$658,000 <i>b</i>	\$658,000
Environmental Protection and Education		\$730,000 <i>c</i>	\$730,000
Miscellaneous	\$12,899,000 <i>d</i>		\$12,899,000
<b>Total</b>	<b>\$38,837,000</b>	<b>\$10,571,000</b>	<b>\$49,408,000</b>

**NOTES:**

- a* Tourist tax proceeds for Tourist Development Council Grants (\$1.350 million), and tourist tax proceeds, other grants, interest for cultural grants, and allocations for regional cultural programs (\$7.833 million)
- b* Seaport promotional funding (\$400,000) and Aviation promotional funding (\$258,100) allocated to CBOs
- c* Proprietary funding from the Regulatory and Economic Resources (\$430,000), Solid Waste Management (\$100,000) and Water and Sewer departments (\$200,000) for environmental grants
- d* Includes general fund allocations to be monitored by the Office of Management and Budget and Other Departments

**FY 2021-22 FUNDING FOR  
COMMUNITY-BASED ORGANIZATIONS**

<b>Organization Name</b>	<b>Category</b>	<b>Amount</b>
Boys & Girls Clubs of Miami-Dade, Inc.	Anti-Violence	\$ 60,000
Center for Family and Child Enrichment, Inc.	Anti-Violence	\$ 200,000
Cuban American Bar Association Pro Bono Project, Inc.	Anti-Violence	\$ 60,000
		<b>\$ 320,000</b>
Branches, Inc.	Basic Needs	\$ 51,000
Casa Valentina, Inc.	Basic Needs	\$ 210,000
Catalyst Miami, Inc. (formerly Human Services Coalition of Miami-Dade County, Inc.)	Basic Needs	\$ 236,000
Catholic Charities of the Archdiocese of Miami, Inc.	Basic Needs	\$ 52,000
Family Action Movement Network, Inc. (formerly Famn Ayisyen Nan Miyami, Inc.)	Basic Needs	\$ 20,000
Feeding South Florida, Inc.	Basic Needs	\$ 51,000
Haitian Neighborhood Center, Sant La, Inc.	Basic Needs	\$ 51,000
Legal Services of Greater Miami, Inc.	Basic Needs	\$ 37,000
Richmond Heights Community Association, Inc.	Basic Needs	\$ 32,000
The Coalition of Florida Farmwork Organizations, Inc.	Basic Needs	\$ 51,000
Voices for Children Foundation, Inc.	Basic Needs	\$ 25,000
YWCA of Greater Miami-Dade, Inc.	Basic Needs	\$ 95,000
		<b>\$ 911,000</b>
Best Buddies International, Inc.	Children & Adults with Disabilities	\$ 115,000
CCDH, Inc.	Children & Adults with Disabilities	\$ 115,000
Center for Independent Living of South Florida, Inc.	Children & Adults with Disabilities	\$ 269,000
Family Action Movement Network, Inc. (formerly Famn Ayisyen Nan Miyami, Inc.)	Children & Adults with Disabilities	\$ 24,000
Hearing and Speech Center of Florida, Inc.	Children & Adults with Disabilities	\$ 27,000
Jewish Community Services of South Florida, Inc.	Children & Adults with Disabilities	\$ 46,000
Public Health Trust of Miami-Dade County	Children & Adults with Disabilities	\$ 24,000
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children & Adults with Disabilities	\$ 54,000
The Association for Development of the Exceptional, Inc. (A.D.E)	Children & Adults with Disabilities	\$ 105,000
		<b>\$ 779,000</b>
Alliance for Musical Arts Productions, Inc.	Children, Youth & Families	\$ 4,000
Amigos Together For Kids, Inc.	Children, Youth & Families	\$ 35,000
Be Strong International, Inc. (formerly Abstinence Between Strong Teens International, Inc.)	Children, Youth & Families	\$ 17,000
Belafonte Tacolcy Center, Incorporated	Children, Youth & Families	\$ 28,000
Big Brothers Big Sisters of Greater Miami, Inc.	Children, Youth & Families	\$ 26,000
Breakthrough Miami, Inc.	Children, Youth & Families	\$ 117,000
Center of Information & Orientation, Inc.	Children, Youth & Families	\$ 48,000
Centro Mater Child Care Services, Inc.	Children, Youth & Families	\$ 46,000
Coconut Grove Cares, Inc.	Children, Youth & Families	\$ 10,000
Common Threads, Inc.	Children, Youth & Families	\$ 60,000
Concerned African Women, Inc.	Children, Youth & Families	\$ 281,000
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Children, Youth & Families	\$ 34,000
Family Action Movement Network, Inc. (formerly Famn Ayisyen Nan Miyami, Inc.)	Children, Youth & Families	\$ 85,000
Family Resource Center of South Florida, Inc.	Children, Youth & Families	\$ 28,000
Florida Venture Foundation, Inc.	Children, Youth & Families	\$ 87,000
Foster Care Review, Inc.	Children, Youth & Families	\$ 36,000
Foundation of Community Assistance and Leadership, Inc.	Children, Youth & Families	\$ 35,000
Girl Scout Council of Tropical Florida, Inc.	Children, Youth & Families	\$ 24,000
Hearing and Speech Center of Florida, Inc.	Children, Youth & Families	\$ 24,000
Hispanic Coalition, Corp.	Children, Youth & Families	\$ 70,000
KIDCO Creative Learning, Inc. (formerly KIDCO Child Care Inc.)	Children, Youth & Families	\$ 24,000
Latinos United in Action Center, Inc.	Children, Youth & Families	\$ 22,000
Lawyers for Children America, Inc.	Children, Youth & Families	\$ 51,000
Leisure City/ Modello Optimist Club of Florida, Inc.	Children, Youth & Families	\$ 18,000
Little Haiti Optimist Club, Inc.	Children, Youth & Families	\$ 50,000
LlirrafO, Inc.	Children, Youth & Families	\$ 174,000
Miami Children's Initiative, Inc.	Children, Youth & Families	\$ 57,000
Miami City Ballet, Inc.	Children, Youth & Families	\$ 130,000
Miami Northside Optimist Club, Inc.	Children, Youth & Families	\$ 9,000
Mujeres Unidas en Justicia Educacion Y Reforma, Inc.	Children, Youth & Families	\$ 101,000
Multi-Ethnic Youth Group Association, Inc.	Children, Youth & Families	\$ 49,000
Omega Activity Center Foundation, Inc.	Children, Youth & Families	\$ 19,000
Overtown Youth Center, Inc.	Children, Youth & Families	\$ 99,000
Palmetto Raiders Youth Development Club, Inc.	Children, Youth & Families	\$ 7,000
Rainbow Community Development Corporation	Children, Youth & Families	\$ 35,000
Reading and Math, Inc.	Children, Youth & Families	\$ 313,000
Regis House, Inc.	Children, Youth & Families	\$ 113,000
Richmond Perrine Optimist Club, Inc. of Miami, FL	Children, Youth & Families	\$ 185,000
South Florida Youth Symphony, Inc.	Children, Youth & Families	\$ 6,000
St. Alban's Day Nursery, Inc.	Children, Youth & Families	\$ 33,000
Teen Up-ward Bound, Incorporated	Children, Youth & Families	\$ 19,000
The Education Fund, Inc.	Children, Youth & Families	\$ 165,000
The Family Christian Association of America, Inc.	Children, Youth & Families	\$ 54,000
The Liberty City Optimist Club of Florida, Inc.	Children, Youth & Families	\$ 234,000
The Motivational Edge, Inc.	Children, Youth & Families	\$ 38,000
The Optimist Foundation of Greater Goulds Florida, Inc.	Children, Youth & Families	\$ 44,000
The Sundari Foundation, Inc.	Children, Youth & Families	\$ 307,000
Thelma Gibson Health Initiative, Inc.	Children, Youth & Families	\$ 38,000

**FY 2021-22 FUNDING FOR  
COMMUNITY-BASED ORGANIZATIONS**

<b>Organization Name</b>	<b>Category</b>	<b>Amount</b>
University of Miami	Children, Youth & Families	\$ 28,000
Urgent, Inc.	Children, Youth & Families	\$ 20,000
Voices for Children Foundation, Inc.	Children, Youth & Families	\$ 19,000
Girl Power Rocks, Inc. (World Literacy Crusade of FL., Inc.)	Children, Youth & Families	\$ 110,000
		<b>\$ 3,666,000</b>
Concerned African Women, Inc.	Criminal Justice	\$ 163,000
Institute for Child and Family Health, Inc.	Criminal Justice	\$ 52,000
Public Health Trust of Miami-Dade County, Florida	Criminal Justice	\$ 200,000
Regis House, Inc.	Criminal Justice	\$ 38,000
The Institute of Black Family Life, Inc.	Criminal Justice	\$ 8,000
Thelma Gibson Health Initiative, Inc.	Criminal Justice	\$ 16,000
Girl Power Rocks, Inc. (World Literacy Crusade of FL., Inc.)	Criminal Justice	\$ 90,000
		<b>\$ 567,000</b>
Allapattah Community Action, Inc.	Elder Needs	\$ 70,000
Ayuda, Inc.	Elder Needs	\$ 57,000
Catholic Charities of the Archdiocese of Miami, Inc.	Elder Needs	\$ 48,000
Centro Campesino-Farmworker Center, Inc.	Elder Needs	\$ 53,000
Communities United, Inc.	Elder Needs	\$ 57,000
Community Coalition, Inc.	Elder Needs	\$ 59,000
De Hostos Senior Center Inc.	Elder Needs	\$ 140,000
Easter Seals South Florida, Inc.	Elder Needs	\$ 99,000
Guardianship Program of Dade County, Inc.	Elder Needs	\$ 18,000
Holy Temple Human Services Corporation, Inc.	Elder Needs	\$ 47,000
Jewish Community Services of South Florida, Inc.	Elder Needs	\$ 258,000
Josefa Perez de Castano Kidney Foundation, Inc.	Elder Needs	\$ 46,000
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elder Needs	\$ 371,000
Masada Home Care, Inc.	Elder Needs	\$ 40,000
Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elder Needs	\$ 120,000
Michael-Ann Russell Jewish Community Center, Inc.	Elder Needs	\$ 83,000
North Miami Foundation for Senior Citizens' Services, Inc.	Elder Needs	\$ 188,000
Senior L.I.F.T. Center, Inc.	Elder Needs	\$ 46,000
Southwest Social Services Programs, Inc.	Elder Needs	\$ 195,000
United Home Care Services, Inc.	Elder Needs	\$ 136,000
		<b>\$ 2,131,000</b>
Curley's House of Style, Inc.	Food Program	\$ 300,000
Farm Share, Inc.	Food Program	\$ 460,000
Feeding South Florida, Inc.	Food Program	\$ 300,000
MJD Wellness and Community Center, Inc.	Food Program	\$ 300,000
Victory for Youth, Inc. (Share Your Heart)	Food Program	\$ 500,000
		<b>\$ 1,860,000</b>
Banyan Community Health Center, Inc.	Health	\$ 51,000
Care Resource Community Health Centers, Inc. (formerly Community AIDS Resource, Inc.)	Health	\$ 83,000
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Health	\$ 66,000
Latinos Salud, Inc.	Health	\$ 109,000
Liga Contra el Cancer, Inc.	Health	\$ 83,000
Regis House, Inc.	Health	\$ 14,000
The Women's Breast & Heart Initiative, Florida Affiliate, Inc.	Health	\$ 55,000
Thelma Gibson Health Initiative, Inc.	Health	\$ 16,000
		<b>\$ 477,000</b>
Americans for Immigrant Justice, Inc.	Immigrants/ New Entrants	\$ 48,000
Cuban American Bar Association Pro Bono Project, Inc.	Immigrants/ New Entrants	\$ 32,000
Haitian Neighborhood Center, Sant La, Inc.	Immigrants/ New Entrants	\$ 28,000
Legal Services of Greater Miami, Inc.	Immigrants/ New Entrants	\$ 35,000
St. Thomas University, Inc.	Immigrants/ New Entrants	\$ 50,000
WeCount!, Inc.	Immigrants/ New Entrants	\$ 40,000
Youth Co-Op, Inc.	Immigrants/ New Entrants	\$ 150,000
		<b>\$ 383,000</b>
Carrfour Supporting Housing, Inc.	Other	\$ 8,000
Community Smiles	Other	\$ 200,000
Fairchild Tropical Botanic Garden, Inc.	Other	\$ 66,000
Florida International University, Inter-American Conference of Mayors	Other	\$ 17,000
Hampton House, Inc.	Other	\$ 500,000
Jewish Community Services of South Florida, Inc.	Other	\$ 46,000
Legal Services of Greater Miami, Inc.	Other	\$ 26,000
Neighbors and Neighbors Association, Inc.	Other	\$ 33,000
The Sundari Foundation, Inc.	Other	\$ 520,000
Transition, Inc.	Other	\$ 78,000
		<b>\$ 1,494,000</b>
Better Way of Miami, Inc.	Special Needs	\$ 400,000
Camillus House, Inc.	Special Needs	\$ 53,000
Cuban American Bar Association Pro Bono Project, Inc.	Special Needs	\$ 40,000
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Special Needs	\$ 11,000
Easter Seals South Florida, Inc.	Special Needs	\$ 188,000
Kristi House, Inc.	Special Needs	\$ 418,000
Legal Services of Greater Miami, Inc.	Special Needs	\$ 64,000

**FY 2021-22 FUNDING FOR  
COMMUNITY-BASED ORGANIZATIONS**

<b>Organization Name</b>	<b>Category</b>	<b>Amount</b>
Live Like Bella (Live Like Bella Childhood Cancer Foundation)	Special Needs	\$ 500,000
New Hope CORPS, Inc.	Special Needs	\$ 449,000
The Key Clubhouse of South Florida	Special Needs	\$ 56,000
The Sundari Foundation, Inc.	Special Needs	\$ 110,000
Voices for Children Foundation, Inc.	Special Needs	\$ 13,000
Wellspring Counseling, Inc.	Special Needs	\$ 63,000
		<b>\$ 2,365,000</b>
Adults Mankind Organization, Inc.	Workforce Development	\$ 127,000
Advocate Program, Inc.	Workforce Development	\$ 42,000
Best Buddies International, Inc.	Workforce Development	\$ 40,000
Branches, Inc.	Workforce Development	\$ 20,000
Greater Miami Services Corps.	Workforce Development	\$ 171,000
Psycho-Social Rehabilitation Center, Inc.	Workforce Development	\$ 91,000
		<b>\$ 491,000</b>
<b>Recreation and Cultures Grants</b>		
Country Club of Miami Youth Golf Instruction Program (Crandon Golf Academy)	Recreation and Cultures Grants	\$ 162,000
Youth Bands of America (Parks Foundation)	Recreation and Cultures Grants	\$ 100,000
		<b>\$ 262,000</b>
<b>Police Grants</b>		
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	\$ 246,000
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	\$ 104,000
Police Benevolent Association	Police Grants	\$ 32,000
The Alternative Programs, Inc.	Police Grants	\$ 651,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 383,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 15,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 9,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 6,000
		<b>\$ 1,446,000</b>

**APPENDIX O: MIAMI-DADE COUNTY FY 2021-22 ADOPTED GAS TAX REVENUES**

*STATE MOTOR FUEL TAXES DISTRIBUTED TO LOCAL GOVERNMENTS*

Title of Gas Tax	Amount Imposed Per Gallon	Type of Fuel Imposed on	Computation Formula	Allowable Usages	Amount Received per cent FY 2021-22 Budget	County's share for FY 2021-22 Budget	Allocation within the fund
A) Constitutional Gas Tax Section 9(c), Article XII Revised 1968 Florida Constitution; Sections 206.41 and 206.47, F.S. Also known as the Secondary Gas Tax	2.0 cents	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	Acquisition, construction and maintenance of roads; bondable for the same purposes	\$10,371,000	\$20,742,000	20% - used in County-wide General Fund (\$3.970 million); 80% - used in DTPW's Construction Funds (\$16.772 million)
B) County Gas Tax Sections 206.41(1)(b) and 206.60, F.S.	1.0 cent	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	All legitimate County transportation purposes; can be used for both Public Works and Transit needs	\$8,999,000	\$8,999,000	The State is allowed to impose a 7.3% administrative fee
C) Municipal Gas Tax Sections 206.605(1), 206.879(1), and 210.20(2)(a), and Part II of Chapter 218, F.S.	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to Florida's Revenue Sharing Trust Fund for Municipalities on the basis of 1/3 population, 1/3 sales tax collection, and 1/3 local government revenue raising ability	All legitimate municipal transportation purposes, including public safety related purposes; can only be used for UMSA transportation related purposes	N/A	Included in the \$48.21 million of UMSA state revenue sharing	The State is allowed to impose a 7.3% administrative fee on gas tax portion
D) Local Option Gas Tax Section 336.025, F.S.	6.0 cents	Gas / Gasohol and Diesel	Pursuant to Interlocal Agreement, proceeds allocated 70.40% to the County and 29.60% to the Cities (based upon a weighted formula: 75% population and 25% center line miles); proceeds based upon gas tax collected within the County	All legitimate transportation purposes; can be used both for Public Works and Transit needs	\$9,850,000  County's share is \$6,934,000	\$41,606,000	The State is allowed to impose a 7.3% administrative fee
E) Capital Improvement Local Option Gas Tax. Can impose up to 5.0 cents. Section 336.025(1)(B), F.S. as created by Section 40 Chapter 93-206-effective 1/1/94 (originally on 1/1/94 - 5 cents were imposed, was amended in 6/96 and reduced to 3 cents on 9/1/96)	3.0 cents	Gas / Gasohol	Pursuant to Interlocal Agreement, proceeds allocated 74% to the County and 26% to the cities (based on a weighted formula: 75% population, 25% center line miles); proceeds based upon the gas tax collected within the County	All County capital transportation purposes; can only be used by either Public Works or Transit for capital improvement needs	\$8,085,000  County's share is \$5,983,000	\$17,949,000	The State is allowed to impose a 7.3% administrative fee
F) Ninth Cent Gas Tax Section 336.021, F.S. as amended by Section 47, Chapter 93-206- effective 1/1/94	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to the County were the tax is collected	All County transportation purposes	\$10,504,000	\$10,504,000	Countywide General Fund transportation related expenses

F.S.: Florida Statutes

DTPW: Transportation and Public Works

UMSA: Unincorporated Municipal Service Area

**APPENDIX P: TRANSIENT LODGING AND FOOD AND BEVERAGE TAXES**

*FOR TOURIST DEVELOPMENT, CONVENTION DEVELOPMENT, AND HOMELESS AND DOMESTIC VIOLENCE PROGRAMS AND FACILITIES*

<b>Tax</b>	<b>Imposed</b>	<b>Permissible Use</b>	<b>Distributed To</b>	<b>Collections*</b>
<b>2% Tourist Development**</b>	1978	Convention centers, arenas, auditoriums; promote and advertise tourism; convention/tourist bureaus; beach maintenance/improvements	60% less \$1,250,000 to Greater Miami Convention and Visitors Bureau; 20% to Dept. of Cultural Affairs; 20% to facilities within the City of Miami; \$1,250,000 to the Tourist Development Council grants	<b>FY 2019-20 Actual:</b> \$ 22,170,486
- Transient Lodging				<b>FY 2020-21 Actual:</b> \$ 27,457,469
				<b>FY 2021-22 Estimate:</b> \$ 25,765,000

*Florida Statutes Section 125.0104; County Code section 29-51*

<b>2% Tourist Development Surtax**</b>	1990	Countywide convention/visitors bureau for promotional activity	100% less \$100,000 to Greater Miami Convention and Visitors Bureau; \$100,000 to Tourist Development Council	<b>FY 2019-20 Actual:</b> \$ 5,529,196
- Food and Beverages (sold in hotels and motels)				<b>FY 2020-21 Actual:</b> \$ 5,124,142
				<b>FY 2021-22 Estimate:</b> \$ 4,879,000

*Florida Statutes Section 212.0306; County Code section 29-51*

<b>3% Convention Development***</b>	1983	2/3 to largest public convention center then excess to County for constructing/operating stadiums, arenas, auditoriums, exhibition halls, light rail systems; 1/3 to be spent in most populous city for eligible projects such as constructing/operating stadiums, arenas, auditoriums, and exhibition halls	Miami-Dade County for bond payments for the Performing Arts Center and neighborhood cultural facilities, Performing Arts Center operations, American Airlines Arena operations/maintenance, Interlocal payments to City of Miami Beach and City of Miami; residuals to Miami-Dade County for eligible projects	<b>FY 2019-20 Actual:</b> \$ 61,984,295
- Transient Lodging				<b>FY 2020-21 Actual:</b> \$ 80,097,429
				<b>FY 2021-22 Estimate:</b> \$ 75,225,000

*Florida Statute 212.0305 (4)(b); County Code section 29-60*

<b>1% Professional Sports Franchise**</b>	1990	To pay debt service on bonds issued to finance construction, reconstruction or renovation of a professional sports franchise facility	Miami-Dade County to pay debt service on bonds	<b>FY 2019-20 Actual:</b> \$ 11,085,243
- Transient Lodging				<b>FY 2020-21 Actual:</b> \$ 13,728,735
				<b>FY 2021-22 Estimate:</b> \$ 12,882,000

*Florida Statute 125.0104 (3)(l); County Code section 29-51*

<b>1% Food and Beverage Tax for Homeless and Domestic Violence**</b>	1993	85% for homeless programs and 15% for the construction and operation of domestic violence centers	Approximately 85% to Homeless Trust and approximately 15% to Miami-Dade County for domestic violence centers	<b>FY 2019-20 Actual:</b> \$ 21,761,086
(premises of consumption excluding hotels and motels)				<b>FY 2020-21 Actual:</b> \$ 29,536,399
				<b>FY 2021-22 Estimate:</b> \$ 28,103,000

*Florida Statute 212.0306; County Code section 29-51*

NOTE: Pursuant to state statute, FY 2021-22 estimates are budgeted at 95% of estimated revenues

\* Excluding collection fees

\*\* Geographic area includes Miami-Dade County except Miami Beach, Bal Harbour and Surfside

\*\*\* Geographic area includes Miami-Dade County except Bal Harbour and Surfside

## APPENDIX Q: REVENUE CAPACITY

### ACTUAL VALUE AND ASSESSED VALUE OF TAXABLE PROPERTY (Unaudited)

LAST TEN FISCAL YEARS

(in thousands)

Fiscal Year Ended September 30,	Real Property				Total Actual and Assessed	Exemptions <sup>a</sup>			Total	
	Residential Property	Commercial / Industrial Property	Government / Institutional	Personal Property / Centrally Assessed Property	Value of Taxable Property	Real Property - Amendment 10 Excluded Value <sup>b</sup>	Real Property - Other Exemptions	Personal Property / Centrally Assessed Property	Taxable Assessed Value	Total Direct Tax Rate
2011	\$ 160,866,687	\$ 57,774,400	\$ 23,438,756	\$ 15,472,772	\$ 257,552,615	\$ 15,861,969	\$ 52,348,084	\$ 5,436,067	\$ 183,906,495	8.367
2012	157,542,515	55,104,068	23,721,709	15,328,770	251,697,062	14,229,202	51,971,081	5,453,966	180,042,813	7.295
2013	160,175,268	56,439,801	23,527,174	15,572,148	255,714,390	13,507,069	52,941,254	5,334,992	183,931,076	7.135
2014	168,994,844	57,759,674	23,096,629	17,238,830	267,089,978	14,756,461	55,380,823	5,555,738	191,396,956	7.256
2015	196,063,548	61,020,642	24,451,075	18,060,702	299,586,867	26,683,760	62,359,146	5,676,420	205,866,541	7.316
2016	225,419,272	68,407,631	26,216,817	18,447,758	338,491,478	36,988,381	70,316,704	5,659,546	225,526,848	7.283
2017	251,922,449	74,772,583	28,085,673	18,992,073	373,772,777	46,537,562	74,497,769	5,705,672	247,031,774	7.209
2018	268,024,739	81,589,778	29,629,048	19,489,946	398,733,512	50,050,209	74,238,845	5,819,653	268,624,804	7.198
2019	280,291,822	87,286,260	30,206,220	20,145,146	417,929,448	51,811,573	74,785,838	5,947,123	285,384,915	7.264
2020 <sup>c</sup>	288,830,204	93,489,643	30,739,343	21,558,602	434,617,793	50,682,429	74,389,035	6,000,159	303,546,169	7.283

**Source:** Miami-Dade County Office of the Property Appraiser

**Note:** Property in the County is reassessed each year. Property is assessed at actual market value. Tax rates are per \$1,000 of assessed value.

Total actual and assessed values for each year reflect the Final Tax Roll certified for the previous year.

<sup>a</sup> Exemptions for real property include: \$25,000 homestead exemption; an additional \$25,000 homestead exemption (excluding School Board taxes) starting in FY 2009; widows/widowers exemption; governmental exemption; disability/blind age 65 and older exemption; institutional exemption; economic development exemption and other exemptions as allowed by law.

<sup>b</sup> Amendment 10 was an amendment to the Florida Constitution in 1992 which capped the assessed value of properties with homestead exemption to increases of 3% per year or the Consumer Price Index, whichever is less (193.155, F.S.).

<sup>c</sup> Total actual and assessed values for FY 2020 reflect the Final 2019 Tax Roll certified on June 29, 2020.



## APPENDIX R: DEBT CAPACITY

### RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING (Unaudited) LAST TEN FISCAL YEARS *(dollars in thousands, except per capita)*

General Bonded Debt Outstanding								
Fiscal Year Ended September 30,	General Obligation Bonds in Governmental Activities	General Obligation Bonds in Business-Type Activities (a)	Total General Obligation Bonded Debt	Less: Amounts Restricted to Repayment of Principal	Total	Percentage of Actual Value of Taxable Property	Per Capita	
2011	1,062,146	351,130	1,413,276	62,014	1,351,262	0.52%	537	
2012	1,043,496	341,500	1,384,996	39,098	1,345,898	0.53%	528	
2013	1,179,986	332,360	1,512,346	30,025	1,482,321	0.58%	578	
2014	1,313,548	322,805	1,636,353	31,360	1,604,993	0.60%	621	
2015	1,599,673	323,815	1,923,488	29,480	1,894,008	0.63%	714	
2016	1,803,144	312,552	2,115,696	34,121	2,081,575	0.61%	772	
2017	1,889,478	300,930	2,190,408	48,155	2,142,253	0.57%	781	
2018	2,013,020	288,828	2,301,848	53,800	2,248,048	0.56%	809	
2019	2,278,634	276,023	2,554,657	59,755	2,494,902	0.60%	887	
2020	2,537,575	262,727	2,800,302	71,190	2,729,112	0.63%	963	

**Note:**

As per the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds.

a General Obligation Bonds in the Business-Type Activities for FY 2020 includes \$57.9 million of Seaport General Obligation Refunding Bonds, Series 2011C and \$198.5 million of Double-Barreled Aviation Bonds, Series 2010. The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from the Seaport and Aviation are insufficient to pay debt service.

**APPENDIX S: RATIOS OF OUTSTANDING DEBT BY TYPE  
(UNAUDITED)**

**LAST TEN FISCAL YEARS**

*(dollars in thousands, except per capita)*

Governmental Activities						
Fiscal Year Ended September 30,	General Obligation Bonds (a)	Special Obligation Bonds	Special Obligation Bonds from Direct Placements	Housing Agency Bonds and Notes Payable	Loans and notes payable	Capital Leases
2011	\$ 1,062,146	\$ 2,472,276			\$ 202,112	\$ 46,367
2012	1,043,496	2,583,023		\$ 34,525	143,361	50,455
2013	1,179,986	2,620,722		31,361	119,174	63,928
2014	1,313,548	2,671,646		28,022	102,810	79,015
2015	1,599,673	2,632,450		24,633	85,897	47,823
2016	1,803,144	2,720,412		21,094	68,912	54,637
2017	1,889,478	2,677,277		17,480	52,726	89,415
2018	2,013,020	2,667,308		13,691	47,561	97,916
2019	2,278,634	2,688,747	\$ 15,130	9,802	42,249	97,033
2020	2,537,575	2,802,263	29,855	7,658	36,678	120,432

Business-Type Activities							Percentage of Personal Income	
Fiscal Year Ended September 30,	General Obligation Bonds (a)	Special Obligation Bonds	Revenue Bonds	Loans and Notes Payable	Capital Leases	Total Primary Government	(b)	Per Capita (b)
2011	\$ 351,130	\$ 184,571	\$ 9,209,189	\$ 615,837	\$ 182,656	\$ 14,326,284	14%	5.59
2012	341,500	177,204	9,481,748	519,624	163,035	14,537,971	14%	5.67
2013	332,360	163,137	9,919,133	518,727	134,996	15,083,524	15%	5.88
2014	322,805	157,601	9,960,557	518,546	126,203	15,280,753	14%	5.96
2015	323,815	143,563	10,149,493	505,539		15,512,886	13%	5.85
2016	312,552	1,243,783	8,877,798	478,592		15,580,924	13%	5.78
2017	300,930	1,224,193	8,676,294	465,806	25,737	15,419,336	12%	5.62
2018	288,828	1,407,682	8,935,327	439,167	164,878	16,075,378	12%	5.78
2019	276,023	1,371,744	9,279,552	424,232	253,073	16,736,219	11%	5.95
2020	262,727	1,940,784	9,782,422	435,777	310,630	18,266,801	(1)	6.45

**Note:** Details regarding the County's outstanding debt can be found in the notes to the financial statements.

a General Obligation Bonds in the Business-Type Activities for FY 2020 includes \$57.9 million of Seaport General Obligation Refunding Bonds, Series 2011C and \$198.5 million of Double-Barreled Aviation Bonds, Series 2010. The Bonds are payable from ad valorem taxes levied on all taxable Property of the County to the extent that net available revenues from Seaport and Aviation are insufficient to pay debt service.

b See the Demographics and Economic Statistics schedule in the County's Comprehensive Annual Financial Report 2020 page 253.

(<https://www.miamidade.gov/global/finance/annual-reports.page>)

**Legend:**

(1) The personal income data for 2020 is unavailable from the U.S. Department of Commerce as of this report date.

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of September 30, 2021**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2021-22 Principal Payment	FY 2021-22 Interest Payment	FY 2021-22 Total Debt Service Payment	FYE 2021-22 Outstanding Balance
<b>GENERAL OBLIGATION BONDS</b>									
\$37,945,000 General Obligation Refunding Bonds (Parks Program) Series 2011B	5/26/2011	2026	The Series 2011B Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 1999 and 2001. The Series 2011B Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98 and R-134-11.	The Series 2011B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2011B Bonds.	3.000% to 5.000%	\$2,905,000	\$529,388	\$3,434,388	\$12,305,000
\$49,990,000 General Obligation Refunding Bonds (Parks Program) Series 2015A	1/21/2015	2030	The Series 2015A Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 2005. The Series 2015A Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98, R-576-05 and R-870-14.	The Series 2015A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015A Bonds.	3.000% to 5.000%	\$3,695,000	\$2,010,225	\$5,705,225	\$42,785,000
\$175,085,000 General Obligation Bonds (Building Better Communities) Series 2013-A	5/7/2015	2033	The Series 2013A Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2013A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2013A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2013A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2013A Bonds.	2.000% to 5.000%	\$8,405,000	\$6,469,375	\$14,874,375	\$124,755,000
\$112,925,000 General Obligation Bonds (Building Better Communities) Series 2014A	2/3/2014	2043	The Series 2014A Bonds were issued pursuant to voted authorization of the \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2014A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	4.000% to 5.000%	\$0	\$5,476,550	\$5,476,550	\$112,925,000
\$68,000,000 General Obligation Bonds (Building Better Communities) Series 2014A (Fixed)	5/7/2015	2042	The Series 2014A Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2014A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	3.750% to 4.000%	\$0	\$2,657,500	\$2,657,500	\$68,000,000
\$230,215,000 General Obligation Refunding Bonds (Building Better Communities) Series 2015B	1/21/2015	2035	The Series 2015B Bonds were issued to refund, defease and redeem all or a portion of the Building Better Communities Program, Series 2005. The Series 2015B Bonds were issued pursuant to Ordinance No. 5-47 and Resolution Nos. R-576-05 and R-870-14.	The Series 2015B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015B Bonds.	3.000% to 5.000%	\$3,715,000	\$9,427,950	\$13,142,950	\$215,885,000
\$227,215,000 General Obligation Bonds (Building Better Communities) Series 2015D	6/2/2016	2045	The Series 2015D Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2015D Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2015D Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2015D Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015D Bonds.	2.000% to 5.000%	\$7,790,000	\$9,469,650	\$17,259,650	\$191,060,000
\$339,375,000 General Obligation Refunding Bonds (Building Better Communities) Series 2016A	5/11/2016	2038	The Series 2016A Bonds were issued to refund, defease and redeem all or a portion of the Building Better Communities Program, Series 2008A, 2008B, 2008B-1. The Series 2016A Bonds were issued pursuant to Ordinance No. 5-47 and Resolution Nos. R-576-05 and R-268-16.	The Series 2016A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A Bonds.	5.000%	\$11,160,000.00	\$15,449,000	\$26,609,000	\$297,820,000
\$338,615,000 General Obligation Bonds (Building Better Communities) Series 2016A	5/28/2020	2045	The Series 2016A-1 and 2016A-2 Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2016A-1 and 2016A-2 Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program and to pay the cost of issuance. The Series 2016A-1 and Series 2016A-2 Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-348-16. The Series 2016A and 2016B Bonds were remarketed on May 28, 2020 to covert to Fixed Rate.	The Series 2016A-1 and 2016A-2 Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A-1 and 2016A-2 Bonds.	4.000% to 5.000%	7,750,000	\$14,534,700	\$22,284,700	\$324,775,000

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of September 30, 2021**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2021-22 Principal Payment	FY 2021-22 Interest Payment	FY 2021-22 Total Debt Service Payment	FYE 2021-22 Outstanding Balance
\$32,660,000.00 General Obligation Refunding Bonds (Building Better Communities) Series 2020A	6/24/2020	2039	The Series 2020A Bonds were issued to refund a portion of the County's General Obligation Bonds (Building Better Communities Program), Series 2010A and pay the costs of issuance of the Series 2020A Bonds.	The Series 2020A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2020A Bonds.	4.000% to 5.000%	1,145,000	\$1,407,900	\$2,552,900	\$30,450,000
\$ 168,775,000 General Obligation Refunding Bonds (Building Better Communities) Series 2020B	6/24/2020	2039	The Series 2020B Bonds were issued to refund a portion of the County's General Obligation Bonds (Building Better Communities Program), Series 2011A and pay the costs of issuance of the Series 2020B Bonds.	The Series 2020B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2020B Bonds.	.550% to 2.750%	7,160,000	\$3,288,325	\$10,448,325	\$159,425,000
\$94,915,000 General Obligation Bonds (Public Health Trust Program) Series 2015C	1/21/2015	2044	The Series 2015C Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2015C Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2015C Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-497-14.	The Series 2015C Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015C Bonds.	2.000% to 5.000%	\$2,185,000	\$3,291,481	\$5,476,481	\$79,885,000
\$191,260,000 General Obligation Bonds (Public Health Trust Program) Series 2016A	9/11/2018	2046	The Series 2016A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2016A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2016A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16.	The Series 2016A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A Bonds.	2.500% to 5.000%	\$4,220,000	\$7,273,750	\$11,493,750	\$176,225,000
\$163,760,000 General Obligation Bonds (Public Health Trust Program) Series 2018A	7/31/2019	2048	The Series 2018A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2018A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2018A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2018A Bonds were remarketed on July 31, 2019 to covert to Fixed Rate.	The Series 2018A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2018A Bonds.	5.000%	\$2,900,000	\$7,928,500	\$10,828,500	\$155,670,000
\$154,540,000 General Obligation Bonds (Public Health Trust Program) Series 2019A	2/4/2019	2049	The Series 2019A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2019A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2019A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2019A Bonds were remarketed on February 4, 2021 to covert to Fixed Rate.	The Series 2019A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2019A Bonds.	2.000% to 5.000%	\$1,065,000	\$3,142,145	\$4,207,145	\$153,475,000
\$112,295,000 General Obligation Bonds (Public Health Trust Program) Series 2021A	9/22/2021	2050	The Series 2021A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2021A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2021A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2021A Bonds were remarketed on September 22, 2021 to covert to Fixed Rate.	The Series 2021A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2021A Bonds.	2.000% to 5.000%	\$0	\$3,659,008	\$3,659,008	\$112,295,000
\$40,280,000 Capital Asset Acquisition Taxable Special Obligation Bonds Series 2010D	12/15/2010	2040	The Series 2010D Bonds were issued pursuant to Ordinance No. 10-72, and Resolution No. R-1067-10 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, fund the Reserve Account for the Series 2010D Bonds and pay the cost of issuance, including the cost of Bond Insurance Policy of the County.	The Series 2010D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	7.500%	\$0	\$3,021,000	\$3,021,000	\$40,280,000
\$76,320,000 Capital Asset Acquisition Special Obligation Bonds Series 2013A	9/26/2013	2038	The Series 2013A Bonds were issued pursuant to Ordinance No. 13-62 and Resolution No. R-512-13 (collectively, the "Bond Ordinance") for the purpose of: (i) to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County; (ii) pay at maturity all of the County's Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010C; (iii) prepay a loan obtained from the Sunshine State Governmental Financing Commission, including the reimbursement to the County for payments made on the Naranja CRA Sunshine State Loan and; (iv) pay a portion of the cost of issuance.	The Series 2013A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$3,885,000	\$398,250	\$4,283,250	\$4,080,000
\$24,330,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2013B	9/26/2013	2024	The Series 2013B Bonds were issued pursuant to Ordinance No. 13-62 and Resolution No. R-512-13 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund Capital Asset Acquisition Special Obligation Bonds, Series 2004B maturing April 1, 2019 and April 1, 2024 and (ii) to pay a portion of the costs of issuance.	The Series 2013B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$1,550,000	\$231,000	\$1,781,000	\$3,070,000
\$29,720,000 Capital Asset Acquisition Special Obligation Bonds Series 2016A	8/24/2016	2046	The Series 2016A Bonds were issued pursuant to Ordinance No. 16-68, Resolution No. R-605-16 (collectively, the "Bond Ordinance") for the purpose of: (i) to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County; (ii) to pay the costs of issuance related to the Series 2016A Bonds.	The Series 2016A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	\$895,000	\$1,279,100	\$2,174,100	\$25,045,000

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of September 30, 2021**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2021-22 Principal Payment	FY 2021-22 Interest Payment	FY 2021-22 Total Debt Service Payment	FYE 2021-22 Outstanding Balance
\$193,400,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2016B	8/24/2016	2037	The Series 2016B Bonds were issued pursuant to Ordinance No. 16-68, Resolution No. R-605-16 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund all of the County's Capital Asset Acquisition Special Obligation Bonds, Series 2004B; (ii) to refund all of the Public Service Tax Revenue Bonds, Series 2006; (iii) refund Capital Asset Acquisition Special Obligation Bonds, Series 2007A Bonds maturing on and after 4/1/2018; (iv) to refund Public Service Tax Revenue Bonds, Series 2007A maturing on and after 4/1/2018 and; (v) to pay costs of issuance.	The Series 2016B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	\$8,880,000	\$6,931,962	\$15,811,962	\$152,120,000
\$74,435,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2017A	8/30/2017	2039	The Series 2017A Bonds were issued pursuant to, Resolution No. R-740-17 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund a portion of the County's Capital Asset Acquisition Special Obligation Bonds, Series 2009A and (ii) to pay costs of issuance.	The Series 2017A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	\$4,785,000	\$2,841,888	\$7,626,888	\$60,450,000
\$16,185,000 Capital Asset Acquisition Special Obligation Bonds Series 2018	8/31/2018	2033	The Series 2018 Bonds were issued pursuant to, Ordinance No. 07-51, Resolution No. R-773-18 (collectively, the "Bond Ordinance") for the purpose of funding: (i) American with Disabilities Elections equipment and the reimbursement of expenditures associated with QNIP and; (ii) to pay the costs of issuance related to the Series 2018 Bonds.	The Series 2018 Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.140%	\$935,000	\$419,190	\$1,354,190	\$12,415,000
\$64,650,000 Capital Asset Acquisition Special Obligation Bonds Series 2019A	8/28/2019	2040	The Series 2019A Bonds were issued pursuant to Ordinance No. 07-51, Resolution No. R-812-19 (collectively, the "Bond Ordinance") to fund all or a portion of the costs of the acquisition, development and construction of the Series 2019A Projects which include financing of fire rescue helicopters and Quality Neighborhood Improvement projects such as drainage, resurfacing, sidewalk and park projects and to pay the costs of issuance.	The Series 2019A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$2,020,000	\$3,081,500	\$5,101,500	\$59,610,000
\$96,930,000 Capital Asset Acquisition Special Obligation Bonds Series 2019B	8/28/2019	2040	The Series 2019B Bonds were issued pursuant to Ordinance No. 07-51, Resolution No. R-812-19 (collectively, the "Bond Ordinance") to refund all of the County's outstanding Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2009B (Build America Bonds) and Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010B (Build America Bonds); and pay costs of issuance.	The Series 2019B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$3,010,000	\$4,449,000	\$7,459,000	\$85,970,000
\$338,395,000.00 Capital Asset Acquisition Special Obligation Bonds Series 2020B	9/30/2020	2023	The Series 2020B Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2020B Projects, (ii) pay capitalized interest on the Series 2020B Bonds through October 1, 2021 and (iii) pay the costs of issuance related to the Series 2020B Bonds.	The Series 2020B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	0.375%	\$0	\$1,268,981	\$1,268,981	\$338,395,000
\$ 124,835,000.00 Capital Asset Acquisition Special Obligation Bonds Series 2020C	9/30/2020	2038	The Series 2020C Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2020C Projects and (ii) pay the costs of issuance related to the Series 2020C Bonds.	The Series 2020C Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$0	\$5,157,500	\$5,157,500	\$124,835,000
\$ 73,475,000.00 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2020D	9/30/2020	2038	The Series 2020D Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) refund a portion of the County's outstanding Capital Asset Acquisition Special Obligation Bonds Series 2011A and 2013A and (ii) pay the costs of issuance related to the Series 2020D Bonds.	The Series 2020D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	1.500% to 2.200%	\$2,420,000	\$1,362,220	\$3,782,220	\$69,140,000
\$ 81,330,000.00 Capital Asset Acquisition Special Obligation Bonds Series 2021A	7/28/2021	2046	The Series 2021A Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-21 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2021A Projects and (ii) pay the costs of issuance related to the Series 2021A Bonds.	The Series 2021A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$2,850,000	\$2,391,626	\$5,241,626	\$78,480,000
\$ 59,160,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2021B	7/28/2021	2027	The Series 2021B Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-21 (collectively, the "Bond Resolution") to (i) refund all of the County's outstanding Public Service Tax Bonds Series 2011 and prepay a portion of the County's outstanding 2011 Sunshine State Loan and (ii) pay the costs of issuance related to the Series 2021B Bonds.	The Series 2021B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$13,065,000	\$1,996,650	\$15,061,650	\$46,095,000
\$91,207,213.90 Subordinate Special Obligation Bonds Series 2009	7/14/2009	2047	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99, 09-22, Resolution Nos. R-336-09 and R-903-09 to provide funds to pay the costs of the Project with respect to the baseball stadium and to make a deposit to the Reserve Fund.	The Series 2009 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. <b>The final payment on the Senior Sales Bonds was made on October 1, 2002.</b>	7.240% to 8.270%	\$0	\$0	\$0	\$222,664,082
\$181,165,000 Subordinate Special Obligation Bonds Series 2012A	11/08/2012	2030	The Series 2012A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution Nos. R-757-12 were issued to refund all of the County's outstanding subordinate special obligation refunding bonds, Series 1997A.	The Series 2012A Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. <b>The final payment on the Senior Sales Bonds was made on October 1, 2002.</b>	3.000% to 5.000%	\$5,630,000	\$8,297,888	\$13,927,888	\$164,990,000

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of September 30, 2021**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2021-22 Principal Payment	FY 2021-22 Interest Payment	FY 2021-22 Total Debt Service Payment	FYE 2021-22 Outstanding Balance
\$308,825,000 Subordinate Special Obligation Refunding Bonds Series 2012B	11/08/2012	2037	The Series 2012A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-757-12 was issued to refund all of the County's outstanding subordinate special obligation refunding bonds, Series 1997B, 1997C and a portion of Series 2005A.	The Series 2012B Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. <b>The final payment on the Senior Sales Bonds was made on October 1, 2002.</b>	3.375% to 5.000%	\$5,630,000	\$516,500	\$6,146,500	\$7,515,000
\$309,834,013.30 Subordinate Special Obligation Refunding Bonds Series 2016	7/27/2016	2040	The Series 2016 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-550-16 to refund all of the County's outstanding special obligation refunding bonds, Series 1996B, the outstanding subordinate special obligation bonds, Series 2005A and all the outstanding subordinate special obligation bonds, Series 2005B.	The Series 2016 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	3.000% to 5.000%	\$2,970,000	\$10,044,450	\$13,014,450	\$321,950,078
\$171,270,000. Subordinate Special Obligation Refunding Bonds Series 2021A	1/7/2021	2030	The Series 2021A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-295-20 to refund all of the County's outstanding special obligation refunding bonds, Series 2012A maturing on or after October 1, 2023 and pay the costs of issuance of the Series 2021A Bonds.	The Series 2021A Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	0.707% to 2.136%	\$0	\$2,117,169	\$2,117,169	\$171,270,000
\$335,245,000 Subordinate Special Obligation Refunding Bonds Series 2021B	1/7/2021	2037	The Series 2021 B Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-295-20 to refund all of the County's outstanding special obligation refunding bonds, Series 2012B and pay the cost of issuance of the Series 2021B Bonds.	The Series 2020B Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	0.451% to 2.786%	\$3,000,000	\$6,105,626	\$9,105,626	\$332,245,000
47,280,000 Junior Lien Special Obligation Bonds Series 2016A	4/18/2016	2031	The Series 2016A Bonds were issued pursuant to Ordinance No. 16-33 to: (i) fund a capital grant to the Frost Museum in the amount of \$45,000,000; (ii) fund a debt service reserve funds and; (iii) to pay the cost of issuance of the 2016A Bonds.	The Series 2016 are secured by a third lien on the CDT revenues pursuant to the applicable ordinance and to the extent necessary, available sales tax revenues deposited in the debt service fund in a manner consistent with the previously issued CDT bonds.	2.920%	\$2,935,000	\$1,018,715	\$3,953,715	\$33,420,000
\$45,850,000 Special Obligation Variable Rate Demand Bonds (Juvenile Courthouse Project) Series 2003B	9/5/2008	2043	The Series 2003B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-144-03 (collectively the "Bond Ordinance"), to provide funds, together with other funds of the County, to finance the acquisition, construction and equipping of the Juvenile Courthouse Project and to pay for a Reserve Account Surety Bond for the Series 2003B Bonds. On September 5, 2008 the Series 2003B Bonds were converted from auction rate to variable rate pursuant to the Original Bond Ordinance and Resolution No. R-837-08, adopted by the Board on July 17, 2008.	The Series 2003B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds. In addition, the Series 2003B Bonds are secured by an irrevocable direct-pay letter of credit issued by TD Bank, N.A.	Variable	\$1,575,000	\$2,217,000	\$3,792,000	\$42,765,000
\$23,065,000 Special Obligation Court Facilities Bonds (Juvenile Courthouse Project) Series 2014B	1/9/2014	2043	The Series 2014B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-969-13, (collectively the "Bond Ordinance") to provide funds together with other funds of the County, to finance the costs of completing the Juvenile Courthouse Project and to pay for cost of issuance.	The Series 2014B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds.	3.000% to 5.000%	\$550,000	\$883,725	\$1,433,725	\$19,080,000
\$44,710,000 Special Obligation Court Facilities Refunding Bonds (Juvenile Courthouse Project) Series 2015	10/6/2015	2035	The Series 2015 Bonds were issued pursuant to Resolution No. R-710-15 to provide funds to refund the outstanding Special Obligation Bonds (Juvenile Courthouse Project), Series 2003A and to pay for cost of issuance.	The Series 2015 Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenues in accordance with the Bond Ordinance and the 2015 Resolution, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenues in the event the Traffic Surcharge Revenues are insufficient to pay debt service on the Bonds.	3.125% to 5.000%	\$0	\$1,671,782	\$1,671,782	\$44,710,000
\$85,701,273.35 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2009A	7/14/2009	2049	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <a href="#">Florida Statutes</a> .	3.250% to 7.500%	\$0	\$5,597,500	\$5,597,500	\$158,755,471
\$5,220,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2009B	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <a href="#">Florida Statutes</a> .	7.083%	\$0	\$369,733	\$369,733	\$5,220,000
\$123,421,712.25 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009C	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <a href="#">Florida Statutes</a> .	3.590% to 7.500%	\$1,895,439	\$2,034,561	\$3,930,000	\$70,993,868
\$5,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009D	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <a href="#">Florida Statutes</a> .	7.083%	\$0	\$354,150	\$354,150	\$5,000,000
\$100,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009E	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <a href="#">Florida Statutes</a> .	Variable	\$0	\$5,000,000	\$5,000,000	\$100,000,000

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of September 30, 2021**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2021-22 Principal Payment	FY 2021-22 Interest Payment	FY 2021-22 Total Debt Service Payment	FYE 2021-22 Outstanding Balance
\$77,145,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2018	9/05/2018	2039	The Series 2018 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-685-18 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to: (i) advance refund and defease a portion of the outstanding Series 2009C Bonds (including the Accreted Value on the Capital Appreciation Series 2009C Bonds as of 7/31/18) and (ii) to pay the cost of issuance of the Series 2018 Bonds.	The Series 2018 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	2.803% to 4.265%	\$625,000	\$2,878,199	\$3,503,199	\$75,530,000
\$42,925,000.00 Stormwater Utility Revenue Refunding Bonds Series 2020	9/9/2020	2029	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 98-187 and Resolution No. R-292-20 to provide funds to (i) refund all of the Stormwater Utility Revenue Refunding Bonds Series 2013 and (ii) pay the costs of issuance if the Series 2020 Bonds.	The Series 2020 Bonds are payable on a parity basis with any Additional Bonds, any Refunding Bonds and any other First Lien Obligations. The Series 2020 Bonds are secured by Stormwater Utility Revenues as permitted under the provisions of Section 403.0893, Florida Statutes and the County Code.	5.000%	\$4,235,000	\$2,022,750	\$6,257,750	\$36,220,000
<b>SPECIAL OBLIGATION NOTES</b>									
\$15,600,000 Capital Asset Acquisition Refunding Notes Series 2020	4/21/2020	2027	The Series 2020 Notes were issued pursuant to Ordinance No. 02-135 and Resolution No. R-294-20 to refund all of the County's outstanding Capital Asset Acquisition Special Obligation Notes Series 2008AB and pay costs of issuance.	The Series 2020 Notes are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service account created under the Bond Ordinance.	1.370%	\$2,680,000	\$176,388	\$2,856,388	\$10,195,000
<b>AVIATION BONDS</b>									
\$600,000,000 Aviation Revenue Bonds Series 2002A (AMT)	12/19/2002	2036	The Series 2002A Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-1261-02 to provide funds, together with other monies of the Aviation Department, for paying the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2002A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.000% to 5.125%	\$0	\$758	\$758	\$15,000
\$433,565,000 Aviation Revenue Bonds Series 2008A (AMT)	6/26/2008	2041	The Series 2008A Bonds were issued pursuant to Ordinance No. 95-38, 96-31 and 97-207 and Resolution No. R-451-08 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan. Various maturities were refunded with the Series 2016B Bonds.	The Series 2008A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.250% to 5.350%	\$0	\$788	\$788	\$15,000
\$669,670,000 Aviation Revenue Refunding Bonds Series 2012A (AMT)	12/11/2012	2026	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) refunding and redeeming all of the Series 1998A, 1998C, 2000A, 2002 and bonds maturing on October 1, 2029 and October 1, 2033 for the Series 2002A and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.000% to 5.000%	\$32,700,000	\$8,169,000	\$40,869,000	\$120,250,000
\$106,845,000 Aviation Revenue Refunding Bonds Series 2012B (Non-AMT)	12/11/2012	2026	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) currently refunding and redeeming all of the Series 1997C and 2000B series and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.000% to 5.000%	\$2,725,000	\$2,297,550	\$5,022,550	\$51,080,000
\$328,130,000 Aviation Revenue Refunding Bonds Series 2014 (AMT)	3/13/2014	2034	The Series 2014 Bonds were issued pursuant to Resolution No. R-412-13 for the purposes of: (i) currently refunding and redeeming all or a portion of the Series 2002A, 2003A, 2003B and 2003D and (ii) paying certain costs of issuance relating to the Series 2014 Bonds.	The Series 2014 (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$9,095,000	\$13,922,375	\$23,017,375	\$275,250,000
\$598,915,000 Aviation Revenue Refunding Bonds Series 2014A (AMT)	12/17/2014	2036	The Series 2014A Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2002A, 2003A, 2004A and (ii) paying certain costs of issuance relating to the Series 2014A Bonds.	The Series 2014A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.000% to 5.000%	\$0	\$28,998,750	\$28,998,750	\$580,105,000
\$162,225,000 Aviation Revenue Refunding Bonds Series 2014B (Non-AMT)	12/17/2014	2036	The Series 2014B Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2004B, 2005C and (ii) paying certain costs of issuance relating to the Series 2014B Bonds.	The Series 2014B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.000% to 5.000%	\$0	\$7,739,500	\$7,739,500	\$154,790,000
\$498,340,000 Aviation Revenue and Refunding Bonds Series 2015A (AMT)	7/8/2015	2045	The Series 2015A Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007B and 2007D; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2015A Bonds.	The Series 2015A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 5.000%	\$5,570,000	\$20,765,538	\$26,335,538	\$420,235,000
\$38,500,000 Aviation Revenue and Refunding Bonds Series 2015B (Non-AMT)	7/8/2015	2027	The Series 2015B (Non-AMT) Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007B and 2007D; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2015B Bonds.	The Series 2015B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$0	\$1,925,000	\$1,925,000	\$38,500,000
\$315,730,000 Aviation Revenue Refunding Bonds Series 2016A (Non-AMT)	8/25/2016	2041	The Series 2016A (Non-AMT) Bonds were issued pursuant to Resolution No. R-551-16 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007B, 2008B, 2009B and 2010A; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2016A Bonds.	The Series 2016A (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$0	\$15,786,500	\$15,786,500	\$315,730,000
\$428,645,000 Aviation Revenue Refunding Bonds Series 2016B (Taxable)	8/25/2016	2041	The Series 2016B Bonds were issued pursuant to Resolution No. R-551-16 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2003E, 2007A, 2007C, 2008A and 2009A; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2016B Bonds.	The Series 2016B (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	.950% to 3.856%	\$33,290,000	\$11,635,072	\$44,925,072	\$373,140,000

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of September 30, 2021**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2021-22 Principal Payment	FY 2021-22 Interest Payment	FY 2021-22 Total Debt Service Payment	FYE 2021-22 Outstanding Balance
\$145,800,000 Aviation Revenue Refunding Bonds Series 2017A (AMT)	3/24/2017	2040	The Series 2017A Bonds were issued pursuant to Resolution No. R-182-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007A; (ii) making a deposit to the reserve account and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000%	\$0	\$5,832,000	\$5,832,000	\$145,800,000
\$378,870,000 Aviation Revenue Refunding Bonds Series 2017B (AMT)	8/29/2017	2040	The Series 2017B Bonds were issued pursuant to Resolution No. R-741-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007A and 2007C; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.750% to 5.000%		\$15,177,250	\$15,177,250	\$324,635,000
\$314,565,000 Aviation Revenue Refunding Bonds Series 2017D (Taxable)	8/29/2017	2041	The Series 2017D Bonds were issued pursuant to Resolution No. R-741-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2003E, 2008A and 2009A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017D Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.580% to 3.982%	\$13,310,000	\$10,532,453	\$23,842,453	\$283,655,000
\$19,745,000 Aviation Revenue Refunding Bonds Series 2018A (AMT)	8/30/2018	2041	The Series 2018A Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami- Dade County, Florida Aviation Revenue Bonds Series 2003E and 2008A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2018 Bonds.	The Series 2018A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$0	\$491,500	\$491,500	\$19,745,000
\$766,815,000 Aviation Revenue Refunding Bonds Series 2018C (Taxable)	8/30/2018	2041	The Series 2018C Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami- Dade County, Florida Aviation Revenue Bonds Series 2009A, 2009B and 2010A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2018 Bonds.	The Series 2018C Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.760% to 4.280%	\$3,355,000	\$31,364,251	\$34,719,251	\$757,020,000
\$282,180,000 Aviation Revenue Bonds Series 2019A (AMT)	5/30/2019	2049	The Series 2019A Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding all of the outstanding Miami-Dade Florida Aviation Commercial Paper Notes, Series C (AMT); (ii) making a deposit to the Reserve Account if necessary; (iii) financing or reimbursing the County for all or a portion of the cost of certain Improvements to the Port Authority Properties, paying certain cost of issuance relating to the Series 2019 Bonds and; (iv) paying capitalized interest, if any, on a portion of the Series 2019 Bonds.	The Series 2019A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$0	\$13,640,200	\$13,640,200	\$282,180,000
\$ 212,745,000 Aviation Revenue Refunding Bonds Series 2019B (Taxable)	5/30/2019	2049	The Series 2019B Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding all or a portion of the outstanding Miami-Dade County Florida Aviation Revenue Bonds Series 2009A, Series 2010A and Series 2010B; (ii) making a deposit to the Reserve Account if necessary; (iii) financing or reimbursing the County for all or a portion of the cost of certain Improvements to the Port Authority Properties, paying certain cost of issuance relating to the Series 2019 Bonds and; (iv) paying capitalized interest, if any, on a portion of the Series 2019 Bonds.	The Series 2019B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.569% to 3.555%	\$1,720,000	\$6,684,478	\$8,404,478	\$209,350,000
\$17,415,000 Aviation Revenue Refunding Bonds Series 2019C (Non-AMT)	9/19/2019	2021	The Series 2019C Bonds were issued pursuant to Resolution No. R-811-19 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2009A and pay costs of issuance.	The Series 2019C Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$8,405,000	\$210,125	\$8,615,125	\$0
\$9,675,000 Aviation Revenue Refunding Bonds Series 2019D (Non-AMT)	9/19/2019	2021	The Series 2019D Bonds were issued pursuant to Resolution No. R-811-19 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2009B and pay costs of issuance.	The Series 2019D Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$4,700,000	\$117,500	\$4,817,500	\$0
\$ 360,500,000 Aviation Revenue Refunding Bonds Series 2019E (Taxable)	9/19/2019	2032	The Series 2019E Bonds were issued pursuant to Resolution No. R-811-19 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2012A and Series 2012B and pay costs of issuance.	The Series 2019E Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.872% to 2.649%	\$4,400,000	\$8,603,053	\$13,003,053	\$352,065,000
\$ 301,760,000 Aviation Revenue Refunding Bonds Series 2020A (Non-AMT)	12/17/2020	2041	The Series 2020A Bonds were issued pursuant to Resolution No. R-376-20 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2010A and Series 2010B and pay costs of issuance.	The Series 2020A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$0	\$10,519,952	\$10,519,952	\$301,760,000
\$ 113,970,000 Aviation Revenue Refunding Bonds Series 2020B (Taxable)	12/17/2020	2041	The Series 2020B Bonds were issued pursuant to Resolution No. R-376-20 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2010A, 2010B, 2012A, 2012B, 2016B, 2019E and pay costs of issuance.	The Series 2020B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.229% to 3.270%	\$0	\$2,070,363	\$2,070,363	\$113,970,000
\$ 177,670,000.00 Double-Barreled Aviation (General Obligation) Bonds Series 2020	10/22/2020	2041	The Series 2020 Bonds were issued pursuant to Ordinance No. 86-75 and Resolution No. R-293-20 to provide funds, together with other monies of the Aviation Department, to refund all of the Miami Dade County Double Barreled Aviation (General Obligation) Bonds Series 2010.	The Series 2020 Bonds are payable first from the Net Revenues derived from the Port Authority Properties and to the extent Net Available Airport Revenues are not sufficient, are additionally secured by the full faith, credit and taxing power of the County.	2.250% to 5.000%	\$1,000,000	\$4,334,904	\$5,334,904	\$176,670,000
PUBLIC HEALTH TRUST									



**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of September 30, 2021**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2021-22 Principal Payment	FY 2021-22 Interest Payment	FY 2021-22 Total Debt Service Payment	FYE 2021-22 Outstanding Balance
\$205,350,000 Public Facilities Revenue and Revenue Refunding Bonds (Jackson Memorial Hospital) Series 2015	7/9/2015	2036	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 05-49, 15-46 and Resolutions No. R-470-15. The bonds were issued to refund a portion of the Series 2005 Bonds, pay or reimburse PHT for the cost of certain additions to PHT's healthcare facilities and pay cost of issuance.	The Series 2015 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	3.000% to 5.000%	\$8,235,000	\$8,553,225	\$16,788,225	\$169,095,000
\$81,215,000 Public Facilities Revenue and Revenue Refunding Bonds (Jackson Memorial Hospital) Series 2017	6/1/2017	2039	The Series 2017 Bonds were issued pursuant to Ordinance Nos. 05-49, as amended by Ordinance 17-1 and Resolutions No. R-26-17. The bonds were issued to refund a portion of the Series 2005 Bonds and the outstanding Series 2009 Bonds and pay cost of issuance.	The Series 2017 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	3.000% to 5.000%	\$2,180,000	\$3,828,100	\$6,008,100	\$74,865,000
<b>CAUSEWAY BONDS</b>									
\$31,610,000 Rickenbacker Causeway Revenue Bonds Series 2014	9/10/2014	2036	The Series 2014 Bonds were issued pursuant to Ordinance No. 13-110 and Resolution No. R-971-13 to: (i) pay for the costs of the acquisition, construction and equipping - required to rehabilitate the Bear Cut and West Bridges on the Rickenbacker Causeway; (ii) make a deposit to the Reserve Account and; (iii) pay the costs of issuance related to the Series 2014 Bonds.	The Series 2014 Bonds are special and limited obligations of the County payable solely from and secured by the Pledged Revenues of the Rickenbacker Causeway as defined in the Master Ordinance.	2.000% to 5.000%	\$670,000	\$1,389,750	\$2,059,750	\$27,460,000
<b>SEAPORT BONDS</b>									
\$200,215,000 Seaport Revenue Refunding Bonds Series 2021A-1 (AMT)	9/15/2021	2045	The Series 2021A-1 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	4.000%	\$0	\$4,360,238	\$4,360,238	\$200,215,000
\$216,870,000 Seaport Revenue Refunding Bonds Series 2021A-2 (Non-AMT)	9/15/2021	2050	The Series 2021A-2 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	3.000% to 4.000%	\$0	\$4,373,958	\$4,373,958	\$216,870,000
\$383,240,000 Seaport Revenue Refunding Bonds Series 2021A-3 (Taxable)	9/15/2021	2039	The Series 2021A-3 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	.467% to 2.842%	\$0	\$4,353,549	\$4,353,549	\$383,240,000
\$184,455,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-1 (AMT)	9/15/2021	2050	The Series 2021B-1 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021A Bonds and; (iv) pay costs of issuance.	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account.	4.000%	\$0	\$4,017,020	\$4,017,020	\$184,455,000
\$99,520,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-2 (Non-AMT)	9/15/2021	2043	The Series 2021B-2 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021A Bonds and; (iv) pay costs of issuance.	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account.	4.000%	\$0	\$2,167,324	\$2,167,324	\$99,520,000
\$158,530,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-3 (Taxable)	9/15/2021	2038	The Series 2021B-3 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021A Bonds and; (iv) pay costs of issuance.	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account.	1.049% to 2.862%	\$0	\$1,782,209	\$1,782,209	\$158,530,000
<b>SOLID WASTE BONDS</b>									

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of September 30, 2021**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2021-22 Principal Payment	FY 2021-22 Interest Payment	FY 2021-22 Total Debt Service Payment	FYE 2021-22 Outstanding Balance
\$83,755,000 Solid Waste System Revenue Refunding Bonds, Series 2015	12/17/2015	2030	The Series 2005 Bonds were issued pursuant to Ordinance Nos. 96-168 and Resolution No. R-972-15 to: (i) refund all the outstanding bonds and (ii) pay the costs of issuance of the Series 2015 Bonds, including the premium for a financial guaranty insurance policy.	The Series 2155 Bonds are special and limited obligations of the County, payable solely from and secured by a prior lien upon and a pledge of the Pledged Revenues of the System, as provided in the Bond Ordinance.	3.000% to 5.000%	\$2,815,000	\$1,324,375	\$4,139,375	\$28,035,000
<b>PEOPLE'S TRANSPORTATION BONDS</b>									
\$274,565,000 Transit System Sales Surtax Revenue Bonds Series 2008	6/24/2008	2038	The Series 2008 Bonds were issued pursuant to Ordinance No. 02-116 and Resolution No. R-319-08 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) to refund the outstanding Sunshine State Loan and; (iii) pay the costs of issuance of the Series 2008 Bonds, including the premiums for a Reserve Fund Facility and a bond insurance policy.	The Series 2008 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	5.000%	\$0	\$250	\$250	\$5,000
\$187,590,000 Transit System Sales Surtax Revenue Bonds Series 2010B (Taxable BABs)	9/14/2010	2040	The Series 2010B Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-803-10 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) make a deposit to the Reserve Account; (iii) pay capitalized interest on the Bonds through July 1, 2012 and; (iv) pay the cost of issuance of the Series 2010B Bonds.	The Series 2010B Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.593% to 5.624%	\$4,545,000	\$10,158,520	\$14,703,520	\$178,630,000
\$537,210,000 Transit System Sales Surtax Revenue Bonds Series 2012	8/1/2012	2042	The Series 2012 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-453-12 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) make a deposit to the Reserve Account; (iii) pay capitalized interest on the Bonds and; (iv) pay the cost of issuance of the Series 2012 Bonds.	The Series 2012 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.125% to 5.624%	\$10,220,000	\$23,002,988	\$33,222,988	\$0
\$197,475,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2015	5/28/2015	2036	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-299-15 to provide funds to: (i) advance refund a portion of the Series 2006 Bonds maturing on and after July 1, 2016 and Series 2008 Bonds maturing on July 1, 2020 through and including July 1, 2026 and (ii) pay the cost of issuance of the Series 2015 Bonds.	The Series 2015 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	2.500% to 5.000%	\$12,575,000	\$7,716,031	\$20,291,031	\$144,240,000
\$178,280,000 Transit System Sales Surtax Revenue Refunding Bonds, Series 2017	3/15/2017	2038	The Series 2017 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-1210-16 to provide funds to (i) advance refund a portion of the County's outstanding Transit System Sales Surtax Revenue Bonds, Series 2008 and (ii) pay cost of issuance of the Series 2017 Bonds.	The Series 2017 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.000% to 5.000%	\$0	\$6,758,800	\$6,758,800	\$171,420,000
\$223,240,000 Transit System Sales Surtax Revenue Bonds Series 2018	9/26/2018	2048	The Series 2018 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-873-18 to provide funds to: (i) pay all or a portion of the cost of certain Transit System Sales Surtax projects; (ii) make a deposit to the Reserve Account; (iii) pay the cost of issuance of the Series 2018 Bonds and; (iv) pay capitalized interest on the Series 2018 Bonds through July 2020.	The Series 2018 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.000% to 5.000%	\$0	\$9,263,450	\$9,263,450	\$223,240,000
\$221,385,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2019	4/23/2019	2039	The Series 2019 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-873-18 to provide funds to: (i) refund, on a cross-over basis, all or a portion of the Series 2009B Bonds; (ii) pay the cost of issuance of the Series 2019 Bonds and; (iii) pay interest on the Series 2019 Bonds on July 1, 2019.	The Series 2019 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.000% to 5.000%	\$7,365,000	\$9,855,400	\$17,220,400	\$214,020,000
\$239,550,000 Transit System Sales Surtax Revenue Bonds Series 2020A	9/3/2020	2050	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-723-20 to provide funds to: (i) pay all or a portion of the costs of the Series 2020 Transit System Sales Surtax Projects; (ii) pay the cost of issuance of the Series 2020A Bonds and; (iii) pay interest on the Series 2020A Bonds on July 1, 2022.	The Series 2020 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.000% to 5.000%	\$0	\$9,746,150	\$9,746,150	\$239,550,000
\$513,405,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2020B	9/3/2020	2042	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-723-20 to provide funds to: (i) refund all or a portion of the Series 2012 Bonds maturing on and after July 1, 2023 and (ii) pay the cost of issuance of the Series 2020B Bonds.	The Series 2020B Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	0.045% to 2.600%	\$5,385,000	\$10,957,490	\$16,342,490	\$499,715,000
<b>WATER &amp; SEWER BONDS</b>									
\$68,300,000 Water and Sewer System Revenue Bonds Series 2008A	7/15/2008	2022	The Series 2008A Bonds were issued pursuant to Ordinance No. 93-134 and Resolution No. R-411-08 and R-717-08 to: (i) pay the termination payment due in connection with the termination of the Interest Swap Agreement associated with the Series 1994 Bonds and (ii) pay the cost of allocable share of premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008A Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	4.000% to 5.000%	\$6,465,000	\$464,813	\$6,929,813	\$6,930,000
\$374,555,000 Water and Sewer System Revenue Refunding Bonds Series 2008B	7/15/2008	2022	The Series 2008B Bonds were issued pursuant to Ordinance No. 93-134 and Resolution No. R-411-08 and R-717-08 to: (i) refund all of the County's Water and Sewer System Revenue Bonds, Series 1994 and (ii) pay the cost of allocable share of premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008B Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000% to 5.250%	\$47,670,000	\$3,880,275	\$51,550,275	\$50,075,000
\$481,175,000 Water and Sewer System Revenue Refunding Bonds Series 2015	6/3/2015	2026	The Series 2015 Bonds were issued pursuant to Resolution No. R-298-15 were used to: (i) advance refund \$244,355,000 of the Series 2007 Bonds and \$255,730,000 of the Series 2008C Bonds and (ii) pay the costs of issuance related to the Series 2015 Bonds.	The Series 2015 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	3.000% to 5.000%	\$25,055,000	\$20,424,050	\$45,479,050	\$396,095,000
\$381,355,000 Water and Sewer System Revenue Bonds Series 2017A	12/19/2017	2047	The proceeds of the Series 2017A Bonds, together with other available funds of the Miami-Dade Water and Sewer Department will be used to: (i) refund all of the outstanding Miami-Dade County Florida Water and Sewer System Commercial Paper Notes, Series A-1 (Tax Exempt) and all of the outstanding Miami-Dade County, Florida Water and Sewer System Commercial Paper Notes, Series B-1 (Tax Exempt); (ii) make a deposit to the Reserve Account and; (iii) pay the costs of issuance of the Series 2017A Bonds.	The Series 2017A Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2017 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.375% to 5.000%	\$0	\$15,705,869	\$15,705,869	\$381,355,000

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of September 30, 2021**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2021-22 Principal Payment	FY 2021-22 Interest Payment	FY 2021-22 Total Debt Service Payment	FYE 2021-22 Outstanding Balance
\$548,025,000 Water and Sewer System Revenue Refunding Bonds Series 2017B	12/19/2017	2039	The proceeds of the Series 2017B Bonds, together with other available funds of the Department, will be used to: (i) refund \$567,580,000 principal amount of the outstanding Miami-Dade County, Florida Water and Sewer System Revenue Bonds, Series 2010 maturing on and after October 1, 2021 and (ii) pay the costs of issuance of the Series 2017B Bonds.	The Series 2017 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2017 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	\$3,065,000	\$23,819,619	\$26,884,619	\$544,960,000
\$233,305,000 Water and Sewer System Revenue Refunding Bonds Series 2019	1/31/2019	2048	The proceeds of the Series 2019 Bonds, together with other available funds of the Department, will be used to: (i) refund all the outstanding Miami-Dade County Water and Sewer System Commercial Paper Notes, Series A-1 (Tax-Exempt) and all the outstanding Miami-Dade Florida Water and Sewer System Commercial paper Notes, Series B-1 (Tax-Exempt), (ii) make a deposit to the Reserve Account and (ii) pay the costs of issuance of the Series 2019 Bonds.	The Series 2019 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	4.000% to 5.000%	\$0	\$11,223,850	\$11,223,850	\$233,305,000
\$663,860,000 Water and Sewer System Revenue Bonds Series 2019B	11/6/2019	2049	The proceeds of the Series 2019B Bonds, together with other available funds of the Department, will be used to: (i) refund all the outstanding Miami-Dade County Water and Sewer System Commercial Paper Notes, Series A-1 (Tax-Exempt) and all the outstanding Miami-Dade Florida Water and Sewer System Commercial paper Notes, Series B-1 (Tax-Exempt); (ii) pay the costs of 2019B projects; (iii) make a deposit to the Reserve Account and; (iv) pay the costs of issuance of the Series 2019B Bonds.	The Series 2019B Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019B Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	\$0	\$26,584,900	\$26,584,900	\$663,860,000
\$548,090,000 Water and Sewer System Revenue Refunding Bonds Series 2019 C	11/6/2019	2042	The Series 2019C Bonds were issued pursuant to Resolution No. R-1005-19 were used to: (i) refund all the outstanding Series 2013A and 2013B bonds and (ii) pay the costs of issuance related to the Series 2019C Bonds.	The Series 2019C Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019C Bonds is secured by a pledge of and lien on the Net Operating Revenues.	2.501% to 3.490%	\$0	\$17,285,515	\$17,285,515	\$548,090,000
\$605,600,000 Water and Sewer System Revenue Bonds Series 2021	4/20/2021	2051	The Series 2021 Bonds were issued pursuant to Resolution No. R-207-21 were used to: (i) pay costs of the Series 2021 Project (ii) make a deposit to the Reserve Account and, (iii) pay the costs of issuance related to the Series 2021 Bonds.	The Series 2021 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2021 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	\$0	\$10,482,755	\$10,482,755	\$605,600,000
\$236,135,000 Water and Sewer System Subordinate Revenue Bonds Series 2021	7/8/2021	2051	The Series 2021 Subordinate Bonds were issued pursuant to Resolution No. R-530-21 were used to: (i) pay costs of the Series 2021 Project and (ii) pay the costs of issuance related to the Series 2021 Bonds.	The Series 2021 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2021 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	4.000% to 5.000%	\$0	\$7,695,926	\$7,695,926	\$236,135,000
<b>LOANS</b>									
\$25,000,000 US Housing and Urban Development Loan Guarantee Assistance Section 108 Parrot Jungle Series 2000-A	6/14/2000	2019	To provide financial assistance for the development of the Parrot Jungle Facility at Watson Island, in the City of Miami.	The Loan is from Section 108 Debt Service Reserve Fund, Parrot Jungle's Leasehold Improvements, Parrot Jungle's other corporate guarantees and personal guarantees of owners. Other security as may be required by US Housing and Urban Development's Community Development Block Grant (CDBG) Program Income Future CDBG Entitlements.	7.620%	\$1,945,000	\$74,299	\$2,019,299	\$1,945,000
\$2,500,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Brownsfield Economic Development Initiative (BED) Series 2001A	8/9/2001	2021	The Board of County Commissioners of Miami-Dade County, by Ordinance 99-95 authorized the County Manager to apply to the U.S. HUD for a Section 108 loan in the amount of \$5 million for the purpose of creating a revolving loan fund for remediation and economic redevelopment of Brownsfield areas of Miami-Dade County. Also, the County applied for and was awarded a \$1.750 million grant to capitalize the debt service reserve account.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's (U.S. HUD) Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	5.800% to 6.670%	\$138,000	\$10,829	\$148,829	\$361,000
\$10,000,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI) Series 2001-A	8/9/2001	2021	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	5.800% to 6.670%	\$556,000	\$41,773	\$597,773	\$1,382,000
\$6,300,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-2) Series 2015-A	6/30/2004	2024	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	8.000%	\$450,000	\$86,860	\$536,860	\$3,350,000
\$10,303,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-3) Series 2006-A	9/30/2005	2025	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	Variable	\$700,000	\$411,137	\$1,111,137	\$6,653,000
\$4,979,127 Water and Sewer Department State Revolving Loan CS120377870	3713200%	202300%	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	30938295%	1235593%	32173888%	46775006%

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of September 30, 2021**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2021-22 Principal Payment	FY 2021-22 Interest Payment	FY 2021-22 Total Debt Service Payment	FYE 2021-22 Outstanding Balance
\$4,253,121 Water and Sewer Department State Revolving Loan CS120377860	12/28/2000	2022	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$239,165	\$10,071	\$249,236	\$361,742
\$3,251,818 Water and Sewer Department State Revolving Loan CS12037788P	9/10/2001	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$220,212	\$19,822	\$240,034	\$681,901
\$35,241,636 Water and Sewer Department State Revolving Loan DW1300010	12/23/1998	2022	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$2,752,991	\$62,869	\$2,815,860	\$2,752,991
\$844,648 Water and Sewer Department State Revolving Loan CS12037789A	10/27/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$52,802	\$3,994	\$56,796	\$162,700
\$2,891,049 Water and Sewer Department State Revolving Loan CS12037789L	10/29/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$103,488	\$7,828	\$111,316	\$318,884
\$188,265 Water and Sewer Department State Revolving Loan DW130200 (1)	8/7/2009	2029	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.820%	\$10,168	\$2,823	\$12,991	\$102,630
\$136,644 Water and Sewer Department State Revolving Loan DW130201 (2)	10/1/2010	2030	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.610%	\$5,157	\$1,398	\$6,555	\$54,839
\$126,000,000 Water and Sewer Department State Revolving Loan WW377900 (3)	3/13/2009	2033	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	1.610% to 2.320%	\$6,335,998	\$1,620,027	\$7,956,025	\$88,323,899
\$64,000,000 Water and Sewer Department State Revolving Loan WW1302A0	9/10/2019	2044	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	0.365%	\$0	\$0	\$0	\$49,189,693
\$24,200,000.00 Water and Sewer Department State Revolving Loan DW130230	9/15/2015	2038	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	0.620% to 1.120%	\$1,253,026	\$117,702	\$1,370,728	\$14,425,640
\$37,913,365.00 Water and Sewer Department State Revolving Loan DW130260	3/7/2018	2039	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	1.010%	\$1,803,630	\$353,162	\$2,156,792	\$24,502,313
\$20,093,798.00 Water and Sewer Department State Revolving Loan WW130240	4/15/2015	2037	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	0.460%	\$995,558	\$72,852	\$1,068,411	\$16,462,408
\$99,711,106 Water and Sewer Department WIFIA Loan N17129FL	3/22/2018	2058	Under the WIFIA Program, the Water and Sewer Department has received a loan commitment for the construction of projects related to the Ocean Outfall Discharge Reduction and Resiliency Enhancement Project.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.10 times the annual loan payments after meeting the primary debt service requirements.	2.890%	\$0	\$0	\$0	\$1,228,488

**APPENDIX U:  
OUTSTANDING LONG-TERM LIABILITIES  
as of September 30, 2019 and 2020**

*(dollars in thousands)*

***As of September 30, 2020, the County had \$25.717 billion in long-term liabilities, which are summarized in the schedule below. Additional information regarding long-term debt can be obtained in Note 8.***

	Governmental activities		Business-type activities		Total Primary Government		Total %
	2019	2020	2019	2020	2019	2020	2019-2020
General obligation bonds	\$ 2,070,235	\$ 2,274,420	\$ 268,625	\$ 256,375	\$ 2,338,860	\$ 2,530,795	8.2%
Special obligation bonds	2,424,006	2,488,872	1,282,034	1,851,162	3,706,040	4,340,034	17.1%
Special obligation bonds- Direct placements	15,130	29,855			15,130	29,855	
Current year accretion of interest	95,729	126,508			95,729	126,508	32.2%
Revenue bonds			8,762,700	9,245,025	8,762,700	9,245,025	5.5%
Housing Agency loans payable	9,802	7,658			9,802	7,658	-21.9%
Loans and notes payable	42,249	36,678	416,261	428,699	458,510	465,377	1.5%
Other - unamortized premiums, discounts	377,411	450,038	621,931	640,449	999,342	1,090,487	9.1%
Sub-total Bonds, Notes and Loans	5,034,562	5,414,029	11,351,551	12,421,710	16,386,113	17,835,739	8.8%
Estimated claims payable	564,353	663,501	50,968	50,296	615,321	713,797	16.0%
Compensated absences	523,789	579,675	225,517	243,488	749,306	823,163	9.9%
Commercial paper notes			547,655	391,345	547,655	391,345	-28.5%
Net pension liability - FRS	2,292,557	2,866,501	529,834	664,274	2,822,391	3,530,775	25.1%
Net pension liability - HIS	596,322	643,745	150,639	160,269	746,961	804,014	7.6%
Net pension liability (assets)- Public Health							
Trust Retirement Plan			91,426	79,423	91,426	79,423	-13.1%
Total other postemployment benefits	381,770	435,114	248,432	257,176	630,202	692,290	9.9%
Liability under AA Arena Agreement	108,000	101,600			108,000	101,600	-5.9%
Environmental remediation			48,535	58,475	48,535	58,475	20.5%
Landfill closure/postclosure care costs			83,513	77,221	83,513	77,221	-7.5%
Lease agreements	97,033	120,432	253,073	310,630	350,106	431,062	23.1%
Rent and contribution advances			11,989	4,157	11,989	4,157	-65.3%
Other liabilities	66,189	65,762	51,402	107,677	117,591	173,439	47.5%
<b>Totals</b>	<b>\$ 9,664,575</b>	<b>\$ 10,890,359</b>	<b>\$ 13,644,534</b>	<b>\$ 14,826,141</b>	<b>\$ 23,309,109</b>	<b>\$ 25,716,500</b>	<b>10.3%</b>

Miami-Dade County continues to meet its financial needs through prudent use of its revenues and effective debt financing programs. The County's financial strength and sound financial management practices are reflected in its general obligation bond (uninsured) investment ratings, which are among the highest levels attained by Florida counties. At September 30, 2020, the County had \$17.8 billion in bonds and loans payable outstanding. This is a net increase (new debt issued less principal reductions and bond refunding) of \$1.5 billion or 8.8 percent from the previous year. During the year, the County issued approximately \$3.1 billion of debt, of which \$1.4 billion were refunding bonds. Additional information on the County's debt can be obtained in Note 8 - Appendix V.

## APPENDIX V: NOTE 8 - LONG-TERM DEBT

### LONG-TERM LIABILITY ACTIVITY

Changes in long-term liabilities for the year ended September 30, 2020 are as follows (amounts in thousands):

	Beginning		Ending		Due Within One Year
	Balance October 1, 2019	Additions	Reductions	Balance September 30, 2020	
<b>Governmental Activities</b>					
Bonds, loans and notes payable:					
General obligation bonds	\$ 2,070,235	\$ 447,055	\$ (242,870)	\$ 2,274,420	\$ 58,420
Special obligation bonds	2,424,006	372,375	(307,509)	2,488,872	75,262
Current year accretions of interest	95,729	30,779		126,508	
Special Obligation Bonds-Direct placements	15,130	15,600	(875)	29,855	3,630
Housing Agency loans payable	9,802		(2,144)	7,658	1,855
Loans and notes payable	42,249		(5,571)	36,678	5,790
Bond premiums/discount	377,411	113,776	(41,149)	450,038	
Total bonds, loans and notes payable	5,034,562	979,585	(600,118)	5,414,029	144,957
Other liabilities:					
Estimated claims payable	564,353	636,314	(537,166)	663,501	98,412
Compensated absences	523,789	182,706	(126,820)	579,675	123,056
Net pension liability - FRS	2,292,557	573,944		2,866,501	
Net pension liability - Health Insurance Subsidy (HIS)	596,322	47,423		643,745	
Total other postemployment benefits	381,770	82,935	(29,591)	435,114	
Liability under Arena Agreement	108,000		(6,400)	101,600	6,400
Lease Agreements	97,033	45,888	(22,489)	120,432	26,994
Other	66,189	8,515	(8,942)	65,762	17,399
Total governmental activity long-term liabilities	\$ 9,664,575	\$ 2,557,310	\$ (1,331,526)	\$ 10,890,359	\$ 417,218
<b>Business-type Activities</b>					
Bonds and loans payable:					
Revenue bonds	\$ 8,762,700	\$ 1,211,950	\$ (729,625)	\$ 9,245,025	\$ 255,220
General obligation bonds	268,625		(12,250)	256,375	12,770
Special obligation bonds	1,282,034	960,211	(391,083)	1,851,162	36,112
Loans payable	416,261	39,048	(26,610)	428,699	29,105
Bond premiums/discount	621,931	86,960	(68,442)	640,449	
Total bonds and loans payable	11,351,551	2,298,169	(1,228,010)	12,421,710	333,207
Other liabilities:					
Estimated claims payable	50,968	5,714	(6,386)	50,296	9,041
Compensated absences	225,517	47,928	(29,957)	243,488	125,207
Commercial paper notes	547,655	143,690	(300,000)	391,345	
Net pension liability - FRS	529,834	173,124	(38,684)	664,274	
Net pension liability - Health Insurance Subsidy (HIS)	150,639	16,781	(7,151)	160,269	
Net pension liability - Public Health Trust Ret. Plan	91,426	5,760	(17,763)	79,423	
Total other postemployment benefits	248,432	54,656	(45,912)	257,176	4,251
Environmental remediation liability	48,535	10,899	(959)	58,475	9,560
Liability for landfill closure/post closure care costs	83,513	1,345	(7,637)	77,221	1,139
Capital lease liability	253,073	84,492	(26,935)	310,630	29,521
Rent and contribution advances	11,989	1,831	(9,663)	4,157	1,831
Other	51,402	150,277	(94,002)	107,677	14,988
Total business-type activities long-term liabilities	\$ 13,644,534	\$ 2,994,666	\$ (1,813,059)	\$ 14,826,141	\$ 528,745

## Appendix W - Alignment of Selected Highlights to the Mayor's 4Es

The table below aligns selected divisional, departmental and capital budget highlights from the FY 2021-22 Adopted Budget to one or more of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

<b>Adopted Budget Highlight</b>	<b>Equity</b>	<b>Engagement</b>	<b>Environment</b>	<b>Economy</b>
<b>Economic Development</b>				
<b>Aviation</b>				
MDAD's promotional funds total \$258,100 and will be used for activities that promote Miami-Dade County's airport system; major programs include Community and Global Outreach Programs (\$158,100), 2021 Air Cargo and Air Logistics Americas (\$50,000) and various other activities (\$50,000)		<b>X</b>		<b>X</b>
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes ongoing projects in the Central Terminal Subprogram; various projects include but are not limited to enhancing the passenger experience at MIA through improved security processing by providing centralized security checkpoints for concourses E and F; design and construction of additional hold rooms to meet growing gate demands and aircraft size capacity; and the design and construction of a new Concourse F to increase air traffic capacity and improve MIA's passenger experience; it is anticipated the new concourse will be completed by the third quarter of FY 2030-31 (total Central Terminal Subprogram cost \$1.739 billion, \$13.272 in FY 2021-22; capital program #2000001041)				<b>X</b>
In the first quarter of FY 2022-23, the Department will start the design for the expansion of the South Terminal and its associated apron to the east; the project will add an additional three gates available for increased air traffic volume and provide more hardstand positions that will help the airlines and airport operations meet growing industry demands; construction is expected to be completed by the third quarter of FY 2027-28 (total South Terminal Expansion Subprogram cost \$448.893 million, \$19.870 million in FY 2021-22; capital program #2000001317)				<b>X</b>
In June 2021, the construction of the Central Terminal Baggage Handling System (BHS) project, under the South Terminal Subprogram, was completed; the BHS project will increase the capacity for processing baggage and improve the airport's security efforts for screening baggage through the installation of state-of-the-art automated security equipment (total South Terminal Subprogram cost \$341.498 million, \$60.291 million in FY 2021-22; capital program #2000000095)				<b>X</b>
Under the Department's Miscellaneous Project Subprogram, the Airport Operations Center project is currently under design which is estimated to be completed by the second quarter of FY 2021-22; the MIA - Taxiway T and S Pavement Rehabilitation and Taxiway R Realignment project, which will increase safety for both aircrafts and vehicles through taxiway connector modifications, is under construction and expected to be completed by the second quarter of FY 2021-22; the Central Terminal Ticket Counter replacement project which, will improve passenger circulation and align with the new baggage handling system (completed in June 2021), began in April 2016 and is still in progress with construction anticipated completion date of the first quarter of FY 2023-24 (total Miscellaneous Project Subprogram cost \$488.644 million, \$117.354 million in FY 2021-22; capital program #2000000096)				<b>X</b>
The Passenger Boarding Bridges (PBB) project which completed the installation of the first five passenger boarding bridges in FY 2018-19, is expected to install 12 new bridges by the second quarter of FY 2021-22 and is projecting to have replaced 34 passenger boarding bridges in total by the second quarter of FY 2023-24; the replacement of these aging passenger boarding bridges will provide operational savings to the Department by reducing maintenance costs and loss of gate revenue due to equipment failure (total Passenger Boarding Bridges Subprogram cost \$77.85 million, \$24.325 million in FY 2021-22; capital program #2000000596)				<b>X</b>
Under the Terminal-Wide Roof Subprogram, it is anticipated that the department will start the design of the terminal-wide re-roofing and lighting systems project by the first quarter in FY 2021-22 (total Terminal-Wide Subprogram cost \$119.772 million, \$3.394 million in FY 2021-22; capital program #2000001574)				<b>X</b>
The MIA Parking Access and Revenue Control System Replacement project, under the Support Projects Subprogram, began construction in the first quarter of FY 2019-20 and is projected to be completed in the last quarter of FY 2021-22 (total Support Projects Subprogram cost is \$44.109 million, \$14.921 million in FY 2021-22; capital program #2000001319)				<b>X</b>
The runway rehabilitation and runup pad development at Miami Opa-Locka Executive Airport, security upgrades at the Miami-Homestead General Aviation Airport and apron expansion with a new taxi lane and Airport Traffic Control Tower (ATCT) at Miami Executive Airport are among the various projects underway in the General Aviation Airports Subprogram (total General Aviation Airports Subprogram cost \$117.607 million, \$17.395 million in FY 2021-22; capital program #2000001049)				<b>X</b>
Among the many other capital projects ongoing in the North Terminal, the renovation of restrooms is expected to start construction in the last quarter of FY 2021-22 with a FY 2023-24 second quarter completion date (total North Terminal Subprogram cost is \$589.195 million, \$5.486 million in FY 2021-22; capital program #2000001042)				<b>X</b>

# Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
The Department's FY 2021-22 Capital Improvement Program (CIP), has 20 subprograms projects that include: MIA Central Base Apron and Utilities, MIA Concourse E, MIA South Terminal, MIA Miscellaneous Projects, MIA Passenger Boarding Bridges, MIA Land Acquisition (MII 2020), MIA Airfield and Airside, MIA North Terminal, MIA Central Terminal, MIA South Terminal Expansion, MIA Terminal Wide, MIA Terminal Wide Roof, MIA Terminal Wide Restrooms, MIA Cargo and Non-Terminal Buildings, MIA Landside and Roadways, MIA Fuel Facilities, General Aviation Airports, MIA Land Acquisition, MIA Support Projects, and MIA Reserve Maintenance (total program cost \$5.857 billion; \$479.099 million in FY 2021-22)				X
The Central Base Apron and Utilities project started construction during the third quarter of FY 2018-19 and is expected to be completed by the third quarter of FY 2022-23 (total Central Base Apron and Utilities Subprogram cost \$108.482 million, \$54.634 million in FY 2021-22; capital program #2000000093)				X
The new Concourse E chiller plant project started the architectural and engineering procurement process in the second quarter of FY 2018-19 and was completed in April 2021, the project is under design which is projected to be completed by the last quarter of FY 2021-2022; the total Concourse E Subprogram cost is \$390.293 million with \$34.242 million projected to be spent in FY 2021-22 (capital program #2000000094)				X
<b>Miami-Dade Economic Advocacy Trust</b>				
The FY 2021-22 Adopted Budget includes the establishment of three positions, which include one Policy Analyst, one Legislative Analyst, and one Equity Researcher, and funding to support the Department's ability to achieve the research, policy and reporting mandates outlined in Ordinance 09-70	X			X
The FY 2021-22 Adopted Budget includes a departmental reorganization that transfers one Equity Inclusion Manager to the Research and Policy Division	X			
<b>Regulatory and Economic Resources</b>				
As part of a reorganization performed in FY 2020-21, one position was transferred into the Office of Resilience from the Construction, Permitting and Building Code Division to support resilience and economic planning			X	X
The FY 2021-22 Adopted Budget includes \$20,000 in General Fund for Biscayne Bay fish kill and algal bloom community coordination activities with the Miami Waterkeepers		X	X	
The FY 2021-22 Adopted Budget includes \$200,000 in General Fund to the South Dade Economic Development Council (EDC) with the primary goal of providing operational support for additional collaboration with private, municipal, state and federal agencies to acquire funding for and implement economic development efforts in South Miami-Dade		X		X
The FY 2021-22 Adopted Budget includes \$500,000 to support efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process		X	X	
The FY 2021-22 Adopted Budget includes support from the Greater Miami Convention and Visitors Bureau for economic development and film activities (\$75,000)		X		X
As part of a reorganization performed in FY 2020-21, one position was transferred into the Environmental Resources Management Division from the Construction, Permitting, and Building Code Division to support specialty review functions in the Water Control Section		X	X	
The FY 2021-22 Adopted Budget includes \$500,000 to fund an Agricultural Retention Study that will evaluate the amount of agricultural land needed for retention to maintain a viable agricultural industry in Miami-Dade County			X	X
The FY 2021-22 Adopted Budget provides funding for a Housing Advocate Section within the Consumer Protection Division and includes the Housing Advocate (\$175,000) as well as two support staff positions (\$160,000) funded from the General Fund	X			X
As part of the reorganization performed in FY 2020-21, one position was transferred from the Consumer Protection Division to the Construction, Permitting and Building Code Division to support public relations functions		X		
The FY 2021-22 Adopted Budget includes \$100,000 to fund a full-time Chief Heat Officer in partnership with the Resilient305 Network; the goal of the Chief Heat Officer is to develop and implement initiatives to combat extreme heat in Miami-Dade County			X	
The FY 2021-22 Adopted Budget includes \$200,000 in General Fund as a cost share partnership with the South Florida Water Management District to update the Biscayne Bay Economic Study that was last performed in 2005; this initiative will provide for current economic comparisons of Biscayne Bay over the previous study to assist with developing future initiatives of preserving Biscayne Bay			X	
The FY 2021-22 Adopted Budget includes \$100,000 funded by General Fund for the removal and disposal of decomposed fish and other marine life in areas Biscayne Bay			X	
As part of a reorganization performed in FY 2020-21, one position was transferred from the Construction, Permitting and Building Code Division to the Environmental Resources Management Division for specialty environmental reviews and another position was transferred to the Office of Resilience to support resilience and economic planning; also included is a position transferred into the Construction, Permitting and Building Code Division from the Consumer Protection Division to support public relations			X	



## Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
The FY 2021-22 Adopted Budget includes the addition of six positions (\$541,000, funded by Utility Service Fee) to assist with water quality investigations and grant administration that includes a Senior Scientist position to serve as the lead surface water technical expert, four support staff positions for data management and mapping of the groundwater and surface water components of investigations, and a permanent grant administrator and support position for management of potential and future grants			X	
The FY 2021-22 Adopted Budget includes the addition of 16 positions (\$1.351 million, funded by Utility Service Fee) to assist with consolidation and enhancement of the Sanitary Sewer Overflow Response, Sanitary Sewer Prediction and Prevention and Septic to Sewer Conversion programs			X	
The FY 2021-22 Adopted Budget includes the addition of two positions (\$220,000 funded by Utility Service Fee) to support groundwater technical analysis for investigations			X	
The FY 2021-22 Adopted Budget includes the addition of one Environmental Resources Project Supervisor (\$97,000 funded by Stormwater Utility Fee) to manage innovative approaches to stormwater management on the County's watershed			X	
The FY 2021-22 Adopted Budget includes the addition of an Environmental Code Enforcement Officer 2 (\$100,000 funded by Utility Service and Enforcement Fees) to support the enforcement of Notices of Required Connections (NORC) issued in connection with the Septic to Sewer Conversion Program			X	
The FY 2021-22 Adopted Budget includes a transfer of \$140,000 to the Miami River Commission for debris removal and water purification activities along the portion of the Miami River west of NW 27th Avenue that lies within the Unincorporated Municipal Service Area (UMSA)			X	
The FY 2021-22 Adopted Budget includes the addition of six Compliance Officers (\$483,000), one Electrical Inspector (\$102,000) and one Service Representative (\$60,000) added in FY 2020-21 as overages to effectively and timely address complaints and enhance customer service levels by addressing the backlog of work without permit cases, pending Notice of Violation compliance inspections and overdue Civil Violation Notice compliance inspections			X	
In FY 2021-22, the Department will verify compliance with the amended Film and Entertainment Production Incentive Program which modified minimum application requirements and procedures to ensure productions continue to be attracted to film in the County; the program was designed to attract production companies through rebates of \$50,000 or \$100,000 based on expenditures within the County, the budget includes \$400,000 programmed in General Government				X
As part of a reorganization performed in FY 2020-21, the Business Affairs division was renamed Economic Development and three positions were transferred into this division from the Director's office				X
The FY 2021-22 Adopted Budget includes a reimbursement of \$70,000 from the Transportation Planning Organization to coordinate long and short-range land use and demographic activities while reviewing transportation-related projects and activities in coordination with the metropolitan transportation planning process			X	
The FY 2021-22 Adopted Budget includes the addition of two positions (Engineer 1 and Pollution Control Inspector 2), approved as overages in FY 2020-21, to assist with air quality permit and asbestos reviews			X	
In FY 2021-22, the Parks, Recreation and Open Spaces Department will continue managing land in the Environmentally Endangered Lands (EEL) Program, with funding support from the EEL Program (\$3 million); additionally, the FY 2021-22 Adopted Budget includes a \$2.7 million transfer from the Environmentally Endangered Lands (EEL) Acquisition Trust Fund to the EEL Management Trust Fund for continued maintenance of previously purchased properties			X	
In FY 2021-22, the Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$151,000) and funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$430,000)			X	
The FY 2021-22 Adopted Budget includes funding for demolishing unsafe structures that create safety, physical and potential health threats \$500,000; also included is \$10,000 for the removal of abandoned vehicles from public and private properties and \$200,000 to secure abandoned buildings that engender unsafe environments			X	
The FY 2021-22 Adopted Budget includes \$500,000 of General Fund to update the listing of historical properties within the County's historical preservation jurisdiction; the last update was completed in 1980 and approximately 200,000 structures and properties have been added since that require surveying for historical preservation value			X	
As part of the reorganization in FY 2020-21, three positions were transferred out of the Administrative Division to the Director's Office to establish additional intergovernmental and external customer support		X		
To mitigate storm surges that lead to regional flooding, the U.S. Army Corps of Engineers will continue its comprehensive multi-year Back Bay Study efforts in FY 2021-22; a local cost share of \$300,000 in General Fund will be required to update the feasibility plan in anticipation of authorization by the federal government			X	
The FY 2021-22 Adopted Budget includes funding (\$100,000) for the Solar and Energy Loan Fund (SELF) program to establish a physical presence in Miami-Dade County; SELF is a 501(c) non-profit organization that offers financing programs for residents to make energy improvements at their residence			X	

## Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
The FY 2021-22 Adopted Budget includes an enhanced recertification initiative to ensure structural and electrical safety of 40/50 year old buildings; a total of five positions will be added to the Construction, Permitting and Building Code Division including two Structural Plan Reviewers (\$272,000), one Electrical Plan Reviewer (\$106,000), one Special Projects Administrator 2 (\$104,000) and one Administrator Officer 1 (\$59,000)			X	
The FY 2021-22 Adopted Budget includes an enhanced recertification initiative to ensure structural and electrical safety of 40/50 year old buildings; a total of three positions will be added to the Code Compliance Division including two Building Inspectors (\$218,000) and one Structural Engineer (\$128,000)			X	
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of ten vehicles (\$237,000) to replace its aging fleet; over the next five years, the Department is planning to spend \$922,000 to replace 42 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
In FY 2021-22, the Department will continue to maintain and improve beaches, which provide protection against storm impacts, enhance quality of life and increase tourism, through the Miami-Dade County Beach Erosion and Renourishment Program funded from the Army Corps of Engineers (\$177.894 million), Florida Department of Environmental Protection (\$11.146 million), Beach Renourishment Fund (\$9 million), City of Miami Beach Contribution (\$8.625 million) and Building Better Communities General Obligation Bond proceeds (BBC-GOB) (\$10 million); the total budget for the multi-year Beach Erosion and Renourishment Program is \$216.666 million, of which \$30.2 million is budgeted in FY 2021-22, and covers all capital and related costs such as surveys, planning, design and construction implementation, inclusive of temporary easements of property to facilitate staging and construction, for federal and local funded beach renourishment projects throughout the Federally Authorized 13-mile project area that includes Miami Beach, Sunny Isles, Bal Harbour, and Surfside (capital program #2000000344)			X	
In FY 2021-22, the Department will continue restoring and stabilizing the wetlands, shoreline and islands in and adjacent to Biscayne Bay and its tributaries, funded from the Biscayne Bay Environmental Trust Fund (\$1 million) and Florida Inland Navigational District grant proceeds (\$100,000)(capital program #5555691)			X	
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan will also continue to ensure that environmentally endangered lands are protected and thrive as native habitats through the Environmentally Endangered Lands (EEL) purchasing land program funded from BBC-GOB proceeds (the total project cost \$40 million, \$654,000 in FY 2021-22; capital program #5555621)			X	
In FY 2021-22, the Department anticipates spending \$7.5 million for the purchase of development rights; \$10 million borrowed from this project to support beach renourishment will be restored when the current balance is depleted (capital program #986940)			X	
In FY 2021-22, the Adopted Budget and Multi-Year Capital Plan continues funding various capital programs with Utility Service Fees (\$11.3 million) to support the protection of the water supply including land acquisition, the surface water canal restoration action plan, hydrologic improvements to canals, testing and evaluation studies for the creation of a salinity barrier and improvements to the laboratory facility that is operated by Environmental Resources Management			X	
<b>Seaport</b>				
The Port will also be investing in a new Federal Inspection Facility (total project cost \$16.360 million, \$1.347 million in FY 2021-22; capital program #641540); new Inspection and Fumigation facilities (total project cost \$59.9 million, \$2.2 million in FY 2021-22; capital program #2000001418); and the Brightline train which will allow passengers and employees to connect from Miami -Dade County's transit system to PortMiami (total project cost \$5.2 million; capital program #2000001320)			X	X
In FY 2021-22, the Department will continue to repair and upgrade the north bulkhead, expected to add at least 30 years of life to the Port (total project cost \$300 million, \$17.654 million in FY 2021 -22; capital program #644300)			X	X
The Seaport's Promotional Fund is budgeted at \$400,000 in FY 2021-22 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather as allocations for limited programs that promote Port maritime activities in the Cargo and Cruise Marketing Programs and community outreach		X		X
The FY 2021-22 Adopted Budget includes a departmental reorganization that transfers seven positions to the Business Development Division to provide the coordination of internal and external customers' credentialing and permitting services				X
The FY 2021-22 Adopted Budget includes a departmental reorganization that transfers seven positions from the Deputy Director's Office to provide the coordination of internal and external customers' credentialing and permitting services				X
The FY 2021-22 expenditures for the Shore Power capital program was adjusted from \$4.038 million to \$55 million; moving these expenditures from future years will allow the Port to purchase equipment in greater volume, taking advantage of volume discounts as well as ensuring that Phase 1 of the project is completed by the Fall of 2023 (total project cost \$121 million, \$55 million in FY 2021-22; capital program #2000001675);			X	

# Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
The major thrust of the of Seaport's capital improvement plan includes various cruise terminal renovations (total project cost \$149.892 million, \$13.744 million in FY 2021-22); the expansion of Cruise Terminal F which will accommodate additional Carnival Cruise Line ships (total project cost \$165.974, \$70.242 million in FY 2021-22; capital program #2000000979); the design and construction of the new Cruise Terminal V to support expanding Virgin Voyages operations (total project cost \$143.176 million, \$60.207 million in FY 2021-22; capital program #2000000978); new cruise terminals AA and AAA to support the expanded operations of MSC Cruise Lines (total project cost \$124.694 million, \$48.496 million in FY 2021-22; capital program #2000000570); the preparation of Berth 10 as a new future terminal (total project cost \$181.172 million, \$26.516 million in FY 2021-22; capital program #2000001343); as a result of these port investments, it is anticipated that the Port will be able to handle over 10 million passengers by FY 2025-26				X
In anticipation of the Port receiving larger ships, the Department will add up to five new post-panamax gantry cranes which will bring the total number of cranes to 17; the additional cranes will allow the Port to handle more than one million TEUs annually (total project cost \$82.745 million, \$9.2 million in FY 2021-22; capital program #2000000131); it is anticipated that this project will have an annual operating impact of \$500,000 per crane and require an additional eight FTE's beginning in FY 2022-23				X
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of 13 vehicles (\$226,000) to replace its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
Cargo upgrades included in the FY 2021-22 Adopted Budget and Multi-Year Capital Plan include an investment totaling \$149.061 million, \$23.913 million in FY 2021-22				X
As a result of COVID-19, Seaport is uncertain as to what the traffic levels will be in FY 2020-21; based on discussions with carriers it is assumed cruises will begin by summer and slowly return to a normal level of operations by the end of FY 2021-22; consequently, the Department is currently assuming approximately 3.8 million passengers for FY 2021-22; as the fiscal year progresses and actual performance is experienced, the Department's budget may need to be significantly adjusted				X
<b>General Government</b>				
<b>Communications and Customer Experience</b>				
In FY 2021-22, the Department will continue its Service Level Agreement with the Elections Department for translation services (\$50,000)		X		
During FY 2020-21, two Administrative Officer 1 overage positions were added to support the Constituent Services function (\$135,000)		X		
The FY 2021-22 Adopted Budget includes one Translator/Interpreter position added to support the Division as a Creole Interpreter (\$95,000)		X		
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital plan includes funding for the acquisition of a Customer Relationship Management (CRM) solution that will allow the Department to store and manage customer information across all County touchpoints as well as maintain that information and prompt the customer to keep that information up-to-date and accurate; it is expected that the implementation of the CRM will be completed in FY 2022-23; the project is being funded with Capital Asset 2020C bond proceeds (\$2.5 million total project cost; capital program #2000001438)		X		
<b>Elections</b>				
The FY 2021-22 Adopted Budget includes funding for a total of twenty-three early voting sites, open for eight hours per day for early voting days fourteen hours a day, for the 2022 Primary Election		X		
The FY 2021-22 Adopted Budget includes the addition of two Computer Technician 2 positions to manage the growth in vote by mail participation (\$166,000)		X		
The FY 2021-22 Adopted Budget includes an increase to the stipends earned by poll workers on Election Day; this increase will promote poll worker retention, particularly at leadership levels, and enhance succession planning which has been negatively impacted due to level of responsibility and set pay ranges (\$147,000)		X		
The FY 2021-22 Adopted Budget includes funding for a household mailer, educating voters of the option to vote by mail for the 2022 election cycle; this mailer will include a request form as well as provide other request options should voters choose to participate in voting by mail (\$313,000)		X		
The FY 2021-22 Adopted Budget includes one full-time Election Supervisor for the Operations Division's Polling Places Section responsible for canvassing areas across the County, identifying potential polling places, securing pre-existing and new polling places for all elections, coordinating and ensuring ADA compliance for all Polling Places, developing Election Day Polling Place floorplan sketches, coordinating Permanent and Temporary Polling places to ensure that all precincts have appropriate polling locations, managing transmission connectivity at all Polling locations for all elections, and developing and coordinating delivery and pickup routes for all elections(\$83,000)		X		
In FY 2021-22, the Department will replace one Vote by Mail Inserter which will allow for a significant increase in the output of vote by mail ballots (total project cost \$991,000; capital program #2000001676)		X		
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes replacing 1,750 aging and outdated ballot scanners over a three-year period (total project cost \$8.750 million; \$2.920 million in FY 2021-22; capital program #2000001534)		X		

# Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
In FY 2021-22, the Department will implement additional cyber security software to continually ensure safe and secure elections (total project cost \$100,000; capital program #2000001440)		X		
<b>Finance</b>				
The FY 2021-22 Adopted Budget for Business Solutions Support will add three positions including a Functional Analyst (\$136,000), a Junior Analyst (\$118,000) and a Reporting Analyst (\$136,000); these positions will facilitate INFORMS functions such as asset management, receivables, hardware, technical requests, and writing and maintenance of new reports		X		
<b>Human Resources</b>				
In FY 2021-22, the Division will continue the development and implementation of the "Know Your Rights" public outreach and education campaign to increase residents' awareness of their rights under federal, state, and local anti-discrimination laws and the services provided by the Human Rights and Fair Employment Division	X	X		
In FY 2021-22, the Division will develop and launch mandatory Countywide diversity refresher e-learning courses; the Division will also develop and launch specialized training courses, including, but not limited to, disability etiquette training, bystander training, and religious discrimination training	X			
In FY 2021-22, the Benefits Division will continue to review ways (including Employee Recognition platforms) in which the County can promote employee engagement to highlight all professions and recognize employees for their contributions to Miami-Dade County's residents and fellow employees		X		
The FY 2021-22 Adopted Budget includes the addition of two Human Rights and Fair Employment Specialist positions (\$204,700)	X			
<b>Information Technology</b>				
During FY 2021-22, the Division will be managing the FIU Apprenticeship Program (\$350,000) and the Axis Help Program (\$350,000), as adopted in the Miami-Dade Rescue Plan	X			X
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes development towards the replacement of the existing Computer Aided Dispatch system for the Police and Fire Rescue departments that is expected to improve the processing time for emergency calls (total project cost \$56.435 million, \$15.292 million in FY 2021-22; capital program #2000000424)	X	X		
In FY 2021-22, ITD will continue to develop IT multi-platform capabilities for the Water and Sewer, Solid Waste and Regulatory and Economic Resources Departments, providing for continuous business improvements		X		
In FY 2021-22, ITD will continue to work on enabling the digitizing and modernization of transportation applications, integrating processes with other County departments, and facilitating online and mobile technology for citizens		X		
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of seven vehicles (\$225,000) to replace its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2021-22 Adopted Budget includes the implementation/development of the Criminal Justice Information System (CJIS) capital program which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida; the program which is expected to be completed by October of 2025, will benefit several agencies such as the Miami-Dade Clerk of the Courts, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender Offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system as well as reduce redundancy by streamlining operations; as part of the second budget hearing \$1 million was allocated to the project to fund the scanning of historical documents that was not part of the original project plan (total project cost \$56.545 million, \$15.439 million in FY 2021-22; capital program #2000000954)		X		
<b>Internal Services</b>				
The FY 2021-22 Adopted Budget includes for three full-time positions within the of Office ADA Coordination from disabled parking fine revenues to improve accessibility and equal opportunity for disabled persons (\$245,000)	X	X		
In FY 2021-22, the Department will continue to remove architectural barriers in County-owned buildings to allow for increased access for people with disabilities to programs and services offered by the County; the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds (total project cost \$7.434 million; \$1.844 million in FY 2021-22; capital program #2000001190)	X	X		
As part of the First Budget Hearing, the Board approved allocating \$500,000 to the Downtown Redevelopment project for consulting services that will assist the County in developing a plan for County-owned land in downtown Miami; these funds are included in the department's FY 2021-22 operating budget			X	X
The FY 2021-22 Adopted Budget includes a transfer of \$477,000 in User Access Program (UAP) revenue to support procurement-related functions in the Small Business Development Division				X
During FY 2020-21 one additional Capital Improvement Project Specialist position was added to support the new functions and responsibilities associated with the County's INFORMS system, which include creating, reviewing, and approving transactions for MCC contracts and EDP agreements				X

## Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
In FY 2020-21 the global property insurance market continued to harden with rate increases; due to the County's longevity in the London Market the lowest increase (8.70 percent) in eighteen months was secured				X
In FY 2021-22, the Department will continue the County's commitment to provide the Greater Miami Service Corps opportunities to perform assorted lawn maintenance projects, as well as other facilities upkeep projects (\$50,000)				X
The FY 2021-22 Adopted Budget includes \$510,000 to help support the maintenance of the Larcenia Bullard Plaza				X
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of 42 vehicles (\$1.805 million) for the replacement of its aging fleet funded with lease purchase financing (\$724,000 for heavy fleet, and \$1.081 million for light fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the continuation of the Countywide Infrastructure Investment Program (CIIP) that will focus on the renovation and rehabilitation of power systems, life safety, security, elevators and other related infrastructure required improvements at all County owned facilities (total project cost \$225.935 million; \$65.631 million in FY 2021 -22; capital program #2000001285 and #2000001658)			X	
ISD will continue overseeing the construction of a new Civil and Probate Courthouse to be located in downtown Miami, scheduled to be completed in January 2024; the new courthouse, funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds, will include 46 jury courtrooms and four shelled courtrooms as well as office and public spaces to be occupied by the Clerk of Courts, the Administrative Office of the Courts and the Law Library		X		
ISD Fleet Management will continue to evaluate, plan and design projects on 19 repair facilities and 29 fuel sites throughout the County as part of the county's infrastructure improvement plan; many of these fleet sites are over 40 years old and require major renovation or the rebuilding of its facilities to continue providing service to client departments (total project cost \$84.302 million; \$1.154 million in FY 2021-22; capital program #2000001462); the Department will work with the Office of Resilience to design sustainable and energy efficient facilities			X	
The Department's FY 2021-22 Adopted Budget includes the construction of a 15,500 square foot North Dade Government Center, currently in the conceptual design phase; the facility will include various county offices, a multi-purpose room and a commission district office; the project is expected to be completed January 2023 (total project cost \$7.5 million, \$6.346 million in FY 2021-22; capital program #118480)		X		
<b>Management and Budget</b>				
The FY 2021-22 Adopted Budget allocates \$13.3 million for community-based organizations (CBOs), providing funding for organizations via a motion that was adopted by the Board of County Commissioners on November 19, 2019 which extends the contracts through September 2022; the next triennial competitive process must be held during the upcoming fiscal year or Board action to extend existing contracts will be required; the annual competitive solicitation process to allocate \$730,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department (\$430,000), Water and Sewer Department (\$200,000) and Department of Solid Waste Management (\$100,000) will be facilitated; the total funding for allocation to CBOs for district specific needs is \$3.9 million (\$300,000 per Commission District) and in-kind funding for allocation remains at \$10,000 per Commission District and \$25,000 for the Office of the Chair; the FY 2021-22 Adopted Budget also includes \$1.044 million to fund the Mom and Pop Small Business Grant Program	X	X		X
In FY 2021-22 will continue the implementation of the Countywide Infrastructure Investment Program (CIIP); staff of the Management and Budget Division will facilitate the program, coordinating contracting efforts, developing reporting requirements and communicating program progress; staff will be funded with CIIP proceeds (\$738,000)		X		X
During FY 2020-21, two Business Analyst overage positions were added to support the implementation of the CIIP program (\$226,000), as well as one Program Coordinator OMB overage position for the CRAs section (\$145,000) which will concentrate on economic development coordination				X
The FY 2021-22 Adopted Budget includes revenues generated through marketing and sponsorship agreements to support existing marketing and sponsorship efforts as well as develop new revenue generating opportunities (\$200,000)				X
During FY 2020-21, one OMB Program Coordinator overage position was added to the Management Planning and Performance Analysis Division to assist with the alignment of the County's Strategic Plan to County operations (\$197,000)		X		
During FY 2020-21, two Special Projects Administrator 2 overage positions were added to support the Grants Coordination Division (\$256,000); one position was added to support the Ending the HIV Epidemic grant as a requirement of the new grant, and the second position was added to support capacity building for CBOs		X		
During FY 2020-21 a new division, Program Management Administration, was created to support and maximize reimbursement opportunities to the County for emergency situations, including COVID-19, hurricanes, and other disasters			X	
The Program Management Division is comprised of eight new positions, which are funded by FEMA and other grants (\$929,000)			X	
The FY 2021-22 Adopted Budget includes the addition of one OMB Program Coordinator, one Contracts Officer, and one Accountant 2 to support the Division with the increase in grants awarded (\$355,000)		X		

# Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
<b>Property Appraiser</b>				
In FY 2021-22, the Office will continue its Citizen Education and Public Outreach Program to educate the residents of Miami-Dade County regarding important property tax issues and exemption opportunities		X		
<b>Health and Society</b>				
<b>Community Action and Human Services</b>				
The FY 2021-22 Adopted Budget includes a total of \$578,000 for the Weatherization Assistance Program, which enables 38 low-income families to permanently reduce their energy bills by making their homes more energy efficient	X		X	
The FY 2021-22 Adopted Budget includes the following contracts and interdepartmental transfers: \$333,000 from PHCD for landscape and beautification services; \$202,000 from Solid Waste Management for beautification projects; \$171,000 in community-based organization funding to provide case management, training and support services; \$110,000 from Water and Sewer for landscape maintenance; \$60,000 from Miami-Dade Fire Rescue for custodial services; \$10,000 from Regulatory and Economic Resources to secure abandoned buildings and unsafe structures; \$10,000 from Internal Services for landscape maintenance, and \$150,000 from the City of Miami MLK Beautification project to maintain the Butterfly Garden and other areas within City of Miami boundaries	X		X	
The FY 2021-22 Adopted Budget includes funding of \$101,000 from Public Housing and Community Development (PHCD) Housing and Rehabilitation for painting and landscaping; \$248,000 from AmeriCorps to support member stipends, training, and support services for youth; \$134,000 from the Florida Department of Transportation for beautification and graffiti abatement services; \$105,000 from YouthBuild USA for scholarship awards for youths enrolled in YouthBuild; \$180,000 from the Right Turn Grant Way to support financial literacy training, and \$674,000 from Career Source South Florida for case management, employment, and training and support services for youths			X	X
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the construction of the Casa Familia Community Center; the Community Center will be available for public use offering a wide range of recreational activities, social opportunities, and educational programs for residents and other individuals within the community to promote self-sufficiency and self-determination; the Community Center is a part of a larger affordable housing development of 50 apartment units with a total development cost of approximately \$25 million (total project cost \$3.5 million, \$2.5 million in FY 2021-22; capital program #2000001492)	X	X		
In FY 2021-22, the Department will continue to provide self-sufficiency services to Community Services Block Grant (CSBG) eligible residents through the Family and Community Services Division by using its network of 13 Community Resource Centers to improve access for low-income residents (\$3.259 million in CSBG and \$3.414 million in Countywide General Fund)	X			
In FY 2021-22, the Elderly and Disability Services Division will provide community-based services to 16,000 elderly clients with funding from the Department of Elder Affairs through the Alliance for Aging	X			
The FY 2021-22 Adopted Budget includes a reimbursement of expenses of \$117,000 from the General Fund to support the Department's Hurricane Shutter Installation Program			X	
The FY 2021-22 Adopted Budget includes \$204,000 from the Jail Based Substance Abuse Trust Fund for support of the DUI Program, which provides correctional-based substance abuse services to DUI offenders	X			
The FY 2021-22 Adopted Budget includes reimbursement of expenses of \$118,000 from the General Fund to support the Redlands Christian Migrant Association, which is the six percent local match required by the school readiness program, to provide school readiness services to 625 farmworker children	X			
During FY 2020-21, the Department assumed the management of The Lodge, a domestic violence shelter, resulting in the addition of 16 additional positions funded by Food and Beverage taxes; for FY 2021-22, the annual cost to maintain this level of service is \$1.95 million	X			
During FY 2020-21, the Department assumed the management of The Empowerment Center, which adds 60 beds and a fourth location to the Safespace Program Certification, resulting in the addition of 24 positions funded by Food and Beverage taxes; for FY 2021-22, the annual cost to maintain this level of service is \$2.22 million	X			
In FY 2021-22, the Low Income Home Energy Assistance Program (LIHEAP) funding increased by \$1.02 million; it is expected to serve approximately 22,979 residents with financial assistance in paying their electricity bills	X			
The FY 2021-22 Adopted Budget includes \$83.496 million from the United States Department of Health and Human Services for Head Start and Early Head Start; other revenues include \$850,000 from the Children's Trust and \$1.617 million from the United States Department of Agriculture for the Summer Meals Program	X			
In FY 2021-22, the Department will establish the New Citizen's Support Program designed to provide newly arrived individuals and families with the resources and referrals to foster assimilation and integration into the American society and promote economic self-sufficiency to include the addition of three positions (\$750,000)	X			
The FY 2021-22 Adopted Budget includes \$2.8 million to provide an additional 400 slots for 3 to 4 year old low-income children and families with an enhanced pre-school education	X			

# Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
During FY 2021-22, the Department was awarded \$10 million in funding from the American Rescue Plan (ARP) for a two year period ending in FY 2022-23; \$5.7 million is expected to be spent during FY 2021-22 to provide additional services to children and families enrolled in the program, support their economic stability, continue the assessment of their nutritional, health and wellness needs, and provide resources and materials to address these needs	X			
The FY 2021-22 Adopted Budget includes the transfer of four Criminal Justice Reform Coordinators (\$802,000) from the Corrections department to the Office of Neighborhood Safety (ONS) to bring together residents, community stakeholders, and County representatives to solve public safety and quality of life issues, and one new full-time Executive Secretary position; ONS works at the community level to help guide the decision-making and delivery of innovative solutions to address gun violence, revitalize public spaces, improve community infrastructure, and minimize the need for residents to interact with the criminal justice system	X			
As required by State Statute, the FY 2021-22 Adopted Budget includes \$4.472 million of required General Fund contribution for the Homeless Shelter Services Maintenance of Effort in excess of \$2.098 million	X			
During FY 2020-21, the Military Affairs Board functions and one position were transferred to the Board of County Commissioners		X		
In FY 2021-22 the renovation of the existing Culmer/Overtown Neighborhood Service Center is projected to be completed (total project cost \$8.394 million, \$468,000 in FY 2021-22; capital program #844020)		X		
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of the Inn Transition North facility (\$2.5 million); this facility is a transitional housing program for victims of domestic violence and their dependents; the facility will provide residents with a safe living environment and aid in their mental and physical recovery process providing services such as counseling, relocation/financial assistance and food and transportation services; the debt service payment will be reflected in the Department's FY 2022-23 operational budget (capital program #2000001914)	X			
In FY 2021-22, the Department will continue addressing the renovation needs of the New Direction Residential Treatment and Rehabilitation facility; the Department is projecting that the facility overhaul will take approximately three to four years to complete (total project cost \$17.5 million, \$1.566 million in FY 2021-22; capital program #6009530)	X			
In FY 2021-22 the refurbishment of the Kendall Cottages Complex is projected to be completed; the project includes, but is not limited to, the demolition and refurbishment of cottages, sidewalk repairs, and the construction of a new parking facility (total project cost \$4 million, \$1 million in FY 2021-22; capital program #844680)	X			
The Department will continue to analyze the most cost-effective way to redevelop the Wynwood/Allapattah Regional Neighborhood Service Center site; this capital program is funded through the Building Better Communities Bond Program (total project cost \$15 million, \$500,000 in FY 2021-22; capital program #8463701)		X		
<b>Homeless Trust</b>				
The Homeless Trust continues to partner and leverage the resources of area public housing agencies to provide housing to homeless households; preferences and set-asides are providing housing to extremely vulnerable clients experiencing homelessness; programs essential to preventing and ending homelessness include newly leveraged Tenant and Project Based Rental Assistance Programs, including Section 8, Mainstream, Family Unification and Foster Youth to Independence vouchers; Section 202/811 supportive housing programs, public housing, the HOME Investment Partnerships Program, the Emergency Solutions Grants Program and Community Development Block Grants; nearly half of the Homeless Trust's budget relies on direct federal funding, not including indirect partnerships with housing authorities, HUD-assisted property owners and entitlement jurisdictions	X			X
The FY 2021-22 Adopted Budget includes an allocation in the General Fund Health and Society Community-based Organizations to the Sundari Foundation, Inc. operators of the Lotus House Women's Shelter, for emergency shelter to provide evidence-based, trauma informed housing and services for homeless women, youth and children with special needs (\$520,000)	X			X
COVID-19 continues to impact the homeless Continuum of Care; measures remain in place to protect and support both sheltered and unsheltered populations in congregate emergency shelter facilities and on the streets; homeless prevention efforts remain in demand as renters and property owners face pre- and post-COVID hardships	X			
The American Rescue Plan and Coronavirus Aid, Relief, and Economic Security Act has provided new resources beginning in July 2020 to support homeless and at-risk households, including Emergency Solutions Grants (ESG) funding and Emergency Housing Vouchers, as well as additional HOME Investment Partnerships and Community Development Block Grant funds; the Trust has worked with entitlement jurisdictions and the state of Florida to coordinate use of these funds to best serve vulnerable persons experiencing homelessness; the Trust was directly awarded nearly \$8.7 million in ESG directly from the Department of Children and Families' Office on Homelessness; these funds are being used to provide rental assistance and enhance street outreach, with an emphasis on persons in encampments and those on the streets with Substance Use Disorders (SUD)	X			
In January 2021, U.S. HUD announced it was renewing funding for all homeless Continuum of Care projects totaling \$35.33 million; funded projects include street outreach, rapid rehousing, permanent supportive housing and joint transitional housing/rapid rehousing, as well as a planning grant	X			
During the 2021 State Legislative Session, the Homeless Trust secured a special appropriation of \$562,000 for low barrier, single-site permanent supportive housing allowing for quick placement of individuals coming directly from the streets who would likely not do well in a congregate living facility, such as an emergency shelter; this new housing serves as a bridge to other permanent housing within the homeless continuum	X			

## Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
In FY 2021-22, Homeless Trust Capital Reserves for future infrastructure acquisition and renovations are \$4.838 million; Tax Equalization Reserves which are essential to maintaining service levels and adding needed capacity have been reduced to \$1.226 million as a result of the pandemic; the Trust is working to replenish these reserves to offset declines in Food and Beverage revenues and manage unbudgeted emergency events	X			
<b>Public Housing and Community Development</b>				
In FY 2021-22, the Development Division, with HUD and Board approval, will continue the implementation of the Rental Assistance Demonstration (RAD) program	X			X
In FY 2021-22, the Division will continue the planning and administration of the public housing redevelopment program, including Liberty Square, Senior Campus, Culmer Place, Culmer Gardens, Rainbow Village, Gwen Cherry 23, Modello, Lincoln Gardens, Arthur Mays, Naranja, Homestead Gardens, Perrine Gardens, Perrine Villas, Heritage Village 1 and 2, Moody Gardens, Moody Village, Palm Courts, Palm Towers, Opa-Locka Elderly, Venetian Gardens, Palmetto Gardens, Jose Marti Plaza, Little Havana Homes, Falk Turnkey, Grove Homes, Stirrup Plaza Family, Annie Coleman 14, Annie Coleman 16 and South Miami Gardens development projects	X			X
The Department is embarking on several initiatives to address affordable homeownership, including the Building on County Land project (\$9 million); additionally, the Department is supporting a adopted ordinance to create a standard methodology for the establishment of a maximum sales price in the homeownership program which would expand options for buyers	X			X
PHCD, along with community partners, will continue to monitor and develop affordable housing opportunities as the County progresses toward achieving its Thrive 305 goal of 15,000 units	X			X
In FY 2021-22, the Department will continue the redevelopment of Liberty Square Rising, a public/private redevelopment initiative that includes the demolition of all existing public housing units in Liberty Square, development of the vacant Lincoln Gardens site and the construction of new infrastructure and dwelling units; during FY 2019-20 Liberty Square Phase One delivered the redevelopment's first 102 units; in FY 2020-21 Liberty Square Phase Two delivered 204 units; the project is focused on transforming neighborhoods into viable, energy efficient, mixed-income and sustainable neighborhoods with access to well-functioning services, high quality public schools and education programs, early learning programs and services, public transportation and jobs for residents; the estimated development cost is \$450 million of which \$46 million is funded from County and federal sources; in FY 2020-21, the development was turned over to a private management company that receives operating subsidies through PHCD; after the transfer of all phases takes place, the annual cost to PHCD to provide oversight of the private management company is estimated at \$100,000	X			X
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes \$26 million from the Affordable Housing Trust Fund to finance affordable and workforce housing projects inclusive of preservation and new construction; projects will include uses for both rental and homeownership; the department will consult with the Board to determine priorities	X			X
During FY 2021-22 PHCD will continue to pursue an electronic submission process for the annual Request for Applications; administering the competitive process online will result in better quality submissions from community-based organizations and housing development entities applying for County funds, achievement of paper reduction goals and processing efficiencies		X		
PHCD continues to explore ways to effectively manage federal budgetary shortfalls through the use of HUD's Rental Assistance Demonstration (RAD) program; all funds that are obtained by PHCD through the RAD program are subject to HUD approval and availability of funding from both federal and private sector resources and, in past years, the RAD program maintained a hard limit on the number of units nationally that were eligible for redevelopment; Congress increased the number of units eligible for redevelopment that may qualify for funds under the program from 225,000 to 455,000; this increase in the eligible unit limit serves as the basis for the comprehensive redevelopment of all of HUD's public housing inventory				X
For the fiscal year ending September 30, 2020, the preliminary score of 145 points for Section 8 met the requirements for the SEMAP High Performer designation; this score translates to 100 percent of the total 145 obtainable points; High Performers have a score above 90 percent				X
The FY 2021-22 Adopted Budget includes \$1.257 million in funding for the Helen Sawyer Assisted Living Facility from the Miami-Dade Rescue Plan	X			
The FY 2021-22 Adopted Budget includes funding for the County's Safety NET Program, a summer and year-round afterschool initiative operated by the Greater Miami Service Corps, funded by CDBG CARES Act funds and approved through the Annual Action Plan (\$573,646); the FY 2021-22 also includes funding for a summer jobs program for at-risk youth through CareerSource South Florida, funded by CDBG-CARES Act funds and approved through the Annual Action Plan (\$175,000)				X
PHCD will be funding \$13.8 million in activities for the Peace and Prosperity Plan from CDBG-Regular funds and CDBG CARES Act related funding	X			
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of 9 vehicles (\$275,000) to replace its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental project #2000000511			X	



# Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
<b>Neighborhood and Infrastructure</b>				
<b>Animal Services</b>				
In FY 2021-22, the Department will continue its partnership with the Humane Society of Greater Miami to provide free income qualified spay/neuter services to the community (\$300,000)	X	X		
The FY 2021-22 Adopted Budget funds ASD's agreement with the Miami Veterinary Foundation to provide low cost spay/neuter services via private veterinarians in the community at a value of \$450,000 annually and continues an agreement with the City of Homestead to operate and maintain a low cost spay/neuter clinic in South Dade; the clinic is open five days per week	X	X		
In FY 2021-22, the Department will continue its relationship with Miami-Dade Corrections and Rehabilitation's Second Chance Program; the program develops marketable skills for inmate participants to increase their employability upon release and improves the behavior of the dogs to increase their opportunities for rehoming	X			X
In FY 2021-22, the Department will continue the Pet Retention Initiative, launched in conjunction with the ASPCA, aimed at assisting families in crisis or at risk of surrendering their pets	X			
In FY 2021-22, the Department will continue to provide free large scale spay/neuter surgeries for at risk populations	X			
The FY 2021-22 Adopted Budget funds the University of Florida Veterinary Shelter Medicine internship program aimed at improving shelter wellness care (\$125,000)		X		
In FY 2021-22, the Department will continue to fund its agreement with the SFSPCA to house and care for large animals and livestock (\$200,000), and provide an additional \$200,000 for this fiscal year for a total of \$400,000		X		
The Department will continue its oversight and expansion of No-Kill initiatives to sustain a minimum 90 percent save rate		X		
In FY 2021-22, the Department will continue its No-Kill initiatives, such as the Foster, Transport, Adoption and Rescue Programs, with the goal of maintaining a No-Kill shelter status		X		
In FY 2020-21, the Department will continue to pursue growth of the Foster Program by expanding outreach efforts to private industries to find alternative positive outcomes for shelter pets without the need to have them housed and cared for at the shelter		X		
In FY 2021-22, the Department will continue its partnership with Petco to provide an off-site adoption venue with a 100 percent adoption rate		X		
ASD and the Friends of Miami Animals (FOMA) entered into a grant agreement in FY 2019-20 to provide mobile animal wellness services to low-income communities within the County; the grant funds four additional positions for FY 2021-22 (\$350,000)	X			
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the continuation of the Countywide Infrastructure Investment Program (CIIP) that will focus on infrastructure improvements at all County-owned facilities to include but not limited to furniture, fixtures, equipment, electrical, plumbing, air conditioning, elevators, roofs, security, energy efficiency updates as well as various other facility infrastructure improvements as needed; the Department's CIIP plan also includes the acquisition of property adjacent to the Pet Adoption and Protection Center (PAPC) to provide additional employee and visitor parking (total project cost \$5.004 million, \$2.738 million in FY 2021-22; capital program #2000001284)				X
<b>Solid Waste Management</b>				
In FY 2021-22, the Department will continue to provide trash collection services (\$50.225 million), which include the UMMA litter program along corridors and at hotspots (\$1.281 million)	X		X	
In FY 2021-22, the Department will provide funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$100,000)		X	X	
In FY 2021-22, the Department will continue to pay the Greater Miami Service Corps for litter pickup, cart repairs and other special projects (\$184,000)		X		X
The FY 2021-22 Adopted Budget includes funding for residential curbside recycling providing more than 350,000 households within the WCSA and nine municipalities with service every other week (\$9.683 million)			X	
In FY 2021-22, DSWM will continue a proactive Mosquito Control program in areas previously impacted by the Zika virus and other areas where residents and visitors are known to congregate (\$5.408 million)			X	
The FY 2021-22 Adopted Budget includes a robust public information campaign to inform residents of Miami-Dade County on effective measures that prevent mosquito breeding on their properties and in their communities (\$500,000)			X	
The FY 2021-22 Adopted Budget includes a reimbursement for mosquito spraying from the Seaport, Homestead Air Reserve Base and the Water and Sewer Department (\$11,000) as well as a reimbursement from the Department of Transportation and Public Works Road and Bridge Division (\$165,000) for treating drains			X	
The FY 2021-22 Adopted Budget includes the transportation and disposal of waste through roll off operations (\$7.328 million) at the Trash and Recycling Centers (TRC)			X	
In FY 2021-22, the Department will continue to receive two percent of the Utility Service Fee (USF) of the average retail Water and Sewer customer's bill to fund landfill remediation and other USF eligible projects (\$18.236 million)			X	

# Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
In FY 2021-22, the Department will continue environmental and technical service operations that include facilities maintenance (\$4.228 million) and environmental services (\$3.395 million)			X	
In FY 2021-22, the Department will continue the operation of two Home Chemical Collection Centers (\$1.028 million)			X	
In FY 2021-22, DSWM will continue to pursue options to replace the expired power purchase agreement associated with the Resource Recovery plant to obtain long-term energy rates; in June 2017, DSWM entered into an Electric Power Purchase Agreement with the City of Homestead through December 31, 2029 (\$5 million per year); the FY 2021-22 Adopted Budget also includes the continuation of the contract with Covanta Dade Renewable Energy, Ltd. to operate and maintain the County's Resource Recovery facility (\$72.284 million), including other supplemental contracts to support the Resource Recovery operation (\$501,500)			X	
In FY 2021-22, the Department will continue to provide curbside garbage collection services (\$88.879 million) to include commercial garbage collection by contract (\$2.362 million) and waste collection pick-ups at specific non-shelter bus stops (\$912,000)			X	
During FY 2020-21, a resolution was adopted, R-452-21, directing the Department to create an illegal dumping pilot program that would continue into FY 2021-22 with the City of Miami Gardens and City of Opa-Locka; under the program, the County would provide these cities training on illegal dumping investigative practices and criteria and enable the collection and disposal of illegal materials for the cities at no cost when using a County facility			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the construction of a 9,000 square foot LEED Silver certified administration building at the 58th Street Facility to house the Mosquito Control and Habitat Management operations as well as improved drainage to the surrounding area and vehicular flow through resurfacing and stripping; this project is funded through the Countywide Infrastructure Improvement Program (CIIP)(total project cost of \$7.570 million, \$470,000 in FY 2021-22; capital program #2000001394)			X	
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of 128 vehicles (\$26.545 million) for the replacement of its aging fleet funded with lease purchase financing (\$26.279 million for heavy fleet, and \$512,000 for light fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes Solid Waste System revenue bond proceeds for the Munisport Landfill Closure (total project cost \$35.365 million; \$1.5 million in FY 2021-22; capital program #5010690) and Virginia Key Closure (total project cost \$46.001 million; \$1.940 million in FY 2021-22; capital program #606610); these projects have no operating impact to the Department as these capital costs are related to remediating the landfill sites			X	
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes construction of a new Home Chemical Collection (HC2) Center that will give area residents an option of disposing household chemicals in a sustainable manner; the new proposed HC2 will be located at the 58th Street facility (total project cost \$4.211 million, \$2.621 million in FY 2021-22; capital program # 507960)			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan provides capital improvements at the South Dade Landfill to include improvements to its Sequence Batch Reactor (SBR) system that that will provide continued treatment of leachate and other ground water contaminants (total project \$2.855 million; \$451,000 in FY 2021-22) as well as improvements to the gas collection and control systems that will provide odor control and improved air emissions (total project cost \$7.974 million, \$847,000 in FY 2021-22; capital program #2000001381)			X	
<b>Water and Sewer</b>				
The FY 2021-22 Adopted Budget includes funding to the Parks, Recreation and Open Spaces (PROS) Department for Cooperative Extension's Florida Yards and Neighborhoods Program (\$285,000)		X	X	
The FY 2021-22 Adopted budget includes the addition of three New Business Representative positions (\$181,000) to assist with increased volume associated with Concurrent Plans Processing as well as a shorter review timeline				X
In FY 2021-22, the Department will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power plan and an employee awareness program, which includes an energy conservation website, newsletter and workshops			X	
The FY 2021-22 Adopted Budget includes a payment to the Community Action and Human Services Department for landscape maintenance by the Greater Miami Service Corps (\$100,000)	X			
The Department continues working on an outreach campaign that includes branding of the Department for community recognition and that will inform citizens on water and wastewater services and the Multi-Year Capital Improvements Plan		X		
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes projects that directly impact the resilience of the County's built and natural systems to include designing infrastructure that considers sea-level rise and storm surge for the life of the assets; the C51 Reservoir Alternate Water Supply project that will diversify water resources and benefit environmental and agricultural uses; investments to maximize the use of biogas from the wastewater treatment process to increase onsite energy production; the expansion of the sanitary sewer system to remove septic systems through the General Obligation Bond Commercial Corridors Septic-to-Sewer Project; the installation of public sewer laterals; and the Ojus Special Benefit Area project			X	

## Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of 257 vehicles (\$16.195 million) for the replacement of its aging fleet funded with lease purchase financing (\$16.050 million for heavy fleet, and \$145,000 for light fleet); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan also addresses the continued implementation of various wastewater systems capital projects such as the Pump Station Improvement and Resilience Program's (\$26.672 million; capital program #9651071 and #2000000784), Ocean Outfalls Legislation Program (\$70.016 million; capital program #962670), Consent Decree (\$213.6 million; capital program #964120, #964440 and #968150), and South District Expansion (\$51.228 million; capital program #2000000580)			X	
In FY 2012-13, the Department negotiated a consent agreement with the Federal Environmental Protection Agency (EPA) to address regulatory violations resulting from failing wastewater infrastructure for approximately \$1.6 billion; the agreement was adopted by the Board of County Commissioners on May 21, 2013; on April 9, 2014, the U.S. District Court for the Southern District approved the Consent Decree, replacing and superseding the two existing Consent Decrees issued in the early-mid 1990s; all projects contained in the Consent Decree are currently included in the capital plan, but as projects advance, schedules for completion may need to be modified, with the approval of the EPA; increased debt requirements will lead to future rate adjustments			X	
In FY 2021-22, the Department is continuing to increase its focus on its Inflow and Infiltration Program to reduce flows into the wastewater system from ground water and rain; this will result in a reduction of conveyed and treated flows at wastewater treatment plants resulting in capital and operational savings; the FY 2021-22 budget for the Flow Reduction Program is \$13.565 million (capital program #9650201)			X	
For FY 2021-22, the Department continued to streamline the Ocean Outfall Legislation capital project (total \$1.437 billion) to include only the legislation and regulatory component; the capacity component project was separated out to be programmed as South District Expansion (total \$694.703 million; capital program #962671)			X	
<b>Policy Formulation</b>				
<b>Board of County Commissioners</b>				
The FY 2021-22 Adopted Budget includes the addition of two positions in the Office of Community Advocacy to support the South Dade Black History Center Advisory Board (\$158,000)	X	X		
The FY 2021-22 Adopted Budget includes \$3.9 million (\$300,000 per Commission District) for allocations to community-based organizations for district specific needs	X	X		
The FY 2021-22 Adopted Budget includes a reimbursement from the Homeless Trust to support the executive director position of the Domestic Violence Oversight Board within the Office of Community Advocacy funded from Food and Beverage Tax (\$116,000)	X	X		
The FY 2021-22 Adopted Budget includes \$16.484 million to fund the BCC district offices (\$1.268 million for each district) in accordance with the Board-approved satellite office policy; estimated satellite district office space costs are included within each individual BCC Office		X		
The FY 2021-22 Adopted Budget includes \$100,000 from the Greater Miami Visitors and Convention Bureau to support and promote Miami-Dade County through trade activities coordinated by the International Trade Consortium				X
<b>Public Safety</b>				
<b>Corrections and Rehabilitation</b>				
The FY 2021-22 Adopted Budget includes the transfer of five positions from Custody Services as part of the staffing analysis conducted semi-annually to ensure constitutional and legally compliant conditions in the County's jail system, as required by the U.S. Department of Justice (DOJ) Settlement Agreement	X			
The FY 2021-22 Adopted Budget includes the transfer of five positions to the Office of the Director, the transfer of three positions to Management Services and Training and 40 positions to Support Services as part of the staffing analysis conducted semi-annually to ensure constitutional and legally compliant conditions in the County's jail system, as required by the U.S. Department of Justice (DOJ) Settlement Agreement	X			
The FY 2021-22 Adopted Budget includes the transfer of 40 positions from Custody Services as part of the staffing analysis conducted semi-annually to ensure constitutional and legally compliant conditions in the County's jail system, as required by the U.S. Department of Justice (DOJ) Settlement Agreement	X			
The FY 2021-22 Adopted Budget includes the transfer of three positions from Custody Services as part of the staffing analysis conducted semi-annually to ensure constitutional and legally compliant conditions in the County's jail system, as required by the U.S. Department of Justice (DOJ) Settlement Agreement	X			

## Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
On April 16, 2013, the BCC approved a settlement agreement with the U.S. Department of Justice (DOJ) to address standards of care established by the Civil Rights of Institutionalized Persons Act (CRIPA); the agreement specifically addresses inmate medical and mental health care, suicide prevention, protection of inmates from harm and sanitation conditions, as well as compliance with the Prison Rape Elimination Act (PREA); as required by the provisions set forth in the Settlement Agreement, the Miami-Dade Corrections and Rehabilitation Department conducts a comprehensive staffing analysis semi-annually to determine appropriate staffing levels necessary to ensure constitutional and legally compliant conditions in the County's jail system	X			
The FY 2021-22 Adopted Budget maintains funding for the Boot Camp program (\$7.5 million), which has been nationally recognized as a successful model for reducing recidivism rates among youth offenders	X			
<b>Fire Rescue</b>				
The Florida Legislature included \$136.1 million in the FY 2021 -22 state budget to provide appropriation authority for continuing the Certified Public Expenditure (CPE) Program and the Managed Care Intergovernmental Transfer (IGT) program, which increases federal Medicaid reimbursements for public ambulance providers statewide; the appropriation from the state increased by \$46 million for next year and is comprised of \$42 million for the Medicaid Fee for Service CPE program and \$94.1 million for the Managed Care IGT program statewide; in FY 2021-22, MDRF CPE revenues are estimated to total \$7 million; the Managed Care program will require an estimated IGT of \$1.8 million and will return \$4.5 million to MDRF, a net revenue of \$2.7 million; MDRF will continue working with the Florida Fire Chiefs to seek additional appropriation authority to generate increased revenue from this pass through program	X			
In FY 2021-22, MDRF will begin implementation of a new Computer Aided Dispatch (CAD) system to replace the current CAD that will no longer be supported for maintenance as of December 2020; the capital project is included under Information Technology Department (ITD) project #2000000424		X		
In FY 2019-20, the Department selected Honeywell to perform a comprehensive investment grade energy audit at MDRF facilities; the results of this audit led to a \$10.8 million guaranteed energy, water and wastewater performance savings contract that will finance energy efficiency projects at MDRF HQ and 39 fire stations from future energy savings and a cash contribution from the Department; the project will reduce electricity consumption at HQ by 50% and throughout the Fire District by 37%; the Department will save more than 1.9 million gallons of water per year; and the Department utilities budget has been adjusted to reflect the cost savings guaranteed during construction			X	
In FY 2021-22, four new rescue units will be deployed (52 positions, \$4.5 million)	X			
The Department has negotiated a guaranteed energy, water and wastewater performance savings contract with Honeywell International that was approved by the Board in July 2021; if approved this \$10.8 million project will replace the two 50-year old diesel generators at Headquarters with natural gas engines; replace the main chiller unit; and improve energy efficiency at 39 fire stations to reduce electricity cost throughout the department by 37 percent while saving more than 1.9 million gallons of water per year; annual operational savings will fund the project			X	
In February 2020, the Department completed the new temporary Westwood Lake Fire Rescue Station 41 on land leased from the Water & Sewer Department (WASD) and deployed the new Rescue 41 in southwest Miami-Dade; the Department will continue to seek approval from neighbors to establish a permanent station in the area (total project cost \$7.360 million, \$825,000 in FY 2021 -22; capital program #2000001391)		X		
In FY 2020-21, the Department received approval from the Board to purchase an electric fire truck; the Department will commence design immediately, with production expected in FY 2021-22 and final payment in FY 2022-23 (\$1.3 million); the County's fleet replacement plan is included under Non-Departmental project #2000000511			X	
In FY 2021-22, the Department will complete construction of a new 7,000 square foot Ocean Rescue Lifeguard Headquarters at Crandon Park Beach including public restrooms, meeting rooms and storage for equipment (total project cost \$4 million, \$1.941 million in FY 2021-22; capital program #376760)		X		
In FY 2021-22, the Department will complete repair and refurbishment of the exterior of the Ocean Lifeguard Headquarters at Haulover Park (total project cost \$1.3 million, \$650,000 in FY 2021-22; capital program #2000001253)			X	
In FY 2021-22, the Department will continue construction of the 12,308 square foot three-bay Dolphin Fire Rescue Station 68 in Sweetwater (total project cost \$8.630 million, \$4.164 million in FY 2021 -22; capital program #10420); as part of the County's effort to be more resilient, this will be the first MDRF station with solar power through net metering and will use solar power as a primary energy source; the station will have batteries and generators for back-up power as well as a grid connection for emergency needs; this project will reduce the County's carbon footprint and decrease dependence on outside electricity sources, thus providing approximately \$15,000 annually in operational savings to the Department; the station is scheduled to open in FY 2022 -23			X	

## Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
In FY 2021-22, the Department will finish in-house design of a new 12,885 square foot three-bay energy efficient Fire Rescue Station 18 in North Miami-Dade to replace the temporary fire station located in North Miami (total project cost \$7.735 million, \$200,000 in FY 2021-22; capital program #7050); as part of the County's effort to be more resilient, this station will use solar power as a primary energy source, thus providing approximately \$15,000 annually in operational savings to the Department; the station will have batteries and generators for back-up power as well as a grid connection for emergency needs; the station is scheduled to open in FY 2024-25 with an estimated operating impact of \$40,000 since Rescue 18 is currently in service at an adjacent temporary location			X	
The Department will seek Board approval to install a relocatable prefabricated fire station in south Miami-Dade County on Eureka Drive to serve as Station 71; this will be a prototype for MDFR to evaluate the long term usage of an alternative to the modular trailers traditionally used by the Department for temporary fire stations; unlike current temporary stations, the relocatable station will include a truck stall and interior bunker gear room and will have solar power and batteries (total project cost \$2.450 million, \$2.4 million in FY 2021-22; capital program #200001428)			X	
In FY 2020-21, the Department completed the building hardening of MDFR Headquarters with grant funds provided by FEMA (\$642,000) and a match from the Fire District (\$214,000); while this project will focus on the exterior building envelope, MDFR will also finish the engineering reports outlining the necessary steps and estimated cost of upgrading the building, which houses the County's Emergency Operations Center (EOC), into a category 5 building			X	
In FY 2021-22, MDFR will participate in the Countywide solar initiative coordinated by the Office of Resilience and install solar panels at Stations 16, 69 and 70; total project cost is \$400,000 and is funded with Fire Rescue Taxing District funds (capital program #2000001794)			X	
<b>Judicial Administration</b>				
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan also includes the Mental Health Diversion Facility; the capital program is funded with Building Better Communities Bond Program proceeds (\$43.1 million) and JMH General Obligation Bond proceeds (\$8 million) for a total project cost of \$51.1 million; the facility will provide a full continuum of care and assist individuals with mental illnesses diverted from the criminal justice system (capital program #305410)	X			
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes initial planning and development costs for the new Civil and Probate Courthouse project to be located in downtown Miami; during FY 2021-22, the Internal Services Department will continue its oversight of the design and construction of the state-of-the-art facility in collaboration with building tenants to ensure an on-time and on budget delivery of the project; upon scheduled occupation in January 2024, the new courthouse will have 46 jury courtrooms, four shelled courtrooms and office and public spaces to be occupied by the Clerk of Courts, the Administrative Office of the Courts, and the Law Library		X		
The FY 2021-22 Adopted Budget includes funding for the Children and Special Needs Center, which is administered by the SAO to coordinate multi-jurisdictional interviewing and assessment of children and the mentally impaired who are victims of sexual abuse (\$520,000); the intergovernmental agreement between the County and the State of Florida will be continued as it relates to the appropriation of funds by the Board of County Commissioners (BCC)	X			
The FY 2021-22 Adopted Budget includes funding for the Legal Aid program (\$4.66 million); the funding is comprised of General Fund Support (\$3.165 million), Florida Bar Foundation contributions (\$210,000), court fees (\$201,000), grant revenues (\$934,000) and other miscellaneous revenues (\$150,000)	X			
The Non-Departmental General Fund section of the FY 2021-22 Adopted Budget includes \$2.728 million in funding for the Guardianship Program; the Guardianship Program of Dade County, Inc. provides legal guardianship assistance for indigent and low-income adults who are determined to be incapacitated by the Court in Miami-Dade County and are appointed a Guardian	X			
The FY 2021-22 Adopted Budget includes \$1.559 million of federal funding for Drug Court operations (\$425,000), Adult Drug Court operations (\$800,000), the Criminal Mental Health Project (\$274,000) and the Domestic Violence Mentor Court Project (\$60,000)	X			
The FY 2021-22 Adopted Budget includes approximately \$5.1766 million for local requirement Court programs to support: County Mediation, Family Court Services/Supervised Visitation, Dependency Drug Court, Mental Health Coordination, Unified Children's Court, Juvenile Drug Court, Adult Drug Court, Civil Court Interpreters, Domestic Violence Fatality Review Team, Domestic Violence Drug Court, Probate for Marchman Act, Urinalysis, Criminal Mental Health Jail Diversion Program, Civil Traffic Operations and Veterans Treatment Court	X			
The FY 2021-22 Adopted Budget includes \$3.262 million in self-funded local requirement court programs such as Self-Help (\$1.540 million), Drive Legal (\$1.267 million), Process Servers (\$303,806) and Adult Drug Court (\$151,000)	X			
The FY 2021-22 Adopted Budget includes funding for the Early Representation Unit (\$1.159 million), a local requirement court program administered by the PDO; the program assists in obtaining a timely release of defendants from jail, reducing the County's cost for housing inmates	X			

# Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
<b>Juvenile Services</b>				
The FY 2021-22 Adopted Budget continues funding to the Youth Commission for travel, events, food and beverages at Youth Commission events, and other outreach efforts (\$60,000)	X	X		
The FY 2021-22 Adopted Budget includes funding for intake, screening, and assessment services from the Florida Department of Juvenile Justice (\$882,000) and the Florida Department of Children and Families (\$344,000)	X	X		
The FY 2021-22 Adopted Budget includes continued funding for diversion services from the Florida Department of Juvenile Justice (\$784,000) and the United States Department of Justice Byrne Grant (\$155,000)	X			
The FY 2021-22 Adopted Budget supports the Anti-Violence Initiative (AVI); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry (\$2.0 million)	X			
The FY 2021-22 Adopted Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes collaborations with the Miami-Dade Police and the Parks, Recreation and Open Spaces departments to focus on the mitigation of youth violence; the program is designed to enhance communication between juvenile justice practitioners and law enforcement and focuses on preventing high risk youth from engaging in continued criminal activity along with reducing police contact and involvement with the juvenile justice system; the Department's contribution towards this initiative is \$896,000 and funds allocations to Miami Children's Initiative (\$150,000), GATE-Weapon Intervention Program (\$107,000) and Community Action Team (\$639,000)	X			
In FY 2020-21, the Department will continue the Civil Citation program, which gives misdemeanor offenders the opportunity to participate in intervention services at the earliest stage of delinquency; the program is nationally recognized and ranks first in the state for utilizing civil citations to increase public safety, improve youth opportunities and save taxpayer money	X			
<b>Police</b>				
In FY 2020-21, as part of a revised MDPD table of organization the Department established the Community Affairs Bureau to centralize and administer a variety of community oriented programs designed to foster cooperation between the Department and the community; the reorganization included 34 staff and functions transferred to Police Services for the new Community Affairs Bureau	X	X		
In FY 2020-21, as part of a revised MDPD table of organization the Department established the Community Affairs Bureau to centralize and administer a variety of community oriented programs designed to foster cooperation between the Department and the community; the reorganization included 34 staff and functions transferred from Support Services for the new Community Affairs Bureau	X	X		
The FY 2021-22 Adopted Budget includes two MDPD Intelligence Analysts and one Criminalist 1 for the Forensic Services Bureau to process National Integrated Ballistic Information Network (NIBIN) cases in the efforts to reduce gun violence in Miami-Dade County through Operation Summer Heat	X			
The FY 2021-22 Adopted Budget includes one Police Crime Analysis Specialist for the Real Time Crime Center (RTCC) to support expansion and new applications in the efforts to reduce gun violence in Miami-Dade County	X			
As part of the Peace and Prosperity Plan, the Community Affairs Bureau is implementing the MDPD Turn Around Police Academy and expanding the MDPD Youth Athletic and Mentoring Initiative (\$414,000), funded by FTX naming rights revenues	X			
In FY 2020-21, as part of the Peace and Prosperity Plan, three MDPD Intelligence Analysts and one Police Crime Analysis Specialist were added to assist the Professional Compliance Bureau via cyber investigations in addressing gun violence throughout Miami-Dade County; funded by FTX naming rights revenues	X			
In FY 2020-21, the Department implemented a gun violence deterrence and response initiative called Operation Summer Heat from June 4, 2021 to August 27, 2021 (\$2.5 million)	X			
The FY 2021-22 Adopted Budget includes five Police Officer recruitment classes replacing 132 anticipated vacancies and funding for 42 additional Police Officer positions, from the COPS 2020 Grant, to decrease gun violence and foster community building and relationships with the community	X			
In FY 2020-21, one MDPD Victim Advocate was added to help support the continuing growing need for victim services; the Victim Advocates provide response to crime scenes to assist victims immediately, provide post scene services, and follow up and assist investigators as necessary; funded by the Victims of Crime Act (VOCA) Administrators Grant	X			
The FY 2021-22 Adopted Budget includes four additional Police Officer positions to enhance enforcement and improve emergency response times along the Miami River in the unincorporated areas (\$615,000)	X			
In FY 2021-22, the Department will enhance the Neighborhood Safety Initiative (ShotSpotter), as part of Operation Summer Heat a gun violence deterrence and response initiative, expanding the gunshot detection service areas, and installing additional video cameras and license plate readers (LPR) (total project cost \$9.366 million, \$2.725 million in FY 2021 -22; capital program #2000000415)	X			
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the continuation of the Countywide Infrastructure Investment Program (CIIP) that will focus on infrastructure improvements at all County-owned facilities including but not limited to furniture, fixtures, equipment, electrical, plumbing, air conditioning, elevators, roofs and various other building infrastructure repairs and renovations as needed (total CIIP allocation for FY 2021-22 \$30.283 million)			X	

# Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of 482 vehicles (\$11.753 million); over the next five years, the Department is planning to spend \$47.650 million to replace 1,775 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511; the Department is expected to have replaced 4,032 vehicles by the end of FY 2021-22			X	
The FY 2021-22 Adopted Budget includes the continuation of programs such as Youth and Community Safety, Target Crimes and other crime prevention initiatives which focus on reducing violence against youth and will be funded by the Law Enforcement Trust Fund (LETF) and the General Fund (\$4.960 million)	X			
<b>Recreation and Culture</b>				
<b>Cultural Affairs</b>				
The FY 2021-22 Adopted Budget includes an additional \$115,000 for the Culture Shock Miami program ( <a href="http://www.cultureshockmiami.com">www.cultureshockmiami.com</a> ), where students ages 13-22 can purchase tickets to cultural performances and museums around	X			
The FY 2021-22 Adopted Budget includes continued funding for the Golden Ticket Arts Guides promoting free admission for adults over the age of 62 to hundreds of cultural events and activities; it is estimated that the Department will produce and distribute 17,000 Golden Ticket Arts Guide books (\$85,000)	X			
The FY 2021-22 Adopted Budget includes the continuation of direct Convention Development Tax (CDT) funding to Fairchild Tropical Botanic Gardens (\$376,000), Miami Children's Museum (\$785,000), ZooMiami Foundation, Inc. (\$293,000) and Fantasy Theater Factory, Inc. (\$430,000) for the Sandrell Rivers Theater			X	
In FY 2021-22, South Miami-Dade Cultural Arts Center will continue to work with the nonprofit organization "After School Film Institute" to maintain and expand its after-school film training program for students at Arthur and Polly Mays 6-12 Conservatory of the Arts; the Adopted Budget includes continued grant funding of \$40,000 for the program			X	
The FY 2021-22 Adopted Budget includes \$380,000 in operational support for the Westchester Cultural Arts Center; the community cultural center will be managed by the Roxy Theatre Group and is expected to offer performances, educational programs and related recreational activities to serve families and children			X	
The FY 2021-22 Adopted Budget includes continued grant funding from The Children's Trust in the amount of \$1.5 million; The Children's Trust grant provides project-based funding to enrich the lives of children and families through the arts by making live arts experiences available to more children and youth throughout Miami-Dade County (\$1.418 million), as well as funding for one full-time Administrative Officer 2 position (\$82,000) to assist with the program management for "All Kids Included" (AKI) initiatives, "Summer Arts and Science Camps for Kids" and "Youth Arts Enrichment" grants programs			X	
The Department's FY 2021-22 Adopted Budget includes the continued funding (\$40,000) for the film program at the African Heritage Cultural Arts Center; the program will train at-risk middle and high school students in preparation for careers in film and television production	X			
In FY 2020-21, three of the Department's cultural facilities applied for and received federal support from the U.S. Small Business Administration's Shuttered Venue Operator Grants (SVOG) program; these awards total \$1,810,128 and include \$1,078,301 for the South Miami-Dade Cultural Arts Center, \$579,332 for Miami-Dade County Auditorium and \$152,495 for African Heritage Cultural Arts Center; these funds will assist the Department in offsetting those costs incurred as a result of COVID-19 as well as provided additional programming and operational assistance; where applicable, these funds will be expended by the Department in FY 2021-22				X
The Westchester Cultural Arts Center has been substantially completed and Roxy Theatre Group, the facility's operator is scheduled to occupy the building in November 2021 (total project cost \$10.8 million); the East Park, an outdoor performance space adjacent to the Center, is being built and scheduled to be completed by mid-2022; the community cultural center will offer performances, educational programs and related recreational activities to serve families and children; the FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes \$380,000 in operational support			X	
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes funding for various infrastructure improvements and the design and construction of a café at the South Miami-Dade Cultural Arts Center which will provide the Center with revenue generating opportunities by providing catering services for facility events as well as the surrounding South Miami-Dade community; the café is being developed and is projected to be built during FY 2022-23; a solicitation is underway for the replacement of the Center's Building Automation System (total project cost \$2.010 million, \$1.510 million in FY 2021-22; capital program #2000000213)			X	

# Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
The Department's FY 2021-22 Adopted and Multi-Year Capital Plan includes funding for the back-of-the-house expansion of the Joseph Caleb Auditorium; the project includes expanding the loading dock for improved access, additional dressing rooms, storage, office space and green room; the expansion will improve the facility's functionality which will allow the theater to present a more diverse selection of shows and attract a greater number of users; construction bids for the back-of house expansion are scheduled for the first quarter of 2022 with construction beginning soon thereafter; design of the front-of-house and theatrical system improvements, including new rigging, theatrical lighting and equipment, sound and communications equipment, renovations to the lobby, public restrooms, and box office area, is expected to begin in the first quarter of FY 2021-22 (total project cost \$9.835 million, \$4.825 million in FY 2021-22; capital program #9310220); shows are being held at the Miami-Dade County Auditorium until improvements to the Caleb Auditorium are completed		X		
<b>Library</b>				
In FY 2020-21, MDPLS continued playing an important role in the County's COVID-19 Response, serving as a vital location for residents to receive assistance and support for COVID-19 related programs, including face masks and food distribution, COVID-19 testing and vaccinations, and assisting other County departments in staffing the 311 Call Center, SURGE teams, and many other response-oriented activities	X	X		
The FY 2021-22 Adopted Budget continues funding (\$5,000) to sponsor the Miami Book Fair three-day street festival to include hosting and moderating author panels, conducting community outreach, holding library card sign-ups and announcing National Book Award nominees and winners		X		X
In FY 2020-21, MDPLS continued to engage library patrons with diverse online informational, educational and recreational programs and events via the Library's social media pages, YouTube channel and Zoom, including storytimes, STEAM programs, book clubs, health and wellness programs, fitness classes, consumer education, U.S. citizenship workshops, sensory friendly programs, programs for older adults, music, and arts and crafts, to ensure continued public access to these services and activities throughout the pandemic	X	X		
In FY 2021-22, the Department will continue its Bookmobile service with planned stops at over 32 locations throughout the county accounting for approximately 120 monthly visits; senior centers, adult living facilities and area parks are examples of stops and account for over 30,000-items checked out from the Bookmobile service; additionally, the Department will begin the replacement of its Bookmobile fleet with the purchase and build out of a more compact, fuel efficient and versatile vehicle to serve as the prototype for the delivery of library mobile services throughout the community	X	X		
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes funding for the design and construction of a LEED Silver certified community center and a 6,000 sq. ft. library facility; the project is a collaboration between Library and the Parks, Recreation and Open Spaces (PROS) Department at Chuck Pezoldt Park; the estimated total project cost is \$17.950 million of which \$12.955 million is programmed in PROS and \$4.995 million programmed in Library; the Department has budgeted \$2 million in FY 2021-22 (capital program #2000000507)		X	X	
In FY 2020-21, MDPLS participated in, and served as hosts, for the Mayor's Thrive 305 civic engagement initiative, both as participants in surveys and workshops as well as library locations serving as public venues for community engagement events		X		
In FY 2020-21, MDPLS participated in the Mayor's "No Wrong Door" Working Group, an initiative with a goal of ensuring that all residents can receive the support and assistance needed no matter what point they enter County service		X		
In FY 2021-22, MDPLS will continue to offer virtual programming options and resume in-library programs and events, including Noches Culturales, a quarterly celebration of the culture and traditions of different countries, and the annual MDPLS Family Festival and holiday-themed events such as the Kendale Lakes Branch Tree Lighting Celebration		X		
In FY 2021-22, MDPLS will mark its 50th anniversary with special programs, events and community engagement, including a marketing campaign, to underscore the importance and significance of the Library in our community		X		
The FY 2021-22 Adopted Budget will continue the Short Stories Program for neurodivergent persons; the stories depict social situations that may be encountered during a library visit; this program was created in FY 2020-21 for each of its library locations as part of the County's partnership with the University of Miami-Nova Southeastern University Center for Autism and Related Disabilities (UM-NSU CARD) and in furtherance of the Library's goal to become certified as an Autism Friendly organization; additionally, MDPLS will continue to expand its offerings of sensory-friendly programs and services for people of all ages, including STEAM, arts and crafts, storytimes, and yoga and movement classes	X			
In FY 2020-21, MDPLS expanded its Drive-up Wi-Fi program to 23 library locations with 135 specially marked parking spaces as part of community connectivity initiative to help bridge the digital divide by expanding the library's Wi-Fi signal outside of library facilities	X			
In FY 2020-21, MDPLS received the prestigious Urban Libraries Council 2020 Innovation Award, being named Top Innovator among library systems across the U.S. and Canada in the Civic and Community Engagement category for its Climate of Art: Reimagine the Environment program			X	



## Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
In FY 2020-21, MDPLS was recognized with a Florida Library Association (FLA) Award for the fourth consecutive year, winning the 2021 FLA Award for Exemplary Instructional Programs or Services for its Climate of Art: Reimagine the Environment program; the MDPLS Homework Help & Tutoring Program was recognized in the same category in 2020; MDPLS also received a FLA Innovation Award in 2019 and FLA Award for Excellence in Marketing and Public Relations in 2018			X	
In FY 2020-21, the MDPLS Homework Help & Tutoring Program was recognized by Miami Today in their "Best of Miami" issue in the category of "Educators in a Covid Crisis" for quickly adapting the in-library program to an online version to continue providing students with this vital service		X		
The FY 2021-22 Adopted Budget includes funding for facility resiliency projects that are part of the Mayor's Climate Action Strategy; projects include Coconut Grove, Kendall, Miami Beach, Naranja, Pinecrest, Westchester Regional and West Flagler			X	
In FY 2019-20 and FY 2020-21, the Department was awarded \$1.3 million in grant funding from FEMA's Pre-Disaster Mitigation Program to harden buildings that includes Coral Gables (roof and impact resistant windows, \$311,254), Coral Reef (roof and impact resistant windows and storefront, \$64,323), Lemon City (roof and impact windows and storefront, \$146,065), North Central (impact resistant windows and storefront, \$26,470), North Dade Regional (impact resistant windows and storefront, \$166,138) and South Dade Regional (roof and impact resistant windows and storefront, \$609,561)			X	
In FY 2020-21, the Department completed construction and/or buildout of three new facilities: the Coral Gables Miracle Mile Branch Library, which is serving as a temporary location while the Coral Gables Library undergoes a major interior renovation, the new Hialeah Gardens Branch Library, which is a LEED Silver certified standalone County facility, and the new Tamiami Branch, which is retail space purchased from Public Housing and Community Development at the Gran Via Affordable Housing facility; the Hialeah Gardens and Tamiami Library Branches are now in County-owned space, replacing branches that were previously located in third-party leased space			X	
In FY 2020-21, the Department purchased a Bookmobile Van (\$217,000), which is the first in the Department's long-range transition to smaller more fuel-efficient vehicles			X	
The FY 2021-22 Adopted Budget continues the MDPLS Adult Learning Academy as an educational services program that provides a learning curriculum of 2,700 hours of structured adult learning opportunities at 5 library locations; the Department received a \$190,000 LSTA grant in FY 2020-21 to launch this program	X			
The FY 2021-22 Adopted Budget continues with grant funding from the Children's Trust to support the Homework Help Program and Technobus services (\$175,000); this marks the fourth consecutive year this program and service has received grant funding from The Children's Trust (\$125,000 in FY 2018-19, \$150,000 in FY 2019-20, \$150,000 in FY 2020-21); the adopted budget also authorizes the expenditure of past and future-year Children's Trust funding as part of their established partnership with the department	X			
In FY 2021-22, the Department's Art Services unit will continue to manage and display exhibitions from the MDPLS Permanent Art Collection and provide opportunities to local and international artists to display their work at MDPLS locations; for the fourth year in a row funding in the amount of \$44,000 is included to continue framing or reframing of works of art in the collection; approximately 2,000 works of art have been either framed or reframed to preserve the collection since the inception of this initiative				X
In FY 2020-21, the Department's educational services programs continued to provide services during COVID-19; including the Homework Help and Tutoring Program which provided over 32,000 virtual tutoring sessions to K - 12 students, the Talking Books Program, which circulated over 17,000 items to 214 institutions and 2,975 individuals who have difficulty reading or using printed books and the recently launched Library @ Your Door Program, provides library patrons with the option of having books mailed directly to their home at no charge; this program is expected to deliver over 36,000 library books and materials in the current fiscal year	X			
In FY 2019-20 and FY 2020-21 the Department assisted the County's COVID-19 response in assigning staff to the COVID-19 and Senior Meals Call Centers, the Strategic Unified Response to Guideline Education (SURGE) Outreach Teams, food distribution sites, the Hotel Isolation Program and Vaccine Availability for Community Safety (VACS) Now Programs to provide COVID-19 information and resources to the community	X			
The FY 2021-22 Adopted Budget includes a net 59 additional library service hours per week, specifically to operate the new Westchester Health and Wellness Information Center, bringing the proposed weekly service hours throughout the Library System to 2,922 for FY 2021-22		X		
In FY 2020-21, the Department reclassified a Librarian 2 position into a Social Worker Manager position, establishing MDPLS's Library Social Worker Program to connect vulnerable segments of the community with access to social services; in FY 2019-20, this initiative began as a pilot program and partnership with Florida International University (FIU) and the Southeast Florida Library Information Network (SEFLIN); the Department will also continue to budget \$16,000 to continue participation in the FIU/SEFLIN pilot project	X			
In FY 2020-21, the Department, in partnership with the Sisters of Abundant Living, expanded the Meals-to-Go program to a year-round service at 13 branch locations; an estimated 150,000 meals will be provided to K through 12 students in FY 2020-21	X			

## Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
In FY 2020-21, the Department expanded the hours of operations for the Passport Services Program at North Dade and South Dade Regional Libraries by 25 weekly hours from the prior year		X		
In FY 2020-21, MDPLS provided free face masks at all library locations to ensure that residents in need of masks have easy access to them and to help reduce the spread of COVID-19; more than 180,000 masks have been distributed at MDPLS locations	X			
In FY 2020-21, the Department began construction of the Westchester Library Health and Wellness Information Center, a 3,500 sq. ft. LEED Silver certified facility funded with Building Better Communities General Obligation Bond proceeds and Library District funds (total project cost \$1.696 million, \$100,000 in FY 2021-22); this facility, adjacent to the Westchester Regional Library, is projected to open in the first quarter of FY 2021-22 and will provide free health and wellness information to the public, including print and digital collections and resources, as well as lectures and informational sessions on wellness, healthy nutritional options and exercise (capital program #2000001247)	X			
In FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the interior renovation of the Coral Gables Branch Library (total project cost \$6.225 million, \$2.5 million in FY 2021-22); to maintain the continuity of service, the Department completed the buildout of and opened a temporary Coral Gables Branch Library (capital program #901060)		X		
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes funding for the land acquisition, design and construction of a 20,000 sq. ft. LEED Silver certified Doral Branch Library; this library will replace the leased storefront currently serving the community; it is expected to be operational in FY 2022-23 with an estimated annual operating impact of \$235,000 which includes four FTEs (total project cost \$12.534 million, \$5.5 million in FY 2021-22; capital program #906640)			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes funding for the design and construction of a LEED Silver certified replacement Key Biscayne Branch Library (total project cost \$9.271 million, \$3 million in FY 2021-22; capital program #905640)			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes funding for a major interior and exterior renovation, roof replacement, and installation of impact resistant windows at the South Dade Regional Library, (total project cost \$7.968 million, \$3.810 million in FY 2021-22; capital program #2000001218)			X	
<b>Parks, Recreation and Open Spaces</b>				
In FY 2020-21, Zoo Miami continued its partnership with Miami-Dade County Public Schools in hosting the Project Search Program, a business-led transition program designed for students with disabilities whose main goal is employment	X			X
In FY 2021-22, PROS will continue to operate the Fit2Play program for 800 to 900 children	X	X		
In FY 2020-21 and FY 2021-22, the Department will expand the Fit2Lead program by 670 afterschool program participants and 500 summer program participants as part of the Peace and Prosperity Plan, funded by FTX naming rights revenues; the program will provide internships for high school students ages 15-19 (\$4.364 million for two years)	X	X		
In FY 2021-22, the Department will continue coordination with DTPW to enter into an interdepartmental agreement and begin design of a green space with dog area under the guideway at the First Street Metromover Station; the project will be partially funded with BBC-GOB and Downtown Development Authority (DDA) funding, and is scheduled to be completed in FY 2022-23 (total project cost \$650,000, \$450,000 in FY 2021-22; capital program #6010960)		X	X	
The FY 2021-22 Adopted Budget includes funding from the Water and Sewer Department (WASD) to fund the Florida Friendly Landscapes Program, including the Florida Yards and Neighborhoods Program and Landscape Irrigation Water Conservation Programming (\$285,000) and from Regulatory and Economic Resources (RER), Solid Waste Management (DSWM) and Transportation and Public Works (DTPW) for positions and operating costs related to environmental educational services, commercial agricultural and horticultural programs and homeowner horticultural programs (\$124,000, \$25,000 and \$46,000, from the respective departments)			X	
Based on the existing interdepartmental Memorandum of Understanding (MOU) with DSWM, Cooperative Extension will continue conducting educational programs for Miami-Dade residents about proper composting practices to reduce yard waste and distributing compost bins purchased by DSWM; up to 240 bins will be provided annually through the expiration of the MOU on September 30, 2023			X	
The FY 2021-22 Adopted Budget includes an additional \$500,000 and continued funding of \$1 million for countywide and UMSA tree canopy enhancement (\$1.5 million)			X	
In FY 2021-22, the Department will continue providing lot clearing and maintenance services for County -owned vacant lots and remediation enforcement of privately-owned vacant lots in violation of local codes funded through collection of liens (\$830,000) and will continue the same level of mowing cycles in the lot clearing program specific to the 18th Avenue Corridor			X	
In FY 2021-22, the Department will continue to provide 36 cycles of litter pick-up and 24 cycles of mowing along the 22 miles of Metrorail rights-of-way, 21 Metrorail stations, 19 Metromover stations, 20.5 miles of Busway and all Miami -Dade Transit Maintenance Facilities (\$1.648 million); however, beginning March 2021, maintenance services to the Busway have been suspended during construction of the South Corridor Bus Rapid Transit Project			X	

## Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
In FY 2021-22, the Division will provide landscape services to the Venetian Causeway and through seven Interdepartmental agreements which encompass Port Miami, Public Housing, Miami-Dade County Police stations, Information Technology Department (ITD) Radio Towers, Solid Waste Management Trash and Recycling Centers, Animal Services, and the Department of Transportation and Public Works' (DTPW) Vehicle Inspection Section (VIS)			X	
In FY 2020-21, Zoo Miami opened the new Conservation Action Center (interior refurbishment of the Dr. Wilde's World building), an interactive, interpretive exhibit that will engage audiences of all ages to take action on behalf of wildlife		X		
In FY 2020-21, Zoo Miami continued to host the field research station for Miami-Dade County Public Schools' BioTECH @ Richmond Heights 9-12; Miami's exclusive zoology and botany magnet high school, in partnership with Zoo Miami, provides students with an advanced level math and science curriculum focused on conservation biology		X		
The FY 2021-22 Adopted Budget includes a reimbursement of over \$3 million from the EEL fund for conservation, management and maintenance of natural preserves			X	
In FY 2021-22, NAM will continue to seek out and sustain partnerships to improve South Florida's natural areas, such as the natural areas at Kendall Indian Hammocks Park, maintained with the assistance of TERRA Environmental Research Institute, the Everglades Cooperative Invasive Species Management Area (ECISMA), with which invasive animal and plant surveying is conducted, and Seminole Wayside Park with Johnson Engineering, Inc. and The Mission Continues			X	
Through its Million Trees Miami initiative, Neat Streets Miami expects to give away 1,500 trees to Miami-Dade County residents and plant 3,500 trees on public land in FY 2020-21; in FY 2021-22, 2,000 trees are expected to be given to County residents and 2,500 new trees will be planted on public land			X	
In FY 2021-20, 41 acres of protected natural areas made up of undeveloped mitigation lands set aside for conservation and protection under government agency permits within the special taxing districts will be maintained			X	
Since the approval to convert high-pressure sodium (HPS) streetlights to light-emitting diode (LED) streetlights was granted in FY 2018-19, the Department has converted 82 percent of all streetlights			X	
In FY 2021-22, the Department will complete the Water Recreation Access Plan (WRAP), also known as the blueways plan, which seeks to increase public access to waterways, enhance recreation and create an interconnected system of accessible water destinations			X	
The FY 2021-22 Adopted Budget includes a \$150,000 grant, reimbursed by the Countywide General Fund, for the Florida Avocado Administrative Committee to help combat Laurel Wilt; the Committee has initiated a program for replacing trees in commercial groves where removal of diseased trees has occurred			X	
In FY 2020-21, the Department completed construction of the Phase I Park Development at Tree Island Park, which included environmental mitigation; construction of a restroom building, walkways, vehicle circulation roadways, a parking lot, a playground, and fitness stations; and landscaping and picnic area enhancements			X	
In FY 2021-22, the Department will start construction of 35 playground replacement projects and start the design of another 11 projects as per the Playground Replacement Program included in the department's CIIP program; the Program is a continuing effort to upgrade, replace and rehabilitate all parks infrastructure (total project cost \$45.274 million, \$9 million in FY 2021-22; capital program #2000001275); the projects are being funded with Capital Asset Acquisition Bond proceeds		X		
In FY 2021-22, the Department will be procuring Professional Service Agreements for consultants to start design on system-wide sea-level rise and resiliency projects at coastal parks; these improvements will be based on ongoing studies and recommendations prepared by various consultants during FY 2020-21; in conjunction with the County's Office of Resiliency efforts, these projects will provide improved patron safety and address issues of sea level rise and increased range of tides			X	
In FY 2021-22, the Department will continue design development of a dog park and the new Community Center at Homestead Air Reserve Park; the project encompasses a new 18,000 square foot recreation center, splash pad, playground, multipurpose fields, vehicular entrance, and site improvements; the program is funded with Building Better Communities General Obligation Bond proceeds and Capital Asset Acquisition Bond proceeds (total project budget is \$15.506 million, \$549,000 in FY 2021-22; capital program #933780 and #2000001275)		X		
FY 2021-22, the Department will finalize the Project Development and Environment (PD&E) study and procure a consultant to begin final design of the Ludlam Trail; the Ludlam Trail will be a pedestrian and bicycle trail connecting development nodes along the former Florida East Coast Railroad corridor running east of SW 72nd Avenue from Miami International Airport to Dadeland North Metrorail Station and will connect with the Underline (total project cost \$129.015 million, \$5,662,000 in FY 2021-22; capital program #939080)			X	
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes funding for the design and construction of a fitness court at Ferguson Park (total project budget is \$704,000; capital program #2000001275); the project is being funded with Capital Asset Acquisition Bond proceeds as part of the department's CIIP plan		X		

# Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
In FY 2021-22, the Department will start construction of replacement and new mangrove boardwalks at Matheson Hammock Park (East and West sides) and Charles Deering Estate; the lengths of the raised boardwalks through natural areas and mangroves are approximately 6,500 linear feet and 1,250 linear feet at Matheson Hammock Park and Charles Deering Estate, respectively (total project cost at Matheson Hammock Park is \$8.854 million funded from BBC-GOB and CIIP; and at Charles Deering Estate is \$7.248 million funded from BBC-GOB and FEMA revenues)			X	
In FY 2021-22, the Department will procure construction of the Southridge Park Aquatic Center which includes a 4,920 square foot training pool, a 1,400 square foot splash pad and a new lighted parking lot; construction is anticipated to be completed in FY 2022 -23 (total project cost \$9.162 million, \$580,000 in FY 2020-21 funded from BBC-GOB proceeds; capital program #932030)		X		
In FY 2021-22, the Department will procure construction of a 20,600 square foot multi-purpose Community Center at Chuck Pezoldt Park; the Department is working with the Miami-Dade Public Library on a joint venture to include a 6,000 square foot Library component within the Community Center (total project cost \$17.9 million, \$2.075 million in FY 2021-22; capital program #936340, #200000507 and #2000001275); the project is funded with BBC-GOB proceeds, Capital Asset Acquisition Bond proceeds, CIIP Program revenues and Library Taxing District dollars		X		
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of 114 light and heavy vehicles and equipment (\$4.045 million) for the replacement of its aging fleet funded with lease purchase financing and special taxing district revenues; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment breaking down; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
<b>Transportation and Mobility</b>				
<b>Transportation and Public Works</b>				
In FY 2021-22, DTPW will continue progressing on the Advanced Traffic Management System (ATMS) Project to deploy new state of the art 2070LX traffic controllers and the installation of new vehicle detection systems; these enhancements will provide for real time data collection, adaptive traffic signal controls, infrastructure for vehicle communications and traffic monitoring capabilities to provide more efficient traffic movement and congestion management; 340 intersections along 12 of the most congested corridors and important FDOT arterial corridors have been upgraded, as well as intersections within the Town of Miami-Lakes and the Village of Key Biscayne; the contract for the countywide upgrade of the traffic signals was awarded to Siemens in May 2020; the ATMS Program Management contract was awarded to APTCE in March 2021 (total project cost \$335.218 million, \$56.779 million in FY 2021-22; capital program #608400)			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the South Dade Transitway Corridor, a premium transit service in the southern part of the County; the South Corridor is one of six rapid transit corridors in the Strategic Miami Area Rapid Transit (SMART) Plan; the South Corridor runs along the existing South Dade Transitway for approximately 20 miles from SW 344th Street/West Palm Drive in Florida City to the Dadeland South Metrorail station to connect the communities along the corridor to the existing rapid transit system and downtown Miami; Bus Rapid Transit (BRT) was adopted as the locally preferred alternative for the South Corridor; the project will include several improvements to the corridor to provide passengers with a reliable and comfortable travel option with rail-like travel times, iconic stations and enhanced safety features; the South Corridor consultant team has completed the FTA Project Development Phase and received FTA Small Starts funding in the amount of \$99.9 million; the Design-Build contract was awarded in September 2020 and the Notice to Proceed (NTP) was given to the contractor in February 2021 (total project cost \$303.460 million, \$203.883 million in FY 2021-22; capital program #2000000973)			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes a Vision Zero Network strategy Projects to approach traffic safety by providing safe, healthy, equitable mobility for the community; as part of the County's continued effort to improving pedestrian and cycling safety, an additional \$500,000 was added to the project - approved at the First Budget Hearing (total project cost \$13.744 million, \$5.008 million in FY 2021-22; capital program #2000001296);			X	
The Department's FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the purchase of 85 vehicles including trucks, sedans and vans (\$5.751 million) for the replacement of its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the final upgrades to the Bus Tracker and Vehicle Locating System (total project cost \$18.646 million; capital program #672830); this will replace the existing Computer Aided Dispatch (CAD)/Automatic Vehicle Locator (AVL) System; fleet tracking helps improve route efficiency, decrease unnecessary idling time and assists in reducing wasted miles driven which in turn will help lower fuel consumption			X	

## Adopted Budget Highlight

	Equity	Engagement	Environment	Economy
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the project development and environmental studies for six rapid transit corridors in the Strategic Miami Area Rapid Transit (SMART) Plan - Beach, East-West, North, Northeast, Flagler and Kendall corridors; the Beach and East-West corridors consultant teams made recommendations on the preferred alternative to the Miami-Dade Transportation Planning Organization (TPO) in January 2020 and October 2020 respectively and both recommendations were adopted by the TPO as the locally preferred alternatives; the TPO also adopted the locally preferred alternative for the Northeast Corridor in March 2021; the consultant teams are now working on completing preliminary engineering and environmental evaluations of the transit alternatives and are projected to complete National Environmental Policy Act (NEPA) process in 2022			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan continues funding for replacement of 136 Metrorail vehicles; anticipates all 136 Metrorail vehicles to be replaced and in service by the end of second quarter of FY 2021-22; the replacement of the Department's aging Metrorail fleet has improved service performance and reliability, which has decreased service delays, unplanned overtime expenditures and replacement parts (total project cost \$385.813 million, \$5.343 million in FY 2021 -22; capital program #6733001)			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan contains several bus related projects including a fleet replacement program and build out of Compressed Natural Gas (CNG) facilities; 560 of 560 CNG buses have been procured and released for service; the CNG stations at Coral Way and Central bus facilities are under construction and are estimated to be completed by December 2021 and March 2022, respectively; the construction for the Northeast garage is expected to begin March 2022; the replacement of the Department's aging bus fleet will decrease bus delays, unplanned overtime and maintenance expenditures due to breakdowns and increase bus service performance and reliability, which will lead to increased rider satisfaction (total project cost \$624.686 million, \$53.092 million in FY 2021 -22; capital program #673800)			X	
The FY 2021-22 Adopted Budget and Multi-Year Capital Plan includes the design and development of the ten-mile Underline corridor running below the Metrorail guideway from the Miami River to Dadeland South Station, a multi-modal corridor and linear park that will enhance connectivity, mobility and biking safety for Miami -Dade County residents and visitors; Phase One extends from the Miami River to SW 13th Street; Phase Two extends from SW 13th Street to SW 19th Avenue; and Phase 3 extends from SW 19th Avenue to the kiss and ride at the Dadeland South Metrorail Station (total project cost \$148.579 million, \$18.922 million in FY 2021 -22; capital program #2000000133)			X	
During the summer of 2021, The Better Bus Network - (BBN) will be introducing enhanced bus service that requires additional operating funds, the final amount for these recurring costs will vary and depend on labor availability and how staffing is allocated between part-time/full-time Department of Transportation and Public Works (DTPW) operators and contracted service; this allocation of labor will be finalized approximately six months before implementation			X	
The FY 2021-22 Adopted Budget includes a reserve of \$2.075 million for future SMART Plan operations, maintenance and upgrades from joint development revenue as required by Resolutions R-429-17 and R-774-17			X	
The FY 2021-22 Adopted Budget will continue to provide transit passes to both City Year (\$169,000) and Greater Miami Service Corps (\$47,000) in exchange for a total of 7,000 hours of volunteer service		X		

## APPENDIX X: RESILIENCE INITIATIVES

The following is a sample of the resilience initiatives included in the FY 2021-22 Adopted Budget. Throughout the document, programs, projects and functions which support the 100 Resilient Cities Resilience Framework currently under the auspices of the Adrienne Arsht-Rockefeller Foundation Resilience Center are identified. The framework uses four broad dimensions of resilience including health and wellbeing, economy and society, infrastructure and environment, and leadership and strategy. Below, the resilience initiatives are organized by Strategic Area and Department. Within the individual department narratives, they are delineated with a leaf emoji (🍃).

### POLICY FORMULATION

#### **Board of County Commissioners**

- The FY 2021-22 Adopted Budget includes \$3.9 million (\$300,000 per Commission District) for allocations to community-based organizations for district specific needs
- During FY 2020-21, the Office of Policy and Budgetary Affairs was created via Ordinance No. O-20-128 to conduct research and policy analysis to facilitate development of legislation and provide objective and critical analysis of budgetary impacts on proposed legislation for the Board of County Commissioners (four positions)

### PUBLIC SAFETY

#### **Corrections and Rehabilitation**

- The Table of Organization for FY 2021-22 includes 2,225 sworn positions and 852 civilian positions; the FY 2021-22 Adopted Budget includes funding to hire 120 sworn and 48 civilian personnel replacing anticipated vacancies; additional hiring may be approved to further mitigate overtime expense
- On April 16, 2013, the BCC approved a settlement agreement with the U.S. Department of Justice (DOJ) to address standards of care established by the Civil Rights of Institutionalized Persons Act (CRIPA); the agreement specifically addresses inmate medical and mental health care, suicide prevention, protection of inmates from harm and sanitation conditions, as well as compliance with the Prison Rape Elimination Act (PREA); as required by the provisions set forth in the Settlement Agreement, the Miami-Dade Corrections and Rehabilitation Department conducts a comprehensive staffing analysis semi-annually to determine appropriate staffing levels necessary to ensure constitutional and legally compliant conditions in the County's jail system
- The FY 2021-22 Adopted Budget maintains funding for the Boot Camp program (\$7.5 million), which has been nationally recognized as a successful model for reducing recidivism rates among youth offenders

#### **Fire Rescue**

- The FY 2021-22 Adopted Budget includes an additional Chief Fire Officer position to increase oversight of technical and support services and a Fire Captain position to oversee EMS Training Bureau and improve EMS curriculum in recruit training, officer development, and EMS quarterly benchmark drills
- The FY 2021-22 Adopted Budget includes the addition of a Clerk 2 position and a part-time Clerk 3 to provide administrative support for fire station construction projects and ongoing facility maintenance
- The FY 2021-22 Adopted Budget includes the purchase of new bunker gear to improve firefighter protection and provide a replacement set for personnel to utilize after a contaminating incident; management will explore alternative solutions for gear cleaning due to capacity issues with the current vendor
- In FY 2019-20, the Department selected Honeywell to perform a comprehensive investment grade energy audit at MDFR facilities; the results of this audit led to a \$10.8 million guaranteed energy, water and wastewater performance savings contract that will finance energy efficiency projects at MDFR HQ and 39 fire stations from future energy savings and a cash contribution from the Department; the project will reduce electricity consumption at HQ by 50% and throughout the Fire District by 37%; the Department will save more than 1.9 million gallons of water per year; and the Department utilities budget has been adjusted to reflect the cost savings guaranteed during construction
- In FY 2021-22, four new rescue units will be deployed (52 positions, \$4.5 million)
- The FY 2021-22 Adopted Budget includes an additional two Aircraft Technician positions (\$148,000) to assist with ongoing inspection and maintenance of the Air Rescue Bureau's fleet of four helicopters and enable two Technicians to be dedicated to each of the three aircraft in service, assuming one aircraft is always out of service for routine inspections; these additional positions will also eliminate the need to contract out for inspections that cost between \$150,000-\$200,000 per aircraft, at varying frequency based on the number of hours flown by each aircraft
- The FY 2021-22 Adopted Budget includes the addition of two Communications Equipment Technician positions to provide UHF radio maintenance and support, a UHF Radio Manager position to oversee the maintenance of communications equipment in the two dispatch centers and the Joint Operations Center, and a Radio

## APPENDIX X: RESILIENCE INITIATIVES

The following is a sample of the resilience initiatives included in the FY 2021-22 Adopted Budget. Throughout the document, programs, projects and functions which support the 100 Resilient Cities Resilience Framework currently under the auspices of the Adrienne Arsht-Rockefeller Foundation Resilience Center are identified. The framework uses four broad dimensions of resilience including health and wellbeing, economy and society, infrastructure and environment, and leadership and strategy. Below, the resilience initiatives are organized by Strategic Area and Department. Within the individual department narratives, they are delineated with a leaf emoji (🍃).

Communications OIC (Fire Captain) to monitor radio inventory, oversee radio maintenance and repair, and respond to active emergency incidents to support on-scene communications

- The Table of Organization for FY 2021-22 includes 2,175 sworn positions and 628 civilian positions; the FY 2021-22 Adopted Budget includes a minimum of two Firefighter recruitment classes (one certified and one non-certified) to provide personnel for the new rescue units and attrition due to retirements; if necessary, more classes will be added to guarantee the replacement of positions that are expected to become vacant during the fiscal year and to minimize the impact to overtime

### Judicial Administration

- The FY 2021-22 Adopted Budget includes approximately \$5.1766 million for local requirement Court programs to support: County Mediation, Family Court Services/Supervised Visitation, Dependency Drug Court, Mental Health Coordination, Unified Children's Court, Juvenile Drug Court, Adult Drug Court, Civil Court Interpreters, Domestic Violence Fatality Review Team, Domestic Violence Drug Court, Probate for Marchman Act, Urinalysis, Criminal Mental Health Jail Diversion Program, Civil Traffic Operations and Veterans Treatment Court
- The FY 2021-22 Adopted Budget includes funding for the Early Representation Unit (\$1.159 million), a local requirement court program administered by the PDO; the program assists in obtaining a timely release of defendants from jail, reducing the County's cost for housing inmates
- The FY 2021-22 Adopted Budget includes funding for the Children and Special Needs Center, which is administered by the SAO to coordinate multi-jurisdictional interviewing and assessment of children and the mentally impaired who are victims of sexual abuse (\$520,000); the intergovernmental agreement between the County and the State of Florida will be continued as it relates to the appropriation of funds by the Board of County Commissioners (BCC)
- The FY 2021-22 Adopted Budget includes funding from the Miami-Dade Police Department (MDPD) (\$125,000) and the Miami-Dade Chiefs Association (\$319,000) to operate the County Court Standby Program; this program coordinates witness appearances in court through subpoena management, thereby reducing police overtime in various police departments, including MDPD and improving case scheduling in the court system
- The FY 2021-22 Adopted Budget includes funding of \$789,000 for the Law Library; this operation is funded by fees, charges and donations (\$25,000); 25 percent of the criminal court cost \$65 surcharge (\$195,000); Local Business Tax (\$89,000) and carryover (\$480,000)
- The FY 2021-22 Adopted Budget includes funding for the Legal Aid program (\$4.66 million); the funding is comprised of General Fund Support (\$3.165 million), Florida Bar Foundation contributions (\$210,000), court fees (\$201,000), grant revenues (\$934,000) and other miscellaneous revenues (\$150,000)
- The Non-Departmental General Fund section of the FY 2021-22 Adopted Budget includes \$2.728 million in funding for the Guardianship Program; the Guardianship Program of Dade County, Inc. provides legal guardianship assistance for indigent and low-income adults who are determined to be incapacitated by the Court in Miami-Dade County and are appointed a Guardian

### Juvenile Services

- The FY 2021-22 Adopted Budget supports the Anti-Violence Initiative (AVI); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry (\$2.0 million)
- The FY 2021-22 Adopted Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes collaborations with the Miami-Dade Police and the Parks, Recreation and Open Spaces departments to focus on the mitigation of youth violence; the program is designed to enhance communication between juvenile justice practitioners and law enforcement and focuses on preventing high risk youth from engaging in continued criminal activity along with reducing police contact and involvement with the juvenile justice system; the Department's contribution towards this initiative is \$896,000 and funds allocations to Miami Children's Initiative (\$150,000), GATE-Weapon Intervention Program (\$107,000) and Community Action Team (\$639,000)

## APPENDIX X: RESILIENCE INITIATIVES

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### Police

- The Adopted Table of Organization for FY 2021-22 includes 3,168 sworn positions and 1,282 civilian positions; it also includes sworn attrition savings valued at \$10.209 million and civilian attrition savings valued at \$10.219 million; by the end of FY 2021-22, 5 sworn positions and 155 civilian positions are anticipated to be vacant
- The FY 2021-22 Adopted Budget includes \$1.476 million from the 2020 Community Oriented Policing Services (COPS) Hiring Program grants; this grant supports approximately 50 percent, of the Department's current entry-level salaries and fringe benefits for 42 Police Officers over a three-year period and has a maximum total value of \$5.250 million
- The FY 2021-22 Adopted Budget includes the continuation of programs such as Youth and Community Safety, Target Crimes and other crime prevention initiatives which focus on reducing violence against youth and will be funded by the Law Enforcement Trust Fund (LETF) and the General Fund (\$4.960 million)
- The FY 2021-22 Adopted Budget includes one Police Crime Analysis Specialist for the Real Time Crime Center (RTCC) to support expansion and new applications in the efforts to reduce gun violence in Miami-Dade County
- The FY 2021-22 Adopted Budget includes two additional Construction Managers to assist with construction projects to meet the current and future safety and operational needs of the Department, funded by Countywide Infrastructure Investment Program (CIIP) projects
- The FY 2021-22 Adopted Budget includes five Police Officer recruitment classes replacing 132 anticipated vacancies and funding for 42 additional Police Officer positions, from the COPS 2020 Grant, to decrease gun violence and foster community building and relationships with the community
- As part of the Peace and Prosperity Plan, the Community Affairs Bureau is implementing the MDPD Turn Around Police Academy and expanding the MDPD Youth Athletic and Mentoring Initiative (\$414,000), funded by FTX naming rights revenues
- The FY 2021-22 Adopted Budget includes four additional Police Officer positions to enhance enforcement and improve emergency response times along the Miami River in the unincorporated areas (\$615,000)
- In FY 2020-21, the Department implemented a gun violence deterrence and response initiative called Operation Summer Heat from June 4, 2021 to August 27, 2021 (\$2.5 million)
- The FY 2021-22 Adopted Budget includes the continuation of security provided by MDPD at all Metrorail and Metromover stations, funded by Department of Transportation and Public Works (DTPW) CARES Act funds (\$10 million)
- In FY 2020-21, as part of a revised MDPD table of organization the Department established the Community Affairs Bureau to centralize and administer a variety of community oriented programs designed to foster cooperation between the Department and the community; the reorganization included 34 staff and functions transferred from Support Services for the new Community Affairs Bureau
- In FY 2020-21, as part of the Peace and Prosperity Plan, three MDPD Intelligence Analysts and one Police Crime Analysis Specialist were added to assist the Professional Compliance Bureau via cyber investigations in addressing gun violence throughout Miami-Dade County; funded by FTX naming rights revenues
- In FY 2020-21, one MDPD Victim Advocate was added to help support the continuing growing need for victim services; the Victim Advocates provide response to crime scenes to assist victims immediately, provide post scene services, and follow up and assist investigators as necessary; funded by the Victims of Crime Act (VOCA) Administrators Grant
- The FY 2021-22 Adopted Budget includes two MDPD Intelligence Analysts and one Criminalist 1 for the Forensic Services Bureau to process National Integrated Ballistic Information Network (NIBIN) cases in the efforts to reduce gun violence in Miami-Dade County through Operation Summer Heat
- In FY 2020-21, the Strategic Innovation & High Technology Crimes Unit was created through a consolidation of various investigative units and sections within the Division; this Unit utilizes state-of-the-art technology to combat violent crime and identify emerging threats and cyber-criminals



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### **TRANSPORTATION AND MOBILITY**

#### **Transportation and Public Works**

- The FY 2021-22 Adopted Budget includes \$156.282 million in federal funding under the Coronavirus Aid and Economic Security (CARES) Act to fund operations net of revenues received; in FY 2020-21, the Department projects to utilize \$95.249 million of the CARES Act funding
- In FY 2021-22, the Countywide General Fund Maintenance of Effort (MOE) for transit services will increase to \$222.450 million, a 3.5 percent increase from the FY 2020-21 MOE of \$214.928 million
- The FY 2021-22 Adopted Budget includes a reserve of \$2.075 million for future SMART Plan operations, maintenance and upgrades from joint development revenue as required by Resolutions R-429-17 and R-774-17
- During the summer of 2021, The Better Bus Network - (BBN) will be introducing enhanced bus service that requires additional operating funds, the final amount for these recurring costs will vary and depend on labor availability and how staffing is allocated between part-time/full-time Department of Transportation and Public Works (DTPW) operators and contracted service; this allocation of labor will be finalized approximately six months before implementation

### **RECREATION AND CULTURE**

#### **Cultural Affairs**

- The FY 2021-22 Adopted Budget includes \$380,000 in operational support for the Westchester Cultural Arts Center; the community cultural center will be managed by the Roxy Theatre Group and is expected to offer performances, educational programs and related recreational activities to serve families and children
- The Department's FY 2021-22 Adopted Budget includes \$18.621 million in funding to support the cultural competitive grants and programs, which is an increase of \$332,000 from last year's budgeted amount of \$18.289 million
- The FY 2021-22 Adopted Budget includes continued funding for the Golden Ticket Arts Guides promoting free admission for adults over the age of 62 to hundreds of cultural events and activities; it is estimated that the Department will produce and distribute 17,000 Golden Ticket Arts Guide books (\$85,000)
- The FY 2021-22 Adopted Budget includes the continuation of direct Convention Development Tax (CDT) funding to Fairchild Tropical Botanic Gardens (\$376,000), Miami Children's Museum (\$785,000), ZooMiami Foundation, Inc. (\$293,000) and Fantasy Theater Factory, Inc. (\$430,000) for the Sandrell Rivers Theater
- In FY 2020-21, three of the Department's cultural facilities applied for and received federal support from the U.S. Small Business Administration's Shuttered Venue Operator Grants (SVOG) program; these awards total \$1,810,128 and include \$1,078,301 for the South Miami-Dade Cultural Arts Center, \$579,332 for Miami-Dade County Auditorium and \$152,495 for African Heritage Cultural Arts Center; these funds will assist the Department in offsetting those costs incurred as a result of COVID -19 as well as provided additional programming and operational assistance; where applicable, these funds will be expended by the Department in FY 2021-22

#### **Library**

- In FY 2021-22, MDPLS will continue to offer virtual programming options and resume in-library programs and events, including Noches Culturales, a quarterly celebration of the culture and traditions of different countries, and the annual MDPLS Family Festival and holiday-themed events such as the Kendale Lakes Branch Tree Lighting Celebration
- In FY 2021-22, the MDPLS Virtual Author Series will continue to provide residents to interact and hear from emerging and established local and national authors through virtual and in-library events including book talks, readings, interactive activities and Q&A sessions; in FY 2020-21, MDPLS hosted 43 online author events to date
- The FY 2021-22 Adopted Budget will continue the Short Stories Program for neurodivergent persons; the stories depict social situations that may be encountered during a library visit; this program was created in FY 2020-21 for each of its library locations as part of the County's partnership with the University of Miami-Nova Southeastern University Center for Autism and Related Disabilities (UM-NSU CARD) and in furtherance of the

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Library's goal to become certified as an Autism Friendly organization; additionally, MDPLS will continue to expand its offerings of sensory-friendly programs and services for people of all ages, including STEAM, arts and crafts, storytimes, and yoga and movement classes

- The FY 2021-22 Adopted Budget includes funding for facility resiliency projects that are part of the Mayor's Climate Action Strategy; projects include Coconut Grove, Kendall, Miami Beach, Naranja, Pinecrest, Westchester Regional and West Flagler
- In FY 2019-20 and FY 2020-21, the Department was awarded \$1.3 million in grant funding from FEMA's Pre-Disaster Mitigation Program to harden buildings that includes Coral Gables (roof and impact resistant windows, \$311,254), Coral Reef (roof and impact resistant windows and storefront, \$64,323), Lemon City (roof and impact windows and storefront, \$146,065), North Central (impact resistant windows and storefront, \$26,470), North Dade Regional (impact resistant windows and storefront, \$166,138) and South Dade Regional (roof and impact resistant windows and storefront, \$609,561)
- The FY 2021-22 Adopted Budget continues the MDPLS Adult Learning Academy as an educational services program that provides a learning curriculum of 2,700 hours of structured adult learning opportunities at 5 library locations; the Department received a \$190,000 LSTA grant in FY 2020-21 to launch this program
- The FY 2021-22 Adopted Budget continues with grant funding from the Children's Trust to support the Homework Help Program and Technobus services (\$175,000); this marks the fourth consecutive year this program and service has received grant funding from The Children's Trust (\$125,000 in FY 2018-19, \$150,000 in FY 2019-20, \$150,000 in FY 2020-21); the adopted budget also authorizes the expenditure of past and future-year Children's Trust funding as part of their established partnership with the department
- In FY 2021-22, the Department's Art Services unit will continue to manage and display exhibitions from the MDPLS Permanent Art Collection and provide opportunities to local and international artists to display their work at MDPLS locations; for the fourth year in a row funding in the amount of \$44,000 is included to continue framing or reframing of works of art in the collection; approximately 2,000 works of art have been either framed or reframed to preserve the collection since the inception of this initiative
- In FY 2021-22, the Department will continue its Bookmobile service with planned stops at over 32 locations throughout the county accounting for approximately 120 monthly visits; senior centers, adult living facilities and area parks are examples of stops and account for over 30,000-items checked out from the Bookmobile service; additionally, the Department will begin the replacement of its Bookmobile fleet with the purchase and build out of a more compact, fuel efficient and versatile vehicle to serve as the prototype for the delivery of library mobile services throughout the community
- In FY 2020-21, the Department was awarded a State of Florida Division of Library and Information Services (DLIS) Cares Act Grant from the Institute of Museum and Library Services (IMLS) for \$175,000 to implement a Tablet Lending Program, allowing for the deployment of over 600 internet-enabled devices for checkout as part of a community connectivity initiative
- In FY 2020-21, the Department, in partnership with the Sisters of Abundant Living, expanded the Meals-to-Go program to a year-round service at 13 branch locations; an estimated 150,000 meals will be provided to K through 12 students in FY 2020-21
- In FY 2020-21, the Department Special Collections team completed the condition assessment, survey, and processing of over 5,100 pieces of cultural heritage materials spanning historical collections and archives; additionally, over 3,700 uncatalogued items in the Vasari Project Collection were added to the online public access catalog
- In FY 2020-21, the Department's Digitization Unit completed the digitization and meta-data description of over 10,000 physical pieces, including a collaboration with HistoryPin to digitize and provide geospatial information to 500 Miami Beach real estate listings

### **Parks, Recreation and Open Spaces**

- In October 2020, the National Recreation and Park Association (NRPA) announced that the Department had successfully achieved Commission for Accreditation of Park and Recreation Agencies (CAPRA) recertification based on its evaluation conducted in FY 2019-20; the Department achieved the distinction of meeting 100 percent of requirements

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- Through its Million Trees Miami initiative, Neat Streets Miami expects to give away 1,500 trees to Miami-Dade County residents and plant 3,500 trees on public land in FY 2020-21; in FY 2021-22, 2,000 trees are expected to be given to County residents and 2,500 new trees will be planted on public land
- In FY 2020-21 and FY 2021-22, the Department will expand the Fit2Lead program by 670 afterschool program participants and 500 summer program participants as part of the Peace and Prosperity Plan, funded by FTX naming rights revenues; the program will provide internships for high school students ages 15-19 (\$4.364 million for two years)
- The FY 2021-22 Adopted Budget includes three approved overage positions in the Business Support Division to manage Countywide Infrastructure Investment Program (CIIP) projects
- A significant investment has been made to address the technology infrastructure needs of various parks and a large effort is already underway to implement those necessary upgrades and improvements; efforts entail an upgrade of the network connectivity to the latest available technology and installation of Wi-Fi hotspots at those locations; this is a multi-year effort that will continue through FY 2021-22
- In FY 2020-21, the Department continued the competitive solicitation of 69 youth sports partnership agreements; this process had been delayed in the prior fiscal year due to the unforeseen challenges of the COVID-19 pandemic
- The FY 2021-22 Adopted Budget includes additional funding for seaweed collection, removal and disposal for a fourth hot spot, located in Miami Beach between 22nd and 26th Streets (\$1.2 million) and a continued funding to evaluate the impacts of and need to manage increased amounts of seaweed on the beach (\$2.7 million)
- In FY 2021-22, the Department will complete the Water Recreation Access Plan (WRAP), also known as the blueways plan, which seeks to increase public access to waterways, enhance recreation and create an interconnected system of accessible water destinations
- The FY 2021-22 Adopted Budget includes a \$150,000 grant, reimbursed by the Countywide General Fund, for the Florida Avocado Administrative Committee to help combat Laurel Wilt; the Committee has initiated a program for replacing trees in commercial groves where removal of diseased trees has occurred
- The FY 2021-22 Adopted Budget includes funding from the Water and Sewer Department (WASD) to fund the Florida Friendly Landscapes Program, including the Florida Yards and Neighborhoods Program and Landscape Irrigation Water Conservation Programming (\$285,000) and from Regulatory and Economic Resources (RER), Solid Waste Management (DSWM) and Transportation and Public Works (DTPW) for positions and operating costs related to environmental educational services, commercial agricultural and horticultural programs and homeowner horticultural programs (\$124,000, \$25,000 and \$46,000, from the respective departments)
- Based on the existing interdepartmental Memorandum of Understanding (MOU) with DSWM, Cooperative Extension will continue conducting educational programs for Miami-Dade residents about proper composting practices to reduce yard waste and distributing compost bins purchased by DSWM; up to 240 bins will be provided annually through the expiration of the MOU on September 30, 2023
- In FY 2020-21, the Department reopened the People's Dock, replaced with FEMA funding following damage sustained in Hurricane Irma
- In FY 2021-22, construction will begin on the Mangrove Boardwalk with anticipated completion in Summer 2023
- In FY 2022-23, the Department expects to close the Country Club of Miami for the redesign from a 36-hole regulation course to an 18-hole regulation course and 9-hole executive course; this is a multi-year project included in the CIIP Program
- The FY 2021-22 Adopted Budget includes an additional \$500,000 and continued funding of \$1 million for countywide and UMSA tree canopy enhancement (\$1.5 million)
- In FY 2021-22, the Department will continue to provide a level of service of grounds maintenance along County rights-of-way for medians at 20 cycles per year; roadside maintenance cycles will remain at 12 cycles per year
- In FY 2021-22, the Department will continue providing lot clearing and maintenance services for County-owned vacant lots and remediation enforcement of privately-owned vacant lots in violation of local codes funded through collection of liens (\$830,000) and will continue the same level of mowing cycles in the lot clearing program specific to the 18th Avenue Corridor

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- In FY 2021-22, the Department will continue to provide 36 cycles of litter pick-up and 24 cycles of mowing along the 22 miles of Metrorail rights-of-way, 21 Metrorail stations, 19 Metromover stations, 20.5 miles of Busway and all Miami-Dade Transit Maintenance Facilities (\$1.648 million); however, beginning March 2021, maintenance services to the Busway have been suspended during construction of the South Corridor Bus Rapid Transit Project
- In FY 2021-22, the Division will provide landscape services to the Venetian Causeway and through seven Interdepartmental agreements which encompass Port Miami, Public Housing, Miami-Dade County Police stations, Information Technology Department (ITD) Radio Towers, Solid Waste Management Trash and Recycling Centers, Animal Services, and the Department of Transportation and Public Works' (DTPW) Vehicle Inspection Section (VIS)
- In FY 2020-21, the Division signed an interdepartmental agreement with the Department of Public Housing and Community Development (PHCD) to provide landscape maintenance service to 126 communities; this program will continue in FY 2021-22 and will run for a total of five years
- The FY 2021-22 Adopted Budget includes a reimbursement of over \$3 million from the EEL fund for conservation, management and maintenance of natural preserves
- In FY 2021-22, PROS will continue to operate the Fit2Play program for 800 to 900 children
- Through the Youth Sports Championship Series, which was created in conjunction with youth sports organizations, schools and municipalities, the Department continues to reach and inspire children throughout the County
- In FY 2020-21, ten positions were added to manage CIIP projects
- Since the approval to convert high-pressure sodium (HPS) streetlights to light-emitting diode (LED) streetlights was granted in FY 2018-19, the Department has converted 82 percent of all streetlights
- In FY 2020-21, Zoo Miami opened the new Conservation Action Center (interior refurbishment of the Dr. Wilde's World building), an interactive, interpretive exhibit that will engage audiences of all ages to take action on behalf of wildlife
- In FY 2020-21, Zoo Miami completed the new treatment and rehabilitation center in support of the PROS Sea Turtle Conservation Program; construction of the center was funded by the Zoo Miami Foundation.
- In FY 2020-21, Zoo Miami continued its partnership with Miami-Dade County Public Schools in hosting the Project Search Program, a business-led transition program designed for students with disabilities whose main goal is employment
- In FY 2020-21, Zoo Miami continued to host the field research station for Miami-Dade County Public Schools' BioTECH @ Richmond Heights 9-12; Miami's exclusive zoology and botany magnet high school, in partnership with Zoo Miami, provides students with an advanced level math and science curriculum focused on conservation biology
- In FY 2020-21, the following CIIP funded infrastructure projects were completed at Zoo Miami: pygmy hippo barn and holding renovation/expansion, lift station pump replacement, wellfield control system replacement and animal enclosure mesh replacement

## **NEIGHBORHOOD AND INFRASTRUCTURE**

### **Animal Services**

- The Department will continue its oversight and expansion of No-Kill initiatives to sustain a minimum 90 percent save rate
- In FY 2021-22, the Department will continue its No-Kill initiatives, such as the Foster, Transport, Adoption and Rescue Programs, with the goal of maintaining a No-Kill shelter status
- In FY 2020-21, the Department will continue to pursue growth of the Foster Program by expanding outreach efforts to private industries to find alternative positive outcomes for shelter pets without the need to have them housed and cared for at the shelter
- In FY 2021-22, the Department will continue its relationship with Miami-Dade Corrections and Rehabilitation's Second Chance Program; the program develops marketable skills for inmate participants to increase their employability upon release and improves the behavior of the dogs to increase their opportunities for rehoming

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- The FY 2021-22 Adopted Budget continues the Wildlife Rabies Vaccination Effort intended to prevent rabies outbreaks in the County's urban areas
- In FY 2021-22, the Department will continue its partnership with the Humane Society of Greater Miami to provide free income qualified spay/neuter services to the community (\$300,000)
- The FY 2021-22 Adopted Budget funds ASD's agreement with the Miami Veterinary Foundation to provide low cost spay/neuter services via private veterinarians in the community at a value of \$450,000 annually and continues an agreement with the City of Homestead to operate and maintain a low cost spay/neuter clinic in South Dade; the clinic is open five days per week
- In FY 2021-22, the Department will continue to provide free large scale spay/neuter surgeries for at risk populations
- The FY 2021-22 Adopted Budget funds the University of Florida Veterinary Shelter Medicine internship program aimed at improving shelter wellness care (\$125,000)
- In FY 2021-22, the Department of Solid Waste Management will continue to fund three Disposal Technician positions in ASD to collect and dispose of dead animals countywide (\$185,000)

### Solid Waste Management

- The FY 2021-22 Adopted Budget includes four additional positions including one Administrative Officer 2 (\$83,000), two Senior Personnel Specialists (\$173,000) and One Information Technology Specialist (\$63,000) to establish the Labor Relations, Safety and Training Section within the Administration Division; functions of this section include employee training as well as ensuring departmental alignment with the County's standardized discipline process
- The FY 2021-22 Adopted Budget includes funding for residential curbside recycling providing more than 350,000 households within the WCSA and nine municipalities with service every other week (\$9.683 million)
- In FY 2021-22, the Department will continue to provide trash collection services (\$50.225 million), which include the UMSA litter program along corridors and at hotspots (\$1.281 million)
- In FY 2021-22, the Department will continue to provide curbside garbage collection services (\$88.879 million) to include commercial garbage collection by contract (\$2.362 million) and waste collection pick-ups at specific non-shelter bus stops (\$912,000)
- The FY 2021-22 Adopted Budget includes the transportation and disposal of waste through roll off operations (\$7.328 million) at the Trash and Recycling Centers (TRC)
- During FY 2020-21, a resolution was adopted, R-452-21, directing the Department to create an illegal dumping pilot program that would continue into FY 2021-22 with the City of Miami Gardens and City of Opa-Locka; under the program, the County would provide these cities training on illegal dumping investigative practices and criteria and enable the collection and disposal of illegal materials for the cities at no cost when using a County facility
- In FY 2021-22, the Department will continue to receive two percent of the Utility Service Fee (USF) of the average retail Water and Sewer customer's bill to fund landfill remediation and other USF eligible projects (\$18.236 million)
- In FY 2021-22, the Department will continue environmental and technical service operations that include facilities maintenance (\$4.228 million) and environmental services (\$3.395 million)
- In FY 2021-22, the Department will continue the operation of two Home Chemical Collection Centers (\$1.028 million)
- In FY 2021-22, DSWM will continue to pursue options to replace the expired power purchase agreement associated with the Resource Recovery plant to obtain long-term energy rates; in June 2017, DSWM entered into an Electric Power Purchase Agreement with the City of Homestead through December 31, 2029 (\$5 million per year); the FY 2021-22 Adopted Budget also includes the continuation of the contract with Covanta Dade Renewable Energy, Ltd. to operate and maintain the County's Resource Recovery facility (\$72.284 million), including other supplemental contracts to support the Resource Recovery operation (\$501,500)
- In FY 2021-22, the Department will provide funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$100,000)
- In FY 2021-22, DSWM will continue a proactive Mosquito Control program in areas previously impacted by the Zika virus and other areas where residents and visitors are known to congregate (\$5.408 million)

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### Water and Sewer

- In FY 2021-22, the Department will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power plan and an employee awareness program, which includes an energy conservation website, newsletter and workshops

## HEALTH AND SOCIETY

### Community Action and Human Services

- The FY 2021-22 Adopted Budget includes a total of \$578,000 for the Weatherization Assistance Program, which enables 38 low-income families to permanently reduce their energy bills by making their homes more energy efficient
- The FY 2021-22 Adopted Budget includes a reimbursement of expenses of \$117,000 from the General Fund to support the Department's Hurricane Shutter Installation Program
- In FY 2021-22, the Department will continue to provide self-sufficiency services to Community Services Block Grant (CSBG) eligible residents through the Family and Community Services Division by using its network of 13 Community Resource Centers to improve access for low-income residents (\$3.259 million in CSBG and \$3.414 million in Countywide General Fund)
- In FY 2021-22, the Low Income Home Energy Assistance Program (LIHEAP) funding increased by \$1.02 million; it is expected to serve approximately 22,979 residents with financial assistance in paying their electricity bills
- The FY 2021-22 Adopted Budget includes funding of \$101,000 from Public Housing and Community Development (PHCD) Housing and Rehabilitation for painting and landscaping; \$248,000 from AmeriCorps to support member stipends, training, and support services for youth; \$134,000 from the Florida Department of Transportation for beautification and graffiti abatement services; \$105,000 from YouthBuild USA for scholarship awards for youths enrolled in YouthBuild; \$180,000 from the Right Turn Grant Way to support financial literacy training, and \$674,000 from Career Source South Florida for case management, employment, and training and support services for youths
- The FY 2021-22 Adopted Budget includes \$83.496 million from the United States Department of Health and Human Services for Head Start and Early Head Start; other revenues include \$850,000 from the Children's Trust and \$1.617 million from the United States Department of Agriculture for the Summer Meals Program
- The FY 2021-22 Adopted Budget includes \$204,000 from the Jail Based Substance Abuse Trust Fund for support of the DUI Program, which provides correctional-based substance abuse services to DUI offenders
- The FY 2021-22 Adopted Budget includes reimbursement of expenses of \$118,000 from the General Fund to support the Redlands Christian Migrant Association, which is the six percent local match required by the school readiness program, to provide school readiness services to 625 farmworker children
- During FY 2020-21, the Department assumed the management of The Lodge, a domestic violence shelter, resulting in the addition of 16 additional positions funded by Food and Beverage taxes; for FY 2021-22, the annual cost to maintain this level of service is \$1.95 million
- During FY 2020-21, the Department assumed the management of The Empowerment Center, which adds 60 beds and a fourth location to the Safespace Program Certification, resulting in the addition of 24 positions funded by Food and Beverage taxes; for FY 2021-22, the annual cost to maintain this level of service is \$2.22 million
- As required by State Statute, the FY 2021-22 Adopted Budget includes \$4.472 million of required General Fund contribution for the Homeless Shelter Services Maintenance of Effort in excess of \$2.098 million

### Homeless Trust

- COVID-19 continues to impact the homeless Continuum of Care; measures remain in place to protect and support both sheltered and unsheltered populations in congregate emergency shelter facilities and on the streets; homeless prevention efforts remain in demand as renters and property owners face pre- and post-COVID hardships

## APPENDIX X: RESILIENCE INITIATIVES

The following is a sample of the resilience initiatives included in the FY 2021-22 Adopted Budget. Throughout the document, programs, projects and functions which support the 100 Resilient Cities Resilience Framework currently under the auspices of the Adrienne Arsht-Rockefeller Foundation Resilience Center are identified. The framework uses four broad dimensions of resilience including health and wellbeing, economy and society, infrastructure and environment, and leadership and strategy. Below, the resilience initiatives are organized by Strategic Area and Department. Within the individual department narratives, they are delineated with a leaf emoji (🍃).

- The FY 2021-22 Adopted Budget includes an allocation in the General Fund Health and Society Community-based Organizations to the Sundari Foundation, Inc. operators of the Lotus House Women's Shelter, for emergency shelter to provide evidence-based, trauma informed housing and services for homeless women, youth and children with special needs (\$520,000)
- A slow recovery is expected for FY 2021-22; Food and Beverage Tax revenues suffered unprecedented impacts in FY 2019-20 and into FY 2020-21; in FY 2021-22, revenues of \$28.103 million are projected; these projections are commensurate with FY 2015-16 actuals
- The American Rescue Plan and Coronavirus Aid, Relief, and Economic Security Act has provided new resources beginning in July 2020 to support homeless and at-risk households, including Emergency Solutions Grants (ESG) funding and Emergency Housing Vouchers, as well as additional HOME Investment Partnerships and Community Development Block Grant funds; the Trust has worked with entitlement jurisdictions and the state of Florida to coordinate use of these funds to best serve vulnerable persons experiencing homelessness; the Trust was directly awarded nearly \$8.7 million in ESG directly from the Department of Children and Families' Office on Homelessness; these funds are being used to provide rental assistance and enhance street outreach, with an emphasis on persons in encampments and those on the streets with Substance Use Disorders (SUD)
- In January 2021, U.S. HUD announced it was renewing funding for all homeless Continuum of Care projects totaling \$35.33 million; funded projects include street outreach, rapid rehousing, permanent supportive housing and joint transitional housing/rapid rehousing, as well as a planning grant
- During the 2021 State Legislative Session, the Homeless Trust secured a special appropriation of \$562,000 for low barrier, single-site permanent supportive housing allowing for quick placement of individuals coming directly from the streets who would likely not do well in a congregate living facility, such as an emergency shelter; this new housing serves as a bridge to other permanent housing within the homeless continuum
- The Homeless Trust continues to partner and leverage the resources of area public housing agencies to provide housing to homeless households; preferences and set-asides are providing housing to extremely vulnerable clients experiencing homelessness; programs essential to preventing and ending homelessness include newly leveraged Tenant and Project Based Rental Assistance Programs, including Section 8, Mainstream, Family Unification and Foster Youth to Independence vouchers; Section 202/811 supportive housing programs, public housing, the HOME Investment Partnerships Program, the Emergency Solutions Grants Program and Community Development Block Grants; nearly half of the Homeless Trust's budget relies on direct federal funding, not including indirect partnerships with housing authorities, HUD-assisted property owners and entitlement jurisdictions
- In FY 2021-22, Homeless Trust Capital Reserves for future infrastructure acquisition and renovations are \$4.838 million; Tax Equalization Reserves which are essential to maintaining service levels and adding needed capacity have been reduced to \$1.226 million as a result of the pandemic; the Trust is working to replenish these reserves to offset declines in Food and Beverage revenues and manage unbudgeted emergency events

### Public Housing and Community Development

- PHCD continues to explore ways to effectively manage federal budgetary shortfalls through the use of HUD's Rental Assistance Demonstration (RAD) program; all funds that are obtained by PHCD through the RAD program are subject to HUD approval and availability of funding from both federal and private sector resources and, in past years, the RAD program maintained a hard limit on the number of units nationally that were eligible for redevelopment; Congress increased the number of units eligible for redevelopment that may qualify for funds under the program from 225,000 to 455,000; this increase in the eligible unit limit serves as the basis for the comprehensive redevelopment of all of HUD's public housing inventory
- For the fiscal year ending September 30, 2020, the preliminary score of 145 points for Section 8 met the requirements for the SEMAP High Performer designation; this score translates to 100 percent of the total 145 obtainable points; High Performers have a score above 90 percent
- In FY 2021-22, the Development Division, with HUD and Board approval, will continue the implementation of the Rental Assistance Demonstration (RAD) program
- In FY 2021-22, the Infill Housing Program will continue to be administered by one Chief Real Estate Officer position and one PHCD Facilities & Development Contracts Coordinator to be reimbursed from the Countywide General Fund (\$310,000)

## APPENDIX X: RESILIENCE INITIATIVES

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- In FY 2021-22, the Division will continue the planning and administration of the public housing redevelopment program, including Liberty Square, Senior Campus, Culmer Place, Culmer Gardens, Rainbow Village, Gwen Cherry 23, Modello, Lincoln Gardens, Arthur Mays, Naranja, Homestead Gardens, Perrine Gardens, Perrine Villas, Heritage Village 1 and 2, Moody Gardens, Moody Village, Palm Courts, Palm Towers, Opa-Locka Elderly, Venetian Gardens, Palmetto Gardens, Jose Marti Plaza, Little Havana Homes, Falk Turnkey, Grove Homes, Stirrup Plaza Family, Annie Coleman 14, Annie Coleman 16 and South Miami Gardens development projects
- The FY 2021-22 Surtax revenue is budgeted at \$30 million; the FY 2021-22 Surtax carryover of \$195.855 million is allocated as follows: \$136.710 million to on-going multi-family rental projects and \$50 million for Homeownership Programs; total funding budgeted for affordable housing, including Surtax is \$260.282 million
- During FY 2021-22 PHCD will continue to pursue an electronic submission process for the annual Request for Applications; administering the competitive process online will result in better quality submissions from community-based organizations and housing development entities applying for County funds, achievement of paper reduction goals and processing efficiencies

## ECONOMIC DEVELOPMENT

### Regulatory and Economic Resources

- The FY 2021-22 Adopted Budget includes an enhanced recertification initiative to ensure structural and electrical safety of 40/50 year old buildings; a total of five positions will be added to the Construction, Permitting and Building Code Division including two Structural Plan Reviewers (\$272,000), one Electrical Plan Reviewer (\$106,000), one Special Projects Administrator 2 (\$104,000) and one Administrator Officer 1 (\$59,000)
- The FY 2021-22 Adopted Budget includes the addition of six positions (\$541,000, funded by Utility Service Fee) to assist with water quality investigations and grant administration that includes a Senior Scientist position to serve as the lead surface water technical expert, four support staff positions for data management and mapping of the groundwater and surface water components of investigations, and a permanent grant administrator and support position for management of potential and future grants
- The FY 2021-22 Adopted Budget includes the addition of 16 positions (\$1.351 million, funded by Utility Service Fee) to assist with consolidation and enhancement of the Sanitary Sewer Overflow Response, Sanitary Sewer Prediction and Prevention and Septic to Sewer Conversion programs
- The FY 2021-22 Adopted Budget includes the addition of two positions (\$220,000 funded by Utility Service Fee) to support groundwater technical analysis for investigations
- The FY 2021-22 Adopted Budget includes the addition of one Environmental Resources Project Supervisor (\$97,000 funded by Stormwater Utility Fee) to manage innovative approaches to stormwater management on the County's watershed
- The FY 2021-22 Adopted Budget includes the addition of an Environmental Code Enforcement Officer 2 (\$100,000 funded by Utility Service and Enforcement Fees) to support the enforcement of Notices of Required Connections (NORC) issued in connection with the Septic to Sewer Conversion Program
- The FY 2021-22 Adopted Budget includes the addition of two positions (Engineer 1 and Pollution Control Inspector 2), approved as overages in FY 2020-21, to assist with air quality permit and asbestos reviews
- The FY 2021-22 Adopted Budget includes \$100,000 funded by General Fund for the removal and disposal of decomposed fish and other marine life in areas Biscayne Bay
- The FY 2021-22 Adopted Budget includes \$20,000 in General Fund for Biscayne Bay fish kill and algal bloom community coordination activities with the Miami Waterkeepers
- In FY 2021-22, the Parks, Recreation and Open Spaces Department will continue managing land in the Environmentally Endangered Lands (EEL) Program, with funding support from the EEL Program (\$3 million); additionally, the FY 2021-22 Adopted Budget includes a \$2.7 million transfer from the Environmentally Endangered Lands (EEL) Acquisition Trust Fund to the EEL Management Trust Fund for continued maintenance of previously purchased properties



## APPENDIX X: RESILIENCE INITIATIVES

The following is a sample of the resilience initiatives included in the FY 2021-22 Adopted Budget. Throughout the document, programs, projects and functions which support the 100 Resilient Cities Resilience Framework currently under the auspices of the Adrienne Arsht-Rockefeller Foundation Resilience Center are identified. The framework uses four broad dimensions of resilience including health and wellbeing, economy and society, infrastructure and environment, and leadership and strategy. Below, the resilience initiatives are organized by Strategic Area and Department. Within the individual department narratives, they are delineated with a leaf emoji (🍃).

- In FY 2021-22, the Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$151,000) and funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$430,000)
- The FY 2021-22 Adopted Budget includes a transfer of \$140,000 to the Miami River Commission for debris removal and water purification activities along the portion of the Miami River west of NW 27th Avenue that lies within the Unincorporated Municipal Service Area (UMSA)
- The FY 2021-22 Adopted Budget includes \$500,000 to fund an Agricultural Retention Study that will evaluate the amount of agricultural land needed for retention to maintain a viable agricultural industry in Miami-Dade County
- The FY 2021-22 Adopted Budget includes \$500,000 of General Fund to update the listing of historical properties within the County's historical preservation jurisdiction; the last update was completed in 1980 and approximately 200,000 structures and properties have been added since that require surveying for historical preservation value
- The FY 2021-22 Adopted Budget includes \$200,000 in General Fund to the South Dade Economic Development Council (EDC) with the primary goal of providing operational support for additional collaboration with private, municipal, state and federal agencies to acquire funding for and implement economic development efforts in South Miami-Dade
- To mitigate storm surges that lead to regional flooding, the U.S. Army Corps of Engineers will continue its comprehensive multi-year Back Bay Study efforts in FY 2021-22; a local cost share of \$300,000 in General Fund will be required to update the feasibility plan in anticipation of authorization by the federal government
- The FY 2021-22 Adopted Budget includes \$200,000 in General Fund as a cost share partnership with the South Florida Water Management District to update the Biscayne Bay Economic Study that was last performed in 2005; this initiative will provide for current economic comparisons of Biscayne Bay over the previous study to assist with developing future initiatives of preserving Biscayne Bay
- The FY 2021-22 Adopted Budget includes \$100,000 to fund a full-time Chief Heat Officer in partnership with the Resilient305 Network; the goal of the Chief Heat Officer is to develop and implement initiatives to combat extreme heat in Miami-Dade County
- The FY 2021-22 Adopted Budget includes funding (\$100,000) for the Solar and Energy Loan Fund (SELF) program to establish a physical presence in Miami-Dade County; SELF is a 501(c) non-profit organization that offers financing programs for residents to make energy improvements at their residence
- The FY 2021-22 Adopted Budget includes \$500,000 to support efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process
- The FY 2021-22 Adopted Budget includes the addition of six Compliance Officers (\$483,000), one Electrical Inspector (\$102,000) and one Service Representative (\$60,000) added in FY 2020-21 as overages to effectively and timely address complaints and enhance customer service levels by addressing the backlog of work without permit cases, pending Notice of Violation compliance inspections and overdue Civil Violation Notice compliance inspections
- The FY 2021-22 Adopted Budget for Code Compliance includes the addition of five positions including three Special Project Administrators (\$354,000), a Paralegal Specialist (\$102,000) and an Administrative Officer 3 (\$89,000), to address increased workloads related to recently enacted neighborhood code enforcement ordinances
- The FY 2021-22 Adopted Budget includes an enhanced recertification initiative to ensure structural and electrical safety of 40/50 year old buildings; a total of three positions will be added to the Code Compliance Division including two Building Inspectors (\$218,000) and one Structural Engineer (\$128,000)
- The FY 2021-22 Adopted Budget includes funding for demolishing unsafe structures that create safety, physical and potential health threats \$500,000; also included is \$10,000 for the removal of abandoned vehicles from public and private properties and \$200,000 to secure abandoned buildings that engender unsafe environments

## APPENDIX X: RESILIENCE INITIATIVES

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- The FY 2021-22 Adopted Budget provides funding for a Housing Advocate Section within the Consumer Protection Division and includes the Housing Advocate (\$175,000) as well as two support staff positions (\$160,000) funded from the General Fund

### **GENERAL GOVERNMENT**

#### **Audit and Management Services**

- The FY 2021-22 Adopted Budget includes \$2.2 million for direct audit services provided for County departments such as Aviation, Water and Sewer, Seaport, Public Housing and Community Development, Solid Waste Management, Transportation and Public Works, Office of the Citizens' Independent Transportation Trust, Regulatory and Economic Resources, Corrections and Rehabilitation, Parks, Recreation and Open Spaces, and others

#### **Commission on Ethics and Public Trust**

- The FY 2021-22 Adopted Budget includes a transfer of \$70,000, as required under Ordinance 10-56, from the Office of the Clerk Lobbyist Trust Fund to support ethics training and conference expenditures including, but not limited to, educational materials, food and non-alcoholic beverages and personnel expenditures

#### **Elections**

- The FY 2021-22 Adopted Budget includes continued funding for the department's Poll Worker Recruitment Campaign; the campaign will assist the department in maintaining its database of poll workers and provide consistent succession planning in advance for the Gubernatorial Election Cycle in 2022 (\$100,000)
- The FY 2021-22 Adopted Budget includes funding for a total of twenty-three early voting sites, open for eight hours per day for early voting days fourteen hours a day, for the 2022 Primary Election
- The FY 2021-22 Adopted Budget includes the utilization of temporary employees hired through contracted employment agencies to provide extensive support for early voting, vote by mail processing, and Election Day assistance
- The FY 2021-22 Adopted Budget includes funding for the redistricting of county boundaries as mandated by the State of Florida every ten (10) years; these efforts include the expenditures associated with the printing and postage of mailing new voter identification cards to registered voters, temporary staff for the processing of various tasks involved with the requirement, and the necessary advertising designed to provide information to voters regarding redistricting (\$912,000)

#### **Finance**

- During FY 2020-21, the Department facilitated the collection and reporting of COVID-19 expenditures and is working with the state and federal governments on establishing procedures for potential reimbursements

#### **Human Resources**

- The FY 2021-22 Adopted Budget includes reimbursements for conducting compensation review studies from Solid Waste Management (\$47,900), Aviation (\$47,900), Regulatory and Economic Resources (\$46,600), and Internal Services (\$46,600)
- In FY 2020-21, a Personnel-Payroll Technician position was added to ensure accurate and timely processing of payroll transactions related to workers' compensation/disability funded by the Insurance Trust Fund (\$21,400)
- In FY 2020-21, five temporary overages of two Shared Services Specialist positions (\$178,000) and three Shared Services Analysts positions (\$350,000) were added to backfill resources assigned to the INFORMS project to ensure continuity of HR operations
- In FY 2021-22, the Human Resources Department, in addition to the Information Technology Department and the Office of Management and Budget, will continue the implementation of the ERP system; the Personnel, Time and Attendance Division will be heavily involved in the rollout of Phase 2
- In FY 2020-21, a departmental reorganization resulted in the transfer of one position to the Personnel, Time and Attendance Division

## APPENDIX X: RESILIENCE INITIATIVES

The following is a sample of the resilience initiatives included in the FY 2021-22 Adopted Budget. Throughout the document, programs, projects and functions which support the 100 Resilient Cities Resilience Framework currently under the auspices of the Adrienne Arsht-Rockefeller Foundation Resilience Center are identified. The framework uses four broad dimensions of resilience including health and wellbeing, economy and society, infrastructure and environment, and leadership and strategy. Below, the resilience initiatives are organized by Strategic Area and Department. Within the individual department narratives, they are delineated with a leaf emoji (🍃).

- In FY 2021-22, the Department is budgeted to receive \$400,000 from various departments for training classes including Supervisory Certification, the Frontline Leadership Development Program and New Employee Orientation (including \$93,000 from Aviation)
- The FY 2021-22 Adopted Budget includes the addition of an HR Clinical Support Services Counselor position (\$97,500)
- In FY 2021-22, the Benefits Division will continue to review ways (including Employee Recognition platforms) in which the County can promote employee engagement to highlight all professions and recognize employees for their contributions to Miami-Dade County's residents and fellow employees
- In FY 2021-22, the Division will continue the development and implementation of the "Know Your Rights" public outreach and education campaign to increase residents' awareness of their rights under federal, state, and local anti-discrimination laws and the services provided by the Human Rights and Fair Employment Division
- In FY 2021-22, the Division will develop and launch mandatory Countywide diversity refresher e-learning courses; the Division will also develop and launch specialized training courses, including, but not limited to, disability etiquette training, bystander training, and religious discrimination training

### Information Technology

- During FY 2021-22, the Division will be managing the FIU Apprenticeship Program (\$350,000) and the Axis Help Program (\$350,000), as adopted in the Miami-Dade Rescue Plan

### Management and Budget

- In FY 2021-22 will continue the implementation of the Countywide Infrastructure Investment Program (CIIP); staff of the Management and Budget Division will facilitate the program, coordinating contracting efforts, developing reporting requirements and communicating program progress; staff will be funded with CIIP proceeds (\$738,000)
- The FY 2021-22 Adopted Budget allocates \$13.3 million for community-based organizations (CBOs), providing funding for organizations via a motion that was adopted by the Board of County Commissioners on November 19, 2019 which extends the contracts through September 2022; the next triennial competitive process must be held during the upcoming fiscal year or Board action to extend existing contracts will be required; the annual competitive solicitation process to allocate \$730,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department (\$430,000), Water and Sewer Department (\$200,000) and Department of Solid Waste Management (\$100,000) will be facilitated; the total funding for allocation to CBOs for district specific needs is \$3.9 million (\$300,000 per Commission District) and in-kind funding for allocation remains at \$10,000 per Commission District and \$25,000 for the Office of the Chair; the FY 2021-22 Adopted Budget also includes \$1.044 million to fund the Mom and Pop Small Business Grant Program
- In FY 2020-21, SBM will continue to support the phased implementation and post Go Live support of the INFORMS; Phase 1, General Ledger, Accounts Payables, Billing, Accounts Receivable, Project Costing, Grants, and Supply Chain applications went live in April 2021 and Strategic Sourcing is expected to go-live in the last quarter of FY 2020-21; Phase 2, Payroll, Time and Absence management, Employee Learning management, Performance management, Employee Self Service and Manager Self-Service modules are planned to go live early in 2022; Phase 3, Budget and Scorecard modules went live in January 2021; Phases 4 and 5, Finance, Supply Chain and Human Capital Management Business Intelligence and Analytics reporting applications, are planned to go live in the second quarter of FY 2021-22
- During FY 2020-21 a new division, Program Management Administration, was created to support and maximize reimbursement opportunities to the County for emergency situations, including COVID-19, hurricanes, and other disasters
- The Program Management Division is comprised of eight new positions, which are funded by FEMA and other grants (\$929,000)

## APPENDIX Y: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES

Miami-Dade County organizes its strategic plan into seven strategic areas: Public Safety (PS), Transportation and Mobility (TM), Recreation and Culture (RC), Neighborhood and Infrastructure (NI), Health and Society (HS), Economic Development (ED), and General Government (GG). Each strategic area consists of several wide-ranging goals, which are shown on the strategic area divider pages in these volumes. In addition, these goals contain several more specific objectives listed here. In all, the strategic plan includes 67 objectives. For ease of reference, each objective is labeled with specific code (e.g. PS2-1, TM3-2, and ED5-1).

These objectives play an important role in our Results-Oriented Governing approach by providing the linkage between departmental objectives and the goals of the strategic plan. Department narratives contain performance tables that include the reference code of the strategic plan objective the department is seeking to support. This provides strategic context to the efforts of the department and ensures that county activities support achievement of strategic plan goals. The list below contains all objectives in the strategic plan, organized by strategic area.

### **Strategic Area: Public Safety (PS)**

- PS1-1: Reduce crimes throughout Miami-Dade County (Juvenile Services; Police)
- PS1-2: Solve crimes quickly, accurately, and in a fair manner (Medical Examiner; Police)
- PS1-3: Support successful re-entry into the community (Corrections and Rehabilitation; Economic Advocacy Trust; Juvenile Services)
- PS1-4: Provide safe and secure detention (Corrections and Rehabilitation; Juvenile Services)
- PS2-1: Reduce response time (Fire Rescue; Medical Examiner; Police; Transportation and Public Works)
- PS2-2: Improve effectiveness of outreach and response (Fire Rescue; Police)
- PS3-1: Increase countywide preparedness (Animal Services; Fire Rescue; Police; Solid Waste Management; Transportation and Public Works)
- PS3-2: Ensure recovery after community and countywide shocks and stresses (Fire Rescue; Solid Waste Management; Transportation and Public Works)
- PS3-3: Protect key infrastructure and enhance security in large gathering places (Fire Rescue; Police)

### **Strategic Area: Transportation and Mobility (TM)**

- TM1-1: Promote efficient traffic flow on Miami-Dade County roadways (Citizen's Independent Transportation Trust; Transportation and Public Works)
- TM1-2: Expand and improve bikeway, greenway and sidewalk system (Parks, Recreation and Open Spaces; Transportation and Public Works)
- TM1-3: Provide reliable, accessible and affordable transit service (Transportation and Public Works)

## **APPENDIX Y: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES**

- TM1-4: Expand public transportation (Citizen's Independent Transportation Trust; Transportation and Public Works)
- TM1-5: Facilitate connectivity between transportation systems and providers (Aviation; Seaport; Transportation and Public Works)
- TM2-1: Promote traffic and roadway safety (Police; Transportation and Public Works)
- TM2-2: Improve safety for pedestrians and bicyclists (Police; Transportation and Public Works)
- TM2-3: Ensure the safe operation of public transit (Transportation and Public Works)
- TM3-1: Harden and maintain roadway infrastructure (Parks, Recreation and Open Spaces; Transportation and Public Works)
- TM3-2: Provide well-maintained, attractive and modern transportation facilities and vehicles (Aviation; Seaport; Transportation and Public Works)
- TM3-3: Promote clean, attractive roads and rights-of-way (Parks, Recreation and Open Spaces; Transportation and Public Works)

### **Strategic Area: Recreation and Culture (RC)**

- RC1-1: Ensure parks, libraries, cultural facilities, programs and services are accessible to growing numbers of residents and visitors (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)
- RC1-2: Ensure parks, libraries, cultural venues are compelling destinations that are expertly programmed and operated, attractively designed, and safe (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)
- RC2-1: Provide inspiring, diverse and affordable programs and services that create a vibrant space to live and visit (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)
- RC2-2: Strengthen, conserve and grow cultural, park, natural, and library resources and collections (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)

### **Strategic Area: Neighborhood and Infrastructure (NI)**

- NI1-1: Promote livable and beautiful neighborhoods (Regulatory and Economic Resources; Solid Waste Management; Transportation and Public Works)
- NI1-2: Ensure buildings are sustainable, safe, and resilient (Regulatory and Economic Resources)
- NI1-3: Promote the efficient and best use of land (Regulatory and Economic Resources)
- NI1-4: Protect the community from public nuisances and incidents that threaten public health (Regulatory and Economic Resources; Solid Waste Management; Animal Services)
- NI1-5: Ensure animal health and welfare (Animal Services)

## **APPENDIX Y: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES**

- NI2-1: Provide adequate drinking water supply and wastewater disposal services (Water and Sewer)
- NI2-2: Provide well maintained drainage to minimize flooding (Regulatory and Economic Resources; Transportation and Public Works)
- NI2-3: Provide adequate and sustainable solid waste collection and disposal capacity (Solid Waste Management)
- NI3-1: Maintain air quality (Regulatory and Economic Resources)
- NI3-2: Protect and maintain surface and drinking water sources (Regulatory and Economic Resources)
- NI3-3: Protect, maintain, and restore waterways, coastline, and beaches (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)
- NI3-4: Preserve and enhance natural areas and green spaces (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)

### **Strategic Area: Health and Society (HS)**

- HS1-1: Reduce homelessness throughout Miami-Dade County (Community Action and Human Services; Homeless Trust)
- HS1-2: Assist residents at risk of being hungry (Community Action and Human Services)
- HS1-3: Promote the independence and wellbeing of the elderly (Community Action and Human Services; Parks, Recreation and Open Spaces)
- HS1-4: Improve access to abuse prevention, intervention and support services (Community Action and Human Services; Corrections and Rehabilitation; Juvenile Services; Police)
- HS2-1: Provide the necessary support services for vulnerable residents and special populations (Community Action and Human Services; Homeless Trust; Juvenile Services, Management and Budget; Public Housing and Community Development)
- HS2-2: Ensure that all children are school ready (Community Action and Human Services)
- HS2-3: Create, maintain and preserve affordable housing (Public Housing and Community Development)
- HS2-4: Foster healthy living and access to vital health services (Community Action and Human Services; Management and Budget; Parks, Recreation and Open Spaces)

### **Strategic Area: Economic Development (ED)**

- ED1-1: Promote and support a diverse mix of industries vital to a growing economy (Economic Advocacy Trust; Regulatory and Economic Resources)
- ED1-2: Create and maintain an environment friendly to businesses, large and small (Regulatory and Economic Resources)

## APPENDIX Y: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES

- ED1-3: Expand job training opportunities aligned with the needs of the local economy (Community Action and Human Services; Economic Advocacy Trust; Regulatory and Economic Resources)
- ED1-4: Continue to leverage Miami-Dade County's strengths in tourism and international commerce (Aviation; Parks, Recreation and Open Spaces; Seaport; Transportation and Public Works)
- ED1-5: Provide world-class airport and seaport facilities (Aviation; Seaport)
- ED2-1: Encourage creation of new small businesses (Internal Services; Regulatory and Economic Resources)
- ED2-2: Expand opportunities for small business to compete for Miami-Dade County contracts (Internal Services; Regulatory and Economic Resources)
- ED3-1: Foster stable homeownership throughout Miami-Dade County (Community Action and Human Services; Economic Advocacy Trust; Public Housing and Community Development)
- ED3-2: Promote development in distressed communities to ensure long-term vitality (Management and Budget; Public Housing and Community Development)

### **Strategic Area: General Government (GG)**

- GG1-1: Provide easy access to information and services (Communications and Customer Experience; all departments)
- GG1-2: Support a customer-focused organization (Communications and Customer Experience; Internal Services; all departments)
- GG1-3: Ensure fair, convenient and accurate Election services (Elections)
- GG2-1: Attract and hire new talent (Human Resources; all departments)
- GG2-2: Promote employee development and leadership (Human Resources; all departments)
- GG2-3: Ensure an inclusive and diverse workforce (Human Resources; all departments)
- GG3-1: Deploy effective and reliable technology solutions that support Miami-Dade County services (Information Technology)
- GG3-2: Ensure security of systems and data (Information Technology)
- GG3-3: Acquire "best value" goods and services in a timely manner (Internal Services)
- GG3-4: Effectively utilize and maintain facilities and assets (Internal Services)
- GG4-1: Provide sound financial and risk management (Audit and Management; Finance; Internal Services; Management and Budget)

## **APPENDIX Y: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES**

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs (Management and Budget; all departments)
- GG4-3: Reduce County government's greenhouse gas emissions and resource consumption (Regulatory and Economic Resources; all departments)
- GG4-4: Lead community sustainability efforts (Regulatory and Economic Resources)



APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
3921	PURCHASE OF VEHICLES	6/26/2017	1/24/2022	\$ 1,072,687
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;WATER AND SEWER;SOLID WASTE MANAGEMENT			
02-47	FACILITIES AND ASSET MANAGEMENT INFO SYS	9/19/2019	11/30/2021	\$ 500,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
18220	WORKFORCE MANAGEMENT SYSTEMS AND RELATED	6/5/2019	3/17/2022	\$ 400,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
35945	RESEARCH ASSISTANCE (RA) SERVICES	9/20/2016	7/31/2021	\$ 839,014
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
20130091	ONLINE AUCTION SERVICES	4/8/2015	6/30/2024	\$ 1
Department(s):	INTERNAL SERVICES DEPARTMENT			
4400008468	PUBLIC SAFETY & EMERGENCY EQUIPMENT & SE	4/24/2019	9/30/2023	\$ 12,591,000
Department(s):	FIRE RESCUE;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;WATER AND SEWER			
190000001531	MANAGED SECURITY SERVICES	12/6/2019	9/12/2022	\$ 3,062,625
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
031517-SGL	FACILITY SECURITY EQUIPT, SYST. & SRV.	6/12/2019	6/30/2021	\$ 372,501
Department(s):	AVIATION			
031517-SIE	FACILITY SECURITY EQUIPT, SYST. & SRV.	11/18/2019	6/30/2021	\$ 130,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
060B2490021	COMMERCIAL OFF THE SHELF SOFTWARE (COTS)	5/10/2016	9/30/2027	\$ 16,490,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
060B2490022	IT NETWORK HARDWARE & SECURITY SERVICES	9/24/2015	11/14/2027	\$ 14,135,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
1046-1/21-1	REFRIGERANT GASES, PRE-QUALIFICATION	6/1/2017	5/31/2022	\$ 5,001,200
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER			
1088-0/17	LAW ENFORCEMENT EQUIP & SUPLIES PRE-QUAL	8/1/2012	9/30/2022	\$ 27,174,000
Department(s):	ANIMAL SERVICES;AVIATION;CORRECTIONS AND REHABILITATION;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT			
1298-1/21-1	PLANT MATERIAL & TREE SERVICES PRE-QUAL	3/1/2017	2/28/2022	\$ 29,880,562
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;Vizcaya Museum and Gardens;WATER AND SEWER			
18-042	EQUIPMENT,KITCHEN AND OEM PARTS,PURCHASE	8/22/2018	3/26/2023	\$ 500,000
Department(s):	FIRE RESCUE			
187AN-TISA2018-0821	VERIZON (WIRELINE) MASTER SERVICES AGREE	8/9/2019	8/8/2021	\$ 70,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
19-12R	OFFICE SUPPLIES, PRODUCTS & RELATED SER	3/1/2020	10/13/2023	\$ 1,000,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
2550-0/17	REMOVAL/DISPOSAL DERELICT VESSELS-PRE-Q	4/10/2012	10/9/2022	\$ 1,291,250
Department(s):	REGULATORY AND ECONOMIC RESOURCES;SEAPORT			
3881-5/16-1	BODY WORK REPAIR(COLLISION DAMAGE)PREQ	2/1/2012	7/31/2022	\$ 27,104,845
Department(s):	AVIATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;WATER AND SEWER			
390-000-13-1	POTABLE WATER & FOOD GRADE ICE-EMERGENY	8/6/2018	2/28/2023	\$ 1,000,000
Department(s):	FIRE RESCUE			
4056-0/16	COARSE AGGREGATES, PRE-QUALIFICATION	3/1/2012	5/31/2022	\$ 43,882,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;Vizcaya Museum and Gardens;WATER AND SEWER			
44102100-17-1	MAIL PROCESSING EQUIPMENT	5/15/2018	2/19/2022	\$ 2,107,000
Department(s):	ANIMAL SERVICES;AVIATION;CLERK OF THE COURTS;CULTURAL AFFAIRS;ELECTIONS;FINANCE;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;MEDICAL EXAMINER;ECONOMIC ADVOCACY TRUST (MDEAT);POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER			
4572-1/17-1	CONTINUOUS STOCK PIN FEED PAPER-PREQUAL	7/1/2017	6/30/2021	\$ 1,200,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
4703-5/16-5	SIGNS,ROAD/TRAFFIC RELATED/PREQUAL	2/1/2016	1/31/2022	\$ 609,330
Department(s):	FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT			
5038-1/23-1	PUBLIC SAFETY VEHICLE ACCESSORIES-PREQU	6/1/2018	5/31/2023	\$ 7,212,200
Department(s):	ANIMAL SERVICES;AVIATION;CORRECTIONS AND REHABILITATION;INFORMATION TECHNOLOGY DEPARTMENT;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;POLICE;WATER AND SEWER			
5101-1/21-1	HURRICANE SHUTTERS FURNISH/INST PREQUAL	1/1/2017	12/31/2021	\$ 4,384,000
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;PARKS, RECREATION AND OPEN SPACES;SEAPORT			
5516-1/23-1	ARTS, CRAFTS & CERAMIC SUPPLIES	9/1/2018	8/31/2023	\$ 390,500
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;LIBRARIES;PARKS, RECREATION AND OPEN SPACES			
5731-1/22-1	SUPPLY OF NATURAL GAS	5/1/2017	4/30/2022	\$ 46,000,000
Department(s):	WATER AND SEWER			
5840-0/23	POLYMERIC FLOCCULANTS -PRE-QUALIFICATION	10/1/2013	9/30/2023	\$ 13,680,000
Department(s):	WATER AND SEWER			
5966-0/23	WORK GLOVES - PRE-QUALIFICATION	12/1/2013	11/30/2023	\$ 8,340,300
Department(s):	ANIMAL SERVICES;AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;JUVENILE SERVICES;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER			
6152-1/22-1	FRAMING OF PROTOCOL DOCUMENTS PREQUAL	11/1/2017	10/31/2022	\$ 523,000
Department(s):	AVIATION;BOARD OF COUNTY COMMISSIONERS;COMMUNITY ACTION AND HUMAN SERVICES;INTERNAL SERVICES DEPARTMENT;FIRE RESCUE;JUVENILE SERVICES;LIBRARIES;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER			
6277-0/12	MARINE SERVICES AND EQUIPMENT RENTAL	12/1/2007	8/31/2022	\$ 29,231,530

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Department of Environmental Resource Management;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER			
6301-5/15-5	TONER CARTRIDGES (NEW/OEM) FOR PRINTERS	7/1/2016	6/30/2022	\$ 11,100,513
Department(s):	INTERNAL SERVICES DEPARTMENT			
6327-9/16-9	REFURBISHED TELCOM EQUIPMENT-PREQUAL.	1/1/2016	3/31/2022	\$ 520,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
6486-1/21-1	TAGBOARD TARGETS	8/1/2016	7/31/2021	\$ 108,000
Department(s):	PARKS, RECREATION AND OPEN SPACES;			
6490-1/21-1	CONSTRUCTION CHEMICALS/PROT COATING-PREQ	5/1/2017	4/30/2022	\$ 10,300,000
Department(s):	AVIATION;			
6502-1/21-1	WELDING EQUIP,SUPPLIES & ACCESSORIE-PREQ	4/1/2017	3/31/2022	\$ 1,683,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER			
6582-5/16-5	PLUMBING EQUIP & SUPPLIES - PREQUAL	12/1/2015	11/30/2021	\$ 39,124,600
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT; Vizcaya Museum and Gardens; WATER AND SEWER			
6750-5/17-5	A/C & REFRIGERATION PARTS/SUPP-PREQUAL	1/22/2017	7/21/2023	\$ 17,078,999
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT; Vizcaya Museum and Gardens; WATER AND SEWER			
6819-5/17-5	PUMPS & MOTORS/PURCH/REPAIR/PART/PREQUAL	5/1/2017	7/31/2023	\$ 106,353,655
Department(s):	Aviation; Corrections and Rehabilitation; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer			
6824-1/23-1	PAPER, FINE REGISTERED MILL BRANDS-PREQ	6/1/2018	5/31/2023	\$ 11,000,000
Department(s):	Internal Services Department			
6831-1/21-1	BICYCLES:PUR/PARTS/ACC & REPAIR SVC PREQ	2/1/2017	1/31/2022	\$ 797,000
Department(s):	Aviation; Police; Parks, Recreation, and Open Spaces; Seaport			
7122-1/23-1	HAULING & DISPOSAL OF CLASS B BIOSOLIDS	11/1/2019	10/31/2024	\$ 74,200,000
Department(s):	Water and Sewer			
7263-1/21-1	ELECTRICAL CONTROL PANELS-PRE-QUAL	4/1/2017	3/31/2022	\$ 4,635,000
Department(s):	Aviation; Internal Services Department; Transportation and Public Works; Water and Sewer; Seaport			
7312-1/22-1	LIBRARY SUPPLIES-PREQUALIFICATION POOL	1/1/2018	12/31/2022	\$ 400,000
Department(s):	Libraries; Parks, Recreation, and Open Spaces; VIZCAYA MUSEUM AND GARDENS;			
7605-1/22-1	VALVES: GAS/VAPOR, PARTS/SVCS PREQUAL	8/1/2017	7/31/2022	\$ 2,399,000
Department(s):	Water and Sewer			
7765-1/22-1	BODY BAGS / EVIDENCE BAGS	6/1/2017	5/31/2022	\$ 244,000
Department(s):	Medical Examiner			
7778-1/22-1	SAMPLE TESTING BOTTLES	9/1/2017	8/31/2022	\$ 266,000
Department(s):	Regulatory and Economic Resources			
7780-1/22-1	GOLF COURSE SUPPLIES AND ACCESSORIES	2/1/2018	1/31/2023	\$ 300,000
Department(s):	Parks, Recreation, and Open Spaces			
7963-1/22-1	BUILDING MATERIALS - PRE-QUALIFICATION	9/1/2017	8/31/2022	\$ 21,989,600
Department(s):	Animal Services; Aviation; Community Action and Human Services; Corrections and Rehabilitation; Department of Environmental Resource Management; Cultural Affairs; Fire Rescue; Government Info Center; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer			
8073-1/20-1	VETERINARY SUPPLIES & PHARM - PREQUAL	2/1/2017	1/31/2022	\$ 6,975,000
Department(s):	Animal Services			
8076-0/17	DRAINAGE MATERIALS, PRE-QUALIFICATION	10/1/2012	9/30/2022	\$ 2,821,000
Department(s):	Aviation; Internal Services Department; Transportation and Public Works; Seaport; Water and Sewer;			
8111-1/23-1	PROMOTIONAL ITEMS - PREQUALIFICATION	7/1/2018	6/30/2023	\$ 3,977,000
Department(s):	Animal Services; Aviation; Board of County Commissioners; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Communications Department; Cultural Affairs; Fire Rescue; Public Housing and Community Development; Human Resources; Internal Services Department; Inspector General; Administrative Office of the Courts; Juvenile Services; Libraries; Medical Examiner; ECONOMIC ADVOCACY TRUST (MDEAT); Transportation and Public Works; Police; Regulatory and Economic Resources			
8233-1/22-1	LIQUIFIED PETROLEUM GAS (LPG)	10/1/2017	9/30/2022	\$ 1,042,900
Department(s):	Aviation; Community Action and Human Services; Corrections and Rehabilitation; Information Technology; Fire Rescue; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Solid Waste; Water and Sewer			
8239-0/24	LOT CLEARING SERVICES - PREQUAL	6/16/2014	6/30/2024	\$ 3,672,937
Department(s):	Public Housing and Community Development; Internal Services Department; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces			
8254-1/22-1	REPRODUCTION & BINDING SCVS - PRE-QUAL	11/1/2017	10/31/2022	\$ 2,108,750
Department(s):	Community Action and Human Services; Communications Department; Finance Department; Fire Rescue; Government Info Center; Public Housing and Community Development; Internal Services Department; Regulatory and Economic Resources; Seaport; Solid Waste; Water and Sewer			
8318-5/17-5	PETROLEUM PRODUCTS - PREQUALIFICATION	1/1/2017	12/31/2022	\$ 25,001,961
Department(s):	Aviation; Fire Rescue; Internal Services Department; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Transportation and Public Works; Seaport; Solid Waste; Water and Sewer			
8446-5/17-1	CONSTRUCTION EQUIPMENT RENTAL	4/1/2013	3/31/2023	\$ 44,819,000
Department(s):	Animal Services; Aviation; Corrections and Rehabilitation; Cultural Affairs; Information Technology; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer			
8578-0/23	LANDFILL GAS UTILIZATION SYSTEM (LFGUS)	2/3/2009	2/2/2026	\$ 1
Department(s):	Solid Waste			
8661-10/19-7	TECHNICAL APPLICATION TRAINING/PRE-QUALI	2/20/2016	2/28/2022	\$ 2,700,333
Department(s):	Human Resources			
8680-10/19-7	PROFESSIONAL TRAINING - PREQUAL/POOL	2/20/2016	2/19/2022	\$ 3,750,000
Department(s):	Human Resources			
8727-1/24-1	WIRELESS PROGRAMMABLE TIME SWITCHES-PREQ	4/1/2019	3/31/2024	\$ 200,000
Department(s):	Transportation and Public Works			
8734-1/21-1	BLEACHERS FURNISH, DELIVER AND ASSEMBLY	2/1/2017	1/31/2022	\$ 200,000

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Parks, Recreation, and Open Spaces			
9122-4/15-4	VETERINARY SERVICES (PRE-QUALIFICATION)	1/1/2014	6/30/2021	\$ 2,551,200
Department(s):	Animal Services			
9136-1/22-1	VENDING MACHINE SERVICES FOR MDT	10/1/2017	9/30/2022	\$ 1
Department(s):	Transportation and Public Works			
9176-1/23-1	RECREATIONAL ITEMS:FURNISH & DEL PREQUAL	5/1/2018	4/30/2023	\$ 999,000
Department(s):	Parks, Recreation, and Open Spaces;			
9234-2/18-2	TELECOM SVCS, EQUIP & MATERIALS-PREQUAL	4/1/2016	3/31/2022	\$ 11,660,000
Department(s):	Information Technology			
9301-0/20	MULTIFUNCTIONAL DEVICE PURCH/MAINT-PREQ	8/1/2011	7/31/2021	\$ 34,000,000
Department(s):	Animal Services; County Attorney Office; Audit and Management Services; Aviation; Building and Neighborhood Compliance Dept; Management and Budget; Community Action Agency; Board of County Commissioners; Office of the Mayor; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Consumer Services Department; Communications Department; Cultural Affairs; Elections Department; Information Technology; Finance Department; Fire Rescue; Government Info Center; Public Housing and Community Development; Homeless Trust; Internal Services Department; Human Resources; Inspector General; Juvenile Services; Libraries; Medical Examiner; ECONOMIC ADVOCACY TRUST (MDEAT); Transportation Planning Organization; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; State Attorney's Office; Seaport; Solid Waste; CITIZENS' INDEPENDENT TRANSPORTATION TRUST (CITT); VIZCAYA MUSEUM AND GARDENS; Water and Sewer;			
9360-1/23-1	HAULING & DISPOSAL OF EMERGENCY DEBRIS	1/1/2019	12/31/2023	\$ 90,000,000
Department(s):	Solid Waste			
9384-1/22-1	APPLIANCES, PARTS, SUPPLIES & SVCS PREQ	4/1/2018	3/31/2023	\$ 5,703,840
Department(s):	Animal Services; Aviation; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue; Public Housing and Community Development; Internal Services Department; Inspector General; Libraries; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer			
9418-0/16	EQUIP/PARTS/SVC FOR RAIL VEH & SYS-PREQU	8/1/2011	7/31/2021	\$ 185,019,000
Department(s):	Aviation; Transportation and Public Works; Seaport; Water and Sewer			
9427-1/21-1	PASSENGER LOADING BRIDGES-PREQUAL	10/1/2016	9/30/2021	\$ 88,455,000
Department(s):	Aviation; Seaport			
9455-0/16	SAVE ENERGY & MONEY (SEAM) POOL-PREQUAL	6/23/2011	9/30/2021	\$ 500,000
Department(s):	Office of Sustainability; Regulatory and Economic Resources;			
9535-1/21-1	TOOLS & ACCESSORIES-PRE-QUALIFICATION	5/1/2017	4/30/2022	\$ 10,994,000
Department(s):	Animal Services; Aviation; Community Action and Human Services; Corrections and Rehabilitation; Information Technology; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer;			
9551-1/21-1	FLOOR CLEANING MACHINES, PRE-QUAL POOL	7/1/2017	6/30/2022	\$ 405,000
Department(s):	Transportation and Public Works; Seaport; Water and Sewer			
9562-5/22-1	JANITORIAL SERVICES - PRE-QUALIFICATION	1/1/2018	12/31/2022	\$ 151,261,390
Department(s):	Animal Services; Aviation; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Cultural Affairs; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Administrative Office of the Courts; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer			
9574-0/17	MOBILE MATERIALS HANDLING EQUIPMENT-PREQ	8/8/2012	8/31/2022	\$ 15,405,000
Department(s):	Aviation; Fire Rescue; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Solid Waste; VIZCAYA MUSEUM AND GARDENS; Water and Sewer			
9633-1/22-1	PHOTOGRAPHIC PROCESS/CCTV BROADCAST PREQ	11/1/2017	10/31/2022	\$ 904,826
Department(s):	Community Action and Human Services; Communications Department; Information Technology; Fire Rescue; Government Info Center; Public Housing and Community Development; Medical Examiner; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer			
9646-2/24-1	TIME CLOCK TERMINALS	8/8/2018	8/7/2021	\$ 90,000
Department(s):	Aviation			
9711-0/23	PIPE & FITTINGS FOR WATER & WASTEWATER	1/1/2014	12/31/2023	\$ 47,500,000
Department(s):	Water and Sewer			
9733-1/23-1	LED SIGNS REPAIRS SERVICES	5/1/2018	4/30/2023	\$ 151,000
Department(s):	Aviation			
9743-0/23-1	GROUPS MAINT & PEST CONTROL - PREQUAL	1/1/2019	12/31/2023	\$ 95,018,000
Department(s):	Aviation; Community Action and Human Services; Corrections and Rehabilitation; Cultural Affairs; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Solid Waste; Water and Sewer			
9764-0/23	ATHLETIC TYPE SHOES - PREQUAL	10/1/2013	9/30/2023	\$ 780,000
Department(s):	Aviation; Fire Rescue; Regulatory and Economic Resources			
9791-1/24-1	FIXED BUS ROUTES FOR MIAMI-DADE TRANSIT	8/1/2019	7/31/2024	\$ 10,019,000
Department(s):	Transportation and Public Works			
9794-1/21-1	PAGER LEASING & SERVICES	1/29/2019	1/28/2022	\$ 176,700
Department(s):	Aviation; Corrections and Rehabilitation; Information Technology; Fire Rescue; Parks, Recreation, and Open Spaces; Public Defenders Office; State Attorney's Office; Water and Sewer			
9796-1/24-1	OFFICE MACHINE REPAIR & MAINTENANCE SERV	3/1/2019	2/29/2024	\$ 339,000
Department(s):	Management and Budget; Community Action and Human Services; Internal Services Department; Juvenile Services; Transportation Planning Organization; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste			
9797-1/24-1	PET SUPPLIES - PREQUALIFICATION	6/13/2019	6/12/2024	\$ 2,542,000
Department(s):	Animal Services; Aviation; Corrections and Rehabilitation; Police; Parks, Recreation, and Open Spaces			
BW0735-1/27	FORENSIC TOXICOLOGY SERVICES	10/26/2017	10/31/2022	\$ 5,098,000
Department(s):	Police			
BW-10003	COST ALLOCATION PLANS FOR DTPW	6/3/2019	6/30/2022	\$ 103,875
Department(s):	Transportation and Public Works			
BW-10010	LEASE OF DIGITAL MICROFORM SCANNERS	6/1/2019	5/31/2024	\$ 182,000
Department(s):	Regulatory and Economic Resources			
BW10021-0/20	PINNACLE MANAGED SVCS&SOFTWARE MASTER AG	12/9/2019	6/8/2021	\$ 243,053
Department(s):	Information Technology			
BW-10024	BUS NETWORK REDESIGN	8/28/2019	8/31/2021	\$ 250,000
Department(s):	Transportation and Public Works			
BW-10026	TRANSIT PERFORMANCE ANALYSIS SOFTWARE	2/13/2020	2/28/2023	\$ 1,980,000
Department(s):	Transportation and Public Works			
BW-10027	ELEVATOR CONSULTANT AGREEMENT	8/1/2019	7/31/2021	\$ 250,000
Department(s):	Internal Services Department			
BW-10058	RABIES ORAL VACCINE PROGRAMM	5/14/2020	12/31/2021	\$ 1,536,000

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Animal Services			
BW-10067	ACQUISITION OF LOST AND FOUND ITEMS MIA	6/1/2020	5/31/2025	\$ 1
Department(s):	Aviation			
BW6636-0/23	DNA TESTING EQUIPMENT, SUPPLIES, TRAININ	9/1/2019	8/31/2024	\$ 4,000,000
Department(s):	Police			
BW7172-2/29-1	AUTOMATED FINGERPRINTING ID SYSTEM/MAINT	10/1/2018	9/30/2023	\$ 2,011,605
Department(s):	Corrections and Rehabilitation; Juvenile Services; Police			
BW7944-0/23	OPEX FALCON RED 72 PROCESSORS	9/10/2018	3/6/2023	\$ 401,451
Department(s):	Finance Department			
BW8207-2/12-3	GIS ENTERPRISE LICENSE AND MAINTENANCE	11/1/2015	10/31/2023	\$ 8,125,000
Department(s):	Information Technology			
BW8938-10/23-8	CASE MANAGEMENT SOFTWARE VENDOR HOSTING	6/5/2020	6/4/2021	\$ 90,770
Department(s):	Juvenile Services			
BW9165-0/24	CONTINUING DISCLOSURE DISSEMINATION AGEN	5/1/2019	4/30/2024	\$ 125,000
Department(s):	Finance Department			
BW9203-3/21-3	RADIO COMMUNICATION SYSTEM	10/1/2019	9/30/2021	\$ 1,200,000
Department(s):	Information Technology			
BW9403-3/19-3	LOCAL TELECOMMUNICATION SERVICES	11/16/2016	2/15/2023	\$ 69,400,000
Department(s):	Information Technology			
BW9463-2/26-1	ELECTRONIC PATIENT CARE REPORTING(EPCR)	2/1/2017	1/31/2022	\$ 1,600,000
Department(s):	Fire Rescue			
BW9562-1/24-1	JANITORIAL SERVICES	8/1/2019	7/31/2024	\$ 23,047,000
Department(s):	Internal Services Department; Police			
BW9730-0/22	TOXICOLOGY SUPPORT SERVICES	2/22/2018	2/28/2022	\$ 250,000
Department(s):	Regulatory and Economic Resources			
BW9744-0/22	CREDIT & RISK ASSESSMENT SERVICES	1/7/2020	1/6/2023	\$ 150,000
Department(s):	Corrections and Rehabilitation			
BW9745-3/25-2	MOTOROLA MASTER AGREEMENT	7/1/2019	6/30/2022	\$ 5,630,000
Department(s):	Information Technology			
BW9754-5/25-3	CLOUD-HOSTED COMMUNICATION SYSTEM	1/1/2020	12/31/2021	\$ 250,000
Department(s):	Clerk of Courts			
BW9775-1/23-1	FPL AGREEMENT TO LEASE DARK FIBER OPTIC	10/1/2018	9/30/2023	\$ 720,000
Department(s):	Information Technology			
BW9808-0/22	SECURITY GUARD SERVICES FOR MDT	9/8/2014	9/30/2022	\$ 107,512,926
Department(s):	Transportation and Public Works			
BW9809-0/24	EBOY ART PROJECT	8/1/2014	1/1/2025	\$ 1
Department(s):	Aviation			
BW9834-0/21	2019 TOYOTA AVALON LEASE	2/27/2019	2/26/2022	\$ 28,800
Department(s):	Internal Services Department			
BW9859-0/16	PIANO FOR SMDCC	6/23/2016	6/30/2021	\$ 133,560
Department(s):	Cultural Affairs			
BW9890-0/23	CLEAR ONLINE INVESTIGATIVE SOFTWARE	10/19/2018	10/31/2023	\$ 1,200,000
Department(s):	Police			
BW9918-0/22	FLAGS AND ACCESSORIES	7/1/2017	6/30/2022	\$ 250,000
Department(s):	Animal Services			
BW9951-0/23	AIRPORT SURFACE MANAGEMENT SYSTEM	9/1/2018	8/31/2023	\$ 3,535,000
Department(s):	Aviation			
BW9975-0/22	2018 CADILLAC XTS LEASE SAO	4/16/2018	4/15/2022	\$ 37,552
Department(s):	Internal Services Department			
BW9985-0/22	LEASE OF 2018 LINCOLN CONTINENTAL	9/5/2018	9/4/2022	\$ 40,000
Department(s):	Internal Services Department			
BW9990-0/22	TPA FOR FLEXIBLE SPENDING ACCOUNTS	10/2/2018	12/31/2022	\$ 233,428
Department(s):	Internal Services Department			
BW9995-0/22	2019 NX 300H COMMISSIONER HEYMAN LEASE	11/14/2018	11/13/2021	\$ 21,000
Department(s):	Internal Services Department			
BW9996-0/23	EMCP MAINTENANCE CONTROL PROGRAMS ELEVAT	12/28/2018	12/31/2023	\$ 116,660
Department(s):	Internal Services Department			
D7289-0/24	ORACLE MASTER AGREEMENT	5/22/2019	5/31/2024	\$ 44,000,000
Department(s):	Information Technology			
DMS-10/11-008C	MOBILE COMMUNICATION SERVICES	2/25/2020	1/19/2022	\$ 150,000
Department(s):	Fire Rescue			
E9962-0/25	PURCHASE OF BODYSCANNERS	2/14/2018	2/13/2025	\$ 423,750
Department(s):	Corrections and Rehabilitation			
EPP7788-5/16-5	CATHODIC PROTECTION SYSTEMS-PREQUAL	3/1/2016	5/31/2022	\$ 594,000
Department(s):	Water and Sewer			
EPPRFP-00175	LEASE & OPERATION OF A FOOD SERVICE...	8/17/2015	8/31/2025	\$ 1
Department(s):	Internal Services Department			
EPPRFP-00286	PROPERTY LEASE FOR LAND AT NW 186 STREET	4/1/2017	3/31/2032	\$ 1
Department(s):	Internal Services Department			
EPPRFP-00402	CASE MANAGEMENT SYSTEM	4/12/2017	4/11/2022	\$ 181,413
Department(s):	Inspector General			
EPPRFP-00470	OSHA HEALTH AND SAFETY TRAINING PROGRAM	2/15/2018	2/28/2022	\$ 400,000
Department(s):	Police			
EPPRFP-00559	HERBERT HOOVER MARINA OPERAT & MGMT SER	7/1/2018	6/30/2023	\$ 1
Department(s):	Parks, Recreation, and Open Spaces			
EPPRFP-01232	INSURANCE CONSULTING SERVICES FOR MDAD	3/1/2020	2/28/2025	\$ 250,000
Department(s):	Aviation			
EPPRFP-01279	RENTAL ASSISTANCE DEMONSTRATION (RAD)	2/3/2020	2/28/2026	\$ 975,000
Department(s):	Public Housing and Community Development			
EPPRFP-01396	REAL ESTATE APPRAISAL SERVICES AT GAA	4/15/2020	4/30/2024	\$ 520,000
Department(s):	Aviation			
EPPRFP-01398	REAL ESTATE APPRAISAL SERVICES AT MIA	4/15/2020	4/30/2024	\$ 520,000
Department(s):	Aviation			
EPP-RFP606-1(2)	TROPICAL PARK BATTING CAGES	11/1/2018	10/31/2023	\$ 1
Department(s):	Parks, Recreation, and Open Spaces			
EPP-RFP804B-1(1)	OPERATION OF MDRF CAFETERIA	1/1/2018	12/31/2023	\$ 1
Department(s):	Fire Rescue			
EPP-RFP823-2(3)	GARBAGE COLLECTION ROUTING SOLUTION	12/1/2019	11/30/2021	\$ 37,870
Department(s):	Solid Waste			
EPP-RFP840-2(3)	ELECTRONIC BIDDING SOLUTION	3/1/2020	2/28/2022	\$ 172,700

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Internal Services Department			
EPP-RFP875-1(1)	PUBLIC ART COLLECTION APPRAISAL	4/1/2019	3/31/2024	\$ 200,000
Department(s):	Cultural Affairs			
EPPRFQ-00401	CONTAINERIZED CARGO CONSULTANT	3/26/2018	3/25/2023	\$ 900,000
Department(s):	Seaport			
FB-00014-1(1)	DISHWASHING COMPOUNDS AND RELATED ITEMS	8/1/2019	7/31/2024	\$ 225,000
Department(s):	Corrections and Rehabilitation			
FB-00035-1	CRYOGENIC OXYGEN PLANT MAINTENANCE	10/1/2019	9/30/2024	\$ 2,635,000
Department(s):	Water and Sewer			
FB-00048-1(1)	CONTINUOUS FRICTION MEASURING EQUIPMENT	10/1/2019	9/30/2024	\$ 41,407
Department(s):	Aviation			
FB-00053-1	VENDING MACHINE SERVICES	6/1/2019	5/31/2024	\$ 1
Department(s):	Internal Services Department; Property Appraiser; Seaport;			
FB-00062-1(1)	BATHTUB REFINISHING (RESURFACING)	8/1/2019	7/31/2024	\$ 250,000
Department(s):	Public Housing and Community Development			
FB-00229	AUTOMOTIVE PART WASHERS	7/15/2016	7/31/2021	\$ 757,150
Department(s):	Aviation; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Water and Sewer;			
FB-00269	AUTOMO GLASS,ELECTRIC & MAN(RURN/INST)	7/12/2016	7/31/2021	\$ 665,750
Department(s):	Aviation; Fire Rescue; Internal Services Department; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00293-1(2)	COUNTY FACILITIES RECYCLING PROGRAM	8/1/2019	7/31/2021	\$ 1,053,006
Department(s):	Aviation; Community Action Agency; Clerk of Courts; Corrections and Rehabilitation; Cultural Affairs; Fire Rescue; Internal Services Department; Libraries; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00306	ALCOHOL AND DRUG SCREEN PRODUCTS & SVCS	11/1/2016	10/31/2021	\$ 463,298
Department(s):	Community Action and Human Services			
FB-00325	ANIMAL FOOD	3/20/2017	3/31/2022	\$ 3,570,000
Department(s):	Animal Services; Aviation; Corrections and Rehabilitation; Fire Rescue; Police; Parks, Recreation, and Open Spaces			
FB-00337	TIRE LEASING AND RELATED SERVICES	8/1/2016	7/31/2021	\$ 13,539,000
Department(s):	Transportation and Public Works			
FB-00347-1(1)	ISO CERTIFICATION SERVICES	6/2/2019	6/1/2022	\$ 37,160
Department(s):	Aviation			
FB-00348	SWIMMING POOL FILTER MAINTENANCE/REPAIR	10/1/2016	9/30/2021	\$ 414,000
Department(s):	Parks, Recreation, and Open Spaces			
FB-00349	GRANSTAND ASSEMBLY/DISASSEMBLY SERVICES	1/15/2017	12/31/2021	\$ 790,000
Department(s):	Parks, Recreation, and Open Spaces			
FB-00355	MARINE VESSEL LIEN AND RECOVERY	6/20/2016	6/30/2021	\$ 50,000
Department(s):	Parks, Recreation, and Open Spaces			
FB-00360	FUSEE/FLARES(TRAFFIC/MARINE SIGNALS)	10/1/2016	9/30/2021	\$ 349,996
Department(s):	Fire Rescue; Police			
FB-00361	CONTRACT EMPLOYEE SERVICES	7/1/2017	6/30/2022	\$ 118,711,000
Department(s):	Animal Services; Aviation; Management and Budget; Community Action and Human Services; Corrections and Rehabilitation; Communications Department; Cultural Affairs; Elections Department; Information Technology; Finance Department; Fire Rescue; Public Housing and Community Development; Human Resources; Internal Services Department; Libraries; Medical Examiner; ECONOMIC ADVOCACY TRUST (MDEAT); Transportation Planning Organization; Transportation and Public Works; Administrative Office of the Courts; Police;			
FB-00363	AUTO TAG RENEWAL NOTICE AND PARKING PERM	6/10/2016	6/30/2021	\$ 685,250
Department(s):	Finance Department			
FB-00367	KITCHEN PAPER & PLASTIC DISPOSABLE SUPPL	1/1/2017	1/31/2022	\$ 5,804,000
Department(s):	Community Action and Human Services; Corrections and Rehabilitation; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Solid Waste; Water and Sewer;			
FB-00369	FOOD BAGS CASINGS & CLIPS	8/1/2016	7/31/2021	\$ 233,830
Department(s):	Corrections and Rehabilitation			
FB-00370	SHRINK WRAPPING MACHINE & RELATED PRODUC	8/1/2016	7/31/2021	\$ 814,305
Department(s):	Corrections and Rehabilitation			
FB-00373	FROZEN FRUIT JUICES	9/1/2016	8/31/2021	\$ 418,333
Department(s):	Corrections and Rehabilitation			
FB-00399	PURCHASE OF OEM AND OE PARTS AND SVCS	3/1/2018	2/28/2023	\$ 72,285,000
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00403	CHILLERS & HVAC EQUIPMENT MAINTENANCE WAS	5/1/2017	4/30/2023	\$ 1,537,000
Department(s):	Water and Sewer			
FB-00409	ELECTION BALLOTS	11/2/2016	11/30/2021	\$ 999,700
Department(s):	Internal Services Department			
FB-00411	VEHICLE TRACKING DEVICES AND SERVICES	12/1/2016	11/30/2021	\$ 3,254,720
Department(s):	Animal Services; Aviation; Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue; Internal Services Department; Transportation and Public Works; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Solid Waste; Water and Sewer;			
FB-00418	GENERATOR, MAINT, REPAIR AND PURCHASE	5/1/2017	4/30/2022	\$ 33,655,000
Department(s):	Aviation; Community Action and Human Services; Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00432	COURIER SERVICES (PICK-UP AND DELIVERY)	2/1/2017	1/31/2022	\$ 637,000
Department(s):	Animal Services; Communications Department; Libraries; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; CITIZENS' INDEPENDENT TRANSPORTATION TRUST (CITT); Water and Sewer;			
FB-00441	TIRES FOR PASSENGER & COMMERCIAL VEHICLE	2/1/2017	1/31/2022	\$ 1,000,000
Department(s):	Fire Rescue; Internal Services Department			
FB-00445	LOCATION OF UNDERGROUND UTILITIES	4/1/2017	3/31/2022	\$ 2,880,000
Department(s):	Transportation and Public Works; Water and Sewer;			
FB-00446	TOWING SERVICES	3/13/2017	3/31/2022	\$ 7,328,400
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Water and Sewer;			
FB-00449	FLUOROSILICIC ACID	8/1/2017	7/31/2022	\$ 2,660,000
Department(s):	Water and Sewer			
FB-00451	CANNED/BOTTLED BEVERAGES &BOXED SYRUP	4/1/2017	3/31/2022	\$ 491,492
Department(s):	Community Action and Human Services; Corrections and Rehabilitation; Parks, Recreation, and Open Spaces; Seaport;			
FB-00454	VEHICLE WASH DETERGENTS & WASH FACILITIE	2/1/2018	1/31/2023	\$ 1,964,790

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Aviation; Transportation and Public Works; Solid Waste;			
FB-00475	REAL TIME OPEN & CLOSED CAPTIONED	9/1/2017	8/31/2022	\$ 223,750
Department(s):	Communications Department			
FB-00484	IMMOBILIZATION BACKBOARDS	4/5/2017	3/31/2022	\$ 150,000
Department(s):	Fire Rescue			
FB-00486	BUS AND TRAIN OPERATOR UNIFORMS	1/1/2018	12/31/2022	\$ 4,041,000
Department(s):	Aviation; Transportation and Public Works;			
FB-00487	INMATE UNIFORMS	11/1/2017	10/31/2022	\$ 3,071,000
Department(s):	Corrections and Rehabilitation; Juvenile Services			
FB-00502	ATM MACHINES/INSTALL & OPERATE	9/1/2017	8/31/2022	\$ 1
Department(s):	Internal Services Department; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer			
FB-00504	PUBLIC HOUSING ANSWERING SERVICE	4/1/2017	3/31/2022	\$ 150,000
Department(s):	Public Housing and Community Development			
FB-00505	ANIMAL FOOD FOR ZOOMIAMI	11/1/2017	10/31/2022	\$ 4,600,000
Department(s):	Parks, Recreation, and Open Spaces			
FB-00509	TRASH COMPACTORS	12/5/2017	12/31/2022	\$ 252,000
Department(s):	Aviation; Fire Rescue			
FB-00512	TRAFFIC CONTROL EQUIPMENT, ACCESSORIES R	3/1/2018	2/28/2023	\$ 2,428,000
Department(s):	Internal Services Department; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer			
FB-00533	BUSINESS CARD PRINTING SERVICE	7/1/2017	6/30/2022	\$ 231,845
Department(s):	Animal Services; Audit and Management Services; Aviation; Clerk of Courts; Corrections and Rehabilitation; Communications Department; Cultural Affairs; Elections Department; Information Technology; Finance Department; Fire Rescue; Public Housing and Community Development; Human Resources; Internal Services Department; Juvenile Services; Libraries; Medical Examiner; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces;			
FB-00535	SPOIL ISLAND MAINTENANCE SERVICES	4/1/2018	3/31/2023	\$ 297,023
Department(s):	Regulatory and Economic Resources			
FB-00543	LIVESCAN BACKGROUND SCREENING SERVICES	7/1/2017	6/30/2022	\$ 448,000
Department(s):	Community Action and Human Services; Parks, Recreation, and Open Spaces			
FB-00545	METRORAIL PARKING PERMITS	6/1/2017	5/31/2022	\$ 58,000
Department(s):	Transportation and Public Works			
FB-00586	ELECTRONIC SCALES (PASSENGER BAGGAGE)	7/1/2018	6/30/2023	\$ 223,599
Department(s):	Aviation			
FB-00588	CESSNA & TELEDYNE OEM PARTS/REPAIR SER	3/1/2018	2/28/2023	\$ 454,200
Department(s):	Police			
FB-00591	INMATE PROPERTY STORAGE CONTAINER	9/1/2017	8/31/2022	\$ 115,000
Department(s):	Corrections and Rehabilitation			
FB-00592	DEIONIZED WATER SYSTEMS AND SERVICES	11/1/2017	10/31/2022	\$ 121,850
Department(s):	Medical Examiner; Regulatory and Economic Resources; Water and Sewer			
FB-00594	SODIUM HYPOCHLORITE AND CONTAINMENT TANK	7/1/2018	6/30/2023	\$ 785,000
Department(s):	Parks, Recreation, and Open Spaces			
FB-00597	AUTOMOTIVE WINDOW TINTING SERVICES	11/1/2017	10/31/2023	\$ 440,500
Department(s):	Aviation; Corrections and Rehabilitation; Information Technology; Transportation and Public Works; Fire Rescue; Regulatory and Economic Resources; Police; Water and Sewer;			
FB-00599	VEGETATION CONTROL FOR METRORAIL TRACKS	8/1/2018	7/31/2021	\$ 113,700
Department(s):	Parks, Recreation, and Open Spaces			
FB-00603	MAILING SERVICES	2/1/2018	1/31/2023	\$ 931,000
Department(s):	Aviation; Clerk of Courts; Finance Department; Internal Services Department; Libraries; Water and Sewer;			
FB-00610	AUTOMOTIVE A/C MAINT.,REPAIR,PARTS,LABOR	11/1/2017	10/31/2022	\$ 491,375
Department(s):	Aviation; Internal Services Department			
FB-00622	LABORATORY TESTING AND SAMPLING SERVICES	4/1/2018	3/31/2023	\$ 2,973,000
Department(s):	Water and Sewer			
FB-00628	LANDFILL GAS MANAGEMENT SYSTEMS	3/1/2019	2/29/2024	\$ 777,000
Department(s):	Solid Waste			
FB-00629	AIR EMISSION TESTING	2/1/2019	1/31/2024	\$ 357,414
Department(s):	Water and Sewer			
FB-00630-1(2)	EMERGENCY MEDICAL SERVICES TRAINING	6/1/2020	5/31/2022	\$ 304,000
Department(s):	Fire Rescue			
FB-00631	ENGINE OIL,LUBRICANT FLUIDS & DIESEL FUE	7/1/2018	6/30/2023	\$ 792,723
Department(s):	Internal Services Department; Transportation and Public Works			
FB-00634	JANITORIAL SUPPLIES AND RELATED ITEMS	10/1/2018	9/30/2023	\$ 10,802,400
Department(s):	Animal Services; Aviation; Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00642	BALLOT ON DEMAND PRINTER RENTALS	7/1/2018	6/30/2022	\$ 2,955,000
Department(s):	Elections Department			
FB-00645	ACCESSIBILITY PRODUCTS CONTRACT	7/1/2018	6/30/2023	\$ 130,004
Department(s):	Elections Department			
FB-00648	METER BOX, VAULTS, VALVE COVER AND ASSEM	6/1/2019	5/31/2024	\$ 3,266,000
Department(s):	Water and Sewer			
FB-00654	FIREFIGHTER PROTECTIVE UNIFORMS	8/1/2018	7/31/2023	\$ 4,500,000
Department(s):	Fire Rescue			
FB-00664	CLEANING AND REPAIR OF BUNKER GEAR	8/1/2018	7/31/2023	\$ 780,369
Department(s):	Fire Rescue			
FB-00673	RETRO-NONRETROREFLECTIVE SIGN MAERIALS	8/1/2018	7/31/2023	\$ 724,000
Department(s):	Aviation; Transportation and Public Works; Seaport;			
FB-00678	LAB GASES FOR MEDICAL EXAMINER TOXICOLOG	11/1/2017	10/31/2022	\$ 109,800
Department(s):	Medical Examiner			
FB-00680	ACCESS CONTROL POINT BARRIER SYSTEMS	5/1/2018	4/30/2023	\$ 2,721,968
Department(s):	Aviation			
FB-00685	POLO SHIRTS	6/1/2018	5/31/2023	\$ 1,660,600
Department(s):	Animal Services; Aviation; Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Communications Department; Information Technology; Public Housing and Community Development; Human Resources; Internal Services Department; Inspector General; Juvenile Services; Libraries; Medical Examiner; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-00701	MICROBIOLOGY SPECIALIZED LAB TESTING SER	6/1/2018	5/31/2023	\$ 500,000
Department(s):	Regulatory and Economic Resource; Water and Sewer			
FB-00706	LIFT STATIONS MAINTENANCE SERVICES	4/1/2019	3/31/2024	\$ 410,800

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Community Action and Human Services; Corrections and Rehabilitation; Public Housing and Community Development;			
FB-00715	Internal Services Department: Parks, Recreation, and Open Spaces: Solid Waste: SODIUM PERMANGANATE AND STORAGE TANKS	6/1/2018	5/31/2023	\$ 2,376,000
Department(s):	Water and Sewer			
FB-00716	LIQUID FERRIC SULFATE AND STORAGE EQUIPM	8/1/2018	7/31/2023	\$ 22,818,000
Department(s):	Water and Sewer			
FB-00718	NUTS,BOLTS & CONNECTORS W/INVENTORY SVCS	7/1/2018	6/30/2023	\$ 305,000
Department(s):	Aviation; Transportation and Public Works			
FB-00730	UPHOLSTERY AND REFURBISHING SVCS-PREQUAL	5/1/2018	4/30/2023	\$ 271,278
Department(s):	Transportation and Public Works			
FB-00739	LIQUID CARBON DIOXIDE AND STORAGE TANKS	1/1/2019	12/31/2023	\$ 92,100
Department(s):	Parks, Recreation, and Open Spaces			
FB-00744	RUNWAY RUBBER REMOVAL	5/1/2018	4/30/2023	\$ 640,000
Department(s):	Aviation			
FB-00773	DISPOSABLE INSERTS	6/18/2018	4/30/2023	\$ 1,000,000
Department(s):	Corrections and Rehabilitation			
FB-00779	WASTE TRANSFER TRAILERS	8/1/2018	7/31/2023	\$ 5,406,000
Department(s):	Solid Waste			
FB-00786	TIRE REMOVAL AND DISPOSAL SERVICES	5/1/2018	4/30/2023	\$ 368,240
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer			
FB-00794	SUMMER FOOD SERVICE PROGRAM	5/1/2018	4/30/2023	\$ 4,679,000
Department(s):	Community Action and Human Services			
FB-00795	RAIL CAR VEHICLE LIFT SYSTEM	7/1/2019	6/30/2022	\$ 4,901,000
Department(s):	Transportation and Public Works			
FB-00802	UNIFORMS FOR PHCD	12/1/2018	11/30/2023	\$ 204,000
Department(s):	Public Housing and Community Development			
FB-00824	INFO SECURITY AWARENESS TRAINING, MAINT	11/1/2018	10/31/2021	\$ 173,594
Department(s):	Information Technology			
FB-00828	BATTERIES	7/1/2018	6/30/2024	\$ 461,400
Department(s):	Aviation; Corrections and Rehabilitation; Fire Rescue; Internal Services Department; Transportation and Public Works;			
FB-00831	Police: Parks, Recreation, and Open Spaces; Seaport; Solid Waste: Water and Sewer: TESTING & CERTIFICATION SVCS	6/1/2018	5/31/2024	\$ 475,600
Department(s):	Regulatory and Economic Resources; Transportation and Public Works			
FB-00836	LIQUID WASTE HANDLING SERVICES	4/1/2019	3/31/2024	\$ 810,500
Department(s):	Aviation; Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue; Internal Services			
FB-00836(4)	Department: Solid Waste: Parks, Recreation, and Open Spaces: LIQUID WASTE HANDLING SERVICES	2/21/2019	2/29/2024	\$ 338,000
Department(s):	Community Action and Human Services; Public Housing and Community Development;			
FB-00856	ELECTRONIC WASTE RECYCLING	3/1/2019	2/29/2024	\$ 63,000
Department(s):	Solid Waste			
FB-00865	LIQUID CARBON DIOXIDE	7/1/2019	6/30/2024	\$ 7,454,000
Department(s):	Water and Sewer			
FB-00886	BUS, RAIL AND MOVER CAR WASH CHEMICALS	1/1/2019	12/31/2023	\$ 945,710
Department(s):	Transportation and Public Works			
FB-00895	MEDICAL SUPPLIES & RELATED ITEMS	9/1/2019	8/31/2024	\$ 1,953,663
Department(s):	Community Action and Human Services; Fire Rescue; Medical Examiner; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Public Housing and Community Development;			
FB-00896	DRY CLEANING AND LAUNDRY SERVICE	7/1/2018	6/30/2023	\$ 296,800
Department(s):	Animal Services; Corrections and Rehabilitation; Internal Services Department; Administrative Office of the Courts;			
FB-00901	Police: Regulatory and Economic Resources; Seaport TRAFFIC CONTROL EQUIPMENTS	4/1/2019	3/31/2024	\$ 19,112,000
Department(s):	Aviation; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Solid Waste;			
FB-00937	TAPELESS PRODUCTION SOLUTION MAINT/SERVS	12/1/2018	11/30/2024	\$ 220,132
Department(s):	Communications Department			
FB-00951	SYSTEM FURNITURE SERVICES	10/1/2019	9/30/2024	\$ 1,000,000
Department(s):	Aviation			
FB-00968	NFPA 1925 TYPE III VESSELS FOR MDRFR	3/1/2019	2/28/2023	\$ 5,152,000
Department(s):	Fire Rescue			
FB-00970	BRIDGE CRANE AND HOISE MAINT/PURCH/REPAI	8/1/2019	7/31/2024	\$ 3,394,000
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Water and Sewer;			
FB-00980	RENTAL OF PORTABLE CHEMICAL TOILETS	3/1/2019	2/29/2024	\$ 2,705,000
Department(s):	Animal Services; Aviation; Corrections and Rehabilitation; Fire Rescue; Public Housing and Community Development;			
FB-00993	TELEDYNE CONTINENTAL ENGINES NEW-RE-BLT	4/1/2019	3/31/2024	\$ 291,472
Department(s):	Police			
FB-01029	LONG DISTANCE TELEPHONE SERVICES	4/1/2019	3/31/2024	\$ 360,000
Department(s):	Aviation; Information Technology; Fire Rescue;			
FB-01056	CHEM & BIOLOGICAL TESTING & SAMPLING SVC	5/1/2019	4/30/2024	\$ 4,075,000
Department(s):	Aviation; Regulatory and Economic Resources; Solid Waste; Water and Sewer			
FB-01062	PURCHASE AND REPAIR OF CABLES AND CIRCUI	4/1/2019	3/31/2024	\$ 743,820
Department(s):	Aviation			
FB-01081	DISPOSABLE PAPER TRAYS WITH LID FILM	10/1/2019	9/30/2024	\$ 4,621,000
Department(s):	Corrections and Rehabilitation			
FB-01090	AERIAL SPRAYING SERVICE	7/1/2019	6/30/2024	\$ 1,660,000
Department(s):	Solid Waste			
FB-01098	BUS PASSENGER BENCH PROGRAM	3/1/2020	2/28/2023	\$ 1
Department(s):	Transportation and Public Works			
FB-01099	TRASH CHUTE INSP. CLEANING MAINT & SERV	6/1/2019	5/31/2024	\$ 892,143
Department(s):	Public Housing and Community Development			
FB-01104	FLIGHT APPAREL	7/1/2019	6/30/2024	\$ 485,991
Department(s):	Fire Rescue; Police			
FB-01109	COURT REPORTING SERVICES	5/13/2019	5/31/2024	\$ 427,500
Department(s):	Clerk of Courts; Fire Rescue; Internal Services Department; Regulatory and Economic Resources; Police;			
FB-01114	BACKBOARD AND MISC MEDICAL EQUIP DECON	9/1/2019	8/31/2024	\$ 282,000
Department(s):	Fire Rescue			
FB-01115	INCONTINENCE SUPPLIES, PERSONAL SUPPLIES	1/1/2020	12/31/2024	\$ 450,300
Department(s):	Community Action and Human Services; Public Housing and Community Development			
FB-01118	LOADING BRIDGE TIRE SERVICES	4/1/2019	3/31/2024	\$ 461,180
Department(s):	Aviation			

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-01119	CHECK GUARANTEE SERVICES	5/1/2019	4/30/2024	\$ 120,000
Department(s):	Solid Waste			
FB-01123	PARTS & SERVICES FOR FLIGHT INS & AVIONI	10/1/2019	9/30/2024	\$ 1,075,000
Department(s):	Fire Rescue; Police			
FB-01126	AIRBOAT AND INFLATABLE BOATS	4/1/2019	3/31/2024	\$ 76,000
Department(s):	Police			
FB-01130	SPEEDOMETER & SPEED MEASURING DEVICES	6/1/2019	5/31/2024	\$ 415,000
Department(s):	Aviation; Police;			
FB-01138	BIOHAZARDOUS WASTE DISPOSAL SRVS/SUPPLIE	3/1/2019	2/28/2022	\$ 675,500
Department(s):	Animal Services; Corrections and Rehabilitation; Community Action and Human Services; Fire Rescue; Internal Services Department; Medical Examiner; Police; Parks, Recreation, and Open Spaces; Solid Waste;			
FB-01139	EMBROIDERED PATCHES	9/19/2019	9/30/2024	\$ 676,279
Department(s):	Corrections and Rehabilitation; Inspector General; Police; Parks, Recreation, and Open Spaces; Seaport;			
FB-01140	TIRE PURCHASES AND RELATED SERVICES	8/1/2019	7/31/2024	\$ 27,409,562
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Water and Sewer;			
FB-01144	VIDEO INSPECTION SERVICES FOR LEACHATE P	7/1/2019	6/30/2025	\$ 959,400
Department(s):	Solid Waste			
FB-01159	LIQUID CHLORINE	9/1/2019	8/31/2024	\$ 7,397,400
Department(s):	Water and Sewer			
FB-01161	PURCHASE/REPAIR RADIATORS, AIR COOLERS,	6/1/2019	5/31/2024	\$ 400,000
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Water and Sewer;			
FB-01170	LOST AND FOUND SERVICES MIA	4/1/2019	3/31/2024	\$ 20,176
Department(s):	Aviation			
FB-01176	LIBRARY CARDS WITH KEY TAGS	7/1/2019	6/30/2024	\$ 72,679
Department(s):	Libraries			
FB-01180	HAZARDOUS & NON HAZARDOUS WASTE SERVICES	6/1/2020	5/31/2025	\$ 4,043,880
Department(s):	Aviation; Corrections and Rehabilitation; Fire Rescue; Internal Services Department; Medical Examiner; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Regulatory and Economic Resources; Water and Sewer;			
FB-01182	COMMERCIAL RECORDS MANAGEMENT SERVICES	2/1/2020	1/31/2025	\$ 557,100
Department(s):	Aviation; Information Technology; Public Housing and Community Development; Medical Examiner; Police; Regulatory and Economic Resources; Seaport;			
FB-01192	CONTROLLED ACCESS MEDICAL SUPPLY VENDING	11/1/2019	10/31/2021	\$ 169,223
Department(s):	Fire Rescue			
FB-01197	MATTRESSES, LINENS & REFURBISHMENT SVS	5/1/2020	4/30/2025	\$ 1,266,335
Department(s):	Community Action and Human Services; Corrections and Rehabilitation; Fire Rescue			
FB-01212	WARRANTY CLAIM SERVICES	9/1/2019	8/31/2024	\$ 50,000
Department(s):	Internal Services Department			
FB-01216	SCRAP METAL RECYCLING SERVICES	10/1/2019	9/30/2024	\$ 1
Department(s):	Fire Rescue; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Solid Waste;			
FB-01219	MEDICAL, INDUSTRIAL GASES & RELATED ITEMS	5/1/2020	4/30/2025	\$ 1,316,950
Department(s):	Fire Rescue; Internal Services Department; Transportation and Public Works; Medical Examiner; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Solid Waste; Water and Sewer;			
FB-01226	PRINTING MULTI PART CARBONLESS SNAP-OUT	2/1/2020	1/31/2025	\$ 1,598,000
Department(s):	Clerk of Courts; Corrections and Rehabilitation; Internal Services Department; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces;			
FB-01255	DISPOSABLE FIBER TRAYS	8/1/2019	7/31/2022	\$ 897,840
Department(s):	Corrections and Rehabilitation			
FB-01256	FIRE ALARM SERVICES & FIRE DECTION PRODU	9/16/2019	9/30/2024	\$ 3,649,346
Department(s):	Animal Services; Community Action and Human Services; Corrections and Rehabilitation; Cultural Affairs; Fire Rescue; Public Housing and Community Development; Internal Services Department; Libraries; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-01263	LIFTING SLINGS AND ROPE	3/1/2020	3/31/2025	\$ 114,725
Department(s):	Water and Sewer			
FB-01266	LAUNDROMAT SERVICES	3/2/2020	3/31/2025	\$ 2
Department(s):	Public Housing and Community Development; Parks, Recreation, and Open Spaces			
FB-01268	MEDIA MONITORING SERVICES	8/1/2019	7/31/2021	\$ 60,000
Department(s):	Aviation			
FB-01285	BULK INDUSTRIAL CRUDE SOLAR SALT	3/1/2020	2/28/2025	\$ 3,770,000
Department(s):	Water and Sewer			
FB-01293	VEHICLE RENTAL SERVICE	4/1/2020	3/31/2025	\$ 28,314,600
Department(s):	Clerk of Courts; Community Action and Human Services; Corrections and Rehabilitation; Elections Department; Information Technology; Fire Rescue; Public Housing and Community Development; Internal Services Department; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Seaport; Solid Waste; Water and Sewer;			
FB-01326	FANAPART FORMS	3/1/2020	2/28/2025	\$ 500,000
Department(s):	Clerk of Courts			
FB-01356	TRANSIT BUSES, 40' CNG	6/1/2020	5/31/2025	\$ 74,548,600
Department(s):	Transportation and Public Works			
FB-01363	BAKERY PRODUCTS	3/1/2020	2/28/2025	\$ 1,853,966
Department(s):	Community Action and Human Services; Corrections and Rehabilitation;			
FB-01378	COLLECTION, RESALE & DISPOSAL OF SURPLUS	11/6/2019	11/5/2022	\$ 1
Department(s):	Libraries			
FB-01380	OPA-LOCKA AIRPORT CONTROL TOWER SOLUTION	11/1/2019	10/31/2024	\$ 160,000
Department(s):	Aviation			
FB-01426	CUSTOMER SERVICE FEEDBACK	4/1/2020	3/31/2023	\$ 93,000
Department(s):	Aviation			
FB-01449	LEASE OF FOUR COLOR PRESS, MAINT. SUPP SVC	2/1/2020	1/31/2025	\$ 226,845
Department(s):	Libraries			
FB-01472	AIRLINK MODEMS	3/1/2020	2/28/2023	\$ 250,000
Department(s):	Fire Rescue			
FB-01485	BMS MAINTENANCE SERVICES AT TGK	4/1/2020	3/31/2023	\$ 358,950
Department(s):	Corrections and Rehabilitation			
FB-01512	OKI BALLOT PRINTERS	1/30/2020	1/31/2023	\$ 997,060
Department(s):	Elections Department			
FB-01525	MICROSOFT SOFTWARE LICENSING SOLUTIONS P	5/18/2020	5/31/2023	\$ 34,016,000
Department(s):	Information Technology			



APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FI-R-0251-18	MULTI-FUNCTION COPIER DEVICES & SERVICE	12/30/2019	9/30/2023	\$ 987,306
Department(s):	Information Technology			
FSA19-TRS21.0	TIRES AND RELATED SERVICES	6/17/2019	2/28/2022	\$ 757,400
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Parks, Recreation, and Open Spaces; Water and Sewer;			
GS-07F-0207M	BOMB SUITS/SWAT ROBOT	1/4/2018	8/27/2022	\$ 275,000
Department(s):	Police			
GS-07F-0538M-2	LAW ENFORCEMENT AND SECURITY EQUIPMENT	5/11/2018	9/22/2022	\$ 286,857
Department(s):	Police			
GS-35F-0692P	INFO TECHNOLOGY EQUIPMENT SOFTWARE/SERVS	11/12/2015	7/18/2024	\$ 432,094
Department(s):	Aviation			
GS-35F-3648A	LCP TRACKER FOR SBD	1/1/2019	5/7/2024	\$ 475,529
Department(s):	Information Technology			
IB-00431	SWIMMING POOL HEATER MAINTENANCE	11/1/2016	10/31/2021	\$ 282,250
Department(s):	Fire Rescue; Parks, Recreation, and Open Spaces			
IB-00488	INTERNALLY ILLUMINATED STREET NAME SIGNS	9/15/2017	9/30/2022	\$ 90,000
Department(s):	Transportation and Public Works			
IB-00526	TRAFFIC CONTROL SWITCH PAC UNITS	6/1/2017	5/31/2022	\$ 75,000
Department(s):	Transportation and Public Works			
IB-01227	TIME EQUIPMENT PURCHASE, REPAIR & MAINT	12/1/2019	11/30/2024	\$ 145,394
Department(s):	Clerk of Courts; Police; Water and Sewer; Solid Waste;			
IB5709-0/16	FLOOR MACHINE PARTS/REPAIR SVS, PRE-QUAL	5/1/2011	7/31/2021	\$ 566,865
Department(s):	Aviation; Community Action and Human Services; Corrections and Rehabilitation; Transportation and Public Works; Seaport;			
IB8894-1/23-1	SATELLITE PHONES & RELATED SCVS-PRE-QUAL	10/1/2018	9/30/2023	\$ 459,400
Department(s):	Aviation; Information Technology; Fire Rescue			
IB9706-0/22	TRUCK WASH/TREATMENT & RECYCLING SYSTEM	2/18/2013	2/28/2023	\$ 107,080
Department(s):	Transportation and Public Works; Solid Waste			
IQ8224-2/23-2	ICE - PREQUALIFICATION	7/1/2019	6/30/2022	\$ 167,000
Department(s):	Corrections and Rehabilitation; Public Housing and Community Development; Transportation and Public Works; Police; Parks, Recreation, and Open Spaces; Solid Waste;			
ITB-16-042-CV	EMERGENCY CLEANUP & RESTORATION SERVICES	3/19/2018	9/4/2021	\$ 500,000
Department(s):	Internal Services Department			
ITB-18-048-HR	MILK AND DAIRY PRODCUTS	11/4/2019	7/23/2022	\$ 1,938,000
Department(s):	Community Action and Human Services; Corrections and Rehabilitation			
L-2002-129-1169	COMPUTERIZED COURT CASE MGMT SYSTEM	3/1/2018	2/28/2023	\$ 1,731,000
Department(s):	Clerk of Courts			
L2605-1/26	SIEMENS BUILDING MANAGEMENT SYSTEM-MAINT	1/1/2017	6/30/2022	\$ 11,863,000
Department(s):	Fire Rescue; Internal Services Department; Seaport; Water and Sewer;			
L3796-1/25	AUTOMATED FUELING SYSTEM MAINT - EJ WARD	10/19/2018	10/31/2021	\$ 2,909,223
Department(s):	Fire Rescue; Internal Services Department; Transportation and Public Works			
L-4400001195	AIRPORT SECURITY COMMUNICATIONS	2/24/2017	2/28/2023	\$ 8,158,000
Department(s):	Aviation			
L7026-2/21-1	KALINDA SOFTWARE MAINTENANCE SERVICES	1/1/2020	12/31/2021	\$ 48,446
Department(s):	Information Technology			
L7217-1/24-1	VEGASOFT MAINTENANCE AND SUPPORT	11/1/2019	10/31/2024	\$ 271,500
Department(s):	Information Technology			
L7220-0/22	LEVI, RAY & SHOUP SOFTWARE M&S AGREEMENT	8/1/2018	7/31/2022	\$ 234,000
Department(s):	Information Technology			
L7280-0/23	VANGUARD SOFTWARE LIC, MAINT AND SUPPORT	1/1/2019	12/31/2023	\$ 175,652
Department(s):	Information Technology			
L7293-2/28-1	ANOMS MAINTENANCE/SUPPORT SERVICES	1/1/2019	12/31/2023	\$ 863,960
Department(s):	Aviation			
L7397-0/23	PITNEY BOWES (FINALIST)	4/1/2018	3/31/2023	\$ 150,316
Department(s):	Information Technology			
L7662-2/22-1	INTERNET ACCESS MANAGED ROUTER SERVICE	7/1/2019	6/30/2021	\$ 1,800,000
Department(s):	Information Technology			
L769	INTEGRATED SECURITY CONTROL SYSTEM SUPPO	6/1/2019	5/31/2022	\$ 477,000
Department(s):	Corrections and Rehabilitation			
L8128-0/23	CASE MANAGEMENT SOFTWARE MAINTENANCE	11/2/2019	11/1/2023	\$ 92,274
Department(s):	County Attorney Office			
L8255-0/22	CA IDMS SOFTWARE LICENSING & MAINTENANC	10/1/2019	9/30/2022	\$ 4,804,386
Department(s):	Information Technology			
L8298-1/22	SAS DATA ANALYSIS SOFTWARE LICENSE AGREE	10/1/2019	9/30/2021	\$ 169,000
Department(s):	Information Technology			
L8481-0/27	AUTOMATED FARE COLLECTION MODERNIZATION	8/1/2016	1/31/2028	\$ 33,078,000
Department(s):	Transportation and Public Works			
L8488-2/29	ADA COMPLIANT VOTING SYSTEM	3/13/2019	3/12/2024	\$ 13,505,000
Department(s):	Elections Department			
L8523-1/28	INOVAH SOFTWARE MAINTENANCE/PROFES SCVS	11/1/2018	10/31/2023	\$ 864,000
Department(s):	Clerk of Courts; Information Technology			
L8541-1/25	RELIA-VOTE MAIL BALLOTING SYSTEM MAINT	7/1/2017	6/30/2022	\$ 4,558,000
Department(s):	Elections Department			
L8570-0/22	LEGISLATIVE INFORMATION SYSTEM	4/21/2020	4/30/2023	\$ 200,000
Department(s):	Information Technology			
L8689-0/24	LIGHTNING PREDICTION & WARNING SYSTEMS	6/1/2019	5/31/2024	\$ 177,104
Department(s):	Parks, Recreation, and Open Spaces			
L-8764	PROPWORKS SYSTEM SOFTWARE	11/15/2019	11/14/2021	\$ 205,473
Department(s):	Aviation			
L8775-3/22-3	MAINT SERVICE FOR AWOS RADIOSYSTEM	5/1/2019	4/30/2022	\$ 30,600
Department(s):	Aviation			
L9007-0/22	PRIORITY DISPATCH PRO QA	2/24/2020	8/23/2021	\$ 228,000
Department(s):	Information Technology			
L9114-0/22	CHILDPLUS SOFTWARE	7/30/2019	7/31/2021	\$ 176,327
Department(s):	Community Action and Human Services			
L9166-1/21-1	GALILEO ON-LINE REGISTRATION SYSTEM	1/1/2019	12/31/2021	\$ 250,000
Department(s):	Community Action and Human Services			
L9228-0/21	ASG SOFTWARE MAINTENANCE AND SUPPORT SER	9/20/2018	9/19/2021	\$ 205,000
Department(s):	Information Technology			
L9353-2/25	TRIHEDRAL LICENSE, MAINT, SUPPPORT SVCS	11/6/2014	10/31/2022	\$ 244,800
Department(s):	Water and Sewer			

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
I9757-2/28-1	AVI SYSTEM	1/1/2019	12/31/2023	\$ 457,794
Department(s):	Aviation			
I9763-1/23-1	AMBULANCE STRETCHER MAINT & REPAIR	1/1/2019	12/31/2023	\$ 450,000
Department(s):	Fire Rescue			
I9865-0/21-1	REVERSE 311 SMS TEXT/MASS CALL SYSTEM	9/1/2018	8/31/2021	\$ 396,063
Department(s):	Information Technology			
MMS17017	PRESCRIPTION FILLING SERVICES	1/1/2020	10/31/2021	\$ 150,000
Department(s):	Community Action and Human Services			
MMS1900113	PHARMACEUTICALS SUPPLIES	2/27/2020	10/31/2021	\$ 2,550,000
Department(s):	Fire Rescue			
PS18002	PUBLIC SAFETY SIMULATION TRAINING EQUIP	5/22/2019	6/14/2024	\$ 120,000
Department(s):	Fire Rescue			
R-255-19	PURCHASE FOR PLAYGROUND & PARK EQUIPMENT	3/21/2019	3/20/2023	\$ 5,000,000
Department(s):	Parks, Recreation, and Open Spaces			
R-BB-19002	FACILITIES MANAGEMENT PRODUCTS&SOLUTIONS	6/14/2019	10/31/2023	\$ 500,000
Department(s):	Community Action and Human Services; Internal Services Department; Libraries; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer;			
RFP NO. MDAD-07-17	PARKING ACCESS & REVENUE CONTROL SYSTEM	6/10/2019	6/9/2022	\$ 8,031,000
Department(s):	Aviation			
RFP-00039-1(2)	ADVERTISING SERVICES FOR TRANSIT VEHICLE	3/1/2020	2/28/2025	\$ 1
Department(s):	Transportation and Public Works			
RFP-00096	COMPRESSED NATURAL GAS PROGRAM FOR MDT	1/30/2017	1/29/2027	\$ 369,247,277
Department(s):	Transportation and Public Works			
RFP-00118-1(1)	AUTOMATED PASSPORT CONTROL KIOSKS	4/1/2020	3/31/2025	\$ 7,512,344
Department(s):	Aviation			
RFP-00133	JOINT DEVELOPMENT AT DOUGLAS RD METRORAI	8/29/2016	8/31/2046	\$ 1
Department(s):	Transportation and Public Works			
RFP-00160	COMP CLAIMS MANAGEMENT SYSTEM & SRVCS	8/15/2017	8/31/2022	\$ 9,461,000
Department(s):	Internal Services Department			
RFP-00181	WATER SPORTS CONCESSION AT CRANDON PARK	2/14/2017	2/28/2022	\$ 890,000
Department(s):	Parks, Recreation, and Open Spaces			
RFP-00196	SELF-FUNDED EMPLOYEE HEALTHCARE SRVCS.	7/16/2016	12/31/2021	\$ 36,568,000
Department(s):	Human Resources			
RFP-00200	ERP IMPLEMENTATION & RELATED SERVICES	7/30/2018	10/31/2022	\$ 48,283,000
Department(s):	Information Technology			
RFP-00254	WASTE,RECYCLING CARTS AND PARTS	10/5/2016	10/31/2021	\$ 10,887,928
Department(s):	Solid Waste			
RFP-00261-1(2)	SOUTH FLORIDA VAN POOL PROGRAM	4/1/2020	3/31/2023	\$ 4,050,000
Department(s):	Transportation and Public Works			
RFP-00297	ENERGY POLICY ACT 05 CONSULTANT SERVICES	7/20/2016	7/31/2021	\$ 300,000
Department(s):	Regulatory and Economic Resources			
RFP-00318	OPERATION OF CRANDON MARINA	2/10/2017	2/28/2022	\$ 1
Department(s):	Parks, Recreation, and Open Spaces			
RFP-00321	LABORATORY INFORMATION MANAGEMENT SYSTEM	11/16/2016	11/30/2021	\$ 2,030,000
Department(s):	Police			
RFP-00322-1(2)	DERIVATIVE PRODUCTS ADVISOR SERVICES	12/1/2019	11/30/2021	\$ 500,000
Department(s):	Finance Department			
RFP-00327	ACOUSTIC GUNSHOT DETECTION SOLUTION	10/4/2016	10/31/2021	\$ 5,742,744
Department(s):	Police			
RFP-00329	INMATE VIDEO VISITATION SYSTEM	6/10/2019	6/30/2024	\$ 1
Department(s):	Corrections and Rehabilitation			
RFP-00376-1(3)	SMALL BUSINESS DEVELOPMENT SOFTWARE	12/16/2019	12/15/2021	\$ 199,000
Department(s):	Information Technology			
RFP-00417	AUTOMATED BICYCLE RENTAL & SHARE PROGRAM	11/29/2017	11/30/2022	\$ 1
Department(s):	Transportation and Public Works			
RFP-00422	CHECKPOINT QUEUE WAIT TIME ANALYZER	12/19/2018	12/31/2023	\$ 2,920,000
Department(s):	Aviation			
RFP-00423	WIRELESS ELECTRONIC CALL FORWARD QUEUING	6/19/2017	6/18/2022	\$ 397,680
Department(s):	Aviation			
RFP-00426	MEDICAL TRANSPORTATION SERVICES	4/1/2019	3/31/2024	\$ 6,624,000
Department(s):	Fire Rescue			
RFP-00456	40 FT BATTERY & ELECTRIC BUSES	10/18/2019	10/31/2024	\$ 72,176,322
Department(s):	Transportation and Public Works			
RFP-00522	EXTERNAL INDEPENDENT AUDITING SERVICES	8/14/2017	8/31/2021	\$ 351,000
Department(s):	Clerk of Courts			
RFP-00564	GROUP EMPLOYEE LEGAL SERVICES	1/1/2019	12/31/2023	\$ 11,000,000
Department(s):	Human Resources			
RFP-00567	EMS BILLING	8/1/2018	7/31/2023	\$ 6,000,000
Department(s):	Fire Rescue			
RFP-00572	POLYGRAPH EXAMINATION SERVICES	4/1/2018	3/31/2023	\$ 1,242,000
Department(s):	Corrections and Rehabilitation; Transportation and Public Works; Police			
RFP-00615	EMPLOYEE BENEFITS CONSULTING SERVICES	8/21/2018	8/31/2021	\$ 995,000
Department(s):	Human Resources			
RFP-00700	DEVELOPMENT OF BLOCK 45	7/15/2019	12/31/2109	\$ 1
Department(s):	Transportation and Public Works			
RFP-00710	EMPLOYEE LIFE, AD&D AND PBA INSURANCE	1/1/2019	12/31/2023	\$ 68,874,000
Department(s):	Human Resources; Internal Services Department			
RFP-00826	RYAN WHITE MANAGEMENT INFORMATION SYSTEM	8/1/2019	7/31/2024	\$ 1,563,200
Department(s):	Management and Budget			
RFP-00891	RECREATION MGMT SOFTWARE SOLUTION	9/18/2019	9/17/2024	\$ 1,235,000
Department(s):	Information Technology			
RFP-00912	HEWLETT PACKARD ENTERPRISE HARDWARE & SE	5/21/2020	5/31/2024	\$ 16,193,314
Department(s):	Information Technology			
RFP-00936	CELLULAR DEVICES AND SERVICES	2/5/2019	2/28/2023	\$ 27,000,000
Department(s):	Aviation; Board of County Commissioners; Corrections and Rehabilitation; Information Technology; Fire Rescue; Police; Water and Sewer;			
RFP-01042	PCI CERTIFIED QSA CONSULTING SERVICES	1/18/2019	1/31/2024	\$ 350,000
Department(s):	Finance Department			
RFP-01132	SECTION 8 HOUSING VOUCHER SERVICES	1/1/2020	12/31/2021	\$ 18,305,764
Department(s):	Public Housing and Community Development			
RFP-01146	AIR SERVICE DEVELOPMENT SERVICES	9/25/2019	9/30/2024	\$ 753,700

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Aviation			
RFP-01207	INMATE COMMISSARY AND BANKING SERVICES	4/1/2020	3/31/2025	\$ 668,000
Department(s):	Corrections and Rehabilitation			
RFP-01211	SECURITY GUARDS FOR HOUSING FACILITIES	4/1/2020	3/31/2024	\$ 10,665,663
Department(s):	Internal Services Department			
RFP-01424	HELICOPTERS FOR MDRF	11/21/2019	11/30/2024	\$ 77,646,993
Department(s):	Fire Rescue			
RFP225-1	COMPUTER AIDED MASS APPRAISAL SYSTEM	11/1/2013	10/31/2021	\$ 5,624,228
Department(s):	Property Appraiser			
RFP384-4(4)	FOOD AND BEVERAGE CONCESSION METROZOO	5/17/2019	5/16/2034	\$ 1
Department(s):	Parks, Recreation, and Open Spaces			
RFP545A-1	COLLECTOR CURBSIDE RECYCLING PROGRAM 545	10/1/2015	9/30/2022	\$ 53,130,000
Department(s):	Transportation and Public Works; Solid Waste			
RFP545B-1	RECYCLER CURBSIDE RECYCLING PROGRAM 545B	4/1/2016	3/31/2023	\$ 1
Department(s):	Solid Waste			
RFP545C-1	COLLECTOR FOR CURBSIDE RECYCLING 545C	10/1/2015	9/30/2022	\$ 23,870,000
Department(s):	Transportation and Public Works; Solid Waste;			
RFP604-5(5)	BALLOT ON DEMAND SYSTEM	5/1/2016	10/31/2021	\$ 2,700,000
Department(s):	Information Technology			
RFP654	NEW HEAVY RAIL VEHICLES	12/9/2012	11/30/2021	\$ 313,832,000
Department(s):	Transportation and Public Works			
RFP665-2(3)	TAX COLL., MGMT & REVENUE DISTR SOLUTION	3/17/2020	3/16/2025	\$ 6,017,596
Department(s):	Finance Department			
RFP666	ELECTRONIC SIGNAGE INFORMATION SYSTEM	3/14/2011	9/13/2021	\$ 5,664,435
Department(s):	Transportation and Public Works			
RFP725(1)	METRORAIL CENTRAL CONTROL UPDATE	1/1/2019	12/31/2023	\$ 403,000
Department(s):	Transportation and Public Works			
RFP742-1(2)	RISK MANAGEMENT INFORMATION SYSTEM	11/1/2016	10/31/2021	\$ 1,007,500
Department(s):	Internal Services Department			
RFP746	TRANSIT OPERATING SYSTEMS (REPLACEMENT)	4/10/2013	3/31/2025	\$ 9,730,634
Department(s):	Transportation and Public Works			
RFP774	ENERGY PERFORMANCE CONTRACTING SERVICES	3/26/2012	3/25/2032	\$ 134,000
Department(s):	Public Housing and Community Development			
RFP775-3(3)	FLEET MANAGEMENT SYSTEM	12/1/2019	11/30/2021	\$ 88,148
Department(s):	Internal Services Department			
RFP797A	MINI SOCCER COMPLEX-AMELIA EARHART	12/15/2012	12/31/2022	\$ 1
Department(s):	Parks, Recreation, and Open Spaces			
RFP797B	MINI SOCCER COMPLEX-TROPICAL PARK	12/15/2012	12/31/2022	\$ 1
Department(s):	Parks, Recreation, and Open Spaces			
RFP798	BRICKELL METROMOVER PROPERTY DEVELOPMENT	4/20/2012	3/31/2111	\$ 1
Department(s):	Transportation and Public Works			
RFP800-1(1)	SPECIAL TRANSPORTATION SERVICE (STS)	4/1/2018	3/31/2023	\$ 208,343,635
Department(s):	Transportation and Public Works			
RFP803	WAKEBOARDING AT AMELIA EARHART PK	10/22/2012	10/31/2032	\$ 1
Department(s):	Parks, Recreation, and Open Spaces			
RFP808	CAD/AVL	11/20/2013	11/30/2025	\$ 17,680,232
Department(s):	Transportation and Public Works			
RFP815-1(1)	BROKER SERVICES WASD PROP INS PROGRAM	11/1/2017	10/31/2022	\$ 425,000
Department(s):	WATER AND SEWER			
RFP819-1(2)	AUTOMATED BIOMETRIC TIMECLOCK SOLUTION	10/1/2018	9/30/2021	\$ 81,900
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RFP8270-5(5)	BANKING SERVICES	4/1/2019	3/31/2023	\$ 1
Department(s):	CLERK OF THE COURTS;FINANCE			
RFP828-2(2)	MARKETING AND MANAGEMENT SERVICES	11/1/2018	10/31/2024	\$ 1
Department(s):	MANAGEMENT AND BUDGET;			
RFP835-2(2)	EMPLOYEE DISABILITY PROGRAM	1/1/2020	12/31/2021	\$ 12,500,000
Department(s):	HUMAN RESOURCES;			
RFP836	WEST LOT RESTAURANT	4/1/2014	3/31/2024	\$ 1
Department(s):	INTERNAL SERVICES DEPARTMENT;			
RFP847-3(3)	PAYPHONE,PAYPHONE SERVICES,AND JMS	8/1/2019	7/31/2022	\$ 1
Department(s):	CORRECTIONS AND REHABILITATION;			
RFP8481-2/22-2	AUTOMATED FARE COLLECTION SYSTEM	6/1/2018	5/31/2023	\$ 6,073,289
Department(s):	TRANSPORTATION AND PUBLIC WORKS;			
RFP852-1(2)	INFORMATION TECHNOLOGY HARDWARE	6/16/2019	6/15/2024	\$ 13,000,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT;			
RFP857-2(2)	ARBITRAGE SERVICE	7/1/2019	6/30/2021	\$ 220,000
Department(s):	FINANCE;			
RFP861-1(4)	SUNPASS/TOLL-BY-PLATE SOLUTION	6/1/2018	5/31/2023	\$ 1,900,000
Department(s):	PARKS, RECREATION AND OPEN SPACES;			
RFP867-1(1)	OPERATION OF WASTE WATER TREATMENT PLANT	9/1/2019	8/31/2021	\$ 1,113,788
Department(s):	SOLID WASTE MANAGEMENT;			
RFP868	HOMESTEAD MINI SOCCER COMPLEX	4/9/2014	4/30/2024	\$ 1
Department(s):	PARKS, RECREATION AND OPEN SPACES;			
RFP873-1(1)	EMPLOYEE WELLNESS CTR MGMT SERVICES	8/1/2019	7/31/2024	\$ 1,075,000
Department(s):	INTERNAL SERVICES DEPARTMENT;			
RFP887-1(2)	CIVIL PROCESS SOFTWARE SYSTEM/CSB	12/1/2019	11/30/2024	\$ 464,820
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT;			
RFQ-00007-2(2)	FINANCIAL ADVISORY SERVICES W & S	11/1/2019	10/31/2021	\$ 1,667,000
Department(s):	FINANCE			
RFQ-00008-2(2)	FINANCIAL ADVISORY SVCS. GENERAL SEGMENT	11/1/2019	10/31/2021	\$ 1,667,000
Department(s):	FINANCE			
RFQ-00009-2(2)	FINANCIAL ADVISORY SVCS. ENTERPRISE SEG.	12/1/2019	11/30/2021	\$ 1,667,000
Department(s):	FINANCE			
RFQ-00211	TOWING SERVICES	8/1/2017	7/31/2022	\$ 60,000
Department(s):	POLICE			
RFQ-00460	COUNTY BOND COUNSEL POOL	3/1/2018	2/28/2025	\$ 7,000,000
Department(s):	FINANCE;			
RFQ-00524	OPERATION OF A RESTAURANT AT OTV	10/17/2018	4/16/2024	\$ 1
Department(s):	INTERNAL SERVICES DEPARTMENT			
RFQ-00527	AUTHORITY BOND COUNSEL POOL	3/1/2018	2/28/2025	\$ 4,200,000

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	FINANCE			
RFQ-00528	DISCLOSURE COUNSEL POOL	3/1/2018	2/28/2025	\$ 4,900,000
Department(s):	FINANCE			
RFQ-00652	MUNICIPAL BOND UNDERWRITING POOL	12/1/2019	11/30/2024	\$ 1,000,000
Department(s):	FINANCE			
RFQ-00672	NIGHT VISION GOGGLES & OPERATOR TRAINING	9/29/2017	9/28/2022	\$ 184,636
Department(s):	FIRE RESCUE			
RFQ-00769	PARK PLANNING AND PRE-DEVELOPMENT SERVI	10/22/2018	10/31/2023	\$ 4,500,000
Department(s):	PARKS, RECREATION AND OPEN SPACES			
RFQ-MDAD-17-03	AIRPORT SIGNAGE DESIGN FAB & INSTALL TIER	2/1/2019	1/31/2024	\$ 4,512,000
Department(s):	AVIATION			
RFQ-MDAD-17-04	AIRPORT SIGNAGE DESIGN FAB & INSTALL TIER	2/1/2019	1/31/2024	\$ 3,008,000
Department(s):	AVIATION			
RTQ-00004-1(1)	UPS SYSTEMS MAINTENANCE & REPAIR - RTQ	11/1/2019	10/31/2024	\$ 9,178,200
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;INFORMATION TECHNOLOGY DEPARTMENT;FIRE RESCUE;TRANSPORTATION AND PUBLIC WORKS;INTERNAL SERVICES DEPARTMENT;LIBRARIES;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-00005	FASTENERS - REQUEST TO QUALIFY	7/1/2014	6/30/2022	\$ 2,008,200
Department(s):	ANIMAL SERVICES;AVIATION;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT; Vizcaya Museum and Gardens; WATER AND SEWER;			
RTQ-00030	LIQUID CAUSTIC SODA-PRE-QUAL	10/1/2014	9/30/2024	\$ 25,500,000
Department(s):	WATER AND SEWER			
RTQ-00073	ROOM AIR CONDITIONERS - RTQ	9/19/2014	9/30/2022	\$ 4,417,000
Department(s):	CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES; Vizcaya Museum and Gardens; WATER AND SEWER;			
RTQ-00078	CISCO EQUIPMENT, SOFTWARE, & MAINT -PREQ	12/1/2014	11/30/2022	\$ 29,495,325
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RTQ-00095	HYDRAULIC PARTS/REPAIR SVC FOR MOBILE EQ	12/2/2014	12/31/2022	\$ 3,536,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
RTQ-00100	RENTAL OF HOLIDAY DECORATIONS - PREQUAL	9/3/2014	9/30/2022	\$ 626,591
Department(s):	AVIATION			
RTQ-00103	PROTECTIVE COATING SERVICES - PREQUAL	5/14/2015	5/31/2023	\$ 48,000,000
Department(s):	WATER AND SEWER			
RTQ-00109	CONCESSIONS SRVC & RELATED ACTIV P-Q	3/1/2015	2/28/2023	\$ 2
Department(s):	PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;			
RTQ-00112	GROCERIES - REQUEST TO QUALIFY	5/1/2015	4/30/2023	\$ 19,526,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;			
RTQ-00114	SUPPORT FOR URGENT NEEDS PROGRAM -PREQU	10/8/2014	10/31/2022	\$ 590,000
Department(s):	ANIMAL SERVICES			
RTQ-00115	LENEL ONGUARD SOFTWARE, SUPPORT & MAINT	10/29/2014	10/31/2022	\$ 1,445,000
Department(s):	POLICE;SEAPORT			
RTQ-00116	MEAT, POULTRY, DAIRY AND FROZEN FOODS	8/1/2015	7/31/2023	\$ 20,736,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;PARKS, RECREATION AND OPEN SPACES;			
RTQ-00117	RECYCLING SERVICE PRE-QUALIFICATION	7/1/2015	6/30/2023	\$ 1
Department(s):	SOLID WASTE MANAGEMENT			
RTQ-00122	WASD PAYMENT CENTER/AGENT SERVICES PREQ	6/1/2015	5/31/2023	\$ 1
Department(s):	WATER AND SEWER;AVIATION			
RTQ-00124	RTQ - PUBLIC SAFETY UNIFORMS	3/1/2016	2/28/2024	\$ 14,130,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;POLICE;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;			
RTQ-00140	SPECIALTY PRINTED PRODUCTS, SERVS INSTAL	10/1/2015	9/30/2023	\$ 3,366,180
Department(s):	AVIATION;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;			
RTQ-00150	CARPET AND RELATED FLOORING MATERIALS	6/1/2015	5/31/2023	\$ 36,600,000
Department(s):	AVIATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;LIBRARIES;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-00159	SODIUM POLYPHOSPHATE - PRE-QUALIFICATION	7/13/2015	7/31/2023	\$ 7,975,000
Department(s):	WATER AND SEWER			
RTQ-00184	WINDOW TREATMENTS,TINTING,RELATED-PREQ	10/1/2015	9/30/2021	\$ 915,000
Department(s):	AVIATION;CLERK OF THE COURTS;COMMUNITY ACTION AND HUMAN SERVICES;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT; Administrative Office of the Courts;SEAPORT;WATER AND SEWER;			
RTQ-00212	COMMUNITY REDEVELOPMENT CONSULTING PREQ	9/1/2015	8/31/2023	\$ 800,000
Department(s):	MANAGEMENT AND BUDGET			
RTQ-00251	PLAYGROUND-INSTAL/INFRASTRUCTURE SVC-RTQ	8/1/2016	7/31/2024	\$ 16,250,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;PARKS, RECREATION AND OPEN SPACES;			
RTQ-00256	REPAIRS REPLACEMENT/PARTS APPL.& KITC	6/1/2016	5/31/2024	\$ 2,425,000
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES; Vizcaya Museum and Gardens;			
RTQ-00263	AIR QUALITY MONITORING SHELTER -RTQ	9/8/2015	9/30/2023	\$ 500,000
Department(s):	REGULATORY AND ECONOMIC RESOURCES			
RTQ-00266	MANUFACTURED (MODULAR) BUILDING	10/1/2015	9/30/2023	\$ 2,100,000
Department(s):	AVIATION;INTERNAL SERVICES DEPARTMENT;			
RTQ-00272	ID CARDS,PRINTERS,SUPPLIES & ACCESSORIES	6/1/2016	5/31/2024	\$ 3,123,000
Department(s):	AVIATION;CLERK OF THE COURTS;HUMAN RESOURCES;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-00290	LED AND INDUCTION LIGHTING SYSTEMS - RTQ	7/7/2016	7/31/2024	\$ 750,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
RTQ-00298	TRENCHLESS PIPE INSTALLATION & REHAB SVC	4/1/2016	3/31/2024	\$ 85,000,000
Department(s):	INTERNAL SERVICES DEPARTMENT;WATER AND SEWER			

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RTQ-00299	HVAC AND CONTROLS - RTQ	6/1/2016	5/31/2024	\$ 28,369,000
Department(s):	ANIMAL SERVICES;AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;Vizcaya Museum and Gardens; WATER AND SEWER;			
RTQ-00310	CATERING SERVICES	3/1/2016	2/28/2024	\$ 5,188,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;FIRE RESCUE;TRANSPORTATION PLANNING ORGANIZATION (TPO);TRANSPORTATION AND PUBLIC WORKS;POLICE;SEAPORT;WATER AND SEWER;			
RTQ-00313	MGMT ADVISORY CONSULTING SVCS POOL	7/1/2016	6/30/2022	\$ 1,850,000
Department(s):	MANAGEMENT AND BUDGET;FINANCE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;HUMAN RESOURCES;			
RTQ-00381	INTEGRATED PEST MANAGEMENT	3/24/2017	3/31/2025	\$ 11,625,000
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT; Vizcaya Museum and Gardens; WATER AND SEWER;			
RTQ-00395	PLANS REVIEW AND INSPECTION SERVICES-RTQ	8/1/2017	7/31/2022	\$ 5,000,000
Department(s):	REGULATORY AND ECONOMIC RESOURCES			
RTQ-00396	MARKETING POOL	6/1/2017	5/31/2022	\$ 2,500,000
Department(s):	COMMUNICATIONS			
RTQ-00410	HEAD START/EARLY HEAD START PRGM RELATED	4/1/2017	3/31/2026	\$ 5,850,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES			
RTQ-00457	DOCK LEVELERS PURCHASE INSTALL & REPAIR	2/1/2017	1/31/2025	\$ 406,500
Department(s):	AVIATION;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;			
RTQ-00462	ASSET MARKETING	1/11/2017	1/31/2022	\$ 1
Department(s):	MANAGEMENT AND BUDGET			
RTQ-00563	UP-FITTING & MODIFICATIONS OF CO/VEHICLE	1/1/2018	12/31/2024	\$ 980,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
RTQ-00566	INJECTION WELLS PREQUALIFICATION POOL	9/1/2018	8/31/2023	\$ 112,500,000
Department(s):	WATER AND SEWER			
RTQ-00570	CHEMICAL TESTING SUPPLIES/TOXICOLOGY PRE	11/1/2017	10/31/2022	\$ 660,000
Department(s):	MEDICAL EXAMINER;REGULATORY AND ECONOMIC RESOURCES;WATER AND SEWER;			
RTQ-00573	METERS FOR WATER SERVICE-PARTS/ACCESSORI	6/1/2018	5/31/2023	\$ 9,000,000
Department(s):	WATER AND SEWER			
RTQ-00578	VARIOUS LABORATORY INSTRUMENTS PRE-QUAL	3/1/2018	2/28/2023	\$ 5,487,000
Department(s):	MEDICAL EXAMINER;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;WATER AND SEWER;			
RTQ-00580	HYDRAULIC PARTS, SUPPLIES & REPAIR SERVI	8/1/2018	7/31/2026	\$ 9,937,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00584	NFPA BROCHURES/EDUCATIONAL MATERIALS-PRE	1/1/2018	12/31/2022	\$ 320,000
Department(s):	FIRE RESCUE;REGULATORY AND ECONOMIC RESOURCES;			
RTQ-00585	FLAT SHEET AND QUALITY OFFSET PRINT SVC	4/1/2018	3/31/2023	\$ 3,500,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
RTQ-00593	STORAGE CONTAINERS PRE-QUALIFICATION	7/1/2018	6/30/2023	\$ 926,200
Department(s):	CORRECTIONS AND REHABILITATION;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;REGULATORY AND ECONOMIC RESOURCES;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00613	REPAIR SVCS FOR SHOP EQUIP & TOOLS PREQU	3/1/2018	2/28/2026	\$ 2,073,000
Department(s):	AVIATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-00618	EMERGENCY DEBRIS REMOVAL PREQUAL	8/1/2018	7/31/2023	\$ 125,105,000
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00620	PROCESS CONTROL & INSTRUMENTATION EQPMNT	6/18/2018	6/17/2023	\$ 15,060,000
Department(s):	REGULATORY AND ECONOMIC RESOURCES;WATER AND SEWER			
RTQ-00626	AUDIO VISUAL EQUIPMENT AND SUPPLIES	8/1/2018	7/31/2023	\$ 15,735,400
Department(s):	AVIATION;CLERK OF THE COURTS;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;COMMUNICATIONS;CULTURAL AFFAIRS;INFORMATION TECHNOLOGY DEPARTMENT;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;INSPECTOR GENERAL; Administrative Office of the Courts;LIBRARIES;MEDICAL EXAMINER;ECONOMIC ADVOCACY TRUST (MDEAT);TRANSPORTATION PLANNING ORGANIZATION (TPO);TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00646	LIQUID LEVEL CONTROL SYST, PARTS, REPAIR	5/7/2019	5/6/2024	\$ 1,000,000
Department(s):	WATER AND SEWER			
RTQ-00662	DEWATERING & TANK CLEANING SERVICES-PREQ	6/1/2018	5/31/2023	\$ 14,800,000
Department(s):	TRANSPORTATION AND PUBLIC WORKS;WATER AND SEWER			
RTQ-00674	RENTAL TRAILERS, TRUCKS AND VANS	6/1/2018	5/31/2028	\$ 2,014,000
Department(s):	ANIMAL SERVICES;CORRECTIONS AND REHABILITATION;ELECTIONS;FIRE RESCUE;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;POLICE;SOLID WASTE MANAGEMENT;			
RTQ-00676	GASOLINE AND DIESEL	11/1/2018	10/31/2023	\$ 301,303,000
Department(s):	ANIMAL SERVICES;AVIATION;CORRECTIONS AND REHABILITATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00687	PREQUALIFICATION FOR ELEVATORS,ESCALATOR	5/1/2018	4/30/2023	\$ 44,448,000
Department(s):	AVIATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;			
RTQ-00690	DIVING & UNDERWATER MAINTENANCE SERVICES	1/1/2019	12/31/2023	\$ 500,000
Department(s):	WATER AND SEWER			
RTQ-00694	METAL TRASH AND GARBAGE CONTAINERS-PREQ	4/3/2018	4/2/2026	\$ 1,000,000
Department(s):	REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;			
RTQ-00798	TRUCK SCALE PURCHASE,MAINT. AND REPAIR	9/1/2018	8/31/2028	\$ 2,370,000
Department(s):	SEAPORT;SOLID WASTE MANAGEMENT			
RTQ-00809	CONTIN PINFEED FORMS PRINTING SVCS-PREQU	4/1/2019	3/31/2024	\$ 1,655,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT;LIBRARIES;PROPERTY APPRAISER;REGULATORY AND ECONOMIC RESOURCES;			

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RTQ-00837	PUR/REP/MAINT OF PHYSICAL FITNESS EQUIP	9/1/2018	8/31/2022	\$ 1,470,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;POLICE;PARKS, RECREATION AND OPEN SPACES;			
RTQ-00838	RENTAL OF SPACE AND HOTEL ACCOMODATIONS	12/1/2018	11/30/2023	\$ 925,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;JUVENILE SERVICES;TRANSPORTATION AND PUBLIC WORKS;			
RTQ-00839	INSTALL, REPAIR, & MAINT SVCS FOR NEON	8/1/2018	7/31/2026	\$ 900,000
Department(s):	AVIATION			
RTQ-00843	FENCE MATERIALS (PRE-QUAL)	11/1/2018	10/31/2026	\$ 1,663,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;			
RTQ-00854	GOLF CART AND TURF VEHICLE RENTAL (PREQ)	5/1/2018	4/30/2022	\$ 224,000
Department(s):	TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;			
RTQ-00862	FIRE SUPPRESSION SERVICES	11/1/2018	10/31/2026	\$ 21,693,000
Department(s):	ANIMAL SERVICES;AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;CULTURAL AFFAIRS;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00866	REFLECTIVE LETTERING, STRIPING & APPLICA	1/1/2019	12/31/2026	\$ 3,505,000
Department(s):	AVIATION;FIRE RESCUE;CORRECTIONS AND REHABILITATION;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;			
RTQ-00867	EMERGENCY PUSH & CLEAR AND DEBRIS REMOVA	12/1/2018	11/30/2026	\$ 330,500,000
Department(s):	AVIATION;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;			
RTQ-00880	SPECIAL EVENT EQUIPMENT RENTAL	2/1/2019	1/31/2027	\$ 5,691,000
Department(s):	ANIMAL SERVICES;AVIATION;CORRECTIONS AND REHABILITATION;ELECTIONS;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;			
RTQ-00888	ELECTRICAL & ELECTRONIC COMPONENTS, TOOL	4/1/2019	3/31/2027	\$ 97,058,000
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;COMMUNICATIONS;CULTURAL AFFAIRS;INFORMATION TECHNOLOGY DEPARTMENT;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00892	PARK ITEMS FOR RESALE	3/1/2019	2/28/2027	\$ 6,500,000
Department(s):	PARKS, RECREATION AND OPEN SPACES			
RTQ-00893	INDUSTRIAL ELECTRICAL AND POWER SYSTEMS	11/1/2019	10/31/2024	\$ 16,753,000
Department(s):	AVIATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;WATER AND SEWER;			
RTQ-00894	IT CONSULTING SERVICES	1/1/2019	12/31/2023	\$ 50,000,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RTQ-00914	PAINT AND PAINT RELATED ITEMS	11/1/2018	10/31/2023	\$ 8,517,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00915	PORTABLE GENERATORS PREQUALIFICATION	3/1/2019	2/29/2024	\$ 6,495,961
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00916	TARPAULIN COVERS & ACCESSORIES/FURN/INST	9/1/2018	8/31/2023	\$ 227,500
Department(s):	CORRECTIONS AND REHABILITATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;WATER AND SEWER;			
RTQ-00917	UPHOLSTERY AND REFURBISHING SCV- PREQUAL	1/1/2019	12/31/2028	\$ 200,000
Department(s):	AVIATION;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;			
RTQ-00918	SIGNS AND BANNERS, PURCAHSE & INSTALLATI	5/1/2019	4/30/2024	\$ 4,002,250
Department(s):	ANIMAL SERVICES;AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CULTURAL AFFAIRS;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;ECONOMIC ADVOCACY TRUST (MDEAT);PARKS, RECREATION AND OPEN SPACES;SEAPORT;			
RTQ-00922	AIRFIELD GUIDANCE SIGNS	1/1/2019	12/31/2023	\$ 7,264,769
Department(s):	AVIATION			
RTQ-00924	SECURITY EQUIPMENT PURCHASE, INST., MAIN	1/8/2019	1/31/2024	\$ 3,678,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;INTERNAL SERVICES DEPARTMENT;			
RTQ-00933	PURCH,RENTAL AND INSTALL. OFFICE TRAILER	6/1/2019	5/31/2024	\$ 5,057,000
Department(s):	ANIMAL SERVICES;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00935	WELDING REPAIR AND RELATED SERVICES	10/1/2019	9/30/2024	\$ 9,762,252
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00947	LAWN EQUIPT: PURCH/RENTAL/PARTS/REPAIR	3/1/2019	2/29/2024	\$ 6,930,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00950	TEMP DEBRIS STAGING REDUCTION HAUL/DISP	8/1/2019	7/31/2024	\$ 166,000,000
Department(s):	SOLID WASTE MANAGEMENT			
RTQ-00959	MARINE PATROL BOATS & WATERCRAFT VESSELS	2/6/2019	2/29/2024	\$ 11,104,000
Department(s):	FIRE RESCUE;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;			
RTQ-00962	RUBBER STAMPS,CUSTOM RUBBER STAMPS & MAR	2/1/2019	1/31/2024	\$ 214,647
Department(s):	ANIMAL SERVICES;AVIATION;CLERK OF THE COURTS;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;COMMUNICATIONS;ELECTIONS;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;HUMAN RESOURCES;INTERNAL SERVICES DEPARTMENT;LIBRARIES;MEDICAL EXAMINER;TRANSPORTATION AND PUBLIC WORKS;PROPERTY APPRAISER;POLICE;REGULATORY AND ECONOMIC RESOURCES;SEAPORT;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00963	ELECTRONIC TEST EQUIPMENT REPAIR SERVICES	3/1/2019	2/29/2024	\$ 409,000
Department(s):	FIRE RESCUE;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-00983	PC PARTS AND PERIPHERALS PRE-QUAL POOL	6/1/2019	5/31/2024	\$ 7,500,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RTQ-00992	PARK OPERATION ITEMS	4/1/2019	3/31/2024	\$ 4,263,000
Department(s):	PARKS, RECREATION AND OPEN SPACES			
RTQ-01000	BOAT & VESSEL PARTS, REPAIRS AND SERVICE	3/1/2019	2/29/2024	\$ 1,698,000
Department(s):	FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-01014	TERMITE CONTROL SERVICES	2/6/2019	2/28/2022	\$ 997,850
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-01039	FERTILIZER/PESTICIDE/LANDSCAPE MATERIALS	1/1/2020	12/31/2024	\$ 34,717,000
Department(s):	AVIATION;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-01055	WELL DRILLING SERV & GEOPHYSICAL SURVEYS	9/1/2019	8/31/2024	\$ 2,743,000
Department(s):	INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-01057	EDU SOFTWARE,INTERACTIVE DISPL & RELATED	11/1/2019	10/31/2024	\$ 725,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;LIBRARIES			
RTQ-01063	FIRE RESCUE EQUIPMENT & ACCESSORIES-PREQ	6/1/2019	5/31/2024	\$ 24,275,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;			
RTQ-01064	HAZARDOUS MATERIAL REMOVAL SERVICES PREQ	6/5/2020	6/4/2025	\$ 15,000,000
Department(s):	AVIATION			
RTQ-01065	SOUND SYSTEM AND EVENT RENTAL SERVICES	2/1/2019	1/31/2024	\$ 408,450
Department(s):	REGULATORY AND ECONOMIC RESOURCES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;			
RTQ-01074	AIR COMPRESSORS, PARTS AND REPAIRS - PRE	7/1/2019	6/30/2024	\$ 4,695,000
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;WATER AND SEWER;			
RTQ-01079	HEAD START / EARLY HEAD START SCHOOL SUP	7/1/2019	6/30/2024	\$ 950,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES			
RTQ-01100	TRANSPORTATION SERVICES	6/1/2019	5/31/2024	\$ 3,290,000
Department(s):	BOARD OF COUNTY COMMISSIONERS;COMMUNITY ACTION AND HUMAN SERVICES;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;JUVENILE SERVICES;PARKS, RECREATION AND OPEN SPACES;SEAPORT;			
RTQ-01102	CHEMICAL FEED & DISINFECTION SYSTEMS,PAR	11/1/2019	10/31/2024	\$ 4,152,000
Department(s):	WATER AND SEWER			
RTQ-01106	MOVING OF OFFICE FURNITURE	6/1/2019	5/31/2024	\$ 979,750
Department(s):	FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS; Administrative Office of the Courts;POLICE;WATER AND SEWER;			
RTQ-01107	CANOPY & AWNING - PURCH/REPAIR/MATS PREQ	9/1/2019	8/31/2024	\$ 7,662,000
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-01117	CONTINUING EDU. FOR AUDITING PROFESSIONA	6/1/2019	5/31/2024	\$ 200,000
Department(s):	AUDIT AND MANAGEMENT SERVICES			
RTQ-01129	REFRACTORY FIRE BRICKS/MATERIALS-PREQUAL	3/1/2019	2/28/2023	\$ 340,000
Department(s):	WATER AND SEWER			
RTQ-01136	OVERHEAD DOORS AND SECURITY GATES PREQUA	8/6/2019	8/31/2024	\$ 6,848,568
Department(s):	AVIATION;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;			
RTQ-01137	HAULING AND DISPOSAL OF SOLID WASTE	3/1/2020	2/28/2025	\$ 37,400,000
Department(s):	SOLID WASTE MANAGEMENT			
RTQ-01174	HARRIS RADIO PARTS, BATTERIES, SERVICES	9/1/2019	8/31/2024	\$ 6,250,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RTQ-01175	SCUBA/SKIN DIVING EQUIPMENT, REPAIR PART	6/1/2019	5/31/2024	\$ 835,000
Department(s):	FIRE RESCUE;POLICE;REGULATORY AND ECONOMIC RESOURCES;SEAPORT			
RTQ-01177	PRE-QUAL VEHICLES, MOTORCYCLES, ASSOC EQ	6/5/2019	5/31/2024	\$ 400,000
Department(s):	INTERNAL SERVICES DEPARTMENT			
RTQ-01186	SECURITY & ACCESS CONTROL SYSTEMS & SERV	12/1/2019	12/31/2024	\$ 19,761,000
Department(s):	ANIMAL SERVICES;AVIATION;CLERK OF THE COURTS;COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;INFORMATION TECHNOLOGY DEPARTMENT;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-01264	PURCH OF MANUFA CERT DEAL OEM PARTS&REPA	10/1/2019	9/30/2024	\$ 23,300,000
Department(s):	AVIATION;INTERNAL SERVICES DEPARTMENT;PARKS, RECREATION AND OPEN SPACES;WATER AND SEWER;			
RTQ-01276	MDFR EMERGENCY PHARMACEUTICAL PURCHASES	3/1/2020	2/28/2025	\$ 500,000
Department(s):	FIRE RESCUE			
RTQ-01286	DELL HARDWARE, SOFTWARE AND SERVICES POOL	4/1/2020	3/31/2025	\$ 5,460,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
RTQ-01299	HOSES, NOZZLES, COUPLINGS, CLAMPS & ETC	5/1/2020	4/30/2025	\$ 2,379,000
Department(s):	AVIATION;FIRE RESCUE;TRANSPORTATION AND PUBLIC WORKS;SEAPORT;SOLID WASTE MANAGEMENT;WATER AND SEWER;			
RTQ-01306	TOWING UNAUTHORIZED & ABANDONED VEHICLES	10/1/2019	9/30/2022	\$ 1
Department(s):	PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;LIBRARIES;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;			
RTQ-01327	CCTV CAMERA EQUIP/MAINT/REPAIR SRVC PREQ	2/1/2020	1/31/2025	\$ 2,860,000
Department(s):	WATER AND SEWER			
RTQ-01333	MOVING SERVICES FOR ELECTIONS PRE-QUAL	9/25/2019	9/30/2024	\$ 999,000
Department(s):	ELECTIONS			
RTQ-01349	IED SYSTEMS SERVICES	12/6/2019	12/5/2024	\$ 750,000
Department(s):	AVIATION			
RTQ-01404	TRAINED CANINES AND TRAINING	1/1/2020	12/31/2024	\$ 500,000
Department(s):	AVIATION;POLICE;SEAPORT;			
SS10001	ELECTRONIC CONTROL WEAPONS	3/21/2019	3/31/2024	\$ 6,598,619

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	POLICE			
55-10037	FIRSTWATCH SOFTWARE SYSTEM	12/1/2019	11/30/2023	\$ 245,000
Department(s):	FIRE RESCUE			
55-10054	AFEX FIRE SUPPRESSION RELATED SERVICES	3/1/2020	3/31/2023	\$ 231,600
Department(s):	SOLID WASTE MANAGEMENT			
5510063	NYXCELL CELLULAR TRACKING EQUIP AND SVC	6/10/2020	6/9/2023	\$ 593,889
Department(s):	POLICE			
55-10089	REMI SOFTWARE LICENSE AGREEMENT	6/5/2020	5/31/2022	\$ 65,600
Department(s):	REGULATORY AND ECONOMIC RESOURCES			
551243-3/24-3	ELEVATOR MAINT SVCS (THYSSENKUPP)	5/1/2019	4/30/2024	\$ 8,836,152
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;POLICE;PARKS, RECREATION AND OPEN SPACES;SEAPORT;WATER AND SEWER;SOLID WASTE MANAGEMENT;			
551245-3/27-2	ELEVATOR & ESCALATOR MAINT & REPAIR SVCS	10/1/2017	9/30/2022	\$ 43,645,746
Department(s):	AVIATION;CORRECTIONS AND REHABILITATION;CULTURAL AFFAIRS;INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS;PARKS, RECREATION AND OPEN SPACES;SEAPORT;			
555477-1/23-1	OIL/WATER SEPARATOR EQUIPT MAINT REPAIR	10/1/2018	9/30/2023	\$ 3,187,000
Department(s):	INTERNAL SERVICES DEPARTMENT;TRANSPORTATION AND PUBLIC WORKS			
556196-3/25-2	PRATT & WHITNEY SUPPORT PLAN BUY IN	8/1/2016	7/31/2021	\$ 5,500,000
Department(s):	FIRE RESCUE			
557889-0/22	RAPIDSCAN EQUIPMENT MAINTANCE AND REPAIR	4/1/2017	3/31/2022	\$ 188,459
Department(s):	AVIATION			
558172-3/26-2	HELICOPTER AIRFRAME OVERHAUL SERVICES	3/20/2017	3/19/2022	\$ 6,150,000
Department(s):	FIRE RESCUE			
558423-2/27-1	MATRIX SECURITY SYSTEM	3/1/2018	2/28/2023	\$ 3,521,000
Department(s):	AVIATION			
558554-2/20-2	NICE DVARS MAINTENANCE & SUPPORT SERVICE	9/1/2018	8/31/2021	\$ 7,965,000
Department(s):	AVIATION;TRANSPORTATION AND PUBLIC WORKS;POLICE;SEAPORT			
558667-1/18-1	INFOR EAM SOFTWARE, SUPPORT, SERVICES	6/24/2013	12/31/2023	\$ 8,842,500
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT;WATER AND SEWER			
558721-0/24	FLORIDA BUILDING CODE BOOKS	2/19/2020	2/28/2023	\$ 121,000
Department(s):	REGULATORY AND ECONOMIC RESOURCES			
558819-0/23	VERTIQ SOFTWARE MAINT/SUPP-CME & LIMS	12/15/2008	12/14/2023	\$ 400,000
Department(s):	MEDICAL EXAMINER			
559537-0/21	PIPELINE INSPECTIONS	9/1/2017	8/31/2022	\$ 30,000,000
Department(s):	WATER AND SEWER			
559552-2/15-3	ASCAP MUSIC PERFORMANCE LICENSE	1/18/2015	1/17/2025	\$ 150,000
Department(s):	MANAGEMENT AND BUDGET;CULTURAL AFFAIRS			
559553-0/22	SESAC MUSIC LICENSE	4/15/2020	4/14/2022	\$ 50,000
Department(s):	MANAGEMENT AND BUDGET			
559650-3/24	COMPREHENSIVE FINANCIAL INVESTIGATIVE SO	8/23/2018	8/22/2021	\$ 94,290
Department(s):	POLICE			
559737-1/23-1	CELLEBRITE FORENSIC SYSTEM/FSB	5/1/2018	4/30/2023	\$ 140,000
Department(s):	POLICE			
559862-0/23	EZIO SYSTEM AND SUPPLIES	7/1/2018	6/30/2023	\$ 800,000
Department(s):	FIRE RESCUE			
559863-1/26	INET SYSTEMS/PARTS/MAINT	1/1/2017	12/31/2021	\$ 5,566,220
Department(s):	AVIATION			
559892-1/22-1	MICROSOFT PREMIER SUPPORT SERVICES	6/1/2020	5/31/2023	\$ 1,823,000
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
559919-AV	MOBILE/PORTABLE PBB	1/27/2018	1/26/2023	\$ 172,000
Department(s):	AVIATION			
559969-0/23	BREATHING AIR SYSTEM COMPRESSORS MAINT	9/1/2018	8/31/2023	\$ 200,000
Department(s):	FIRE RESCUE			
559982-0/23	VEHICLE MOVEMENT AREA TRANSMITTER UNITS	6/18/2019	6/30/2024	\$ 613,000
Department(s):	AVIATION			
43211500-WSCA-15ACS1	COMPUTER EQUIPMENT PERIPHERALS	10/16/2017	7/31/2021	\$ 3,885,467
Department(s):	INFORMATION TECHNOLOGY DEPARTMENT			
47457-3	ENTERPRISE CONSTRUCT PROJECT M	10/2/2020	10/1/2021	\$ 456,068
Department(s):	Water & Sewer			
6296-0/16	FRESH PRODUCE-PREQUALIFICATION	1/1/2011	8/31/2021	\$ 2,363,348
Department(s):	COMMUNITY ACTION AND HUMAN SERVICES;CORRECTIONS AND REHABILITATION;FIRE RESCUE;PUBLIC HOUSING AND COMMUNITY DEVELOPMENT;PARKS, RECREATION AND OPEN SPACES			
6938-2/22-2	GARBAGE COLLECTION AND DISPOSAL	12/1/2020	11/30/2022	\$ 5,258,567
Department(s):	Animal Services, Aviation, Comm Action& Human Svcs Dept, Corrections&Rehabilitation, Cultural Affairs, Internal Services, Library Services, Public Housing& Community Dev, Parks& Recreation, Seaport, Transportation& Public Works, Water& Sewer			
7700-1/21-1	WATER AND WASTEWATER TREATMENT	5/1/2016	7/31/2021	\$ 278,393
Department(s):	Aviation; Fire Rescue; Parks, Recreation, and Open Spaces;			
7712-1/20-1	POWER GENERATING & PUMPING SYS	4/1/2016	6/30/2021	\$ 25,406,382
Department(s):	Fire Rescue; Transportation and Public Works; Police; Seaport; Water and Sewer;			
7809-1/20-1	S-STATION EQUIP/INST/MAIN REPA	2/1/2016	7/31/2021	\$ 13,394,016
Department(s):	Aviation; Corrections and Rehabilitation; Fire Rescue; Internal Services Department; Libraries; Transportation and Public Works; Parks, Recreation, and Open Spaces; Seaport; Water and Sewer			
7925-1/20-1	QUICKLIME - PRE-QUALIFICATION	2/1/2016	7/31/2021	\$ 63,000,000
Department(s):	Water and Sewer			
84121500-15-01	PURCHASING CARD SERVICES	1/24/2020	1/4/2026	\$ 1
Department(s):	Finance Department			
90121702-20-ACS	ON-DEMAND REMOTE INTERPRETING	2/1/2021	11/3/2021	\$ 257,270
Department(s):	Corrections&Rehabilitation, Communications, Internal Services, Juvenile Services, Police, Regulatory&Economic Resource			
9217-2/25-2	EMER MGMT & HOMELAND SEC PROF	8/1/2020	7/31/2025	\$ 2,514,000
Department(s):	Fire Rescue, Transportation & Public Works			
94131608-16-P	CLEANING CHEMICAL & SUPPLIES P	4/18/2016	2/11/2026	\$ 127,797
Department(s):	Corrections and Rehabilitation			
AE12107	AGING SERV CONSOLIDATED SOFTW	3/21/2019	12/31/2021	\$ 96,037
Department(s):	Information Technology			
ANS48779	ANIMAL SHELTER MANAGEMENT SOFT	6/14/2019	1/2/2023	\$ 84,077



APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	Information Technology			
AR2472	CLOUD SOLUTION SALESFORCE	10/19/2020	9/15/2026	\$ 243,120
Department(s):	Communications, Information Technology			
BW-10066	GATEWAY TICKETING SYSTEMS LICE	7/17/2020	7/31/2025	\$ 206,122
Department(s):	Parks & Recreation			
BW-10083	VETERINARIAN WELLNESS SERVICES	4/8/2021	4/7/2022	\$ 200,000
Department(s):	Animal Services			
BW-10090	CONSULTANT SERVICES FOR MENTAL	8/22/2020	12/31/2022	\$ 250,000
Department(s):	Corrections&Rehabilitation			
BW-10091	MOBILITY DATA STANDARD (MDS) T	1/26/2021	9/30/2021	\$ 93,000
Department(s):	Transportation & Public Works			
BW-10100	HOTEL MANAGEMENT MIA	12/1/2020	11/30/2024	\$ 1,680,000
Department(s):	Aviation			
BW-10102	CONVEYANCE. EQUIP. MAINT. & RE	9/1/2020	8/31/2021	\$ 219,408
Department(s):	Public Housing & Community Dev			
BW-10104	MAX-BANTAM HIGH SPEED SHEET CO	9/23/2020	9/30/2021	\$ 12,720
Department(s):	ELECTIONS			
BW-10107	AMBULANCE STRETCHER SERVICES	1/6/2021	1/5/2022	\$ 162,675
Department(s):	Fire Rescue			
BW-10124	Patrol Management System	2/23/2021	2/28/2022	\$ 214,000
Department(s):	Police			
BW-10125	EMERGENCY RESPONSE EQUIPMENT M	4/6/2021	4/30/2026	\$ 3,753,000
Department(s):	Fire Rescue			
BW-9868	MUNICIPAL CODIFICATION SERVICE	5/1/2021	4/30/2027	\$ 190,000
Department(s):	Fire Rescue			
BW9870-4/21-4	SOUTH DADE HIGH VOLUME SPAY/NEUTER CLINI	11/1/2020	10/31/2021	\$ 400,000
Department (s):	ANIMAL SERVICES			
BW9910-0/23	HISTORICAL EXHIBIT AT MIA	8/19/2020	8/31/2023	\$ 32,040
Department (s):	AVIATION			
BW9983-0/22	PLANTE MORAN 3RD PARTY ASSURANCE	1/22/2019	10/21/2021	\$ 2,056,000
Department (s):	INFORMATION TECHNOLOGY			
BW9990-0/22	TPA FOR FLEXIBLE SPENDING ACCOUNTS	10/2/2018	12/31/2022	\$ 233,428
Department (s):	INTERNAL SERVICES			
BW9993-2/23-1	ANTI-VIOLENCE INITIATIVE PROJECT MGMT	4/1/2021	3/31/2022	\$ 100,000
Department (s):	JUVENILE SERVICES			
DOT-ITB-20-9033-SJ	PAVEMENT MARKERS: RAISED, REFLECTORIZED	2/5/2021	10/17/2021	\$ 1,000,000
Department (s):	TRANSPORTATION & PUBLIC WORKS			
DOT-ITB-20-9034-GH	FDOT APL TRAFFIC EQUIPMENT	2/18/2021	11/3/2022	\$ 1,000,000
Department (s):	TRANSPORTATION & PUBLIC WORKS			
E-10072	COVID-19 EMERGENCY SUPPLIES/SERVICES	3/4/2020	8/11/2021	\$ 324,226,250
Department (s):	ANIMAL SERVICES; AVIATION; BUDGET AND MANAGEMNET; COMMUNITY ACTION ANF HUMAN SERV.; CORRECTIONS; CULTURAL AFFAIRS;ELECTIONS; INFORMATION TECHNOLOGY; FINANCE; FIRE RESCUE; PUBLIC HOUSING ; INTERNAL SERVICES; LIBRARY; MAYORS OFFICE; TRANSPORTATION & PUBLIC WORKS; POLICE; PARKS& RECREATION; SOLID WASTE; WATER &SEWER			
E-10072-1	COVID-19 EMERGENCY SUPPLIES/SERVICES	3/4/2020	8/11/2021	\$ 314,910,406
Department (s):	ANIMAL SERVICES; AVIATION; COMMUNITY ACTION ANF HUMAN SERV.; CORRECTIONS; ELECTIONS; INFORMATION TECHNOLOGY; FINANCE; FIRE RESCUE; INTERNAL SERVICES; LIBRARY; TRANSPORTATION & PUBLIC WORKS; POLICE; PARKS& RECREATION; SOLID WASTE; CONVEYANCE EQUIP. MAINT. & REPAIR			
E-10101	CONVEYANCE EQUIP. MAINT. & REPAIR	9/1/2020	8/31/2021	\$ 250,000
Department (s):	INTERNAL SERVICES			
E-10105	CARESTREAM DRX-REVOLUTION MOBILE X-RAY	9/22/2020	9/21/2025	\$ 77,555
Department (s):	CORRECTIONS			
E-10115	ELEVATORS UPGRADE	12/9/2020	12/8/2021	\$ 540,000
Department (s):	POLICE			
E-10128	PCA PURCHASE AND INSTALL EMERGENCY	3/5/2021	8/4/2021	\$ 1,107,738
Department (s):	AVIATION			
EPPRFP-00214-2(2)	ACTUARIAL STUDIES AND RELATED SERVICES	11/1/2020	10/31/2021	\$ 22,500
Department (s):	INTERNAL SERVICES			
EPPRFP-00215-3(3)	FINANCIAL ADVISING SERVICES FOR CFFP	9/1/2020	8/31/2021	\$ 20,000
Department (s):	PUBLIC HOUSING			
EPPRFP-00314-1(3)	CASH MANAGEMENT CONSULTING SERVICES	3/1/2021	2/28/2022	\$ 57,600
Department (s):	FINANCE			
EPPRFP-00384-1(5)	REGUL PAWN &SECONDHAND MGMT SOLUTION	7/1/2020	6/30/2022	\$ 137,376
Department (s):	INFORMATION TECHNOLOGY			
EPPRFP-00485-1(2)	LAW ENFORCEMENT TRAINING SIMULATOR	8/1/2020	7/31/2021	\$ 5,626
Department (s):	POLICE			
EPPRFP-00602-1(2)	RADAR-RAINFALL SERVICES	9/1/2020	8/31/2022	\$ 130,080
Department (s):	WATER & SEWER			
EPPRFP-01103	COMMUNICATION LIFECYCLE MANAGEMENT	11/1/2020	10/31/2025	\$ 980,000
Department (s):	INFORMATION TECHNOLOGY			
EPPRFP-01391	LAND PLANNING CONSULTANT SERVICES	1/1/2021	12/31/2025	\$ 500,000
Department (s):	PARKS & RECREATIONS			
EPPRFP-01524	OFFICE SYSTEMS RECONFIGURATION SERVICES	3/1/2021	2/28/2025	\$ 594,787
Department (s):	COMMUNITY ACTION & HUMAN SERV.; CLERK OF THE COURTS; CORRECTIONS; CULTURAL AFFAIRS; ELECTIONS; INTERNAL SERVICES; TRANSPORTATION & PUBLIC WORKS; REGULATORY & ECONOMIC RESOURCES; SEAPORT; SOLID WASTE			
EPP-RFP483-4(5)	ENTERPRISE OPERATIONS SYSTEM	2/1/2016	1/31/2022	\$ 39,000
Department (s):	INFORMATION TECHNOLOGY			
EPP-RFP701B-2(6)	WASD HYDRAULIC WATER & WASTEWATER	7/1/2020	6/30/2022	\$ 722,726
Department (s):	WATER & SEWER			
EPP-RFP850-2(2)	OPER.OF WATERSPORTS AT MATHESON HAMMOCK	9/1/2020	8/31/2022	\$ -
Department (s):	PARKS & RECREATIONS			
EPP-RFP871-3(4)	GPS GOLF COURSE MANAGEMENT SOLUTION	12/1/2020	11/30/2021	\$ 20,600
Department (s):	PARKS & RECREATIONS			
EPPRFQ-01479	HEAD START MEDICAL & ORAL SERVICES POOL	1/1/2021	12/31/2024	\$ 225,000
Department (s):	COMMUNITY ACTION & HUMAN SERV.			
FB-00068-1(1)	LEASE OF GOLF CARTS & TURF/WORK VEHICLES	2/1/2018	7/30/2021	\$ 1,611,000
Department (s):	CULTURAL AFFAIRS; TRANSPORTATION & PUBLIC WORKS; PARKS &RECREATIONS			
FB-00074	CHILLERS/WATER TREATMENT-SERVICE CONTRAC	4/1/2015	9/30/2021	\$ 7,177,000
Department (s):	CORRECTIONS; CULTURAL AFFAIRS; PUBLIC HOUSING; INTERNAL SERVICES; TRANSPORTATION AND Public WORKS; POLICE; PARKS & RECREATIONS; SEAPORT			

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-00123	CHILLERS/WATER TREATMENT-FULL SERVICE	4/1/2015	6/30/2021	\$ 8,223,000
Department(s):	AVIATION			
FB-00124	CHILLERS/WATER TREATMENT-FULL SERVICE	4/1/2015	6/30/2021	\$ 8,223,001
Department(s):	AVIATION			
FB-00125	CHILLERS/WATER TREATMENT-FULL SERVICE	4/1/2015	6/30/2021	\$ 8,223,002
Department(s):	AVIATION			
FB-00446	TOWING SERVICES	3/13/2017	3/31/2022	\$ 6,107,000
Department(s):	Aviation; Fire Rescue; Internal Services Department; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; Water and Sewer;			
FB-00556-1(2)	LAKE FOUNTAIN MAINTENANCE SERVICES SPTX	10/1/2020	9/30/2021	\$ 8,970
Department(s):	PARKS & RECREATIONS			
FB-00583-2(5)	SERVICES FOR VARIOUS SPECIALIZED FIRE EQUIPMENT	7/1/2020	6/30/2021	\$ 150,000
Department(s):	FIRE RESCUE			
FB-00624-2(3)	MICROGRAPHIC SERVICES	3/1/2021	2/28/2022	\$ 50,000
Department(s):	INFORMATION TECHNOLOGY			
FB-00625-2(3)	LEGAL RESEARCH SERVICES FOR INMATES	10/14/2020	10/31/2021	\$ 127,500
Department(s):	CORRECTIONS			
FB-00640-1(5)	SODIUM HYPOCHLORITE AND STORAGE EQUIPMENT	11/1/2020	10/31/2021	\$ 7,920,000
Department(s):	WATER & SEWER			
FB-00714	ADOBE SOFTWARE LICENSES AND MAINTENANCE SUPPORT	1/1/2018	6/30/2021	\$ 900,000
Department(s):	INFORMATION TECHNOLOGY			
FB-01111	PARKING CONTROL SYSTEMS	5/3/2019	8/2/2021	\$ 720,100
Department(s):	SEAPORT			
FB-01219-51	MEDICAL, INDUSTRIAL GASES & RELATED ITEMS - INDUSTRIAL GRADE LIQUID OXYGEN	7/24/2020	4/30/2025	\$ 895,167
Department(s):	WATER & SEWER			
FB-01230	ARMORED CAR SERVICES	9/1/2020	8/31/2025	\$ 1,972,230
Department(s):	ANIMAL SERVICES; AVIATION; CLERK OF COURTS;CORRECTIONS; CULTURAL AFFAIRS; FINANCE; FIRE RESCUE; INTERNAL SERVICES; LIBRARY; POLICE			
FB-01257	SIGN LANGUAGE INTERPRETATION & TRANSLATION SERVICES	9/1/2020	8/31/2025	\$ 477,350
Department(s):	AVIATION; CLERK OF COURTS;CORRECTIONS; CULTURAL AFFAIRS; FIRE RESCUE;PUBLIC HOUSING; INTERNAL SERVICES;JUVENILE SERVICES; OFFICE OF MANAGEMENT AND BUDGET; PARKS AND RECREATIONS			
FB-01298	GOLF BALL RETRIEVAL SERVICES	1/20/2020	1/31/2024	\$ 1
Department(s):	PARKS & RECREATIONS			
FB-01304	ULTRASONIC RAIL TESTING SERVICES	8/1/2020	7/31/2025	\$ 194,868
Department(s):	TRANSPORTATION AND PUBLIC WORKS			
FB-01308	HYDRAULIC MOBILE COLUMN BUS LIFTS	7/1/2020	6/30/2021	\$ 1,064,036
Department(s):	TRANSPORTATION AND PUBLIC WORKS			
FB-01316	TRANSIT BUS PARTS AND SERVICES	7/1/2020	6/30/2025	\$ 19,595,000
Department(s):	TRANSPORTATION AND PUBLIC WORKS			
FB-01332	AQUATIC WEED HARVESTER BOATS	9/1/2020	8/31/2025	\$ 999,560
Department(s):	TRANSPORTATION AND PUBLIC WORKS			
FB-01357	WHITE FLYER CLAY TARGETS	8/10/2020	8/31/2023	\$ 899,430
Department(s):	PARKS AND RECREATIONS			
FB-01358	PROTECTION COVERING AND HURRICANE SHUTTERS	12/1/2020	11/30/2025	\$ 2,462,000
Department(s):	AVIATION; COMMUNITY Action and Human Services; PUBLIC HOUSING; INTERNAL SERVICES; LIBRARY SEAPORT			
FB-01370	CANAL MAINTENANCE SERVICES	10/23/2020	10/31/2023	\$ 1,522,670
Department(s):	AVIATION			
FB-01376	HELICOPTER PARTS AND RELATED SERVICES	8/1/2020	7/31/2023	\$ 5,178,000
Department(s):	FIRE RESCUE; POLICE			
FB-01402	SPECIALIZED REPAIR SERVICES: LIGHT, HEAVY AND BUSES AND ON-SITE ALIGNMENT	12/1/2020	11/30/2024	\$ 968,599
Department(s):	AVIATION; INTERNAL SERVICES; TRANSPORTATIONAND PUBLIC WORKS; WATER&SEWER			
FB-01430	CLEANING BLOOD BORNE PATHOGENS	5/1/2021	4/30/2026	\$ 1,495,915
Department(s):	CORRECTIONS; PUBLIC HOUSING; JUVENILE SERVICES; TRANSPORTATION AND PUBLIC WORKS; POLICE; PARKS AND RECREATIONS; WATER & SEWER			
FB-01441	SMARTCARDS	5/1/2021	4/30/2026	\$ 4,084,800
Department(s):	TRANSPORTATION & PUBLIC WORKS			
FB-01462	AQUEOUS AMMONIA	7/1/2020	6/30/2025	\$ 2,670,300
Department(s):	WATER & SEWER			
FB-01475	LAKE AND FOUNTAIN MAINTENANCE SERVICES	2/1/2021	1/31/2024	\$ 682,014
Department(s):	PARKS & RECREATIONS			
FB-01489	CREMATION AND/OR INTERMENT SVC	4/1/2021	3/31/2025	\$ 796,900
Department(s):	MEDICAL EXAMINER			
FB-01510	WORK UNIFORMS	7/1/2020	6/30/2021	\$ 500,000
Department(s):	ANIMAL SERVICES;Aviation;CLERK OF COURTS; CORRECTIONS; COMMUNICATIONS;CULTURAL AFFAIRS; INFORMATION TECHNOLOGY; Internal Services Department; LIBRARY; MEDICAL EXAMINER; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; SEAPORT; SOLID WASTE; Water and Sewer;			
FB-01513	HAZARDOUS AND NON HAZARDOUS WASTE SERVICES	11/1/2020	10/31/2025	\$ 3,440,137
Department(s):	Aviation; CORRECTIONS; INFORMATION TECHNOLOGY; FIRE RESCUE; Internal Services Department; MEDICAL EXAMINER; Transportation and Public Works; Police; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; SEAPORT; SOLID WASTE; Water and Sewer;			
FB-01514	BOTTLED WATER, DISPENSERS AND CUPS	4/9/2021	10/8/2021	\$ 149,043
Department(s):	ANIMAL SERVICES;Aviation;BOARD OF COUNTY COMMISSIONERS;CLERK OF COURTS; CORRECTIONS; COMMUNITY ACTION AND HUMAN SERVICES; FIRE RESCUE; INFORMATION TECHNOLOGY; Internal Services Department; Transportation and Public Works; ADMINISTRATIVE OFFICE OF THE COURTS; Police; REGULATORY & ECONOMIC RESOURCES; Parks, Recreation, and Open Spaces; SOLID WASTE			
FB-01523	LIQUID HYDROGEN PEROXIDE SOLUTION	5/1/2021	4/30/2026	\$ 7,992,000
Department(s):	WATER & SEWER			
FB-01530	GLASS BEADS TYPE I AND III	6/1/2021	5/31/2026	\$ 270,000
Department(s):	AVIATION			
FB-01558	PORTABLE STAGE	9/2/2020	9/1/2022	\$ 27,464
Department(s):	FIRE RESCUE			
FB-01560	ONSITE INTERPRETATION SERVICES	2/1/2021	1/31/2026	\$ 31,076
Department(s):	CORRECTIONS; COMMUNICATIONS; POLICE; REGULATORY & ECONOMIC RESOURCES			
FB-01564	ENGRAVED BADGES INSIGNIAS	3/1/2021	2/28/2023	\$ 759,158
Department(s):	CORRECTIONS; FIRE RESCUE; INTERNAL SERVICES DEPARTMENT; POLICE; PARKS & RECREATIONS; SEAPORT; SOLID WASTE			
FB-01573	OEM PARTS, MAINTENANCE, REPAIR AND INSTALLATION SERVICES FOR BMW MOTORCYCLES	6/1/2020	6/30/2025	\$ 200,000

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	INTERNAL SERVICES			
FB-01574	MOBILE X-RAY SOLUTION	9/22/2020	9/21/2025	\$ 571,006
Department(s):	MEDICAL EXAMINER			
FB-01580	BMS MAINTENANCE AT CHILDREN'S COURTHOUSE	2/1/2021	1/31/2026	\$ 619,845
Department(s):	INTERNAL SERVICES			
FB-01603	MATTRESSES, BOXSPRINGS, BED FRAMES & REFURBISHMENT	8/1/2020	7/31/2025	\$ 212,750
Department(s):	COMMUNITY ACTION & HUMAN SERV.; FIRE RESCUE			
FB-01619	BOTTLELESS WATER FILTRATION UNITS & CUPS	11/1/2020	10/31/2022	\$ 867,675
Department(s):	ANIMAL SERVICES; Aviation; BOARD OF COUNTY COMMISSIONERS; CLERK OF COURTS; Internal Services Department; LIBRARY; OFFICE OF MANAGEMENT AND BUDGET; Transportation and Public Works; Regulatory and Economic Resources; Parks, Recreation, and Open Spaces; SEAPORT			
FB-01620	GOLF CARTS AND UTILITY VEHICLES	5/1/2021	4/30/2026	\$ 763,300
Department(s):	PUBLIC HOUSING; TRANSPORTATION & PUBLIC WORKS; PARKS AND RECREATIONS; SEAPORT			
FB-01626	PRINTING EQUIPMENT REPAIR AND SUPPORT SERVICES	7/1/2020	6/30/2023	\$ 250,000
Department(s):	INTERNAL SERVICES			
FB-01642	NATURAL GAS CONSULTING SERVICES	6/1/2021	5/31/2024	\$ 207,000
Department(s):	WATER & SEWER			
FB-01649	TRAFFIC CONES	3/1/2021	2/29/2024	\$ 439,568
Department(s):	AVIATION; TRANSPORTATION & PUBLIC WORKS; POLICE; SEAPORT; WATER & SEWER			
FB-01666	BUY AMERICA AUDIT AND BUS INSPECTIONS	10/22/2020	10/31/2024	\$ 263,260
Department(s):	TRANSPORTATION AND PUBLIC WORKS			
FB-01676	ODOR CONTROL CHEMICALS AND ATOMIZING SYSTEMS	6/1/2021	5/31/2024	\$ 1,605,993
Department(s):	SOLID WASTE; WATER & SEWER			
FB-01719	LIFEGUARD TOWER	1/25/2021	1/24/2024	\$ 977,500
Department(s):	FIRE RESCUE			
FB-01724	INTERIOR FOLIAGE MAINTENANCE	6/1/2021	5/31/2026	\$ 391,532
Department(s):	AVIATION			
FB-01728	PRINTED CASE FILE FOLDERS	5/1/2021	4/30/2024	\$ 260,552
Department(s):	CLERK OF THE COURTS			
GS-35F-0503M	GENERAL PURPOSE COMMERCIAL INFORMATION TECHNOLOGY EQUIPMENT, SOFTWARE, AND SERVICES	3/16/2021	3/15/2022	\$ 245,000
Department(s):	LIBRARY			
GS-35F-0598S	FEDERAL ACQUISITION SERVICE	5/19/2020	8/31/2021	\$ 290,000
Department(s):	INFORMATION TECHNOLOGY			
ITN15NH-105	LABORATORY SUPPLIES	10/16/2015	2/12/2022	\$ 8,350,000
Department(s):	MEDICAL EXAMINER; TRANSPORTATION & PUBLIC WORKS; POLICE; REGULATORY AND ECONOMIC RESOURCES; SOLID WASTE; WATER & SEWER			
L-10046	AIRPORT OPERATION INFORMATION SYSTEM AT MIAMI INTERNATIONAL AIRP	9/1/2020	8/31/2027	\$ 18,445,883
Department(s):	AVIATION			
L-10047	CUTE O&M SERVICES FOR MDAD	9/1/2020	8/31/2027	\$ 40,732,012
Department(s):	AVIATION			
L-10088	ELECTRONIC ARREST FORM SYSTEM MAINTENANCE AND SUPPORT	11/24/2020	11/30/2025	\$ 1,000,000
Department(s):	INFORMATION TECHNOLOGY			
L-10094	VOTER REGISTRATION AND EVIDS MAINTENANCE AND SUPPORT	12/2/2020	12/31/2025	\$ 3,919,000
Department(s):	ELECTIONS			
L-110515	PUBLIC SECTOR ADMINISTRATIVE SOFTWARE AND SERVICES	1/1/2021	12/31/2021	\$ 240,000
Department(s):	INFORMATION TECHNOLOGY			
L403(2)	PHOTO IMAGING SYSTEM MAINTENANCE AND SUPPORT SERVICES	11/1/2020	10/31/2023	\$ 479,000
Department(s):	INFORMATION TECHNOLOGY			
L411-A	INVESTMENT MANAGEMENT SOFTWARE	7/30/2017	1/31/2022	\$ 221,932
Department(s):	AVIATION; FINANCE			
L499-2/22-1	LIBRARY SELF-CHECKOUT SYSTEM	5/1/2021	4/30/2023	\$ 295,400
Department(s):	LIBRARY			
L603-2(2)	SOCIAL SERVICES INFORMATION SYSTEM (SSIS)	6/23/2020	6/22/2021	\$ 19,500
Department(s):	INFORMATION TECHNOLOGY			
L6479-4/25-2	TRANE BLDG AUTOMATED SYSTEM (BAS)	7/1/2020	6/30/2022	\$ 206,000
Department(s):	WATER & SEWER			
L7204-1/25	E-NET SOFTWARE MAINTENANCE SUPPORT SVCS	12/1/2015	11/30/2024	\$ 245,563
Department(s):	INFORMATION TECHNOLOGY			
L8107-1/23	DECCAN INT MAINTENANCE & SUPPORT SVCS	8/1/2020	7/31/2022	\$ 143,165
Department(s):	INFORMATION TECHNOLOGY			
L8181-0/23	SCADA RADIO SYSTEM	2/5/2021	2/29/2024	\$ 226,800
Department(s):	WATER & SEWER			
L8485-1/23-1	CREDITRON SOFTWARE MAINTENANCE SERVICES	4/1/2021	3/31/2024	\$ 56,820
Department(s):	FINANCE			
L8488-2/29	ADA COMPLIANT VOTING SYSTEM	3/13/2019	3/12/2024	\$ 13,505,000
Department(s):	ELECTIONS			
L8523-1/28	INOVAH SOFTWARE MAINTENANCE/PROFESSIONAL SERVICES	11/1/2018	10/31/2023	\$ 720,000
Department(s):	CLERK OF COURTS; ELECTIONS			
L8541-1/25	RELIA-VOTE MAIL BALLOTING SYSTEM MAINTENANCE AND SUPPORT	7/1/2017	6/30/2022	\$ 4,558,000
Department(s):	ELECTIONS			
L8570-0/22	LEGISLATIVE INFORMATION SYSTEM	4/21/2020	4/30/2023	\$ 200,000
Department(s):	INFORMATION TECHNOLOGY			
L8689-0/24	LIGHTNING PREDICTION & WARNING SYSTEMS	6/1/2019	5/31/2024	\$ 177,104
Department(s):	PARKS AND RECREATIONS			
L8763-2/21-2	COGENT SOFTWARE MAINTENANCE AND SUPPORT SERVICES	9/3/2020	9/4/2021	\$ 26,151
Department(s):	HUMAN RESOURCES			
L-8764	PROPWORKS SYSTEM SOFTWARE	11/15/2019	11/14/2021	\$ 205,473
Department(s):	AVIATION			
L8775-3/22-3	MAINTENANCE FOR AWOS RADIO SYSTEM	5/1/2019	4/30/2022	\$ 30,600
Department(s):	AVIATION			
L9007-0/22	PRIORITY DISPATCH PRO QA	2/24/2020	11/30/2021	\$ 228,000
Department(s):	INFORMATION TECHNOLOGY			
L9114-0/22	CHILDPLUS SOFTWARE	7/30/2019	7/31/2021	\$ 176,327
Department(s):	COMMUNITY ACTION & HUMAN SERV.			
L9130-5/21-4	IBM HARDWARE, SOFTWARE, MAINTENANCE, SUPPORT, AND SERVICES	11/1/2020	10/31/2021	\$ 6,600,000
Department(s):	INFORMATION TECHNOLOGY			
L9152-2/17-2	TELEPHONE SURVEILLANCE SYSTEM	5/1/2021	4/30/2023	\$ 106,000
Department(s):	POLICE			
L9166-1/21-1	GALILEO ON-LINE REGISTRATION SYSTEM	1/1/2019	12/31/2021	\$ 250,000
Department(s):	COMMUNITY ACTION & HUMAN SERV.			

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
I9203-0/30	L3HARRIS RADIO COMMUNICATION SYSTEM UPGRADE	12/10/2020	12/9/2030	\$ 20,715,017
Department(s):	INFORMATION TECHNOLOGY			
I9228-0/21	ASG SOFTWARE MAINTENANCE AND SUPPORT SERVICES	9/20/2018	9/19/2021	\$ 205,000
Department(s):	INFORMATION TECHNOLOGY			
I9228-0/24	ASG SOFTWARE MAINTENANCE AND SUPPORT SERVICES	3/30/2021	3/31/2024	\$ 213,932
Department(s):	INFORMATION TECHNOLOGY			
I9240-9/25-5	TOUR ANDOVER BMS MAINTENANCE	10/1/2020	9/30/2021	\$ 267,034
Department(s):	CORRECTIONS; INTERNAL SERVICES			
I9353-2/25	TRIHEDRAL LICENSE, MAINTENANCE, SUPPORT AND UPGRADE SERVICES	11/6/2014	10/31/2022	\$ 244,800
Department(s):	WATER & SEWER			
I9439-4/21-4	PITNEY BOWES GROUP 1 SOFTWARE MAINTENANCE	3/1/2021	2/28/2022	\$ 167,000
Department(s):	INFORMATION TECHNOLOGY			
I9640-1/23	ACCELERATED SOFTWARE MAINT AGREEMENT	1/7/2021	1/6/2022	\$ 28,637
Department(s):	FINANCE			
I9757-2/28-1	AVI SYSTEM	1/1/2019	12/31/2023	\$ 457,794
Department(s):	AVIATION			
I9763-1/23-1	AMBULANCE STRETCHER MAINT & REPAIRS	1/1/2019	12/31/2023	\$ 450,000
Department(s):	FIRE RESCUE			
I9810-2/30-1(2)	FLIGHT EXPLORER SOFTWARE SUPPORT SERVICES	1/1/2021	12/31/2025	\$ 205,725
Department(s):	AVIATION			
I9820-3/23-1(3)	RTA SYSTEM SOFTWARE MAINTENANCE SUPPORT SERVICES	4/15/2021	4/14/2022	\$ 6,550
Department(s):	AVIATION			
I9837-3/23-3	DELTA CONTROLS BMS SERVICES	3/1/2021	2/28/2023	\$ 365,000
Department(s):	CORRECTIONS; INTERNAL SERVICES; LIBRARY			
I9858-2/21-2	COMPUTER TO PLATESETTER MAINTENANCE & SUPPORT	5/1/2020	7/31/2021	\$ 48,384
Department(s):	INTERNAL SERVICES			
I9865-0/21-1	REVERSE 311 SMS TEXT/MASS CALL SYSTEM	9/1/2018	8/31/2021	\$ 396,063
Department(s):	INFORMATION TECHNOLOGY			
I9866-4/21-4	E-NOTIFY SYSTEM	7/22/2020	7/21/2021	\$ 180,180
Department(s):	INFORMATION TECHNOLOGY			
MMS17017	PRESCRIPTION FILLING SERVICES	1/1/2020	10/31/2021	\$ 150,000
Department(s):	COMMUNITY ACTION & HUMAN SERV.			
MMS1900113	PHARMACEUTICAL SUPPLIES	2/27/2020	10/31/2021	\$ 2,550,000
Department(s):	FIRE RESCUE			
OK-SW-300	AUTOMATIC EXTERNAL DEFIBRILLATORS & ACCESSORIES	2/7/2019	10/4/2021	\$ 3,468,000
Department(s):	CORRECTIONS ; POLICE			
OK-SW-300(s)	AUTOMATED EXTERNAL DEFIBRILLATOR (AED) UNITS AND ACCESSORIES	1/12/2021	10/4/2021	\$ 1,000,000
Department(s):	ANIMAL SERVICES; AVIATION; CULTURAL AFFAIRS; FIRE RESCUE; INTERNAL SERVICES; PARKS AND RECREATIONS; SEAPORT			
OPN2118342B1	SAFETY FOOTWEAR SERVICES	5/1/2021	5/20/2022	\$ 500,000
Department(s):	ANIMAL SERVICES;Aviation;CORRECTIONS; COMMUNITY ACTION AND HUMAN SERVICES; COMMUNICATIONS;CULTURAL AFFAIRS; FINANCE; FIRE RESCUE; PUBLIC HOUSING INFORMATION TECHNOLOGY; Internal Services Department; LIBRARY; MEDICAL EXAMINER; Transportation and Public Works; Police; REGULATORY & ECONOMIC RESOURCES; Parks, Recreation, and Open Spaces; SOLID WASTE; SEAPORT; WATER & SEWER			
PS18002	PUBLIC SAFETY SIMULATION TRAINING EQUIPMENT	5/22/2019	6/14/2024	\$ 120,000
Department(s):	FIRE RESCUE			
R142661P1	FIRE STATION ALERTING SYSTEM ON-SITE MAINTENANCE AND SUPPORT	8/17/2020	10/9/2022	\$ 500,000
Department(s):	FIRE RESCUE			
R-255-19	PURCHASE OF PLAYGROUND AND PARK EQUIPMENT	3/21/2019	3/20/2023	\$ 5,000,000
Department(s):	PARKS AND RECREATIONS			
R-47-21	FY20-21 VEHICLE PURCHASES (MDAD, FR, PD, SW, SP)	1/29/2021	9/30/2021	\$ 57,982,000
Department(s):	FIRE RESCUE			
R-61-21	VEHICLE PURCHASES FY20-21 REMAINING DEPTS	2/8/2021	9/30/2021	\$ 40,812,887
Department(s):	BOARD OIF COUNTY COMMISSIONER; COMMUNITY ACTION & HUMAN SERVICES; CORRECTIONS; ELECTIONS; PUBLIC HOUSING; INTERNAL SERVICES; INFORMATION TECHNOLOGY; ADMINISTRATIVE OFFICE OF THE COURTS; LIBRARY; TRANSPORTATION AND PUBLIC WORKS; REGULATORY AND &ECONOMIN RESOURCES; WATER & SEWER			
R-BB-19002	FACILITIES MANAGEMENT PRODUCTS AND SOLUTIONS	6/14/2019	10/31/2023	\$ 400,000
Department(s):	AVIATION; COMMUNITY Action and Human Services; INTERNAL SERVICES; LIBRARY; TRANSPORTATION AND PUBLIC WORKS; PARKS AND RECREATIONS; SEAPORT ; WATER & SEWER			
RFA-00833E-1(1)	POP-UP PROGRAM FOR MIA	10/17/2020	9/30/2021	\$ -
Department(s):	AVIATION			
RFA-00833G-1(1)	POP-UP PROGRAM FOR MIA	10/8/2020	9/30/2021	\$ -
Department(s):	AVIATION			
RFA-00833H4-1(1)	POP-UP PROGRAM- LOCATION H4	10/17/2020	9/30/2021	\$ -
Department(s):	AVIATION			
RFAHEADSTART-7(7)	HEAD START PROGRAM SERVICES POOL	8/1/2020	7/31/2021	\$ 60,000,000
Department(s):	COMMUNITY ACTION & HUMAN SERV.			
RFP NO. MDAD-07-17	PARKING ACCESS & REVENUE CONTROL SYSTEM FOR MIA	6/10/2019	6/9/2022	\$ 8,031,000
Department(s):	AVIATION			
RFP-00039-1(2)	ADVERTISING SERVICES FOR TRANSIT VEHICLES	3/1/2020	2/28/2025	\$ -
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-00070-1(1)	CHILDREN'S COURTHOUSE CAFETERIA	4/8/2021	4/7/2026	\$ -
Department(s):	INTERNAL SERVICES			
RFP-00096	COMPRESSED NATURAL GAS PROGRAM FOR MDT	1/30/2017	1/29/2027	\$ 321,660,000
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-00133	JOINT DEVELOPMENT RFP @ DOUGLAS RD METRORAIL STAT	8/29/2016	8/31/2046	\$ -
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-00152	OMNI DEVELOPMENT	5/17/2017	5/31/2107	\$ -
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-00160	LEASE OF COMPREHENSIVE CLAIMS MANAGEMENT SYSTEM	8/15/2017	8/31/2022	\$ 9,461,000
Department(s):	INTERNAL SERVICES			
RFP-00168-1(3)	BODY WORN CAMERAS AND VIDEO MANAGEMENT SOLUTION	4/1/2021	3/31/2026	\$ 5,850,000
Department(s):	POLICE			
RFP-00172-1(1)	DISASTER DEBRIS REMOVAL MONITORING SERVICE	1/1/2021	12/31/2025	\$ 90,000,000
Department(s):	AVIATION; INFORMATION TECHNOLOGY; FIRE RESCUE; INTERNAL SERVICES; PARKS & RECREATIONS; SEAPORT; SOLID WASTE			
RFP-00181	WATER SPORTS CONCESSION AT CRANDON PARK	2/14/2017	2/28/2022	\$ 890,000
Department(s):	PARKS & RECREATION			
RFP-00188-1(2)	SECURITY GUARD SERVICES FOR MIAMI-DADE WATER & SEWER DEPARTMENT	9/1/2020	8/31/2023	\$ 36,196,000

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	WATER & SEWER			
RFP-00196	SELF-FUNDED EMPLOYEE GROUP HEALTHCARE PROGRAM	7/16/2016	12/31/2021	\$ 36,568,000
Department(s):	HUMAN RESOURCES			
RFP-00197-1(2)	MARINA MANAGEMENT SOFTWARE SOLUTION	4/1/2019	6/30/2021	\$ 80,080
Department(s):	INFORMATION TECHNOLOGY			
RFP-00200	ERP IMPLEMENTATION & RELATED SERVICES	7/30/2018	10/31/2022	\$ 48,283,000
Department(s):	INFORMATION TECHNOLOGY			
RFP-00207	DEVELOPMENT AT 3750 SOUTH DIXIE HIGHWAY TO BE NAMED FRANKIE SHANNON ROLLE	1/1/2018	12/31/2108	\$ -
Department(s):	INTERNAL SERVICES			
RFP-00213	MISDEMEANORS PROBATION SERVICES & BIP OVERSIGHT SERVICES	4/1/2016	6/30/2021	\$ -
Department(s):	ADMINISTRATIVE OFFICE OF THE COURTS			
RFP-00217-1(2)	SECURITY GUARD SERVICES FOR MIAMI-DADE COUNTY	9/1/2020	8/31/2023	\$ 67,158,000
Department(s):	INTERNAL SERVICES			
RFP-00254	WASTE CARTS, RECYCLING CARTS, CART PARTS AND RELATED PRODUCTS AND SERVICES	10/2/2016	10/31/2021	\$ 6,400,000
Department(s):	SOLID WASTE			
RFP-00261-1(2)	SOUTH FLORIDA VAN POOL PROGRAM	4/1/2020	3/31/2023	\$ 4,050,000
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-00294-2(2)	EXTERNAL INDEPENDENT AUDITING SERVICES FOR GENERAL SEGMENT	7/1/2020	6/30/2021	\$ -
Department(s):	FINANCE			
RFP-00294A-2(2)	EXTERNAL INDEPENDENT AUDITING SERVICES FOR GENERAL SEGMENT	7/1/2020	6/30/2023	\$ 990,000
Department(s):	FINANCE			
RFP-00294B-2(2)	EXTERNAL INDEPENDENT AUDITING SERVICES FOR AVIATION SEGMENT	7/1/2020	6/30/2023	\$ 409,000
Department(s):	AVIATION			
RFP-00294C-2(2)	EXTERNAL INDEPENDENT AUDITING SERVICE WATER AND SEWER SEGMENT	7/1/2020	6/30/2023	\$ 280,000
Department(s):	WATER & SEWER			
RFP-00294D-2(2)	EXTERNAL INDEPENDENT AUDITING SERVICES FOR TRANSIT SEGMENT	7/1/2020	6/30/2023	\$ 280,000
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-00297	ENERGY POLICY ACT OF 2005 CONSULTANT SERVICES	7/20/2016	7/31/2021	\$ 300,000
Department(s):	REGULATORY & ECONOMIC RESOURCES			
RFP-00318	CRANDON MARINA CONCESSION	2/10/2017	2/28/2022	\$ -
Department(s):	PARKS & RECREATIONS			
RFP-00321	LABORATORY INFORMATION MANAGEMENT SYSTEM	11/16/2016	11/30/2021	\$ 2,030,000
Department(s):	INFORMATION TECHNOLOGY; POLICE			
RFP-00322-1(2)	DERIVATIVE PRODUCTS ADVISOR SERVICES	12/1/2019	11/30/2021	\$ 500,000
Department(s):	FINANCE			
RFP-00327	ACOUSTIC GUNSHOT DETECTION SOLUTION	10/4/2016	10/31/2021	\$ 2,619,000
Department(s):	POLICE			
RFP-00328-2(2)	EXTERNAL INDEPENDENT AUDITING MDAD MANAGEMENT CONTRACTS	11/1/2020	10/31/2021	\$ 183,000
Department(s):	AVIATION			
RFP-00329	INMATE VIDEO VISITATION SYSTEM	6/10/2019	6/30/2024	\$ -
Department(s):	CORRECTIONS			
RFP-00342-1(1)	EMPLOYEE GROUP DENTAL INSURANCE PROGRAM	1/1/2021	12/31/2022	\$ 28,720,000
Department(s):	HUMAN RESOURCES			
RFP-00356-1(2)	CARE & CUSTODY SERVICES FOR JSD	11/1/2020	10/31/2022	\$ 3,052,000
Department(s):	JUVENILE SERVICES			
RFP-00376-1(3)	SMALL BUSINESS DEVELOPMENT SOFTWARE SOLUTION	12/16/2019	12/15/2021	\$ 199,000
Department(s):	INFORMATION TECHNOLOGY			
RFP-00417	AUTOMATED BICYCLE RENTAL AND SHARE PROGRAM	11/29/2017	11/30/2022	\$ -
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-00420-1(1)	PROFESSIONAL VETERINARY SERVICES	12/1/2020	11/30/2023	\$ 885,000
Department(s):	ANIMAL SERVICES; AVIATION; CORRECTIONS; FIRE RESCUE; POLICE			
RFP-00422	CHECKPOINT QUEUE WAIT TIME ANALYZER	12/19/2018	12/31/2023	\$ 2,920,000
Department(s):	AVIATION			
RFP-00423	WIRELESS ELECTRONIC CALL FORWARD QUEUEING SYSTEM	6/19/2017	6/18/2022	\$ 397,680
Department(s):	AVIATION			
RFP-00426	MEDICAL TRANSPORTATION SERVICES	4/1/2019	3/31/2024	\$ 6,624,000
Department(s):	FIRE RESCUE			
RFP-00429-1(3)	PROPERTY MANAGEMENT SERVICES	8/1/2020	7/31/2021	\$ 370,667
Department(s):	PUBLIC HOUSING			
RFP-00456	40 FT. BATTERY & ELECTRIC BUSES	10/18/2019	10/31/2024	\$ 72,176,322
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-00520-1(1)	INVESTIGATIVE & SURVEILLANCE SERVICES	9/1/2020	8/31/2023	\$ 500,000
Department(s):	FIRE RESCUE; INTERNAL SERVICES			
RFP-00522	EXTERNAL AUDITING SVCS CLERK OF COURTS	8/14/2017	8/31/2021	\$ 351,000
Department(s):	CLERK OF COURTS			
RFP-00564	RFP GROUP LEGAL SERVICES	1/1/2019	12/31/2023	\$ 11,000,000
Department(s):	HUMAN RESOURCES			
RFP-00567	EMS BILLING	8/1/2018	7/31/2023	\$ 6,000,000
Department(s):	FIRE RESCUE			
RFP-00572	POLYGRAPH EXAMINATION SERVICES	4/1/2018	3/31/2023	\$ 1,242,000
Department(s):	CORRECTIONS; TRANSPORTATION & PUBLIC WORKS; POLICE			
RFP-00615	EMPLOYEE BENEFITS CONSULTING SERVICES	8/21/2018	8/31/2021	\$ 995,000
Department(s):	HUMAN RESOURCES			
RFP-00700	DEVELOPMENT OF BLOCK 45	7/15/2019	12/31/2109	\$ 1
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-00710	EMPLOYEE GROUP LIFE, AD&D & PBA INSURANCE	1/1/2019	12/31/2023	\$ 68,874,000
Department(s):	HUMAN RESOURCES; INTERNAL SERVICES			
RFP-00754	SCALE HOUSE OPERATIONS SOFTWARE	10/27/2020	10/31/2026	\$ 1,391,523
Department(s):	SOLID WASTE			
RFP-00808	OPERATION OF PARKING FACILITIES AT MIA	11/1/2020	10/31/2025	\$ 382,896
Department(s):	AVIATION			
RFP-00826	RYAN WHITE MANAGEMENT INFORMATION SYSTEM	8/1/2019	7/31/2024	\$ 1,563,200
Department(s):	BUDGET AND MANAGEMENT			
RFP-00891	RECREATION MANAGEMENT SOFTWARE SOLUTION	9/18/2019	9/17/2024	\$ 1,235,000
Department(s):	INFORMATION TECHNOLOGY			
RFP-00912	HEWLETT PACKARD ENTERPRISE HARDWARE AND SERVICES	5/21/2020	5/31/2024	\$ 16,193,314
Department(s):	INFORMATION TECHNOLOGY			
RFP-00936	CELLULAR DEVICES AND SERVICES	2/5/2019	2/28/2023	\$ 27,000,000
Department(s):	AVIATION; CLERK OF COURTS; CORRECTIONS; INFORMATION TECHNOLOGY; FIRE RESCUE;POLICE DEPARTMENT			
RFP-00953	DESIGN, BUILD, FINANCE, OPERATE AND MAINTAIN CIVIL AND PROBATE COURTHOUSE	12/19/2019	2/18/2054	\$ 852,249,000

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	INTERNAL SERVICES			
RFP-01042	PCI CERTIFIED QSA CONSULTING SERVICES	1/18/2019	1/31/2024	\$ 350,000
Department(s):	FINANCE			
RFP-01058	ADVANCED TRAFFIC MANAGEMENT SYSTEM	5/28/2020	5/31/2024	\$ 160,173,671
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-01071	BUS PASSENGER SHELTER PROGRAM	6/1/2020	5/31/2035	\$ 12,705,720
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-01082	REDEVELOPMENT OF CULMER PLACE & CULMER GARDENS	10/7/2019	12/10/2022	\$ -
Department(s):	PUBLIC HOUSING			
RFP-01083	ON-DEMAND TRANSIT SERVICES	8/4/2020	8/31/2023	\$ 4,663,500
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-01132	SECTION 8 HOUSING VOUCHER SERVICES	1/1/2020	12/31/2021	\$ 18,305,764
Department(s):	PUBLIC HOUSING			
RFP-01146	AIR SERVICE DEVELOPMENT SERVICES	9/25/2019	9/30/2024	\$ 753,700
Department(s):	AVIATION			
RFP-01207	INMATE COMMISSARY AND BANKING SERVICES & STAFF SELF-SERVICE SUPERMARKET	4/1/2020	3/31/2025	\$ 668,000
Department(s):	CORRECTIONS			
RFP-01211	SECURITY GUARDS FOR HOUSING FACILITIES	4/1/2020	3/31/2024	\$ 10,665,663
Department(s):	INTERNAL SERVICES			
RFP-01228	EXTERNAL INDEPENDENT AUDITING SERVICE	8/6/2020	7/31/2023	\$ 485,000
Department(s):	PUBLIC HOUSING			
RFP-01229	PRIVATE ATTORNEY SERVICES	3/18/2021	3/31/2024	\$ 1,200,000
Department(s):	PUBLIC HOUSING			
RFP-01248	VERINT AUDIOLOG MAINTENANCE AND SUPPORT	3/1/2021	2/28/2026	\$ 657,301
Department(s):	INFORMATION TECHNOLOGY			
RFP-01296	REDEVELOPMENT OF RAINBOW VILLAGE & GWEN CHERRY 23C	4/17/2020	3/31/2022	\$ -
Department(s):	PUBLIC HOUSING			
RFP-01307	METROMOVER COMPREHENSIVE WAYSIDE SYSTEM OVERHAUL	5/20/2021	5/19/2025	\$ 152,920,983
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-01336	MISDEMEANOR DIVERSION SERVICES	9/1/2020	8/31/2025	\$ -
Department(s):	STATE ATTORNEY OFFICE			
RFP-01353-IA	RAPID MASS TRANSIT SOLUTION FOR BEACH CORRIDOR TRUNK LINE	10/31/2020	4/30/2022	\$ 14,000,000
Department(s):	TRANSPORTATION & PUBLIC WORKS			
RFP-01371	BROKER SERVICES FOR AIRCRAFT HULL & LIABILITY INSURANCE PROGRAM	7/9/2020	7/31/2025	\$ 100,000
Department(s):	INTERNAL SERVICES			
RFP-01385-1(4)	SEAWEED REMOVAL AND MECHANICAL BEACH CLEANING	5/1/2021	4/30/2022	\$ 2,730,000
Department(s):	PARKS & RECREATIONS			
RFP-01395	MIDRANGE SERVER SOLUTION	10/29/2020	10/31/2025	\$ 2,975,761
Department(s):	INFORMATION TECHNOLOGY			
RFP-01409	LEASE OF WALL SPACE FOR ADVERTISING MURAL	12/1/2020	11/30/2025	\$ -
Department(s):	INTERNAL SERVICES			
RFP-01418	EMPLOYEE VOLUNTARY GROUP VISION INSURANCE PROGRAM	1/1/2021	12/31/2023	\$ 12,424,000
Department(s):	HUMAN RESOURCES			
RFP-01424	HELICOPTERS FOR MDRF	11/21/2019	11/30/2024	\$ 77,646,993
Department(s):	FIRE RESCUE			
SS9948-4/23-1	ELECTRONIC STAKE OUT (ESO) GPS CONCEALABLE UNITS	7/1/2020	6/30/2021	\$ 30,875
Department(s):	INFORMATION TECHNOLOGY			
SS9969-0/23	BREATHING AIR SYSTEM COMPRESSORS MAINT	9/1/2018	8/31/2023	\$ 200,000
Department(s):	FIRE RESCUE			
SS9982-0/23	VEHICLE MOVEMENT AREA TRANSMITTER UNITS	6/18/2019	6/30/2024	\$ 613,000
Department(s):	AVIATION			
WOPR-01295-01	REDEVELOPMENT OF COUNTY PROPERTIES RAD PROGRAM	10/29/2020	9/28/2021	\$ -
Department(s):	PUBLIC HOUSING			
00212-2	ELECTRONIC MONITORING OFFENDER SERVICES	1/1/2020	12/31/2021	\$ 1,122,333
Department(s):	CORRECTIONS; JUVENILE SERVICES			
062916-GPC	AUTOMOTIVE AND TRUCK REPLACEMENT PARTS AND TIRES WITH RELATED EQUIPMENT	1/15/2019	9/6/2021	\$ 500,000
Department(s):	FIRE RESCUE; INTERNAL SERVICES; WATER&SEWER			
121416-WWG-1	PUBLIC SAFETY AND EMERGENCY MANAGEMENT RELATED EQUIPMENT, SUPPLIES, AND SERVICES	2/2/2021	2/1/2022	\$ 2,995,400
Department(s):	ANIMAL SERVICES; AVIATION; COMMUNITY ACTION & HUMAN SERVICES; CORRECTIONS; FIRE RESCUE; PUBLIC HOUSING; INTERNAL SERVICES; LIBRARY			
156-0227-R(RG)	ONLINE AUCTION SERVICES OF MISCELLANEOUS SURPLUS (CO-OP)	12/1/2020	9/26/2021	\$ -
Department(s):	INTERNAL SERVICES			
17-0606	FIRE EQUIPMENT PARTS, SUPPLIES, & SRVC.	2/16/2021	6/30/2021	\$ 225,000
Department(s):	FIRE RESCUE;			
18-56899-1	KNIGHT FOUNDATION â€” MOBILITY INITIATIVE: ROADMAP & PLAYBOOK	1/28/2021	7/31/2022	\$ 125,000
Department(s):	TRANSPORTATION AND PUBLIC WORKS			
18-56899-2	KNIGHT FOUNDATION â€” MOBILITY INITIATIVE: ROADMAP & PLAYBOOK	2/3/2021	8/31/2022	\$ 250,000
Department(s):	TRANSPORTATION AND PUBLIC WORKS			
20-AT00009700G0069	WEBEOC	10/21/2020	5/28/2023	\$ 450,000
Department(s):	FIRE RESCUE			
234A-3	ADPICS/FAMIS MAINTENANCE AND SUPPORT	10/1/2009	12/31/2021	\$ 849,000
Department(s):	FINANCE; INTERNAL SERVICES			
25100000-19-1	MOTOR VEHICLES	11/19/2020	11/16/2021	\$ 38,429
Department(s):	INTERNAL SERVICES			
81141902VITA18-ACS	IT RESEARCH AND ADVISORY SERVICES	12/13/2018	3/13/2022	\$ 442,010
Department(s):	INFORMATIONAL TECHNOLOGY			
8880-1/21-1	FROZEN KOSHER MEALS	6/1/2016	6/30/2021	\$ 975,000
Department(s):	CORRECTIONS;			
BW-411-A	EMPHASYS SYMPRO INVESTMENT MANAGEMENT SOFTWARE	3/16/2021	3/31/2024	\$ 195,000
Department(s):	FINANCE;			
BW7514-15/24-12	450 MHZ UHF RADIO SYSTEM UPGRADE PROJECT	12/15/2020	12/14/2021	\$ 2,778,000
Department(s):	FIRE RESCUE			
BW7961-3/11-6	TRAPEZE SOFTWARE SUPPORT & MAINTENANCE	2/22/2021	2/21/2022	\$ 889,089
Department(s):	TRANSPORTATION AND PUBLIC WORKS			
BW8360-13/22-12	EMPHASYS PROFESSIONAL SERVICES	9/1/2020	8/31/2021	\$ 150,000
Department(s):	PUBLIC HOUSING			
BW9162-2/25	FORENSIC ODONTOLOGY	12/1/2020	11/30/2023	\$ 323,580
Department(s):	MEDICAL EXAMINER			
BW9330-5/20-5	MAINTENANCE SERVICES FOR AUTOMATIC DOORS	1/1/2020	6/30/2021	\$ 2,887,765

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	AVIATION			
BW9645-8/22-8	MDDP PCB AIM MANAGEMENT SOFTWARE	3/1/2021	2/28/2022	\$ 15,636
Department(s):	INFORMATIONAL TECHNOLOGY			
BW9992-2/22-1(2)	GROUP VIOLENCE INTERVENTION PROGRAM	5/1/2021	4/30/2022	\$ 100,000
Department(s):	JUVENILE SERVICES			
CP-10133	UPGRADES TO MDC COURTHOUSE FIRE ALARM	5/10/2021	10/9/2021	\$ 9,932
Department(s):	INTERNAL SERVICES			
CP-10136	WASD HIALEAH PLANT MOTOR REPAIR	5/19/2021	6/18/2021	\$ 28,900
Department(s):	WATER & SEWER			
E10022-0/20	EMERGENCY LAUNDRY SERVICES	6/5/2019	5/4/2022	\$ 250,000
Department(s):	CORRECTIONS			
E-10048	EMERGENCY JANITORIAL ISD DOWNTOWN	10/31/2019	6/30/2021	\$ 250,000
Department(s):	INTERNAL SERVICES			
EPPRFP-00364-3(3)	EVENT TICKETING SYSTEM AND SERVICES	5/1/2021	4/30/2022	\$ 16,000
Department(s):	CULTURAL AFFAIRS			
EPPRFP-00792-1(2)	PHCD-RKH CONVENIENCE STORE	11/1/2020	10/31/2022	\$ -
Department(s):	PUBLIC HOUSING			
EPP-RFP-01273	GOLF PRO SERVICES AT PALMETTO GOLF CLUB	2/7/2020	2/28/2025	\$ -
Department(s):	PARKS & RECREATIONS			
EPP-RFP-01274	GOLF PRO SERVICES AT COUNTRY CLUB OF GOLF COURSE	2/20/2020	2/28/2025	\$ -
Department(s):	PARKS & RECREATIONS			
EPPRFP-01463	CONSULTANT-RECYCLING STUDY MIAMI-DADE COUNTY DSWM	8/12/2020	8/31/2021	\$ 74,200
Department(s):	SOLID WASTE			
EPPRFP-01613	PSYCHOLOGICAL TESTING AND EVALUATION	6/1/2021	5/31/2024	\$ 910,800
Department(s):	CORRECTION; FIRE RESCUE; POLICE			
EPP-RFP613-6(6)	BALLOT ORDER TRACKING SYSTEM	5/14/2021	5/13/2023	\$ -
Department(s):	INTERNAL SERVICES			
EPPRFQ-00608	MARKETING AND PUBLIC RELATIONS SERVICES	2/1/2018	7/31/2021	\$ 1,000,000
Department(s):	CULTURAL AFFAIRS			
FB-00300	BAILIFF UNIFORMS	6/1/2016	8/31/2021	\$ 148,000
Department(s):	ADMINISTRATIVE OFFICE OF THE COURTS			
FB-00309	MOBILE CARWASH SERVICES	1/15/2016	6/30/2021	\$ 320,880
Department(s):	AVIATION; CLERK OF COURTS; CORRECTIONS;INTERNAL SERVICES; JUVENILE SERVICES;LIBRARY; TRANSPORTATION & PUBLIC WORKS; POLICE; REGULATORY & ECONOMIC RESOURCES;PARKS AND RECREATIONS; SEAPORT;SOLID WASTE;WATER&SEWER			
FB-00312-3(3)	CONTRACT HEALTH PROFESSIONALS	6/1/2020	8/31/2021	\$ 2,063,000
Department(s):	COMMUNITY ACTION & HUMAN SERV.; PUBLIC HOUSING			
FB-00316	WIPING CLOTHS AND WIPERS	5/1/2016	7/31/2021	\$ 489,800
Department(s):	PUBLIC HOUSING; INTERNAL SERVICES; TRANSPORTATION & PUBLIC WORKS; PARKS & RECREATION; SEAPORT; SOLID WASTE; WATER & SEWER			
FB-01604	SCREEN PRINT APPAREL	6/1/2021	5/31/2024	\$ 974,493
Department(s):	COMMUNITY ACTION & HUMAN SERV.; COMMUNICATIONS; PUBLIC HOUSING; TRANSPORTATION & PUBLIC WORKS; POLICE; PARKS & RECREATIONS; REGULATORY & ECONOMIC RESOURCES; SEAPORT; SOLID WASTE; WATER & SEWER			
RFP-01487	PROPERTY INSURANCE PROGRAM BROKER SERVICES PROGRAM	11/4/2020	11/30/2025	\$ 2,350,000
Department(s):	INTERNAL SERVICES			
RFP-01488	DISASTER COST RECOVERY SERVICES	9/23/2020	9/30/2025	\$ 450,000
Department(s):	COMMUNITY ACTION & HUMAN SERVICES; FIRE RESCUE; PUBLIC HOUSING			
RFP-01535	COMMISSION REDISTRICTING CONSULTING SERVICES	4/13/2021	4/12/2022	\$ 124,750
Department(s):	REGULATORY & ECONOMIC RESOURCES			
RFP-01651	MEDICARE MANAGED CARE CONSULTING SERVICES	4/1/2021	3/31/2026	\$ 999,995
Department(s):	FIRE RESCUE			
RFP14-06-1	AUTOMATED FARE COLLECTION SYSTEM	12/1/2017	11/30/2021	\$ 48,410
Department(s):	TRANSPORTATION AND PUBLIC WORKS			
RFP2000001701	TECHNOLOGY PRODUCTS, SERVICES, SOLUTIONS, AND RELATED PRODUCTS AND SERVICES	4/18/2017	4/30/2023	\$ 19,400,000
Department(s):	INFORMATIONAL TECHNOLOGY			
RFP643-3(5)	INTEGRATED LIBRARY SYSTEM	7/16/2020	7/15/2023	\$ 1,226,144
Department(s):	LIBRARY			
RFP766-4(4)	ENERGY UTILITY BILLING MANAGEMENT SYSTEM	11/1/2020	10/31/2022	\$ 197,852
Department(s):	INTERNAL SERVICES			
RFP797	MINI SOCCER COMPLEXES	12/15/2012	12/31/2022	\$ -
Department(s):	PARKS & RECREATIONS			
RFP816-2(2)	TITLE COMPANY SERVICES	6/1/2019	6/30/2021	\$ 900,000
Department(s):	FINANCE; INTERNAL SERVICES; TRANSPORTATION & PUBLIC WORKS; REGULATORY & ECONOMIC RESOURCES			
RFP821-1	ACCTS PAYABLE PAYMENT AND DEBIT CARD PROGRAMS	12/1/2020	11/30/2023	\$ -
Department(s):	FINANCE			
RFP83116	MULTI-FUNCTION COPIERS, PRINTERS AND EQUIPMENT	4/19/2017	10/19/2021	\$ 348,234
Department(s):	WATER & SEWER			
RFP849-3(3)	METER READING SOLUTION	10/31/2020	10/30/2022	\$ 83,482
Department(s):	WATER & SEWER			
RFP865-1(2)	PAY-ON-FOOT PARKING MANAGEMENT SOLUTION	1/1/2021	12/31/2025	\$ 157,500
Department(s):	INTERNAL SERVICES			
RFP899-1(2)	IP ALERTING SYSTEM	12/26/2020	12/25/2025	\$ 3,050,125
Department(s):	FIRE RESCUE			
RFQ-00495-1(2)	FINANCIAL CONSULTING SERVICES FOR OCITT	8/1/2020	7/31/2021	\$ 250,000
Department(s):	OFFICE OF CITIZEN INDEPENDENT TRANSPORTATION TRUST			
RFQ-00600-3(3)	GOVERNMENTAL REPRESENTATION AND CONSULTING SERVICES IN TALLAHASSEE, FL	1/1/2021	12/31/2021	\$ 436,000
Department(s):	OFFICE OF MANAGEMENT & BUDGET			
RFQ-01113	LEASE/OPERATION OF RESTAURANT AT THE JOSEPH CALEB CENTER	3/1/2020	8/31/2030	\$ -
Department(s):	INTERNAL SERVICES			
RFQ-01244	P3 AND INFRASTRUCTURE ADVISORY SERVICES POOL	9/1/2019	8/31/2024	\$ 1,000,000
Department(s):	TRANSPORTATION & PUBLIC WORK			
RFQ-01295	REDEVELOPMENT OF COUNTY PROPERTIES UNDER THE RAD PROGRAM POOL	5/1/2020	4/30/2025	\$ -
Department(s):	PUBLIC HOUSING			
RFQ-01387-1(2)	TPO STATE LEGISLATIVE ADVOCACY SERVICES	1/11/2021	1/10/2022	\$ 75,000
Department(s):	METROPOLITAN PLANNING ORGANIZATION			
RFQ-01387-B-1(2)	TPO STATE LEGISLATIVE ADVOCACY SERVICES	1/11/2021	1/10/2022	\$ 75,000
Department(s):	METROPOLITAN PLANNING ORGANIZATION			
RFQ-01388-1(2)	TPO FEDERAL LEGISLATIVE ADVOCACY SERVICES	1/14/2021	1/13/2022	\$ 75,000
Department(s):	METROPOLITAN PLANNING ORGANIZATION			
RFQ685	GOVERNMENTAL REP/CONSULTING SVCS IN WASHINGTON	3/1/2011	6/30/2021	\$ 720,000

APPENDIX Z: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	OFFICE OF MANAGEMENT & BUDGET			
RTQ-00280	ELDERLY MEALS FOOD SERVICE	3/21/2016	6/30/2021	\$ 10,000,000
Department(s):	COMMUNITY ACTION & HUMAN SERV.			
RTQ-00439	FURNITURE (OFFICE AND NON-OFFICE)	3/1/2018	2/28/2022	\$ 15,185,000
Department(s):	AVIATION; CLERK OF COURTS; COMMUNITY ACTION & HUMAN SERV.; CORRECTIONS; CULTURAL AFFAIRS; ELECTIONS; FIRE RESCUE; PUBLIC HOUSING; HUMAN RESOURCES; INTERNAL SERVICES; INFORMATION TECHNOLOGY; JUVENILE SERVICES; LIBRARY; MEDICAL EXAMINER; TRANSPORTATION & PUBLIC WORKS; ADMINISTRATIVE OFFICE OF THE COURTS; POLICE; REGULATORY & ECONOMIC RESOURCES; SEAPORT; SOLID WASTE; PARKS & RECREATIONS; WATER & SEWER.			
RTQ-01120	CREDIT UNDERWRITING SERVICES, SUBSIDY LAYERING SVC	7/1/2020	6/30/2025	\$ 750,000
Department(s):	PUBLIC HOUSING			
RTQ-01233	VESSEL SIMULATION SERVICES	11/1/2020	10/31/2025	\$ 500,000
Department(s):	SEAPORT			
RTQ-01284	BIRD CONTROL SERVICES	1/1/2021	1/1/2025	\$ 429,000
Department(s):	TRANSPORTATION AND PUBLIC WORKS; SEAPORT; SOLID WASTE			
RTQ-01287	PREQUAL FOR OFFROAD AND HEAVY EQUIPMENT	2/1/2020	1/31/2025	\$ 400,000
Department(s):	0			
RTQ-01337	POLYMER FOR WATER TREATMENT	11/1/2020	10/31/2025	\$ 2,430,000
Department(s):	WATER & SEWER			
RTQ-01354	INVASIVE VEGETATION CONTROL SERVICES	12/1/2020	11/30/2025	\$ 795,000
Department(s):	LIBRARY; PARKS & RECREATION; SOLID WASTE			
RTQ-01360	WATER/WASTEWATER TREATMENT PARTS/SERVICE/EQUIPMENT	9/1/2020	8/31/2025	\$ 16,351,000
Department(s):	WATER & SEWER			
RTQ-01452	FIRE HYDRANTS AND ASSOCIATED PARTS	4/1/2021	3/31/2026	\$ 2,525,000
Department(s):	AVIATION; WATER & SEWER			
RTQ-01468	OEM MAJOR PARTS, REPAIR, MAINT. FOR FIRE EQUIPMENT	4/1/2021	3/31/2026	\$ 6,769,000
Department(s):	AVIATION; FIRE RESCUE; POLICE			
RTQ-01528	VERITAS SOFTWARE LIC & MAINT SVCS PRE-QUAL	4/1/2021	3/31/2026	\$ 5,633,273
Department(s):	INFORMATIONAL TECHNOLOGY			
RTQ-01592	VOICE/DATA COMMUNICATIONS PRODUCTS & SERVICES, PRE-QUAL	4/1/2021	3/31/2026	\$ 18,983,505
Department(s):	INFORMATIONAL TECHNOLOGY			
RTQ-01593	BACKFILE CONVERSION AND SCANNING SERVICES (PRE-QUAL)	12/1/2020	11/30/2022	\$ 176,800
Department(s):	REGULATORY & ECONOMIC RESOURCES; SEAPORT; SOLID WASTE			
RTQ-01601	LITHO INKS PLATES COATING CHEM PREQUAL	9/1/2020	8/31/2025	\$ 355,000
Department(s):	INTERNAL SERVICES			
RTQ-01605	EMERGENCY CLEAN UP SERVICES	3/15/2021	3/31/2024	\$ 8,502,000
Department(s):	ANIMAL SERVICES; AVIATION; COMMUNITY ACTION & HUMAN SERVICES; CORRECTIONS; FIRE RESCUE; PUBLIC HOUSING; HOMELESS TRUST; INTERNAL SERVICES; LIBRARY; TRANSPORTATION & PUBLIC WORKS; POLICE; PARKS & RECREATIONS; SEAPORT; SOLID WASTE			
RTQ-01609	MICROSOFT DESKTOP APPLICATION TRAINING	1/1/2021	12/31/2025	\$ 250,000
Department(s):	HUMAN RESOURCES			
RTQ-01623	ANTENNA TOWER MAINTENANCE AND REPAIR	5/1/2021	4/30/2026	\$ 500,000
Department(s):	INFORMATIONAL TECHNOLOGY			
RTQ-01665	PET RETENTION VET CARE PROGRAM	10/1/2020	9/30/2025	\$ 400,000
Department(s):	ANIMAL SERVICES;			
RTQ-01674	HAULING OF BULK MATERIALS	6/1/2021	5/31/2026	\$ 950,000
Department(s):	PARKS & RECREATIONS; SEAPORT; SOLID WASTE			
RTQ-01706	ART IN PUBLIC PLACES MISCELLANEOUS SERVICES	4/1/2021	3/31/2026	\$ 1,000,000
Department(s):	CULTURAL AFFAIRS			
RTQ-01709	ENGINEERING, DRAFTING AND ART SUPPLIES PRE-QUALIFICATION	4/1/2021	3/31/2024	\$ 817,000
Department(s):	COMMUNICATIONS; LIBRARY; TRANSPORTATION & PUBLIC WORKS; POLICE; PARKS & RECREATIONS; SEAPORT; SOLID WASTE; WATER & SEWER			
RTQ-01729	PLEXIGLASS SAFETY SHIELD INSTALLATION	4/1/2021	3/31/2023	\$ 150,000
Department(s):	AVIATION			
RTQ-01770	ELECTRONIC IMAGING SERVICES	6/1/2021	5/31/2026	\$ 238,000
Department(s):	COMMUNICATIONS			
SS-10057	AIRTRAQ A-390 WIFI CAMERAS AND ACCESSORIES	10/26/2020	10/31/2021	\$ 51,300
Department(s):	FIRE RESCUE			
SS-10082	LC-MS/MS INSTRUMENT FOR NIJ GRANT	12/1/2020	11/30/2021	\$ 364,709
Department(s):	MEDICAL EXAMINER			
SS-10092	BALLOT DROP BOXES	7/24/2020	7/31/2021	\$ 100,000
Department(s):	ELECTIONS			
SS-10099	GENETIC ANALYSES IN WATERS	4/15/2021	4/30/2022	\$ 250,000
Department(s):	REGULATORY & ECONOMIC RESOURCES			
SS-10113	OMNIBALLOT ACCESSIBLE BALLOTING PORTAL	10/21/2020	10/31/2021	\$ 50,000
Department(s):	ELECTIONS			
SS4416-15/25-3	ELEVATOR MAINTENANCE SERVICE - OTIS ELEVATORS	10/1/2020	9/30/2025	\$ 6,796,529
Department(s):	AVIATION; CULTURAL AFFAIRS; FIRE RESCUE; PUBLIC HOUSING; INTERNAL SERVICES; LIBRARY; TRANSPORTATION; SEAPORT; WATER & SEWER			
SS7991-15/22-15	EMPHASYS COMPUTER SOLUTIONS SOFTWARE AND MAINTENANCE	3/27/2021	3/26/2022	\$ 500,000
Department(s):	PUBLIC HOUSING			
SS8265-3/21-3	FOOD SERVICE SOFTWARE MAINTENANCE	5/23/2020	6/22/2021	\$ 25,000
Department(s):	CORRECTIONS			
SS9064-10/24-5	UPGRADE AIRFIELD LIGHTING SYSTEM	12/15/2019	6/14/2021	\$ 165,700
Department(s):	AVIATION			
SS9678-3/17-3	INTERVIEW ROOM RECORDING SYSTEM	1/1/2021	12/31/2021	\$ 7,000
Department(s):	POLICE			
RFQ No. MDAD-14-01-2	FINANCIAL FEASIBILITY CONSULTANT SERVICES FOR MDAD	11/1/2020	10/31/2021	\$ 1,019,202
Department(s):	AVIATION			



APPENDIX AA: PEACE AND PROSPERITY PLAN

Department	Program Name	Program Term	Funding	FY 2021-22
Juvenile Services	Fit 2 Lead	October 1st	Trust Fund	\$ 100,000
Miami-Dade Police Department	MDPD Youth Athletic and Mentoring Initiative	June 14, 2021	Naming Rights Revenue	308,000
Miami-Dade Police Department	MDPD Intelligence Analysts	October 1, 2021	Naming Rights Revenue	341,676
Miami-Dade Police Department	MDPD Turn Around Police Academy	August 2021/March 2022	Naming Rights Revenue	106,000
Parks, Recreation and Open Spaces	Fit2Lead (mentoring program)	June 1, 2021	Naming Rights Revenue	3,269,174
State Attorney's Office	One Full Time State Attorney Position	October 1, 2021	General Fund	311,000
Public Housing and Community Development	Revitalization and Economic Development	June 1, 2021	PHCD and CDBG Funding	13,800,000
Non-Departmental	Summer Youth Internship Program	Summer 2021/Summer 2022	Naming Rights Revenue	700,000
Non-Departmental	Safe in the 305 Community Grant	October 1, 2021	Naming Rights Revenue	50,000
Non-Departmental	Public Safety Tool Kit	October 1, 2021	Naming Rights Revenue	50,000
Non-Departmental	Project Greenlight	October 1, 2021	Naming Rights Revenue	300,000
Non-Departmental	Fit 2 Lead	October 1, 2021	Pending Mental Health Funding	300,000
Non-Departmental	Fit 2 Lead	October 1, 2021	FTX Foundation	150,000
Non-Departmental	Independent Evaluation	Ongoing	Naming Rights Revenue	75,000
			<b>Total including PHCD</b>	<b>\$ 19,860,850</b>
			<b>Total excluding PHCD and SAO Funding</b>	<b>\$ 5,749,850</b>

## Appendix AB: Miami-Dade Rescue Plan

### Infrastructure Projects Programs (\$121 million)

Programs	Deposit (+)	Allocation (-)	Balance
Initial Balance	\$ 121,000,000.00	\$ -	\$ 121,000,000.00
Neighborhood Improvement Projects	\$ -	\$ (5,000,000.00)	\$ 116,000,000.00
Ludlam Trail Project		\$ (5,000,000.00)	\$ 111,000,000.00
City of Sweetwater Parks Expansion and Restructuring		\$ (2,100,000.00)	\$ 108,900,000.00
Criminal Justice Information System (CJIS) Project #2000000954 Document Scanning		\$ (1,000,000.00)	\$ 107,900,000.00
Future Septic to Sewer/Infrastructure Project Programs		\$ (107,900,000.00)	\$ -

### District Designated (\$26 million)

Programs	Deposit (+)	Allocation (-)	Balance
District 1 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 2 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 3 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 4 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 5 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 6 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 7 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 8 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 9 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 10 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 11 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 12 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 13 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00

### Economic and Social Impact Projects (\$59 million)

Programs	Deposit (+)	Allocation (-)	Balance
Initial Balance	\$ 59,000,000.00	\$ -	\$ 59,000,000.00
AGAPE Network		\$ (3,000,000.00)	\$ 56,000,000.00
Sargassum Disposal Alternatives		\$ (1,000,000.00)	\$ 55,000,000.00
Friendship Circle of Miami		\$ (300,000.00)	\$ 54,700,000.00
University of Miami for Autism and Related Disabilities (UM CARD)		\$ (50,000.00)	\$ 54,650,000.00
Mental Health Diversion Facility & Related Mental Health Services		\$ (10,000,000.00)	\$ 44,650,000.00
CAMACOL		\$ (200,000.00)	\$ 44,450,000.00
Affordable Housing Units at Carver Theatre		\$ (5,000,000.00)	\$ 39,450,000.00
NW 18th Avenue Revitalization		\$ (3,000,000.00)	\$ 36,450,000.00
Underline Wi-Fi		\$ (800,000.00)	\$ 35,650,000.00
WiFi in Parks		\$ (800,000.00)	\$ 34,850,000.00
Helen Sawyer Assisted Living Facility		\$ (1,257,000.00)	\$ 33,593,000.00
BIZUP - Business Innovation Start Up Grant program		\$ (1,000,000.00)	\$ 32,593,000.00
Ladies Empowerment and Action Plan (LEAP)		\$ (200,000.00)	\$ 32,393,000.00
Mexican American Council		\$ (200,000.00)	\$ 32,193,000.00
Saint Peter's Community Development Corporation		\$ (100,000.00)	\$ 32,093,000.00
Dade Heritage Trust		\$ (1,000,000.00)	\$ 31,093,000.00
North Dade Cultural Center (Grantee Miami Gardens CRA)		\$ (5,000,000.00)	\$ 26,093,000.00
COVID Mental Health and Wellness Program and Teen Talk		\$ (500,000.00)	\$ 25,593,000.00
Citizens Crimewatch of Miami-Dade		\$ (150,000.00)	\$ 25,443,000.00
Miami Dade North Arts & Humanities Foundation Inc.		\$ (100,000.00)	\$ 25,343,000.00
My Urban Contemporary Experience Inc. (MUCE) Grantee Pre-Art Basel Event		\$ (100,000.00)	\$ 25,243,000.00
Center for the Haitian Studies		\$ (500,000.00)	\$ 24,743,000.00
Transitions Inc.		\$ (300,000.00)	\$ 24,443,000.00
Jewish Community Services of South Florida		\$ (500,000.00)	\$ 23,943,000.00
Redland Farmlife School		\$ (1,500,000.00)	\$ 22,443,000.00
Workforce Development Training (Grantee Miami Dade College)		\$ (5,000,000.00)	\$ 17,443,000.00
Resiliency Investments In Naturally Occurring Affordable Housing		\$ (4,000,000.00)	\$ 13,443,000.00
Community Violence and Intervention Programs		\$ (8,943,000.00)	\$ 4,500,000.00
South Florida Society for the Prevention of Cruelty to Animals, Inc.		\$ (200,000.00)	\$ 4,300,000.00
Father Gerard Jean-Juste Community Center at Oak Grove Park		\$ (400,000.00)	\$ 3,900,000.00
A Reflection of Me		\$ (25,000.00)	\$ 3,875,000.00
Haitian American Chamber of Commerce of Florida		\$ (700,000.00)	\$ 3,175,000.00
Hispanic Coalition		\$ (70,000.00)	\$ 3,105,000.00
Greater Miami Chamber of Commerce		\$ (150,000.00)	\$ 2,955,000.00
Future Affordable Housing Projects		\$ (2,955,000.00)	\$ -



# ACRONYMS, GLOSSARY AND INDEX



## ACRONYMS

<b>A&amp;E</b>	Architectural and Engineering
<b>ACGME</b>	Accreditation Council for Graduate Medical Education
<b>AHAB</b>	Affordable Housing Advisory Board
<b>AHCA</b>	Florida Agency for Healthcare Administration
<b>AHCAC</b>	African Heritage Cultural Arts Center
<b>AHTFB</b>	Affordable Housing Trust Fund Board
<b>ADA</b>	Americans with Disabilities Act
<b>ADPICS</b>	Advanced Purchasing and Inventory Control System
<b>AIM</b>	Actively Investing in Miami-Dade
<b>ALF</b>	Assisted Living Facility
<b>ALS</b>	Advanced Life Support
<b>AMS</b>	Audit and Management Services
<b>AO</b>	Administrative Order
<b>AOC</b>	Administrative Office of the Courts
<b>APP</b>	Art in Public Places
<b>ARFF</b>	Aircraft Rescue and Firefighting Unit
<b>ARPA</b>	American Rescue Plan Act
<b>ASB</b>	Addiction Services Board
<b>ASD</b>	Animal Services Department
<b>ATMS</b>	Advanced Traffic Management System
<b>ASPCA</b>	American Society for the Prevention of Cruelty to Animals
<b>AZA</b>	Association of Zoos and Aquariums
<b>BAT</b>	Budgeting Analysis Tool
<b>BBC GOB</b>	Building Better Communities General Obligation Bond Program
<b>BBN</b>	Better Bus Network
<b>BCC</b>	Board of County Commissioners
<b>BLE</b>	Basic Law Enforcement
<b>BOMA</b>	Building Owners and Managers Association
<b>BRT</b>	Bus Rapid Transit
<b>BWC</b>	Body Worn Camera
<b>CAD</b>	Computer Aided Dispatch/Computer Aided Design
<b>CAFR</b>	Comprehensive Annual Financial Report
<b>CAHSD</b>	Community Action and Human Services Department

## ACRONYMS

<b>CALEA</b>	Commission on Accreditation for Law Enforcement Agencies, Inc.
<b>CAMA</b>	Computer Aided Mass Appraisal
<b>CAO</b>	County Attorney's Office
<b>CAPER</b>	Consolidated Annual Performance Evaluation Report
<b>CAPRA</b>	Commission for Accreditation of Park and Recreation Agencies
<b>CARES</b>	Coronavirus Aid, Relief and Economic Security Act
<b>CBA</b>	Collective Bargaining Agreement
<b>CBAT</b>	Capital Budgeting Analysis Tool
<b>CBE</b>	Community Business Enterprise
<b>CBO</b>	Community-based Organization
<b>CDBG</b>	Community Development Block Grant
<b>CDC</b>	Centers for Disease Control and Prevention
<b>CDMP</b>	Comprehensive Development Master Plan
<b>CDT</b>	Convention Development Tax
<b>CEMP</b>	Comprehensive Emergency Management Plan
<b>CERT</b>	Community Emergency Response Team
<b>CFA</b>	Commission for Florida Law Enforcement Accreditation
<b>CFAI</b>	Commission on Fire Accreditation International
<b>CFFP</b>	Capital Fund Financing Program (CFFP)
<b>CFP</b>	Capital Funds Program
<b>CIIP</b>	Countywide Infrastructure Investment Program
<b>CIO</b>	Chief Information Officer
<b>CIP</b>	Capital Improvements Program
<b>CIS</b>	Customer Information System
<b>CITT</b>	Citizens' Independent Transportation Trust
<b>CJS</b>	Criminal Justice Information System
<b>CMS</b>	Claims Management System
<b>CNG</b>	Compressed Natural Gas
<b>COC</b>	Clerk of Courts
<b>CODI</b>	Commission on Disability Issues
<b>COE</b>	Commission on Ethics and Public Trust
<b>COOP</b>	Continuity of Operations Plan
<b>COPS</b>	Community Oriented Policing Services

## ACRONYMS

<b>CPE</b>	Continuing Professional Education
<b>CPEP</b>	Certified Public Expenditure Program
<b>CPI</b>	Consumer Price Index
<b>CPP</b>	Community Periodical Program
<b>CRA</b>	Community Redevelopment Agency
<b>CRM</b>	Customer Relationship Management
<b>CRCT</b>	Comprehensive Relational Criteria Tool
<b>CRF</b>	City Resilience Framework
<b>CRIPA</b>	Civil Rights of Institutionalized Person's Act
<b>CRRSAA</b>	Coronavirus Response and Relief Supplemental Appropriations Act
<b>CSBE</b>	Community Small Business Enterprise
<b>CSBG</b>	Community Service Block Grant
<b>CSLFRF</b>	Coronavirus State and Local Fiscal Recovery Funds
<b>CST</b>	Communication Services Tax
<b>CUP</b>	Consumptive Use Permit
<b>CVAC</b>	Coordinated Victims Assistance Center
<b>CWP</b>	Community Workforce Program
<b>CY</b>	Calendar Year
<b>CZAB</b>	Community Zoning Appeals Board
<b>DAE</b>	Disaster Assistance Employee
<b>DARE</b>	Drug Abuse Resistance Education
<b>DBE</b>	Disadvantaged Business Enterprise
<b>DCA</b>	Florida Department of Community Affairs
<b>DDA</b>	Downtown Development Authority
<b>DFR</b>	Departmental Fund Reserve
<b>DHS</b>	Department of Homeland Security
<b>DJJ</b>	Department of Juvenile Justice
<b>DNS</b>	Domain Name Services
<b>DoCA</b>	Department of Cultural Affairs
<b>DOJ</b>	U.S. Department of Justice
<b>DOR</b>	Florida Department of Revenue
<b>DROP</b>	Deferred Retirement Option Program
<b>DSAIL</b>	Disability Services and Independent Living

## ACRONYMS

<b>DSWM</b>	Department of Solid Waste Management
<b>DTA</b>	Designated Target Area
<b>DTPW</b>	Department of Transportation and Public Works
<b>DUI</b>	Driving Under the Influence
<b>DVOB</b>	Domestic Violence Oversight Board
<b>EAMS</b>	Enterprise Asset Management System
<b>ECD</b>	Electronic Control Device
<b>ECDP</b>	Enhanced County and District Program
<b>ECISMA</b>	Everglades Cooperative Invasive Species Management Area
<b>ECM</b>	Enterprise Content Management
<b>EDF</b>	Economic Development Fund
<b>EDMS</b>	Electronic Document Management System
<b>EECO</b>	Education, Extension, Conservation and Outreach
<b>EDP</b>	Equitable Distribution Program
<b>EEL</b>	Environmentally Endangered Land
<b>EEOC</b>	U. S. Equal Employment Opportunity Commission (United States)
<b>EF</b>	Efficiency Measure
<b>EIS</b>	Expedited Intake System
<b>EMAP</b>	Emergency Management Accreditation Program
<b>EO</b>	Emergency Order
<b>EOB</b>	Equal Opportunity Board
<b>EOC</b>	Emergency Operations Center
<b>eOIR</b>	Electronic Offense Incident Report
<b>EOY</b>	End of Year
<b>EPA</b>	Environmental Protection Agency
<b>ePAR</b>	Electronic Payroll and Attendance Records
<b>ERP</b>	Enterprise Resource Planning System
<b>ERU</b>	Early Representation Unit
<b>ESCO</b>	Energy Service Company
<b>ESG</b>	Emergency Solutions Grant
<b>EVIDS</b>	Electronic Voter Identification System
<b>EZ</b>	Enterprise Zone
<b>FAA</b>	Federal Aviation Administration



## ACRONYMS

<b>FAMIS</b>	Financial Accounting Management Information System
<b>FBC</b>	Florida Benchmarking Consortium
<b>FBI</b>	Federal Bureau of Investigation
<b>FDEP</b>	Florida Department of Environmental Protection
<b>FDLE</b>	Florida Department of Law Enforcement
<b>FDOH</b>	Florida Department of Health
<b>FDOT</b>	Florida Department of Transportation
<b>FEMA</b>	Federal Emergency Management Agency
<b>FERT</b>	Forensic Evidence Recovery Team
<b>FIU</b>	Florida International University
<b>FORT</b>	Foldout Rigid Temporary Shelter
<b>FPL</b>	Florida Power and Light
<b>FRPA</b>	Florida Recreation and Park Association
<b>FRS</b>	Florida Retirement System
<b>FTA</b>	Federal Transit Administration
<b>FTE</b>	Full-Time Equivalent
<b>FY</b>	Fiscal Year
<b>GAA</b>	General Aviation Airports
<b>GAAP</b>	Generally Accepted Accounting Principles
<b>GAL</b>	Guardian Ad Litem Program
<b>GASB</b>	Government Accounting Standards Board
<b>GFOA</b>	Government Finance Officers Association
<b>GGIF</b>	General Government Improvement Fund
<b>GIS</b>	Geographic Information System
<b>GMCVB</b>	Greater Miami Convention and Visitors Bureau
<b>GMSC</b>	Greater Miami Service Corps
<b>GOB</b>	General Obligation Bond
<b>GVI</b>	Gun Violence Intervention Project
<b>HCV</b>	Housing Choice Voucher
<b>HEX</b>	Homestead Exemption
<b>HLD</b>	High Level Disinfection
<b>HHS</b>	U. S. Department of Health and Human Services
<b>HOME</b>	Home Investment Partnerships Program

## ACRONYMS

<b>HQS</b>	Housing Quality Standard
<b>HR</b>	Human Resources Department
<b>HT</b>	Homeless Trust
<b>HVAC</b>	Heating, Ventilation and Air Conditioning
<b>HUD</b>	U. S. Housing and Urban Development
<b>HUD-VASH</b>	HUD Veterans Affairs Supportive Housing
<b>IAFC</b>	International Association of Fire Chiefs
<b>ICE</b>	Immigration and Customs Enforcement
<b>IC3</b>	Integrated Command & Communications Center
<b>ICMA</b>	International City/County Management Association
<b>IN</b>	Input Measure
<b>INFORMS</b>	Integrated Financial Resources Management System
<b>IO</b>	Implementing Order
<b>ISD</b>	Internal Services Department
<b>IT</b>	Information Technology
<b>ITB</b>	Invitation to Bid
<b>ITD</b>	Information Technology Department
<b>IVR</b>	Interactive Voice Response
<b>IWA</b>	Imaging and Workflow Automation
<b>JAC</b>	Juvenile Assessment Center
<b>JAG</b>	Edward Byrne Memorial Justice Assistance Grant
<b>JCA</b>	Joseph Caleb Auditorium
<b>JMH</b>	Jackson Memorial Hospital
<b>JMS</b>	Jail Management System
<b>JSD</b>	Juvenile Services Department
<b>LBT</b>	Local Business Tax
<b>LDB</b>	Local Disadvantaged Business
<b>LEAD</b>	Literacy for Every Adult in Dade
<b>LED</b>	Light Emitting Diode
<b>LEED</b>	Leadership in Energy and Environmental Design
<b>LETF</b>	Law Enforcement Trust Fund
<b>LERMS</b>	Law Enforcement Records Management System
<b>LGBTQ+</b>	Lesbian Gay Bisexual Transgender Questioning

## ACRONYMS

<b>LIHEAP</b>	Low-Income Home Energy Assistance Program
<b>LIMS</b>	Laboratory Information Management System
<b>LMS</b>	Local Mitigation Strategy
<b>LOGT</b>	Local Option Gas Tax
<b>LPR</b>	License Plate Reader
<b>LRTP</b>	Long Range Transportation Plan
<b>LSOS</b>	Logistically, Scientifically and Objectively Studied
<b>LSS</b>	Lean Six Sigma
<b>MAAC</b>	Miami Airline Affairs Committee
<b>MAC</b>	Municipal Advisory Committee
<b>MCC</b>	Miscellaneous Construction Contracts
<b>MDAD</b>	Miami-Dade Aviation Department
<b>MDCA</b>	Miami-Dade County Auditorium
<b>MDCPS</b>	Miami-Dade County Public Schools
<b>MDCR</b>	Miami-Dade Corrections and Rehabilitation
<b>MDEAT</b>	Miami-Dade Economic Advocacy Trust
<b>MDFR</b>	Miami-Dade Fire Rescue
<b>MDPD</b>	Miami-Dade Police Department
<b>MDPLS</b>	Miami-Dade Public Library System
<b>MDPSTI</b>	Miami-Dade Public Safety Training Institute
<b>MDRP</b>	Miami-Dade Rescue Plan
<b>MDSPD</b>	Miami-Dade Schools Police Department
<b>MDTV</b>	Miami-Dade Television
<b>MDX</b>	Miami-Dade Expressway Authority
<b>ME</b>	Medical Examiner
<b>MHz</b>	Megahertz
<b>MIA</b>	Miami International Airport
<b>MIC</b>	Miami Intermodal Center
<b>MOE</b>	Maintenance of Effort
<b>MOU</b>	Memorandum of Understanding
<b>MOVES</b>	Mobile Operations Victim Emergency Services
<b>MWDC</b>	Metro-West Detention Center
<b>NACo</b>	National Association of Counties

## ACRONYMS

<b>NAM</b>	Natural Areas Management
<b>NAME</b>	National Association of Medical Examiners
<b>NEAT</b>	Neighborhood Enhancement Action Team
<b>NIBIN</b>	National Integrated Ballistic Information Network
<b>NRPA</b>	National Recreation and Park Association
<b>NSI</b>	Neighborhood Safety Initiative
<b>NSP</b>	Neighborhood Stabilization Program
<b>NSMB</b>	Neat Streets Miami Board
<b>NTSB</b>	National Transportation Safety Board
<b>OC</b>	Outcome Measure
<b>OEM</b>	Office of Emergency Management
<b>OIG</b>	Office of Inspector General
<b>OMB</b>	Office of Management and Budget
<b>OP</b>	Output Measure
<b>OPBA</b>	Office of Policy and Budgetary Affairs
<b>OSHA</b>	Occupational Safety and Health Administration
<b>OSMP</b>	Open Space Master Plan
<b>OTTER</b>	Oral Targeted Treatment of Emergent Rabies
<b>P3</b>	Public-Private Partnership
<b>PAC</b>	Performing Arts Center
<b>PAMM</b>	Perez Art Museum Miami
<b>PAPC</b>	Pet Adoption and Protection Center
<b>PBV</b>	Project Based Voucher
<b>PCI</b>	Payment Card Industry
<b>PD&amp;E</b>	Project Development and Environment
<b>PDO</b>	Public Defender's Office
<b>PHAS</b>	Public Housing Assessment System
<b>PHCD</b>	Public Housing and Community Development
<b>PHT</b>	Public Health Trust
<b>PIC</b>	Permitting and Inspection Center
<b>PIO</b>	Public Information Officer
<b>PMO</b>	Project Management Office
<b>PPP</b>	Presidential Preference Primary Election

## ACRONYMS

<b>PREA</b>	Prison Rape Elimination Act
<b>PROS</b>	Parks, Recreation and Open Spaces
<b>PURR</b>	Public Records Request
<b>PRT</b>	Priority Response Team
<b>PSA</b>	Public Service Announcement
<b>PSFFT</b>	Professional Sports Franchise Facility Tax
<b>PTDC</b>	Pre-trial Detention Center
<b>PTP</b>	People's Transportation Plan
<b>PVB</b>	Project Based Voucher
<b>QC</b>	Quality Control
<b>QNIP</b>	Quality Neighborhood Improvement Program
<b>QTI</b>	Qualified Target Industry Program
<b>RAAM</b>	Right-of-Way Assets and Aesthetics Management
<b>RAB</b>	Residential Advisory Boards
<b>RAD</b>	Rental Assistance Demonstration
<b>RDF</b>	Rapid Deployment Force
<b>RER</b>	Regulatory and Economic Resources
<b>RIF</b>	Road Impact Fee
<b>RFA</b>	Requests for Applications
<b>RFP</b>	Request for Proposals
<b>RFQ</b>	Request for Qualifications
<b>RHF</b>	Replacement Housing Factor
<b>RMS</b>	Recreation Management System
<b>ROW</b>	Right-of-Way
<b>RPO</b>	Risk Protection Order
<b>RTCC</b>	Real Time Crime Center
<b>SAD</b>	Special Assessment District
<b>SAO</b>	State Attorney's Office
<b>SBD</b>	Small Business Development
<b>SBE</b>	Small Business Enterprise
<b>SBM</b>	Strategic Business Management
<b>SBR</b>	Sequence Batch Reactor
<b>SCADA</b>	Supervisory Control and Data Acquisition

## ACRONYMS

<b>SCBA</b>	Self-Contained Breathing Apparatus
<b>SEMAP</b>	Section Eight Management Assessment Program
<b>SFCC</b>	South Florida Cultural Consortium
<b>SFPC</b>	South Florida Park Coalition
<b>SFRTA</b>	South Florida Regional Transportation Authority
<b>SFSPCA</b>	South Florida Society for the Prevention of Cruelty to Animals
<b>SHARP</b>	Senior Housing Assistance Repair Program
<b>SHIP</b>	State Housing Initiatives Partnership Program
<b>SLA</b>	Service Level Agreement
<b>SMART</b>	Strategic Miami Area Rapid Transit
<b>SMDCAC</b>	South Miami-Dade Cultural Arts Center
<b>SOB</b>	Special Obligation Bond
<b>SPCC</b>	Stephen P. Clark Center
<b>SRT</b>	Special Response Team
<b>STS</b>	Special Transportation Services
<b>SUTC</b>	System Undergoing Traumatic Changes
<b>TASC</b>	Treatment Alternatives to Street Crime
<b>TDS</b>	Tourist Development Surtax
<b>TDT</b>	Tourist Development Tax
<b>TEU</b>	Twenty-foot Equivalent Unit
<b>TGK</b>	Turner Guilford Knight Correctional Center
<b>TIF</b>	Tax Increment Financing
<b>TIID</b>	Transportation Infrastructure Improvement District
<b>TIP</b>	Transportation Improvement Program
<b>TJIF</b>	Targeted Jobs Incentive Funds
<b>TMS</b>	Threat Management Section
<b>TO</b>	Table of Organization
<b>TNVR</b>	Trap, Neuter, Vaccinate and Release
<b>TPO</b>	Transportation Planning Organization
<b>TRC</b>	Trash and Recycling Center
<b>TRIM</b>	Truth in Millage
<b>TRT</b>	Technical Response Training, Miami-Dade Fire Rescue
<b>TRT</b>	Technical Rescue Training, Miami-Dade Fire Rescue

## ACRONYMS

<b>TSA</b>	Transportation Security Administration
<b>TTC</b>	Training and Treatment Center
<b>TUAs</b>	Targeted Urban Areas
<b>UAP</b>	User Access Program
<b>UASI</b>	Urban Areas Security Initiative
<b>UDB</b>	Urban Development Boundary
<b>UFAS</b>	Uniform Federal Accessibility Standards
<b>UMSA</b>	Unincorporated Municipal Service Area
<b>UPS</b>	Uninterrupted Power Supply
<b>USDA</b>	United States Department of Agriculture
<b>VAB</b>	Value Adjustment Board
<b>VBM</b>	Vote by Mail
<b>VCA</b>	Voluntary Compliance Agreement
<b>VOCA</b>	Victim of Crimes Act
<b>VOIP</b>	Voice Over Internet Protocol
<b>WASD</b>	Water and Sewer Department
<b>WCAC</b>	Westchester Community Arts Center
<b>WCSA</b>	Waste Collection Service Area
<b>WRAP</b>	Water Recreation Access Plan
<b>WUP</b>	Water Use Permit

## GLOSSARY

311 - An abbreviated telephone number (3-1-1) set aside by the Federal Communications Commission for quick access to non-emergency police and other governmental services

Accrual Basis - A method of accounting in which transactions are recognized when they occur, regardless of when cash is actually exchanged

Ad Valorem Taxes - Taxes paid on the assessed value of land, buildings, business inventory and equipment excluding allowable tax exemptions

Administrative Reimbursement - A payment made by proprietary departments to the General Fund to cover a department's share of the County's overhead support

Advanced Purchasing and Inventory Control System (ADPICS) - An automated central procurement system for entering and monitoring the purchase of goods and services; ADPICS is integrated with the County's Financial Accounting Management Information System (FAMIS), improves controls, allows for more timely order processing, vendor management and support and reduces paper storage requirements

Aleatory – An act or actions depending on an uncertain event or contingency

American Rescue Plan Act (ARPA) - (H.R. 1319) was accepted by Congress and signed by the President on March 11, 2021. The ARP provides \$1.9 trillion in response to the COVID-19 pandemic which includes fiscal recovery funds for local governments through the Coronavirus State and Local Fiscal Recovery Funds (CSLFRF)

Americans with Disabilities Act (ADA) - A Federal act, signed into law on July 26, 1990, which addresses the problem of discrimination against individuals with disabilities in critical areas such as employment, housing, public accommodations, education, transportation, communication, recreation, institutionalization, health services, voting and access to public services and places

Annexation - The process by which an existing municipality incorporates additional territory into its jurisdictional boundary

Appropriation - A specific amount of funds authorized for expenditure by the Board of County Commissioners (BCC) against which financial obligations and expenditures may be made

Aquifer - A permeable geological formation that carries and stores groundwater

Art in Public Places - Promotes collaboration and creative arts projects that improve the visual quality of public spaces

Arterial Roads - The main traffic corridors that are within the County; arterial roads are fed by collector roads which pick up the traffic from local roads that provide localized service within specific neighborhoods (also referred to as collector roads)

Artifactual - An inaccurate finding, deviation or alteration due to some form of systemic error

Ashfill - A specially constructed landfill to be used only for disposal of ash from waste-to-energy plants

Attrition - Savings attributed to the time it takes to hire positions vacated through resignation, reassignment, transfer, retirement or any other means other than layoffs



## GLOSSARY

Balanced Budget - A budget in which revenues equal expenditures; in the public sector this is achieved when total receipts equal total outlays for a fiscal year

Bascule Bridge - A bridge spanning short distances that opens to let waterway traffic pass underneath

Base Budget - Cost of continuing the current level of service

Bed Tax - See Convention Development Tax (CDT), Professional Sports Franchise Facilities Tax (PSFFT) and Tourist Development Tax (TDT)

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate; the County sells bonds as a means of borrowing revenue for costly projects and repays the debt to the lender over an extended period of time, similar to the manner in which a homeowner repays a mortgage; a bond differs from a note in two ways: a bond is issued for a longer period of time than a note and requires greater legal formality; bonds are primarily used to finance capital projects

Bond Funds or Proceeds - Money obtained from the sale of bonds, which may be used for the construction or renovation of capital facilities, acquisition of related equipment and other allowable uses

Bondholder - The person or entity having a true and legal ownership interest in a municipal bond; in the case of book-entry only bonds, the beneficial owner will often be treated as the bondholder under the bond contract, although for certain purposes the entity holding the global certificates representing the entire issue will retain the rights of the bondholder under the bond contract

Budget - A fiscal plan of programs, services and construction projects expected to be carried out, funded within available revenues and designated within a specific period, usually 12 months

Budget Amendment - A method by which an adopted expenditure authorization or limit is increased and could be authorized with a publication, a hearing or a re-certification of the budget which may increase or decrease appropriations within a fund but does not increase the fund's total budget; the BCC must approve the change by resolution

Budget Supplement – A budget amendment that requires an increase in overall expenditure authorization in a fund or subfund; the BCC must approve by ordinance, following a duly advertised public hearing

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget; budgetary basis takes one of three forms: generally accepted accounting principles (GAAP), cash or modified accrual

Budgeting Analysis Tool (BAT) – A budget planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring and reporting on departmental budgets

Building Better Communities General Obligation Bond Program (BBC GOB) - A general obligation bond program approved by Miami-Dade County in November of 2004 totaling \$2.925 billion; the program funds capital improvements in the areas of sewers, flood control, healthcare, service outreach, housing, roads and bridges, public safety and courts facilities and parks, libraries and multicultural facilities (see definition of General Obligation Bond)

## GLOSSARY

Building Envelope - The exterior surface of a building's construction which includes the walls, windows, floors and roof

Bulky Waste - Construction debris, large discarded items, appliances, furniture and trash; bulky waste does not include tires or solid waste

Business Tax - A tax imposed for the privilege of doing business in Miami-Dade County; any individual or home-based business providing merchandise, entertainment or service directly or indirectly to the public, must obtain a license to operate; formerly known as an occupational license

Capital Budget - A balanced fiscal plan for a specific period for governmental non-operating projects or purchases, such as construction projects, major equipment purchases, infrastructure improvement or debt service payments for these types of projects or purchases

Capital Budgeting Analysis Tool (CBAT) – A capital planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring and reporting on departmental capital budgets

Capital Costs - Capital costs are non-recurring expenditures that have a useful life of more than five years and have a total cost that exceeds \$50,000 in total funding; capital costs includes all manpower, implementation costs and capital outlay required to fully implement each project

Capital Funds Program (CFP) - A United States Department of Housing and Urban Development (U.S. HUD) formula grant program for public housing improvements and administrative expenditures; formerly known as the Comprehensive Grant Program (CGP)

Capital Improvement Local Option Gas Tax (CILOGT) - A tax levy of up to five cents on each gallon of motor fuel sold, which may be imposed by counties in accordance with Florida state law in one-cent increments, and which is shared with eligible cities in the County; CILOGT may be used only for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted comprehensive plan; the tax in Miami-Dade County is three cents per gallon

Carryover - Appropriated funds that remain unspent at the end of a fiscal year and are allowed to be retained in the appropriating budget and expended in subsequent fiscal years for the purpose designated

Cell - A defined portion of a landfill footprint, which is developed and filled with waste to capacity and subsequently closed according to Federal, State and local regulations

Charter County Transit System Sales Surtax - A one-half percent surtax on countywide sales, use, rentals and other transactions (up to \$5,000 on sales of tangible property) for transit and neighborhood transportation improvements (See People's Transportation Plan)

Children's Trust - An organization committed to funding programs that offer the highest possible quality services, with goals of implementing best practices and improving the lives of children and families in our community

Communications Services Tax (CST) - CST is imposed on each sale of communications services in Florida. Examples of communications services include, but are not limited to cable and satellite television, video and music

## GLOSSARY

streaming, telephone, including Voice-over Internet Protocol (VoIP) and mobile communications and similar services

Community-based Organizations (CBOs) - Not-for-profit organizations that provide services to targeted populations

Community Development Block Grant (CDBG) - A United States Housing and Urban Development (U.S. HUD) funding program established in 1974 to assist local governments in improving the quality of life in low- to moderate-income areas and other areas of metropolitan significance

Community Periodical Program (CPP) - A mandated program to place public information in various local community periodicals throughout the County to inform targeted communities of the activities of their local government

Community Redevelopment Agency (CRA) - A public entity created by a city or county to implement the community redevelopment activities outlined under the Community Redevelopment Act, which was enacted in 1969 (Chapter 163, Part III, Florida Statutes)

Community Services Block Grant (CSBG) - A program that provides annual grants on a formula basis to various types of grantees through the United States Department of Housing and Urban Development (U.S. HUD)

Community Service Center - Direct service centers managed by the Community Action and Human Services Department (CAHSD) and located in various areas throughout Miami-Dade County; centers provide services to economically disadvantaged families interested in achieving self-sufficiency

Community Small Business Enterprise Program/Small Business Enterprise (CSBE/SBE) - A comprehensive program that affords opportunities to small businesses to participate in the County's construction of public improvements and fosters growth in the economy of Miami-Dade County, by allowing small businesses a chance to gain the experience, knowledge and resources necessary to compete and survive, both in government and private construction contracting arenas

Community Workforce Program (CWP) - A program in which all capital construction contracts equal or greater than \$250,000 and all work orders for public improvements located in Designated Target Areas (DTA) requires a review to determine the appropriateness of applying a local workforce goal requiring that a minimum of 10 percent of the persons performing the construction trades work be residents of DTAs however contractors performing work at the Airport and Seaport may hire residents of DTAs other than the DTA where the project is located

Comprehensive Annual Financial Report (CAFR) - A detailed report containing financial statements and other required information, by which market analysts, investors, potential investors, creditors and others may assess the attractions of a government's securities compared to other governments or other investments

Comprehensive Development Master Plan (CDMP) - A plan that expresses the County's general objectives and policies addressing where and how development and conservation of land and natural resources will occur in the next 10 to 20 years and the integration of County services to accomplish these objectives

Concurrency - Growth management requirement that public infrastructure improvements necessitated by public or private development are in place at the same time as development

## GLOSSARY

Constitutional Gas Tax - A tax levy (originating in the Florida Constitution) of two cents per gallon on most motor fuel sold in the state, which is returned to counties pursuant to a formula for the construction, reconstruction and maintenance of roadways (also known as Secondary Gas Tax)

Consumer Price Index (CPI) - An index that measures the change in the cost of typical wage-earner purchases of goods and services expressed as a percentage of the cost of the same goods and services in some base period (also referred to as cost-of-living)

Contingency - A budgetary reserve amount established for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted

Convention Development Tax (CDT) - A three percent tax levied on transient lodging accommodations countywide (except in the Village of Bal Harbour and the Town of Surfside) dedicated to the development and operation of local, major exhibition halls, auditoriums, stadiums and convention-related facilities

Coronavirus Aid, Relief and Economic Security (CARES) Act - (H.R. 748) was signed into law on March 27, 2020 to respond to the COVID-19 public health emergency and resulting economic impacts on state and local governments, individuals, and businesses

Coronavirus Response and Relief Supplemental Appropriations Act, 2021 (CRRSAA) - was signed into law on Dec. 27, 2020. In total, the CRRSAA authorizes \$81.88 billion in support for education, in addition to the \$30.75 billion expeditiously provided last spring through the Coronavirus Aid, Recovery, and Economic Security (CARES) Act

Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) - On March 11, 2021, the American Rescue Plan Act was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act 17, which established the Coronavirus State Fiscal Recovery Fund to assist state and local governments

Countywide Infrastructure Investment Program (CIIP) – A multi-year capital program to address the County’s commitment to investing in repairing, renovating and rehabilitating our aging infrastructure to ensure the continuing of services in the future

Debt Service - The amount of money necessary to pay interest on outstanding bonds and the principal of maturing bonds according to a predetermined payment schedule

Declivity - A downward or descending inclination

Deficit - An excess of current-year expenditures over current-year revenues

Depreciation - A decrease in value due to wear and tear, decay or decline in price; a lowering in estimation

Designated Fund Balance - A fund balance amount that is required to be identified as a reserve fund balance

Direct Costs - Costs that can be identified specifically with a particular sponsored project or institutional activity and which can be directly assigned to such activities relatively easily and with a high degree of accuracy

Dredging - The removal of soil which may include rock, clay, peat, sand, marl, sediment or other naturally occurring soil material from the surface of submerged or unsubmerged coastal or freshwater wetlands, tidal waters or submerged bay-bottom lands; dredging includes, but is not limited to, the removal of soils by use of clamshells, suction lines, draglines, dredger or backhoes

## GLOSSARY

Early Head Start - A national program, founded in 1995, which provides comprehensive developmental services to children of low-income families, from birth to the age of three

Economic Development Fund (EDF) – BBC GOB funded projects which provide opportunities for infrastructure improvements to spur economic development and attract new businesses to the community in order to create jobs

Expedited Intake System (EIS) – Intake system that identifies efficiencies in the “file/no-file” decision process through the enhanced ability to obtain personal service of the notices to appear at all pre-file conferences

Efficacy – the ability to get a job done satisfactorily; the ability to produce a desired or intended result

Efficiency - Efficiency measures are normally a comparison between outputs and inputs including time (e.g. garbage tons collected per crew or cycle times such as personnel hours per crime solved, length of time to purchase specific products or services, etc.) and are often the cost of providing a unit of service (e.g. cost per household, houses built per \$100,000, etc.)

e-Government - A government’s use of technology as an enabling strategy to improve services to its citizens and businesses; access to government information and services can be provided when and where citizens choose and can include access via the Internet, voice response systems, interactive kiosks, social media and other emerging technologies

Enterprise Funds - Funds used to finance and account for the acquisition, operation and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers (such as the Seaport and the Water and Sewer Department)

Enterprise Resource Planning (ERP) - A single integrated financial system with general ledger, accounts receivable, accounts payable, purchasing, project billing, grants management, fixed assets, budget preparation, recruiting and time reporting modules; the ERP system utilizes a single database so information will be easily shared

Environmentally Endangered Lands Trust Fund (EEL) - Funds derived from an extraordinary property tax levy of three-fourths of one mill above the County's ten-mill cap for two years approved by the voters in 1990 for the purchase and preservation of environmentally sensitive lands

Equitable Distribution Program (EDP) - The process to streamline solicitations for continuing contracts by distributing architectural, engineering and landscape architecture professional services for construction projects up to \$2 million or studies up to \$200,000 in fees to eligible firms on a rotational basis

Expenditure - A decrease in financial resources for procurement of assets or the cost of goods and/or services received

Final Maturity Date - A date on which the principal amount of a note, draft, bond or other debt instrument becomes due and payable

Financial Accounting and Management Information System (FAMIS) - A financial accounting general ledger system used by Miami-Dade County

Fiscal Year (FY) - A yearly accounting period, without regard to its relationship to a calendar year; the fiscal year for Miami-Dade County begins on October 1 and ends on September 30

## GLOSSARY

Fixed Rate - An interest rate on a security that does not change for the remaining life of the security

Food and Beverage Tax for Homeless and Domestic Violence - A one percent tax levied Countywide on food and beverages sold by establishments with gross annual revenues exceeding \$400,000 except in the City of Miami Beach, the Village of Bal Harbour and the Town of Surfside, excluding those in hotels and motels; eighty-five percent of the tax proceeds is dedicated for homeless programs and facility construction and fifteen percent is dedicated for domestic violence programs and facility construction and operation

Fringe (or Employee) Benefits - Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for Social Security, pension and medical and life insurance plans

Full-Time Equivalent Position (FTE) - A position converted to the decimal equivalent based on the annual number of hours in the work schedule in relation to 2,080 hours per year

Fund - A set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions or limitations

Fund Balance - The excess of assets and revenue over liabilities and expenditures of a fund

Funding Model - A method of allocating and distributing costs of an enterprise level function across the organization

Gainsharing - A system of rewarding groups of employees who work together to improve performance through use of labor, capital, materials and energy; in return for meeting established target performance levels, the employees receive shares of the resultant revenue or savings from performance gains, usually in the form of a cash bonus

Garbage - Any accumulation of animal, fruit/vegetable matter or any other matter, of any nature whatsoever, which is subject to decay, putrefaction and the generation of noxious or offensive gases/odors

General Fund - The government accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenues to provide Countywide and Unincorporated area operating services; also referred to as the Operating Fund

General Government Improvement fund (GGIF) - A fund comprised of appropriations provided for same-year selected or emergency construction projects, major equipment purchases and debt service payments for General Fund supported departments

General Obligation Bond (GOB) - A voter-approved debt pledging the unlimited taxing power of a governmental jurisdiction

Geographic Information System (GIS) - A computerized system capable of assembling, storing, manipulating, analyzing and displaying geographical referenced information; GIS allows the user to associate information with features on a map to create relationships

Government Finance Officers Association (GFOA) - The professional association of state/provincial and local finance officers in the United States and Canada since 1906

## GLOSSARY

Governmental Accounting Standards Board (GASB) - Organized in 1984 by the Financial Accounting Foundation to establish standards of financial accounting and reporting for state and local governmental entities

Governmental Funds - A category of funds, which include general, special revenue, capital project and debt service; these funds account for short-term activities and are often compared to the budget

Home Investment Partnerships Program (HOME) - A United States Housing and Urban Development (U.S. HUD) formula grant program, established in 1990, for state and local governments to provide affordable housing through acquisition, rehabilitation and new construction

Homeownership Opportunities for People Everywhere (HOPE VI) - A U.S. HUD competition grant program to establish homeownership of single-family properties through public, private and non-profit partnerships

Homestead Exemption (HEX) - A \$50,000 property tax exemption applied to the assessed value of a home and granted to every United States citizen or legal resident that has legal or equitable title to real property in the State of Florida and who resides thereon and in good faith makes it their permanent home as of January 1 of each year

Housing Assistance Payment (HAP) - Federal subsidy for rental assistance provided by U.S. HUD for the Section 8 Housing Choice Voucher Program

Housing Quality Standard (HQS) - A set of acceptable conditions for interior living space, building exterior, heating and plumbing systems and general health and safety; before any rental assistance may be provided, the grantee, or another qualified entity acting on the grantee's behalf (but not the entity providing the housing), must physically inspect each Shelter Plus Care unit to ensure that it meets HQS

Impact Fee - A fee charged on new growth-related development to finance infrastructure capital improvements such as roads, parks, schools, fire and police facilities or capital purchases to serve the residents or users of such developments

Incorporation - The process by which a new city is formed as a legal entity

Ideate – to form an idea; to imagine or conceive

Indirect Cost - The allocation of overhead costs through an approved cost allocation plan in compliance with applicable federal guidelines

Infrastructure - Public support facilities such as roads, buildings and water and sewer lines

Input - Input measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services

Interagency Transfer - A transfer of funds from one department to another

Interest Rate - A rate of interest charged for the use of money, usually expressed as an annual rate

Internal Service Funds - Funds that finance and account for the operations of County agencies which provide services to other County agencies, organizations or other governmental units on a cost-reimbursed basis such as the self-insurance fund

## GLOSSARY

Intra-Agency/Intradepartmental Transfer – A transfer of funds either within the same department and/or within the same fund

Landing Fee - A charge paid by an airline to an airport company for the right to land at a particular airport used to pay for the maintenance or expansion of the airport's buildings, runways, aprons and taxiways

Law Enforcement Trust Fund (LETf) - Funds derived from law enforcement-related seizures of money and property with allowable uses determined by state and federal laws and regulations

Leachate - Stormwater that has percolated through solid waste

Leadership in Energy and Environmental Design (LEED) - A third party green building certification program, and the nationally accepted benchmark for the design and operation of high-performance green buildings and neighborhoods. LEED measures and enhances the design and sustainability of buildings based on a "triple bottom line" approach: economic prosperity, social responsibility and environmental stewardship

Lean Six Sigma – A method that seeks to improve the quality of manufacturing and business process by identifying and removing the root causes of errors, variations and waste by focusing on outputs that are critical to the customers

Light Emitting Diodes (LED) - A semiconductor device that emits visible light when an electric current passes through it; LED lights have a lower power requirement, higher intensity and longer life than incandescent and fluorescent illuminating devices

Line Item - The smallest expenditure detail in departmental budgets; the line item also is referred to as an "object," with numerical "object codes" used to identify expenditures in the accounting system; "objects" are further divided into "sub-objects"

Litter - Misplaced solid waste that is tossed or dumped or that is blown by wind and traffic or carried by water

Local Option Gas Tax (LOGT) - A tax levy of up to six cents on each gallon of motor and special fuels sold, which has been imposed by Miami-Dade County in accordance with state law and shared with the municipalities in the County; the LOGT may be utilized only for transportation expenditures including public transportation, roadway and traffic operations and maintenance; the tax for Miami-Dade County is six cents per gallon

Lot Clearing - The removal of solid waste by means of tractor mowing, chipping, trimming, weed eating, loading, hauling and light/heavy disposal

Manipulize – An effort to manipulate the outcome of a process by monopolizing all discussion and activities surrounding said process

Medicolegal Investigators - Individuals trained and certified in the standards and practice of death scene investigation

Millage Rate - The rate used in calculating taxes based upon the value of property, expressed in mills; one mill equals \$1.00 of tax for each \$1,000 of property value; the millage rate is the total number of mills of tax assessed



## GLOSSARY

Miscellaneous Construction Contracts (MCC) - A type of contract established to procure competitive, cost effective, quality construction services for miscellaneous and emergency construction projects up to \$5 million through the creation of a pre-qualified pool of contractors as approved by the Board of County Commissioners

Modified Accrual Basis Accounting - A mixture of the cash and accrual basis; the modified accrual basis should be used for governmental funds; to be recognized as a revenue or expenditure, the actual receipt or disbursement of cash must occur soon enough after a transaction or event has occurred to have an impact on current expendable resources; revenues must be both measurable and available to pay for the current period's liabilities; revenues are considered available when collectible either during the current period or after the end of the current period but in time to pay year-end liabilities; expenditures are recognized when a transaction or event is expected to draw upon current expendable resources rather than future resources

Mom and Pop Small Business Grant Program - A grant program created to provide financial and technical assistance to qualified for-profit small businesses that are approved for funding

Multi-Year Capital Improvement Plan - A balanced fiscal plan for governmental capital projects that spans six fiscal years

Net Operating Revenue - Revenue from any regular source; revenue from sales is adjusted for discounts and returns when calculating operating revenue

Net Revenues (through bond transactions) - An amount of money available after subtracting from gross revenues such costs and expenses as may be provided for in the bond contract; costs and expenses most often deducted are operations and maintenance expenses

Ninth-Cent Gas Tax - A locally imposed one cent per gallon tax on motor and special fuel for expenses related to establishing, operating and maintaining a transportation system

Non-Departmental Expenditures – Expenditures that cannot be directly attributed to any specific department

Operating Budget - A balanced fiscal plan for providing governmental programs and services for a single year

Optionality – The value of additional optional investment opportunities available only after having made an initial investment

Outcome - Outcome measures focus on program results, effectiveness and service quality, assessing the impact of agency actions on customers, whether individual clients or whole communities (e.g. incidents of fire-related deaths, response time, the crime rate, percentage of residents rating service as good or excellent, percentage of streets that are clean and well-maintained, number of homeless)

Output - Output or workload measures, indicate the amount of work performed on the part of the department (e.g. applications processed, contracts reviewed, tons of garbage collected and potholes filled)

Parity Basis - Equivalence of a commodity price expressed in one currency to its price expressed in another; equality of purchasing power established by law between different kinds of money at a given ratio

Passenger Facility Charges (PFC) - A charge per enplaned passenger charged locally with Federal Aviation Administration (FAA) authorization for aviation-related capital improvement projects

## GLOSSARY

People's Transportation Plan (PTP) - A plan of improvements to the Miami-Dade County transportation system which includes building rapid transit lines, expanding bus service, adding buses, improving traffic signalization, improving major and neighborhood roads and highways and funding to municipalities for road and transportation projects; the PTP is funded with proceeds of the one-half percent sales charter county transit system surtax which is overseen by the Citizen's Independent Transportation Trust (CITT) (See Charter County Transit System Sales Surtax)

Peace and Prosperity Plan - an annual plan to combat gun violence, including addressing at-risk youth, and provide opportunities for economic prosperity throughout Miami-Dade County through a strategy including programs to have immediate impact on high-risk youth, ongoing independent evaluation to ensure that the most effective efforts guide future investments, and leveraging outside resources to expand the impact of the funds received from the FTX naming rights partnership, with a focus on economic development and community revitalization efforts

Performance Measurement - A means, usually quantitative, of assessing the efficiency and effectiveness of departmental work programs; these measures can be found within the various department narratives

Plat - A map showing planned or actual features of an area (streets, buildings, lots, etc.)

Professional Sports Franchise Facilities Tax (PSFFT) - A one percent tax on transient lodging accommodations levied countywide, except in the City of Miami Beach, the Town of Surfside and the Village of Bal Harbour, dedicated to the development of sports facilities utilized by professional sports franchises

Program Area - A broad function or area of responsibility of government, relating to basic community needs; program areas usually entail a number of organized sets of activities directed towards a general common purpose and may encompass the activities of a number of departments

Projection - An estimation of anticipated revenues, expenditures or other quantitative data for specific time periods, usually fiscal years

Property Taxes - See Ad Valorem Taxes

Proprietary Department - A department that pays for all or most of its cost of operations from user fees and generally receives little or no property tax support; commonly called "self-supporting" or "enterprise" department

Public Hospital Sales Surtax - A one-half percent surtax on countywide sales, use, rentals, admissions and other transactions (up to \$5,000 on sales of tangible personal property) for the operation, maintenance and administration of Jackson Memorial Hospital (JMH); the surtax was approved by a special election held on September 3, 1991 and imposed by Ordinance 91-64 effective January 1, 1992; Chapter 212.055 Florida Statutes, which authorizes the surtax, requires a maintenance of effort contribution representing a fixed percentage (11.873 percent) of Countywide General Fund revenue and a millage equivalent; (also referred to as the JMH surtax or the health care sales surtax)

Public-private Partnership or P3 - A partnership between a government agency and the private sector in the delivery of goods or services to the public

Qualified Target Industry Program (QTI) - A State-created program that encourages additional high value jobs through tax refunds; businesses which expand existing operations or relocate to the State, are entitled to a tax

## GLOSSARY

refund of up to \$3,000 per job or \$6,000 per job if the business is located in an enterprise zone; the County's contribution is 20 percent of the refund

Quality Neighborhoods Improvement Program (QNIP) - A program that addresses infrastructure needs in older, urban neighborhoods and high growth areas; primarily includes the construction of new sidewalks and repairs to existing sidewalks, including safe route to schools, local and major drainage improvements, road resurfacing and local park facility improvements

Rental Assistance Demonstration (RAD) - A program of the U.S. Department of Housing and Urban Development (HUD) that seeks to preserve affordable housing by converting a public housing property's HUD funding to either Section 8 project-based voucher (PBV) or Section 8 project-based rental assistance (PBRA). This conversion of funding allows public housing agencies to make needed repairs while ensuring permanent affordability for these units

Recidivism - Habitual or chronic relapse of criminal or antisocial offenses

Recyclable - Products or materials that can be collected, separated and processed to be used as raw materials in the manufacturing of new products

Refunding Bond - A bond issued to refund outstanding bonds, which are bonds that have been issued but have not yet matured or been otherwise redeemed

Replacement Housing Factor – Capital Fund Grants that are awarded to Public Housing Agencies that have removed units from inventory for the sole purpose of developing new public housing units

Resilience - A measure of the sustained ability of a community to utilize available resources to respond to, withstand and recover from adverse situations

Resource Recovery - A process in which waste is recovered through recycling, waste-to-energy or composting

Revenue - Funds received from external sources such as taxes, fees, charges for services, special assessments, grants and other funds collected and received by the County in order to support services provided to the public

Revenue Maximization - Processes, policies and procedures designed to identify, analyze, develop, implement and support initiatives that expand and enhance revenue sources, reduce operational and development costs and improve compliance with federal and state requirements

Revenue Mile - A mile in which a transit vehicle travels while in revenue service

Road Impact Fees (RIF) - Fees collected from new developments or builders of homes and businesses to offset the demands of new development on County infrastructure, specifically County roads

Rolled Back Millage Rate - The millage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated increment value, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year

Ryan White HIV/AIDS Treatment Extension Act of 2009 - Federal legislation created to address the health care and support service needs of people living with HIV disease or AIDS, and their families, in the United States; this

## GLOSSARY

legislation was originally enacted in 1990 as the Ryan White Comprehensive AIDS Resources and Emergency (CARE) Act, as reauthorized in 1996, amended in 2000, reauthorized in 2006 and later in 2009

Scorecard – Graphical display of County department performance measures and associated targets

Secondary Gas Tax - See Constitutional Gas Tax

Security - A specific revenue source or asset of an issuer that is pledged for payment of debt service on a series of bonds, as well as the covenants or other legal provisions protecting the bondholders; credit enhancement is considered additional security for bonds

Sequence Batch Reactor (SBR) - A type of activated sludge process for the treatment of wastewater. SBR reactors treat wastewater such as sewage or output from anaerobic digesters or mechanical biological treatment facilities in batches. Oxygen is bubbled through the mixture of wastewater and activated sludge to reduce the organic matter (measured as biochemical oxygen demand and chemical oxygen demand). The treated effluent may be suitable for discharge to surface waters or possibly for use on land

Service Level - Services or products, which compromise actual or expected output of a given project or program; focus is on results, not measures of workload

Social Distancing - The practice of maintaining a greater than usual physical distance, such as six feet or more, from other people or of avoiding direct contact with people or objects in public places in order to minimize exposure and reduce the transmission of infection

Sonovoid Bridge - A fixed bridge with a partially hollow concrete deck

South Florida Regional Transportation Authority (SFRTA) - Established in June 2003 and tasked with the responsibilities to plan, maintain and operate a transit system and represents a re-designation of the Tri-County Rail Authority

Special Assessment Bonds - A bond issued to finance improvements in special assessment districts with debt service paid by assessments to district residents

Special Assessment District - A geographic area, designated by petition or vote of the residents of that area, in which a particular service is provided exclusively to residents of the area; a special property tax or a special assessment fees pays for these services (also known as a Special Taxing District)

Special Obligation Bond - A bond issued to finance improvements with debt service paid by designated revenues; the full faith and credit of a governmental jurisdiction are not pledged to repay the debt

Special Transportation Service (STS) - A service that provides transportation for persons with disabilities that do not have access to Metrobus, Metrorail or Metromover

Specificity – The quality or condition of being specific

State Housing Initiatives Partnership Program (SHIP) - A State of Florida housing incentive program providing local funding to implement and/or supplement the following programs: housing development, down payment assistance, housing acquisition and rehabilitation, homeownership assistance and homebuyers counseling and technical assistance

## GLOSSARY

Stormwater - Surface water generated by a storm

Stormwater Utility Fee - A fee assessed on real property established and imposed to finance design, installation and maintenance of stormwater management systems

Subordinate Special Obligation Bond - A junior bond, secured by a limited revenue source or promise to pay, that is repayable only after the other debt (senior bond) with a higher claim has been satisfied

Surety Bond - An instrument that provides security against a default in payment; surety bonds are sometimes used in lieu of a cash deposit in a debt service reserve fund

Surplus - An excess of assets over the sum of all liabilities

Targeted Jobs Incentive Fund (TJIF) - An initiative of the Beacon Council and Miami-Dade County that encourages additional job creation and investment through tax refunds; businesses which expand existing operations or relocate to Miami-Dade County are entitled to a tax refund of \$3,000 per job, or \$4,500 per job if the business is located in a designated priority area; an alternative capital investment based TJIF award is awarded if the investment, excluding land value, exceeds \$3 million and a minimum number of jobs are created

Targeted Urban Areas (TUA) - Areas which are traditionally the most under-served and underdeveloped neighborhoods in Miami-Dade County; TUA represent portions of Opa-Locka, Florida City, Homestead, Coconut Grove, South Miami, Richmond Heights, Perrine, Princeton, Goulds, Leisure City, Naranja, Little Haiti, Overtown, Model Cities, Brownsville, Liberty City, Carol City, North Miami, West Little River, 27<sup>th</sup> Avenue Corridor and 183<sup>rd</sup> Street Corridor

Tax Increment Financing (TIF) - A method used to publicly finance needed public improvements and enhanced infrastructure in a defined area; the purpose is to promote the viability of existing businesses and attract new commercial enterprises

Teen Court Program - A State of Florida Department of Juvenile Justice (DJJ) program created in 1996 and administered by the Miami-Dade Economic Advisory Trust (MDEAT) since 1999; the program provides for teenage student volunteers to decide sentences of juveniles who have admitted breaking the law and offers an opportunity for the juvenile offender to avoid having a delinquency record if all sanctions are honored

Timebox – A verb indicating the creation of a milestone within a larger project or initiative

Tipping Fee - A fee charged to customers for the right of disposing waste by the operators of waste management facilities

Toll Revenue Credits - A revenue from the Florida Department of Transportation (FDOT), primarily used for the operation and maintenance of state highways, which effective FY 1995-96, may be used as an in-kind local match for federal grant dollars; these credits, while able to leverage federal funds, have no real purchasing power

Tourist Development Surtax (TDS) - A two percent Food and Beverage Tax collected on the sale of food and beverages (alcoholic and non-alcoholic) by restaurants, coffee shops, snack bars, wet bars, night clubs, banquet halls, catering or room services and any other food and beverage facilities in or on the property of a hotel or motel; the Surtax is collected throughout Miami-Dade County, with the exception of facilities located in the cities of Surfside, Bal Harbour and Miami Beach and is distributed in full to the Greater Miami Convention and Visitors Bureau, less \$100,000 to the Tourist Development Council

## GLOSSARY

Tourist Development Tax (TDT) - A two percent tax collected on the rental amount from any person who rents, leases or lets for consideration any living quarter accommodations in a hotel, apartment hotel, motel, resort motel, apartment motel, rooming house, mobile home park, recreational vehicle park, single family dwelling, beach house, cottage, condominium or any other sleeping accommodations rented for a period of six months or less; the TDT is collected throughout Miami-Dade County, with the exception of the cities of Surfside, Bal Harbour and Miami Beach and is distributed to the Greater Miami Convention and Visitors Bureau (60 percent), the Department of Cultural Affairs (20 percent) and to the City of Miami for eligible uses (20 percent)

Transient Lodging (Tourist Tax or Bed Tax) - Charges levied on transient lodging accommodations these include CDT, PSFFT, TDT and TDS

Transit Corridor - A broad geographic band that follows a general directional flow of travel connecting major origins and destinations of trips and which may contain a number of streets, highways and transit routes

Trash - Any accumulation of paper, packing material, rags or wooden or paper boxes or containers, sweepings and all other accumulations of a nature other than garbage, which are usual to housekeeping and to the operation of commercial establishments

True-up - The methodology used to calculate an adjustment, either increase or decrease, made to a wholesale water or wastewater customer invoice from the previous fiscal year and carried forward in the upcoming fiscal year due to a difference between the actual audited cost and budgeted cost for the previous period

Trust Funds - Accounts designated such by law or the County which record receipts for spending on specified purposes; expenditures from trust funds do not require annual appropriations

Undesignated Fund Balance - Funds which are remaining from the prior fiscal year, which are available for appropriation and expenditure in the current fiscal year

Unincorporated Municipal Service Area (UMSA) - The area of Miami-Dade County which is not incorporated or within the boundaries of any municipality; the County has a full range of municipal powers and responsibilities with respect to the unincorporated area of the County, including the power to tax for such traditional municipal services as local police patrol and neighborhood parks; services are provided and taxes applied exclusively in the unincorporated area of the County; residents of municipalities receive similar services directly from their respective city governments

Urban Development Boundary (UDB) - A service line drawn by the County that separates urban service delivery areas from the rural areas; inside the UDB is the urban side and outside the UDB is the rural side; the area outside the UDB in South Miami-Dade County is designated agriculture on the land use map; by County code, once the UDB is moved, no new agriculture can be established on the new properties that are now inside the UDB

User Access Program (UAP) - A revenue source for supporting the procurement related activities of goods and services by deducting two percent from each vendor's invoice for goods and services utilized by County departments; the program also applies to other non-County agencies that have an agreement in place to access County established contracts; jurisdictions forward 1.5 percent of the proceeds collected from the 2 percent deduction and keep 0.5 percent

Utility Service Fee - A service fee imposed on water and sewer customers, pursuant to the Code of Miami-Dade County, to cover the cost of environmental services and regulations related to water and sewer services and groundwater quality

## GLOSSARY

Waste disposal - Disposal of solid waste through landfill, incineration, composting or resource recovery

Waste transfer - Transfer of solid waste after collection or drop-off to a disposal or resource recovery facility or landfill

Wastewater - Used water and/or storm runoff that must be cleaned before being released back into the environment

Water reuse - Involves subjecting domestic wastewater, giving it a high degree of treatment and using the resulting high-quality reclaimed water for a new, beneficial purpose

Weatherize - An action of preparing a structure to withstand the natural elements

## INDEX

### A

Accounting, 49  
Accrual Basis Of, 54  
Acronyms, 453-63  
Administrative Office of the Courts (AOC), 36  
Ad Valorem Taxes, 47, 57, 464  
Advanced Traffic Management System, 328,  
357, 404  
Aggregate Millage, 43, 53  
Animal Services, 63, 66, 104, 174, 199 280, 324,  
333  
Audit and Management Services (AMS), 9, 28,  
418  
Aviation Department, 64, 66, 116

### B

Beach Maintenance, 331, 353, 367  
Beach Renourishment, 269, 386  
Board of County Commissioners (BCC), 32, 38-9,  
89, 178, 181-2, 464  
Boot Camp, 80, 188, 396,  
Budget-In-Brief, 15  
Budget Process, 39, 55  
Building Better Communities General  
Obligation Bond Program (BBC GOB), 64, 75,  
270  
Business Planning, 31, 38

### C

Capital Budget, 22, 25, 55, 64, 320-61  
Capital Expenditure Summary, 324  
Capital Improvement Program Fund, 194  
Capital Revenue Summary, 320-3  
Children and Special Needs Center, 79, 397, 407  
Citizens' Independent Transportation Trust  
(CITT), 87, 97  
Code Enforcement, 34, 85  
Commission on Ethics and Public Trust, 9, 20,  
28, 420  
Communications and Customer Experience  
Department, 28, 177  
Community Action and Human Services  
(CAHSD), 20, 28, 36, 191, 301, 414  
Community-Based Organizations (CBOs), 8, 71,  
362-5, 389, 467  
Compressed Natural Gas (CNG), 70, 405  
Computer Aided Dispatch (CAD), 71, 326, 351

Convention Development Tax (CDT), refer to  
Tourist Taxes  
Cooperative Extension, 44, 84, 402, 411  
Corrections and Rehabilitation Department  
(MDCR), 20, 28, 71, 75, 78  
Countywide Infrastructure Investment Program  
(CIIP), 67-8, 83, 85, 333, 389  
COVID19, 30-1, 65  
Cultural Affairs Department, 20, 28, 80, 180,  
190

### D

Debt Capacity, 369

### E

Executive Summary, 23  
Early Head Start, 77, 338, 390, 414, 469  
Elections Department, 20, 28, 74, 387  
Emergency Management, 173  
Environmentally Endangered Lands (EEL), 69,  
173, 334, 385-6, 469  
Enterprise Resource Planning, 341, 360, 469

### F

Finance Department, 20, 28  
Financial Outlook, 90-2, 112-3, 116, 123  
Financial Policies, 49  
Fire Rescue Department (MDFR), 20, 28, 202,  
343  
Fire Rescue District, 25, 34, 43, 46, 54, 100-1,  
110  
Fit2Lead, 72, 79, 402, 411  
Fit2Play, 79, 402, 411  
Funds  
Fiduciary, 42, 47  
Government Accounting, 470  
Proprietary Funds, 42, 45-6  
Food and Beverage Tax, 80, 192-3, 395, 415  
also see Tourist Taxes Food Programs, 362

### G

Gantry Cranes, 67, 122, 340, 387,  
Generally Accepted Accounting Principles  
(GAAP), 49, 465  
Government Finance Officers Association  
(GFOA), 4, 470



Government Structure, 35  
Governmental Accounting Standards Board (GASB), 49, 471  
General Government Improvement Fund (GGIF), 343

## H

Head Start, 77, 390, 414  
Homeless Trust, 20, 28, 391-2, 395, 414-5  
Human Resources Department, 20, 28, 418

## I

Information Technology Department (ITD), 20, 28, 45, 179, 396  
Inspector General, see Office of the Inspector General  
Internal Services Department (ISD), 20, 28, 170, 397

## J

Jackson Memorial Hospital, 46, 377, 474  
Judicial Administration, 20, 28, 397, 407  
Juvenile Services Department (JSD), 20, 28, 72, 75

## L

Library District, 43, 48, 53-4, 99, 101, 111  
Library Department (MDPLS), 20, 28, 81-2  
Local Requirements, 36, 81, 397, 407

## M

Measure, 38, 40, 50, 474, 476  
Medical Examiner Department, 20, 28, 36, 179  
Miami-Dade County Charter, 35  
Miami-Dade County Code of Ordinances, 49  
Miami-Dade Economic Advocacy Trust (MDEAT), 20, 28, 173, 187, 191, 384  
Miami International Airport (MIA), 46, 116  
Millage Rates, 25, 42-3, 49, 50-54, 56, 62-3, 91  
Million Trees Miami, 68, 85, 403, 411  
Monitor, 38  
Mosquito Control, 36, 50, 69, 193, 393-4, 413

## N

Neat Streets Miami (NSM), 68, 85, 403, 411  
Neighborhood Safety Initiative (NSI), 73, 327, 343, 350

## O

Office of the Clerk, 20, 36, 88, 418  
Office of the Commission Auditor, 50, 55  
Office of Management and Budget (OMB), 55, 85, 87-8, 362, 385, 393, 413, 417-8  
Office of the Inspector General (OIG), 37  
Office of the Mayor, 20, 36  
Operating Budget, 18-9, 24-5, 43, 45, 49, 55, 57, 59, 61, 64, 290-6  
Outstanding Debt, 42, 54, 370-80

## P

Parks, Recreation and Open Spaces (PROS), 20, 28, 43-4, 51, 63, 72, 81, 87, 418, 420-3  
People's Transportation Plan (PTP), 127-9, 474  
Planning, (Strategic and Business), 38-9  
Police Department (MDPD), 20, 28, 35, 44, 81, 174-5, 177-8, 188  
PortMiami, 116, 121-3  
Position Changes, 26  
Property Taxes, 42, 47, 56, 62-3, 100-1, 289, 470, 474  
Public Health Trust, 36, 46-7, 54  
Public Housing and Community Development (PHCD), 20, 28, 36, 46, 67, 77, 79, 412, 415, 422-3  
Public Service Tax, 97

## R

Regulatory and Economic Resources (RER), 20, 28, 36, 43, 45, 362, 411, 416, 418-9, 421-4  
Resources Recovery Facility, 126  
Results-Oriented Governing, 38  
Revenue Capacity, 368  
Revenue Sharing, 33, 95, 98

## S

Sales Tax, 18-9, 53, 59, 61, 127  
School Crossing Guard Program, 44, 188-9  
Seaport Department, 20, 23, 28, 36, 46, 54, 63-4, 87, 90, 121, 122, 418, 423  
Secondary Gas Tax, 123, 271  
Solid Waste Management (DSWM), 20, 28, 36, 46, 54, 61, 63, 75, 90, 112, 125, 362, 411-3  
South Dade Transitway Corridor, 128, 329  
Special Revenue Funds, 42, 46  
Strategic Plan Objectives, 420-24

Strategic Miami Area Rapid Transit (SMART)  
Plan, 65, 70, 87, 92, 127-9

## **T**

Table of Organization, 9  
Taxes, Gas 18-19, 61  
Tax Collector, 35, 47, 62, 90  
Tax Increment Financing (TIF), 53  
Transient Lodging and Food and Beverage Taxes  
(also known as Tourist Taxes), 367  
Transportation and Public Works (DTPW), 20,  
28, 23, 36, 43, 45-6, 54, 76-7, 83-5, 87,  
407, 411, 420-23  
Transportation Infrastructure Improvement  
District (TIID), 70, 129  
Transportation Planning Organization, 127  
Trash and Recycling Centers (TRCs), 46, 79, 84,  
126, 363, 413  
Tourist Taxes, 64  
Truth in Millage (TRIM), 52, 56  
Two-Tier Federation, 32

## **V**

Voted Debt, 25, 43

## **W**

Waste Collection Fees, 63  
Water and Sewer Department, 20, 28, 36, 46,  
48, 54, 63, 75, 85, 87, 89, 123-4, 362,  
411, 413-4, 419

## **Y**

Youth and Community Safety Initiative, 72,  
398-9, 407

## **Z**

Zoo Miami, 44, 75, 79, 182, 403, 412



EQUITY



ECONOMY



MIAMIDADE.GOV OR CALL 311



ENVIRONMENT



ENGAGEMENT